

# ANNUAL REPORT



2017



# DEDICATION



The Municipal Officers hereby dedicate the 2017 Annual Town Report to our Maintenance Director, Gerald Ouellette.

Gerald has been employed with the Town of Madawaska for 17+ years. In February of 2001 he began his career as a part-time Building Maintenance Janitor at the Safety Complex. He was then promoted to full-time in July of 2001 and later accepted an additional promotion as Building & Facilities Maintenance Director in 2012.

Gerald is a valued member of our team. His continued contributions are vital for us to be successful in serving the public with our visions and values as a municipality. Our

organizational achievements are made possible by his individual efforts as well as the efforts of our team members.

Gerald actively seeks opportunities to take on the most demanding and difficult tasks and always focuses on what can be done rather than what can't be done.

## **Quotes from colleagues:**

"We appreciate his positive attitude as Gerald is always 'da best.' His devotion to work is inspiring and strengthens the motivation of our team members."

"Gerald loves to be busy and working is his passion, you can always count on him being there to lend a helping hand to the citizens, visitors, business community and organizations in the Greater Madawaska area."

"If G.O. (Gerald) doesn't have a quick answer or solution to your problem he will tell you 'stay tuned' and before you know it the problem is fixed."

We thank you, Gerald, for your continued loyalty and dedication to the Town of Madawaska.

# TOWN MANAGER'S REPORT

September 25, 2018

Dear Madawaska Residents,

Having completed my first year of service to Madawaska, it is with great pleasure that I submit to you this annual report.

For any municipal manager, the opportunity to work in a community, for a community that understands prosperity begins at home is exciting. The leaders and residents of Madawaska initiated positive change during the past few years by understanding the need to invest in their community and how those ongoing investments would be the catalyst to future progress. Our 5-10 year strategic plan "Grand Plan Madawaska" is alive with its' implementation committees, it truly is Madawaska's vehicle for progress.

Our municipal departments continue to evolve by being responsive and adaptive, key essentials to delivering great public service and progress. We strive to serve and do so by taking a can-do attitude to work with us every day.

Our residents and neighbors have witnessed the unofficial kick-off to Downtown Revitalization with the construction of the new Farmer's Market Pavilion at the Kmart Plaza which was completed on schedule before July 30, 2018 and opening in the first week of August. The Downtown Revitalization Project timeline begins this year with the project planning/building demolition/ design phases, and some construction limited to just the Farmers Market Pavilion. The design-engineering process will begin later this year through the winter of 2019, which will lead into implementation and construction phase that will begin in early summer of 2019, with completion in early 2020. On the heels of our project will be the construction of the new International Land Port of Entry, currently slated for work beginning in 2020 with substantial completion in 2022, and the International Bridge projected currently slated for construction in beginning in 2020, with substantial completion in 2022-2023.

All told, these projects combined have the potential to inject upwards of \$100 million into the local economy, bringing construction jobs, and commerce for our stores, restaurants and motels. Given the fact that our old International Bridge will have stood for 100 years before its' decommissioning truly makes these soon-to-be projects once-in-a-lifetime! The timing of our Downtown Revitalization Project couldn't be any better, which, when all complete promises to be so transformative for Downtown Madawaska. There is no doubt that several years of transformational construction projects in Madawaska will boost our local economy, and am optimistic that these improvements would transcend into sustained long-term growth for our community and region.

In closing, I'd like to thank-you for making my 1<sup>st</sup> year in Madawaska so welcoming, and to extend the welcome of an open door to you every day.

Regards & Thanks,

*Gary M Picard*

Madawaska Town Manager



**United States Senate**  
WASHINGTON, DC 20510-1904

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to share some key accomplishments from this past year.

Maine has the oldest average age in the nation. As Chairman of the Senate Aging Committee, my top three priorities for the Committee are fighting fraud and financial abuse directed at our nation's seniors, increasing investments in biomedical research, and improving retirement security. Following the Committee's investigation into skyrocketing prescription drug costs, I authored bipartisan legislation to foster generic competition, which was signed into law. The Aging Committee's toll-free hotline (1-855-303-9470) makes it easier for seniors to report suspected fraud and receive assistance. To support the 40 million family caregivers in the United States, I am proud to have authored the RAISE Family Caregivers Act to create a coordinated strategy to support family members who make countless personal and financial sacrifices to care for their loved ones.

The opioid crisis touches families and communities across our state. As a member of the Appropriations Committee, I fought for significant increases in funding to support community, law-enforcement, and public health efforts. In April, the State of Maine was awarded over \$2 million to fight this devastating public health crisis. Additionally, I have authored legislation to support grandparents and other extended family members who are raising grandchildren as a result of the nation's opioid epidemic.

Biomedical research has the potential to improve and save lives, and also supports good jobs at research facilities here in Maine. Last year, the Appropriations Committee approved a \$2 billion increase for the National Institutes of Health for the third consecutive year. This includes an increase of nearly 30 percent for research on Alzheimer's, our nation's most costly disease. As founder and co-chair of the Senate Diabetes Caucus, I work to raise awareness of the threats posed by diabetes, invest in research, and improve access to treatment options. My bill to establish a national commission of health care experts on diabetes care and prevention was signed into law in 2017.

We owe our veterans so much. Last year, I worked to secure the authorization of a Community-Based Outpatient Clinic in Portland to support the health care of Maine's veterans in the southern part of our state. I also worked to secure funding extensions to help veterans throughout rural Maine receive health care within their communities. I also worked to secure funding for housing vouchers for veterans to reduce veterans' homelessness.

Maine's contributions to our national security stretch from Kittery to Limestone. I successfully advocated for critical funding for projects at the Portsmouth Naval Shipyard for construction of an additional ship that will likely be built at Bath Iron Works. This funding will strengthen our national security and preserve good jobs in our state.

As chairman of the Transportation and Housing Appropriations Subcommittee, I worked to increase funding for the TIGER program that has provided Maine with more than \$122 million for vital transportation projects. For housing, I worked to provide \$160 million to help communities protect children from the harmful effects of lead poisoning.

Growing our economy remains a top priority. I supported the comprehensive tax reform bill because it will help lower- and middle-income families keep more of their hard-earned money; boost the economy; and encourage businesses, both small and large, to grow and create jobs here in Maine and around the country. This legislation contains key provisions I authored that are important to Mainers, including preserving the deduction for state and local taxes, expanding the deduction for medical expenses, and enabling public employees such as firefighters, teachers, and police officers, as well as clergy and employees of nonprofits, to make "catch-up" contributions to their retirement accounts. I led the effort to ensure that the tax cut will not trigger automatic budget cuts to Medicare or any other programs.

A Maine value that always guides me is our unsurpassed work ethic. As of December 2017, I have cast more than 6,500 consecutive votes, continuing my record of never missing a roll-call vote since my Senate service began in 1997.

I appreciate the opportunity to serve Aroostook County and Maine in the United States Senate. If ever I can be of assistance to you, please contact my Caribou office at 207-493-7873 or visit my website at [www.collins.senate.gov](http://www.collins.senate.gov). May 2018 be a good year for you, your family, your community, and our state.

Sincerely,



Susan M. Collins  
United States Senator



*128th Legislature*  
*Senate of*  
*Maine*  
*Senate District 1*

*Senator Troy D. Jackson*  
*Senate Democratic Leader*  
*3 State House Station*  
*Augusta, ME 04333-0003*  
*Office (207) 287-1515*  
*Cell (207) 436-0763*  
*Troy.Jackson@legislature.maine.gov*

Dear Residents of Madawaska,

I hope 2018 finds you and your family doing well. It is an honor to represent you and this community as your State Senator. It is also a privilege to serve in the Maine Senate as the Senate Democratic Leader.

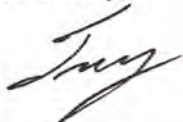
This past year, the Legislature made progress in providing direct property tax relief to Maine homeowners. I fought tirelessly to increase the Homestead Property Exemption from \$15,000 to \$20,000. In addition to direct property tax relief, we also protected state funding for local services such as fire departments and road maintenance, and increased public K-12 education funding by \$162 million over the biennium. These efforts will decrease the pressure on municipalities to increase mil rates. I know this is a top priority for many in our district and I will continue to work towards greater relief.

I would also like to share some information about the state's unclaimed property list. "Unclaimed property" is money owed to Maine people by third parties, such as former employers, banks or utility companies. Organizations are required to give unclaimed property to the State Treasurer after a specified period of time, after which the owner of the unclaimed property can retrieve it from the state. Even if you have done everything right, you could have unclaimed property. It could be from a forgotten account, an overpaid bill or uncollected wages. This money could be unclaimed as a result of a change in name, addresses or bank account. Visit [maine.gov/unclaimed](http://maine.gov/unclaimed) or call 1-888-283-2808 to see if you have any unclaimed property.

I am always available to listen to your thoughts or concerns as the Legislature does its work. Email me at [SenatorJackson1@gmail.com](mailto:SenatorJackson1@gmail.com) or call (207) 436-0763. As part of my effort to bring matters happening in Augusta back home to our district, I am pleased to offer an email newsletter to share information about ongoing legislative issues and useful resources. Please contact me to join.

As your State Senator, I will continue to do as I have always done in the past, and that is work with all sides to do what is best for you, our district, and our state. I look forward to seeing you around.

Sincerely,



Troy D. Jackson  
State Senator



Paul R. LePage  
GOVERNOR

STATE OF MAINE  
OFFICE OF THE GOVERNOR  
1 STATE HOUSE STATION  
AUGUSTA, MAINE  
04333-0001

Dear Citizen of Madawaska:

For the past seven years as your Governor, my priority has been to make Maine—our people—prosper. Helping you keep more money in your wallet by reducing taxes has been part of that mission.

Too many Maine families are facing skyrocketing property taxes that strain household budgets. Our elderly on fixed incomes are particularly vulnerable to these increases. School budgets are often blamed for annual increases in property taxes. But there's another reason. A tremendous amount of land and property value has been taken off the tax rolls, leaving homeowners to pick up the tab.

As of 2016, towns and cities owned land and buildings valued at nearly \$5.5 billion statewide. Large and wealthy non-profits, such as hospitals and colleges, often escape paying property taxes on their vast real estate holdings—totaling more than \$5.1 billion statewide.

In Maine, nearly 2.5 million acres of land have been set aside for conservation by the federal and state governments and non-profit organizations, including land trusts. Municipalities are losing out on property taxes on an estimated \$2 billion in land that has been either removed from the tax rolls or prohibited from development—shifting the cost of municipal services to local homeowners through higher property taxes.

It's time to recognize the results of taking property off the tax rolls and identify solutions to reduce the burden on our homeowners. My administration's proposals have been met with staunch resistance.

In 1993, about 35,800 acres of land were documented as land-trust owned. That number has increased by an astonishing 1,270 percent. Land trusts now control over 490,000 acres with an estimated value of \$403 million. We must restore the balance. We will be working this session to ensure all land owners are contributing to the local tax base. It's time for them to pay their fair share.

I encourage you to ask your local officials how much land in your municipality has been taken off the tax rolls, as well as how much in tax revenue that land would have been contributing today to offset your property taxes.

If ever I can be of assistance to you or if you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at [www.maine.gov/governor](http://www.maine.gov/governor).

Sincerely,

Paul R. LePage  
Governor



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TTY USERS CALL 711  
[www.maine.gov](http://www.maine.gov)





**Roland Danny Martin**

P.O. Box 97

Sinclair, ME 04779

(207) 543-6165

[Danny.Martin@legislature.maine.gov](mailto:Danny.Martin@legislature.maine.gov)

# HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1400

TTY: (207) 287-4469

Dear Neighbors,

Thank you for the opportunity to serve the citizens of Madawaska in the Maine House of Representatives during the 128<sup>th</sup> Legislature. It is an honor to represent our community in Augusta.

During the 2018 legislative session, our work has focused on urgent legislation and bills carried over from last year's session. We are scheduled to complete our work in late April.

One of our top priorities will be implementing recommendations from the Task Force to Address the Opioid Crisis, which completed its work last fall. Their recommendations include bettering prevention efforts and law enforcement resources and increasing treatment options. This is a serious issue and we must do more to protect Maine families.

Another priority will be on responsibly implementing the MaineCare expansion initiative overwhelmingly passed by voters last November.

I am proud to continue to serve as chair of the Joint Standing Committee on State and Local Government, where we will consider bills that address state government organization, public services and municipal and local government concerns. I am also proud to serve on the Joint Standing Committee on Agriculture, Conservation and Forestry where I will continue to protect the best interests of the agricultural community of Aroostook County.

Input from the people of Madawaska is invaluable and will shape the work I do in Augusta to strengthen the partnership between town and state government. I fully welcome your questions and feedback. Please feel free to contact me by phone at (207) 231-1358 or by email at

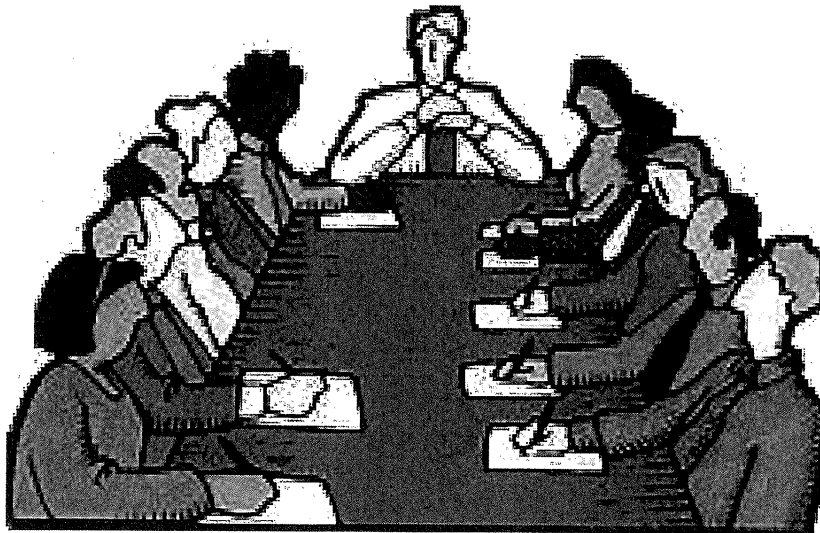
[Danny.Martin@legislature.maine.gov](mailto:Danny.Martin@legislature.maine.gov).

Kind regards,

Roland Danny Martin  
State Representative

District 150 Frenchville, Grand Isle, Madawaska, St. Agatha and Van Buren, plus the unorganized territory of Square Lake (including Cross Lake, Madawaska Lake and Sinclair Townships)

# ADMINISTRATION REPORTS





## TOWN CLERK'S OFFICE

It is my pleasure to submit this report covering July 1, 2016 – June 30, 2017. The following are duties of the Town Clerk's position in Madawaska: issuance, oversight and protection of vital records; preparing for municipal and state elections; hunting and fishing licensing; boat, snowmobile, and ATV registrations; dog licensing; issuing yearly Entertainment, Liquor, Tavernkeeper/Innkeeper licenses; preparing and completing required monthly State reports for: Inland Fisheries & Wildlife, Vital Statistics, Animal Welfare; and Bureau of Elections.

Additional duties include the collection of real estate, property, and personal property taxes; motor vehicle registration fees; transfer of plates or issuing of new plate and stickers; excise tax for newly and/or registered automobiles and boats; collecting payments of sewer, ambulance, and general revenue.

The Town Clerk is responsible for preparing the warrants for elections and Town meetings, recording of minutes at Town meetings; administering all oaths of office to elected and appointed officials as required by Maine Statute; attending elections and Town Clerk workshops to remain updated with State laws.

The Town of Madawaska recorded the following Vital Statistics during the 2016-2017 fiscal year, excluding those who were born or died in Canada, or any other state, or country.

### VITAL STATISTICS

Births	23
Deaths	60
Marriages	24

DOG LICENSES	406
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## NOTICE TO ALL DOG OWNERS



The license fee for a neutered or spayed dog is \$6.00 and a non-neutered or non-spayed dog is \$11.00. Kennel licenses are \$41.00 and must be approved by the Animal Control Officer. A current rabies certificate and neutered or spayed certificate must be shown at time of licensing. There is a \$25.00 late fee in addition to the annual license fee after January 31 in accordance with Section 3923-C, subsection 1. If you no longer have your dog, please notify the clerk's office at (207) 728-6351.

Respectfully submitted,

  
Amy Ouellette

Certified Town Clerk



**TOWN OF MADAWASKA**  
**328 St. Thomas Street Suite 101**  
**Madawaska, Maine 04756**  
**207-728-6351**

To the citizens of Madawaska:

The 2016/2017 year marked another good year for the Town of Madawaska. Our Town has been fortunate to receive approximately **\$2,302,121** in this fiscal year from the following applications: a Multi-Jurisdictional Micro-Enterprise Grant for the communities of Madawaska and St. Agatha totaling \$200,000, a USDA Rural Development grant on new Combined Sewer Overflow (CSO) improvements for the community, a Connect ME Broadband grant, a COPS program grant, and a Rural Development Farmers Market Pavilion grant.

In the last few months I have been working diligently on several applications which include a Downtown Revitalization grant, two separate Fire Department grants, a Project Canopy Assistance Grant, an NBRC grant and Connect ME grant for additional Broadband services in our community.

Town Manager, Gary Picard and I have gone out to visit approximately 90 businesses and performed a survey which included labor force and questions concerning our downtown in its current state.

I continue to administer and apply for grants, attend many meetings with several State agencies and I am involved with the Downtown Network Program, I am a recent alumnus of the Silver Class, a Maine Development Foundations Leadership Program which I have attended throughout this past year. I want to personally thank all our existing businesses for their continued support. Also, a warm welcome to all the new businesses or business expansions in our community.

We have been successful in several grants for the funding year of July 1, 2016 –July 30, 2017, totaling \$2,302,121 in grant funds, below are the funded applications:

CDBG Micro-Enterprise Madawaska/St. Agatha	\$200,000
Rural Development CSO Grant	\$1,895,000
Connect ME	\$32,621
COPS Grant	\$125,000
USDA Rural Development- Farmers Market	\$49,500
<b>Total:</b>	<b>\$2,302,121</b>

I would like to thank Gary Picard, Town Manager, all Board of Selectmen, Department Heads and staff for continued support. I look forward to a continued working relationship with all of you.

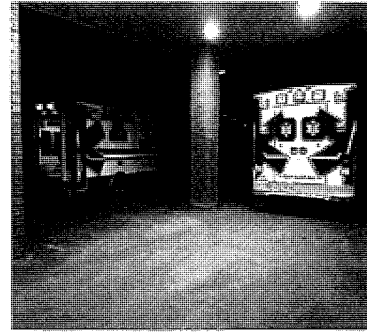
Please feel free to contact me with any questions or concerns.

Respectfully Submitted,

Suzie Paradis

Economic & Community Development Director

## To the Citizens of Madawaska



The mission at Madawaska EMS is to evolve a cost effective, collaborative, and outcome-based EMS delivery system that produces clinically superior and culturally competent care, while achieving high levels of patient satisfaction from the people of the Madawaska, Frenchville and St. Agatha communities.

We at Madawaska EMS have been busy over the last year. We have been challenged with increased coverage area to include the communities of Frenchville and St. Agatha. So far, this challenge has been met with much satisfaction from those that have needed our services. With the expanded coverage area, we have seen our call volume increase and during some months it has almost doubled. In previous years our call volume averaged six to seven hundred calls per year, as it stands we are on pace for one thousand calls this year. With this increase in coverage area and call volume we have been able to establish a second on call crew to help with this increase. We have also added a third ambulance to our fleet which was delivered on April 3, 2018 by Autotronics out of Frenchville. The third ambulance will be a welcome addition providing that extra security should one of the other ambulances go down for unexpected reasons. With this we will be able to maintain two crews on a daily basis. The third ambulance will also be useful in giving us the opportunity to provide long distance transfers for those in need.

Madawaska EMS is currently staffed with five full time, four of which are Paramedic's and one who is currently enrolled in the Advanced EMT program with sights set on moving on to the Paramedic level. We have eleven part time staff members ranging from the Paramedic, Advanced EMT, Basic EMT and down to a small pool of drivers which we could not be more thankful for. At near 100% of the time a Paramedic will be responding when a 911 call comes in.

We work diligently day in and day out establishing continuing education programs for the staff to meet educational requirements needed to maintain licensure's and certifications. This past year was busy in particular due to an updated protocol roll out. Every three to five years Maine EMS and its Medical Direction and Practices Board made up of Physicians review and update protocols to include the newest of assessments, procedures and medications, just to name a few, to keep Maine EMS Service's up to date with today's best practices. In the coming year we are looking to have Jessica Pelletier and Kris Albert, both Paramedics with the service, receive their Instructor Coordinator Certifications. With this we look to sponsor EMT Basic classes in Madawaska in hopes of attracting new EMT's. Matthew Russell an EMT and Fire



Fighter with the service has already obtained his Fire Fighter/EMS Instructor Coordinator Certification and looks to work closely with Mrs. Pelletier and Mr. Albert in providing these classes. Mr. Albert has also obtained a CPR instructor certification and is looking to provide CPR classes for the community. As has been for many years, the service continues to provide blood pressure clinics at various sites throughout the community on a weekly basis, we also provide Medical support at school or private sporting activities as well as community events.

It is with great pleasure to congratulate Dan Chasse on his retirement from Madawaska EMS. Dan has worked with the Ambulance Department for 39 years with his last ten as the Service Director. Dan had great success as the Service Director and always kept us moving in the right direction. We thank you for your service and wish you the best in your retirement.

In closing I wish to thank Vescom Security for the 24/7 dispatch service, the Police and Fire departments for your continued support and assistance, the Town Manager and Board of Select Persons for your continued support and certainly the citizens of Madawaska. Lastly thank you to all the EMS Crew, no matter what your role is, you all play a role in the lives of those we help. This community is a better place because of each and every one of you, Thank You

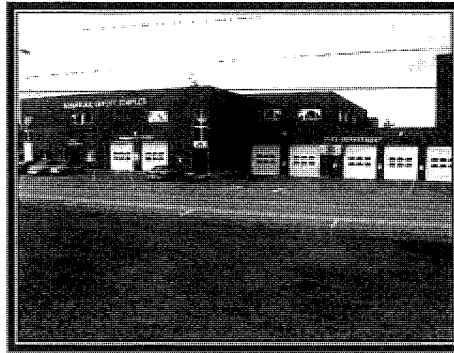
Respectfully Submitted

*Eric Cyr*

Eric Cyr, EMT-P, RN BSN

Interim Service Chief

Madawaska EMS



TO: The Citizens of Madawaska,

The year 2017 has come to an end with (1) major incident. One Garage fire on 423 Lakeshore road. This year we saw average calls with in CO and Smoke Detector calls. Most of the calls are because of outdated smoke and CO detectors, they both have a shelf life. CO Detectors and smoke detectors will save your life.

The Hazardous Material Team and the (CST) Civil Support Team out of Waterville This year had an exercise at Customs in Madawaska. This exercise went very well. The CST team is a great asset to the community should we need them.

The Madawaska EOC Center has been training every month. The EOC (Emergency Operation Center) is located at the Safety Complex. Should Madawaska or any surrounding communities have a Small or large-scale emergency this center would be activated and could help in getting resources to surrounding communities.

The Fire Prevention Program is still ongoing in our school system. With the help of the teachers, we can present this program to all students in the school system at three separate levels. With a good Fire Prevention Program, we can reduce the amount of fires we have each year by teaching the students about Fire Prevention.

In closing, I would like to thank the citizens of Madawaska, the Board of Selectmen, and the Town Manager for their support. I also want to thank the Ambulance Service, the Police Department, Public Works, Vescom Security and all the other departments that help us throughout the year. Finally, I want to personally thank the members and family members of the Fire Department for all the hard work you do to keep the community safe.

Respectfully Submitted,

*JAMES P. SOUCY*

James P. Soucy  
Fire Chief

# ANNUAL REPORT OF THE MADAWASKA FIRE DEPARTMENT

The following is a brief summary of the activities of the Madawaska Fire Department for the year  
2017

	TOTAL No of Alarms	Smoke Detector	Fire Other	Structure Fires	Chimney Fires	Vehicle Fires	Mutual aid Fires	Forest Grass Fires	Ambulance Asst.	Haz-Mat Calls	Investigate Only	Rescue Emergencys	Carbon Monoxide	Estimated Fire Loss
January	3										2	1		
February	5								1	2	1	1		
March	4					1			2		1			
April	4	3											1	
May	3										2		1	
June	5		2						1			1	1	
July	6		2					1	2			1		
August	4	1	1						2					
September	4	1						1	1				1	
October	4	1							1		2			
November	7		2	1						1	1	1	1	\$ 128,000.00
December	9	5	1						1			1	1	
Totals	58												Total	\$ 128,000.00

Number of Firefighters in Department

Officers-- 15

Safety Officers -- 3

Training Officers --1

Firefighters -- 18

Student Program -- 5

**TOTAL -- 42**

APPROPRIATION

\$ 111,545.00

POPULATION: 4035

Cost of Fire Protection Per Capita: \$27.64



# RECREATION DEPARTMENT

To the Citizens of Madawaska:

Our mission is to promote recreation as a necessary and basic fulfillment of human needs including health, education, and welfare. The Madawaska Parks and Recreation Department provides opportunities and facilities to satisfy the recreational needs of all citizens of the community. Recreational facilities and activities will be offered to include every possible participant regardless of age and ability.

Our recreational programs continue to have tremendous growth. Existing programs are well attended. Our six-week summer day camp continues to be a very popular program that children enjoy. We continue to offer a food program to our summer campers that feed them breakfast and lunch daily. This benefit helps to ensure that campers have two balanced meals. This program is provided free of charge through a grant from the Maine Department of Health and Human Services.

In the fall we offer youth soccer for grades K-6, with instruction and game time activities and we also have grades 4-6 travel soccer.

With such great weather this winter we were able to run all our traditional ice skating programs. A successful youth hockey program has continued. Adults participated in "Stick & Puck". We were able to run special programs like Characters on Ice, Cool Kids and Teen Night.

Last spring new things have been happening at the Multi-Purpose Center with extended open recreation hours. We have several in-house programs such as basketball and indoor soccer and have adult volleyball and basketball for those who are looking for something to do while waiting for summer.

Our staff continues to maintain many acres of parks and, also the upkeep of the Multi-Purpose Center. We have made several cosmetic improvements in the parks for ex., the addition to a playground in Bi - Centennial Park which we hope can be taken advantage of by the residents of Madawaska. We also have beautiful tennis courts and a renovated softball field with new dugouts for the community to enjoy.

Finally, the community gym is a recreation facility that we operate and keep a close eye on. This is a great asset to our community.

A special thank you to the Madawaska Civic Organizations, business establishments, town departments and many other agencies, volunteers, staff and individuals too numerous to mention for their positive contributions to our town and department. Together we are creating community through people, parks and programs.

Respectfully submitted,

*Dean Gendreau*  
Dean Gendreau

Director of Parks and Recreation



# Town of Madawaska, Maine

INCORPORATED 1869

## Police Department

**Ross M. DuBois**  
Chief of Police

428 MAIN STREET MADAWASKA, ME 04756  
TELEPHONE (207) 728-6356 FAX 92070 728-3609  
e-mail: [rdubois@madawaskapolice.com](mailto:rdubois@madawaskapolice.com)

**Jamie Pelletier**  
Lieutenant  
**Matthew Derosier**  
Sergeant

To the Citizens of Madawaska,

Madawaska is a great place to live and work due to the high quality of life here and the safe environment we all enjoy thanks to the dedicated efforts from all the Town of Madawaska employees.

Public Safety is a never-ending job, with officers working around the clock to protect us all. While most career fields enjoy "normal" work hours with time off for family and recreation, a police officer works nights, weekends, and holidays to make sure public safety personnel can respond to any call for assistance no matter the time of day or night. We have a great staff at the Madawaska Police Department and I am proud to serve with each one of them.

During the past year, we have been able to increase the number of Community Outreach projects offered to the community. Initiatives such as Shop with a Cop, Salt for Seniors, the Good Morning Program and Caught You Being Safe have received tremendous support from the public. We look forward to continuing to expand on these programs during the upcoming year.

This past year, the Police Department received 10,635 calls for service. We will continue to face challenges this year and we will need your assistance more than ever to keep our community as safe as possible. I look forward to meeting this challenge with you and know that together we will succeed. Please continue to support your police department by being involved in your community and being a good neighbor.

Thank you for the opportunity to serve as your Police Chief, and I hope you find this Annual Report for 2017 useful.

Respectfully submitted,

*Ross M. DuBois*

Ross M. DuBois  
Chief of Police

**"TO PROTECT AND SERVE"**



## **PUBLIC WORKS DEPARTMENT 2017 ANNUAL REPORT**

To the Citizens of Madawaska,

The 2017 Fiscal year has come to an end. The Public Works Dept. had a very productive year in which we completed several projects and routine maintenance such as:

- Ditching of roads, filling pot holes, spring cleanup, and roadside mowing.
- \$350,000 of hot top was placed in Town and Secondary roads.
- Moving of bathrooms to the 11<sup>th</sup> Ave soccer field.
- Replacement of Gendreau Rd. culvert that was done inhouse along with Ed. Pelletier and Sons for a total savings of \$25,000 to \$30,000.
- Assisted in Softball field project.
- Refurbished 2000 Western Star Wheeler inhouse with a cost saving of \$15,000.
- Flushed all sewer mainlines for annual preventative maintenance.
- Grading of all dirt roads.
- The Department is working with Woodward & Curran Engineers on the sewer line project for 2018.
- A new 2017 Volvo Loader and 2017 Bobcat Skid Steer was purchased.

On behalf of the Public Works Department and myself, I wish to thank the Citizens of Madawaska, The Town Manager, Board of Select People, Budget Committee for all the support allowing us to provide the best possible service to the residents of Madawaska.

I especially want to thank the Public Works staff for their dedication and professionalism displayed throughout the year on serving the community.

Respectfully submitted by

**Kevin Dube**

Highway Foreman





## **POLLUTION CONTROL 2016-2017 ANNUAL REPORT**

### **TO THE CITIZENS OF MADAWASKA**

This past year, the Madawaska Pollution Control staff has been very active in preparing for the scheduled collection system and treatment plant upgrades. The needed improvements will increase the town's waste water treatment systems overall effectiveness, reliability, and increased ability to remain in compliance with current, and future, State and Federal regulations.

I would like to extend my sincere thanks to home owners and local businesses for your continued support in the combined effort of reducing and eliminating "Flushable Wipes" from being introduced into the town's sewer system. Your efforts continue to contribute in keeping our present, and newly upgraded pump stations operating at peak efficiencies, reducing maintenance costs, and improving overall reliability of the Madawaska's sewer system infrastructure.

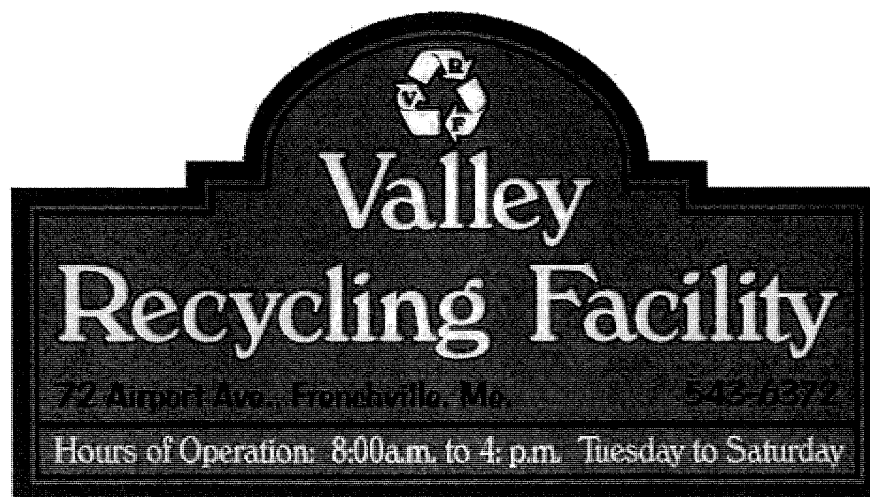
Congratulations to Seth Lagasse for successfully attaining his Grade 1 Waste Water License certification, awarded to him by the State of Maine's, Department of Environmental Protection.

The Pollution Control staff is grateful to the Board of Selectmen, Town Manager, and all employees of the Town for their valued support and assistance extended to our department throughout the year. I would like to thank my co-workers, Walter Parker, and Seth Lagasse for their dedication, professionalism, and integrity as we continue to make the Madawaska Pollution Control treatment operations, a more cost effective and efficient department.

Submitted by,

*Mark J. Madore*

Mark J Madore  
Superintendent



### 2017 Annual Report

The purpose of this report is to highlight recycling accomplishments and actual costs for disposal of Municipal Solid Waste (MSW) for the communities of Fort Kent, Frenchville, St. Agatha and Madawaska in the 2017 calendar year (January 1 – December 31).

### 2017 MSW Tonnage by Town

Town	Tonnage	Expense
Madawaska	3,723	\$ 390,942.83
Frenchville	612	\$ 64,260.53
Fort Kent	3,110	\$ 326,583.60
St. Agatha	579	\$ 60,784.50
<b>TOTAL:</b>	<b>8,024</b>	<b>\$ 842,571.45</b>

Construction & Demolition Debris (C&D) is collected at the Valley Recycling Facility and cost of disposing is billed directly to the resident, business or contractor. While VRF is responsible for the ultimate disposal of C&D materials, the broad property taxpayer base is not charged for the collection and disposal of C&D.

### 2017 C&D & Special Waste Tonnage

	Tonnage	Revenue
Construction & Demo Debris	877	\$ 100,868.92
Tires	3	\$ 15,772.00
Universal & Out of District	N/A	\$ 26,260.42
<b>TOTAL:</b>	<b>880</b>	<b>\$ 142,901.34</b>

Recycling generates additional revenue for the VRF. In addition, all materials that are recycled are not disposed of in the landfill, thereby saving the local taxpayers additional expense. In 2017, a total of

488.90 tons of recyclable materials were processed and generated revenue in the amount of \$69,198.02. VRF strongly encourages all residents of our communities to continue to be proactive with recycling. Recycling containers (yellow and red igloos, cardboard dumpsters, and glass recycling totes) are placed in various locations in our owner communities for your convenience. Please contact your local town office for additional information.

Also, any business that wishes to start a recycling program whereby VRF will pick up recyclables onsite, should contact the VRF Supervisor at 543-6372 to learn more about recycling options for your business.

In closing, we thank the residents and businesses for your support in 2017 and look forward to serving you in the coming years.

Sincerely,

*Gary M Picard*

Gary M. Picard, Administrator  
Valley Recycling Facility Inc.

**2017 VRF Board of Directors:**

<b>January 2017 – June 2017</b>	<b>July 2017 – December 2017</b>
John Ezzy, Frenchville – Chairman	Beurmond Banville, St. Agatha – Chairman
Beurmond Banville, St. Agatha -Vice Chairman	Danny Nicolas, Fort Kent – Vice Chairman
Danny Nicolas, Fort Kent – Secretary	Ryan E. Pelletier, Frenchville – Secretary
Dana Gendreau, Madawaska – Treasurer	Dana Gendreau, Madawaska – Treasurer
<b>Fort Kent</b>	<b>Fort Kent</b>
John Bouchard – Voting Member	John Bouchard – Voting Member
Donald Guimond – Alternate	Donald Guimond – Alternate
<b>Madawaska</b>	<b>Madawaska</b>
Dana Gendreau – Voting Member	Dana Gendreau – Voting Member
Ryan D. Pelletier – Alternate & VRF Administrator	Gary M. Picard - VRF Administrator
	Brenda Theriault – Alternate
<b>St. Agatha</b>	<b>St. Agatha</b>
Gary M. Picard – Voting Member	Aubrie Michaud – Voting Member
Danny Bechard – Alternate	Danny Bechard - Alternate
<b>Frenchville</b>	<b>Frenchville</b>
Yvan Dube – Voting Member	Yvan Dube – Voting Member
Ryan E. Pelletier – Alternate	Ryan E. Pelletier – Alternate
	Craig Lawrence – Alternate





## **Annual Report to Madawaska**

### **2017 Activity Summary**

- 58 - Critical Care and Ambulatory Medical flights compared to 79 in 2016 (off by 27%)
- 103 – Business Flights compared to 133 in 2016 (off by 23%)
- 144 – Pleasure Flights compared to 117 in 2016 (an increase of 23%)
- 26 – Pilot Training compared to 14 in 2016 (an increase of 86%)
- 1302 Recorded Flight Ops compared to 1244 in 2016 (an increase of 4.66%)
- **41-Charter Flights compared to 14 in 2016 ( up 300%)**
- 24-International Flights (down from 33 in 2016)

### **Looking ahead to 2018**

The airport has no Federal and State construction project programmed in 2018. The airport is wrapping up the 2017 Federal and State planning grant in the amount of \$171,000 that funded the development of a non-precision WAAS approach to Runway 32 and a master plan update. This capital project positioned the airport to build on the increase in activity from charter and business flight operations in 2016 and 2017. The WAAS approach will especially support the emergency medical flights that are so crucial to our community.

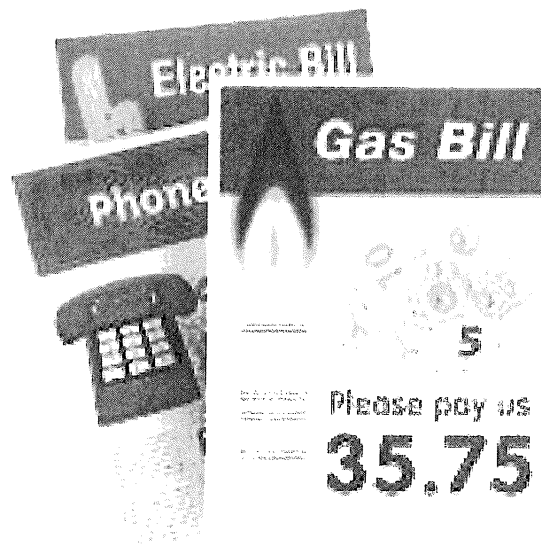
We are pleased to be able to serve the people of the Valley. Thank you for your support in 2018.

Madawaska's directors are Denise Duperre', Leland Roix, and Jason Dionne. Please feel free to speak with them for more information.

You may also contact the airport manager David Fernald for more information regarding this report at 543-6300 or 436-1379.

# Treasurer's Report

**Pursuant to Title 30-A § 2801(1): Record of financial transactions.** The report shall contain a record of all financial transactions of the municipality during the last municipal year. It may include an itemized list of receipts and disbursements indicating to whom and for what purpose each amount was paid.



# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal Net	YTD Net	Balance Net
<b>10 - MUNICIPAL GENERAL FUND</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Assets</b>	<b>4,008,763.15</b>	<b>-258,596.70</b>	<b>3,750,166.45</b>
11010-00 CASH KEY BANK TOWN OPERATIN	4,634,424.38	-245,579.33	4,388,845.05
11010-04 TD BANKNORTH	43,183.56	69.36	43,252.92
11011-00 KATAHDIN TRUST TOWN OPERAT	0.00	50.00	50.00
11015-00 PAYROLL CASH KEY BANK	-30.72	259.26	228.54
11016-00 PAYROLL KATAHDIN TRUST	0.00	50.00	50.00
11030-00 PETTY CASH	700.00	0.00	700.00
11040-00 CHANGE CASH	400.00	0.00	400.00
11100-00 CREDIT MEMO	325.26	0.00	325.26
11200-04 A/R AMBULANCE FEES	81,643.77	-7,038.07	74,605.70
11200-05 A/R EDUCATION	45,371.59	18,572.89	63,944.48
11200-06 A/R FUEL TAX REFUND	5,658.32	773.54	6,431.86
11200-16 A/R COMMUNITIY GYM NOTE	6,930.06	-5,784.40	1,145.66
11201-14 2014 REAL ESTATE TAXES	3.50	-0.02	3.48
11201-15 2015 REAL ESTATE TAXES	353,478.45	-354,379.84	-901.39
11201-16 2016 REAL ESTATE TAXES	-9,086.58	394,152.85	385,066.27
11201-17 2017 REAL ESTATE TAXES	0.00	-6,052.06	-6,052.06
11202-03 2003 PERSONAL PROP TAXES	626.34	-577.50	48.84
11202-04 2004 PERSONAL PROP TAXES	57.00	0.00	57.00
11202-05 2005 PERSONAL PROP TAXES	1,648.76	0.00	1,648.76
11202-06 2006 PERSONAL PROP TAXES	1,677.66	0.00	1,677.66
11202-07 2007 PERSONAL PROP TAXES	2,546.08	0.00	2,546.08
11202-08 2008 PERSONAL PROP TAXES	2,575.55	0.00	2,575.55
11202-09 2009 PERSONAL PROP TAXES	2,553.60	0.00	2,553.60
11202-10 2010 PERSONAL PROP TAXES	2,040.74	0.00	2,040.74
11202-11 2011 PERSONAL PROP TAXES	2,584.72	0.00	2,584.72
11202-12 2012 PERSONAL PROP TAXES	3,388.48	0.00	3,388.48
11202-13 2013 PERSONAL PROP TAXES	5,612.37	-673.94	4,938.43
11202-14 2014 PERSONAL PROP TAXES	6,753.69	-720.53	6,033.16
11202-15 2015 PERSONAL PROP TAXES	12,848.07	-7,022.60	5,825.47
11202-16 2016 PERSONAL PROP TAXES	0.00	11,165.50	11,165.50
11203-09 2009 TAX LIENS	172.09	0.00	172.09
11203-11 2011 TAX LIENS	69.07	-69.07	0.00
11203-12 2012 TAX LIENS	2,639.70	0.00	2,639.70
11203-13 2013 TAX LIENS	5,242.43	-1,864.63	3,377.80
11203-14 2014 TAX LIENS	117,553.64	-109,934.90	7,618.74

## YEAR TO DATE G/L

Fund(s): ALL

ALL

Account		Beg Bal	YTD	Balance
		Net	Net	Net
<b>10 - MUNICIPAL GENERAL FUND CONT'D</b>				
11203-15	2015 TAX LIENS	0.00	116,348.76	116,348.76
11530-00	OTHER ACCOUNTS RECEIVABLE	1,973.95	-1,746.63	227.32
11530-02	GENERAL ASSIST-STATE OF MAIN	3,219.72	1,308.83	4,528.55
11530-04	SERVICE AGREEMENT	15,719.88	932.47	16,652.35
13000-12	DUE TO/DUE FROM MDEA	-749.85	0.00	-749.85
13000-14	FARMER'S MARKET	978.29	-712.69	265.60
13000-16	DUE TO/DUE FROM COMMUNITY	-12,430.60	-8,876.23	-21,306.83
13000-17	DUE TO/DUE FROM VALLEYUNITE	0.00	-2,632.42	-2,632.42
13000-23	DUE TO / DUE FROM FOUR SEASC	-891.20	0.00	-891.20
13000-24	DUE TO / DUE FROM ENHAN BORI	-1,304.79	0.00	-1,304.79
13000-25	DUE TO / DUE FROM DEP SEPTIC	-3,750.43	0.00	-3,750.43
13000-29	DUE TO / DUE FROM MEMA RADIK	-1,297.28	0.00	-1,297.28
13000-33	DUE TO / DUE FROM RTP GRANT	5.06	0.00	5.06
13000-40	DUE TO / DUE FROM CAPITAL PRG	-1,012,110.01	-99,398.29	-1,111,508.30
13000-41	DUE TO / DUE FROM RIVER ACCE	-2,709.38	0.00	-2,709.38
13000-42	DUE TO / DUE FROM PUBLIC FACI	179.40	0.00	179.40
13000-44	DUE TO / DUE FROM EDA CSO	109,760.55	0.00	109,760.55
13000-45	DUE TO / DUE FROM RURAL DEV	-14,056.75	14,056.75	0.00
13000-47	DUE TO / DUE FROM DRUG FORFI	-62,003.32	39,104.78	-22,898.54
13000-48	DUE TO / DUE FROM NBRC GRAN	-299.87	0.00	-299.87
13000-60	DUE TO / DUE FROM POLL CONTR	-262,427.07	146.40	-262,280.67
13000-61	DUE TO / DUE FROM HAZ MAT	-36,884.16	-2,158.12	-39,042.28
13000-62	DUE TO / DUE FROM UDAG	13,599.25	105,327.80	118,927.05
13000-63	DUE TO / DUE FROM DARE PROGI	-600.61	534.98	-65.63
13000-64	DUE TO / DUE FROM ACADIAN FE	-32,655.46	6,696.95	-25,958.51
13000-66	DUE TO / DUE FROM BIRCH POIN	-7,978.42	0.00	-7,978.42
13000-71	DUE TO / DUE FROM TIF	-64,073.59	-12,767.75	-76,841.34
13000-74	DUE TO / DUE FROM EXPO	-1,300.00	-362.25	-1,662.25
13000-75	DUE TO / DUE FROM WELLNESS C	2,246.35	0.00	2,246.35
13001-00	DUE TO / DUE FROM SCHOOL GR	45,011.91	-99,796.55	-54,784.64
<b>Liabilities</b>		<b>1,251,031.00</b>	<b>96,125.32</b>	<b>1,347,156.32</b>
24110-01	BMV REG FEES	2,288.07	2,278.18	4,566.25
24110-02	BMV SALES TAX	-80.37	642.47	562.10
24110-51	IFW REG FEES	9.00	1.00	10.00
24110-53	REAL ESTATE TRANSFER TAX	17.80	0.00	17.80
24110-60	HUNTING/FISHING LICENSES	1.00	-1.00	0.00
24110-75	ANIMAL LICENSES	3.00	-37.00	-34.00
24110-78	CONCEALED WEAPONS FEES	40.00	0.00	40.00



YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account		Beg Bal	YTD	Balance
		Net	Net	Net
<b>10 - MUNICIPAL GENERAL FUND CONT'D</b>				
24210-00	ACCOUNTS PAYABLE	433,239.60	-219,469.88	213,769.72
24610-00	ACCURED PAYROLL	330,814.19	286,140.75	616,954.94
24710-01	PY DED&W/H-FEDERAL TAX	-124.13	52.90	-71.23
24710-02	PY DED&W/H-STATE TAX	-706.12	1,270.72	564.60
24710-03	PY DED&W/H- FICA	-985.75	-22.95	-1,008.70
24710-04	PY DED&W/H- MEDICARE	-21.95	-8.52	-30.47
24710-05	HEALTH INSURANCE	11,281.84	776.00	12,057.84
24710-06	WAGE INSURANCE	-579.04	-81.98	-661.02
24710-07	POLICE/FIREFIGHTER HEALTH IN'	147.16	41.71	188.87
24710-08	VALIC	70.00	0.00	70.00
24710-09	PRUCO	13.50	-54.00	-40.50
24710-13	AFLAC	91.37	-91.37	0.00
24710-14	STUDENT FINANCIAL ASSISTANCE	55.75	0.00	55.75
24710-15	TAXES/UTILITIES	31.92	0.00	31.92
24710-17	SUPPLEMENTAL	-171.46	-25.72	-197.18
24710-19	LIFE - ANNUAL	228.12	0.00	228.12
24710-20	MAINE STATE RETIREMENT SYS	22,371.43	-14,832.99	7,538.44
24710-25	UNIFIRST CORP	-27.37	0.00	-27.37
24710-26	NORTHERN MAINE COMM COLLEG	25.00	0.00	25.00
24710-27	DAGGET & PARKER	-69.13	0.00	-69.13
24710-30	VISION	-27.18	-26.55	-53.73
24710-31	DENTAL	-40.75	198.55	157.80
25800-01	TAX ACQUIRED ESCROW	540.50	0.00	540.50
25900-00	OTHER LONG-TERM LIABILITIES	452,595.00	39,375.00	491,970.00
<b>Fund Balance</b>		<b>2,757,732.15</b>	<b>-354,722.02</b>	<b>2,403,010.13</b>
37230-00	DESIGNATED RSRV-REG EDUCATI	182,610.00	190,257.00	372,867.00
37300-00	UNRESERVED FUND BALANCE	2,457,644.24	-176,194.29	2,281,449.95
37301-00	DES FB CARRY FORWARDS	1,800.00	-800.00	1,000.00
37310-00	EXPENSE CONTROL	0.00	-3,593,132.87	-3,593,132.87
37320-00	REVENUE CONTROL	0.00	3,236,814.77	3,236,814.77
37330-28	DES FB CAPITAL EQUIPMENT	31,528.94	0.00	31,528.94
37330-29	DES FB ENGINEERING / SURVEYIN	15,975.00	-5,000.00	10,975.00
37330-31	DES FB BEAUTIFICATION	1,200.00	0.00	1,200.00
37330-32	DES FB COINS	1,055.00	257.10	1,312.10
37330-34	DES FB ANIMAL	2,393.00	0.00	2,393.00
40010-00	REC ADVERTISING CARRY FORWA	217.01	-350.00	-132.99
40020-00	REC BASEBALL CARRY FORWARD	7,635.62	-2,423.45	5,212.17
40030-00	REC SOCCER CARRY FORWARD	5,428.67	-1,550.86	3,877.81

Fund(s): ALL  
ALL

Account		Beg Bal	YTD	Balance
	Net	Net		Net
<b>10 - MUNICIPAL GENERAL FUND CONT'D</b>				
40040-00 REC YOUTH ACT CARRY FORWARD	9,496.17	957.66	10,453.83	
40050-00 REC HOCKEY CARRY FORWARD	1,015.10	37.80	1,052.90	
40060-00 REC BASKETBALL CARRY FORWARD	1,401.50	-631.56	769.94	
40070-00 REC SKATE RENTAL CARRY FORW	4,596.89	599.54	5,196.43	
40080-00 REC CROSS COUNTRY SKIING CF	372.06	0.00	372.06	
40090-00 REC SWIM PASS FEES CARRY FOR	5,458.29	0.00	5,458.29	
40100-00 REC CARNIVAL PROCEEDS CARRY	689.09	-522.35	166.74	
40110-00 REC CONCESSIONS CARRY FORW	11,998.41	-4,003.62	7,994.79	
40120-00 REC FOOD PROGRAM CARRY FOR	15,217.16	963.11	16,180.27	
<b>11 - OUI ALCOHOL DETAIL PROGRAM</b>				
	0.00	0.00	0.00	
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
<b>Liabilities</b>				
	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
<b>Fund Balance</b>				
	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
<b>12 - MDEA</b>				
	0.00	0.00	0.00	
<b>Assets</b>	<b>749.85</b>	<b>0.00</b>	<b>749.85</b>	
13000-10 DUE TO / DUE FROM GENERAL FU	749.85	0.00	749.85	
<b>Liabilities</b>				
	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
<b>Fund Balance</b>				
	<b>749.85</b>	<b>0.00</b>	<b>749.85</b>	
37300-00 Fund Balance	749.85	0.00	749.85	
37310-00 Expense Control	0.00	-848.70	-848.70	
37320-00 Revenue Control	0.00	848.70	848.70	
<b>13 - SEAT BELT</b>				
	0.00	0.00	0.00	
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal Net	YTD Net	Balance Net
<b>13 - SEAT BELT CONT'D</b>			
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>14 - FARMER'S MARKET</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
13000-10 DUE TO/FROM GENERAL FUND	-978.29	712.69	-265.60
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>-978.29</b>	<b>712.69</b>	<b>-265.60</b>
37300-00 Fund Balance	-978.29	0.00	-978.29
37310-00 Expense Control	0.00	-2,297.53	-2,297.53
37320-00 Revenue Control	0.00	3,010.22	3,010.22
<b>15 - PLUMBING PERMITS-STATE</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>16 - COMMUNITY GYM</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
13000-10 DUE TO/FROM GENERAL FUND	12,430.60	8,876.23	21,306.83
<b>Liabilities</b>	<b>6,930.06</b>	<b>-5,694.40</b>	<b>1,235.66</b>
24210-00 Note Payable	6,930.06	-5,694.40	1,235.66
<b>Fund Balance</b>	<b>5,500.54</b>	<b>14,570.63</b>	<b>20,071.17</b>
37300-00 Fund Balance	5,500.54	0.00	5,500.54
37310-00 Expense Control	0.00	-14,351.37	-14,351.37
37320-00 Revenue Control	0.00	28,922.00	28,922.00

# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal Net	YTD Net	Balance Net
<b>17 - VALLEY UNITED SOCCER CLUB CONT'D</b>			
<b>17 - VALLEY UNITED SOCCER CLUB</b>	0.00	0.00	0.00
<b>Assets</b>	<b>0.00</b>	<b>2,632.42</b>	<b>2,632.42</b>
13000-10 DUE TO/FROM GENERAL FUND	0.00	2,632.42	2,632.42
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>2,632.42</b>	<b>2,632.42</b>
37310-00 Expense Control	0.00	-3,647.58	-3,647.58
37320-00 Revenue Control	0.00	6,280.00	6,280.00
<b>21 - GRANT WEAPONS MASS DEST</b>	0.00	0.00	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>22 - GRANT 12TH/14TH AVENUE GRANT</b>	0.00	0.00	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>-0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>23 - GRANT FOUR SEASONS TRAIL</b>	0.00	0.00	0.00
<b>Assets</b>	<b>891.20</b>	<b>0.00</b>	<b>891.20</b>
13000-10 DUE TO / DUE FROM GENERAL FU	891.20	0.00	891.20



# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal Net	YTD Net	Balance Net
<b>23 - GRANT FOUR SEASONS TRAIL CONT'D</b>			
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>891.20</b>	<b>0.00</b>	<b>891.20</b>
37300-00 Fund Balance	891.20	0.00	891.20
<b>24 - GRANT ENHANCED BORDER PROT</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
13000-10 DUE TO / DUE FROM GENERAL FU	1,304.79	0.00	1,304.79
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>1,304.79</b>	<b>0.00</b>	<b>1,304.79</b>
37300-00 Fund Balance	1,304.79	0.00	1,304.79
<b>25 - GRANT - DEP SEPTIC SYSTEMS</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
13000-10 DUE TO/FROM GENERAL FUND	3,750.43	0.00	3,750.43
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>3,750.43</b>	<b>0.00</b>	<b>3,750.43</b>
37300-00 Fund Balance	3,750.43	0.00	3,750.43
<b>26 - COMMUNITY ENTERPRISE</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

Account		Beg Bal	YTD	Balance
		Net	Net	Net
27 - PUBLIC INFRASTRUCTURE CONT'D				
27 - PUBLIC INFRASTRUCTURE				
Assets		0.00	0.00	0.00
		0.00	0.00	0.00
Liabilities				
		0.00	0.00	0.00
Fund Balance				
		0.00	0.00	0.00
28 - HOUSING				
Assets		0.00	0.00	0.00
		0.00	0.00	0.00
Liabilities				
		0.00	0.00	0.00
Fund Balance				
		0.00	0.00	0.00
29 - MEMA RADIO GRANT				
Assets		0.00	0.00	0.00
		1,297.28	0.00	1,297.28
13000-10 DUE TO / DUE FROM GENERAL FU		1,297.28	0.00	1,297.28
Liabilities				
		0.00	0.00	0.00
Fund Balance				
		1,297.28	0.00	1,297.28
37300-00 FUND BALANCE		1,297.28	0.00	1,297.28
37310-00 Expense Control		0.00	-474.72	-474.72
37320-00 Revenue Control		0.00	474.72	474.72
33 - RTP GRANT				
Assets		0.00	0.00	0.00
		-5.06	0.00	-5.06
13000-10 DUE TO / DUE FROM GENERAL FU		-5.06	0.00	-5.06

Account	Beg Bal	YTD	Balance
Net	Net		Net
<b>33 - RTP GRANT CONT'D</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>			
<b>Fund Balance</b>	<b>-5.06</b>	<b>0.00</b>	<b>-5.06</b>
37300-00 Fund Balance	-5.06	0.00	-5.06
37310-00 Expense Control	0.00	-3,078.99	-3,078.99
37320-00 Revenue Control	0.00	3,078.99	3,078.99
<b>40 - MUNICIPAL CAPITAL PROJECTS FUN</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Assets</b>			
11110-00 FIRE DEPT INVESTMENT	83.95	0.12	84.07
13000-10 DUE TO / DUE FROM CAPITAL PR	1,012,110.04	99,398.29	1,111,508.33
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>1,012,193.99</b>	<b>99,398.41</b>	<b>1,111,592.40</b>
<b>30 Fund Balance</b>	<b>1,012,193.99</b>	<b>99,398.41</b>	<b>1,111,592.40</b>
37300-00 FUND BALANCE	-6,614.25	6,614.25	0.00
37330-01 AMBULANCE RESERVE	617,788.97	99,199.03	716,988.00
37330-02 AMBULANCE VEHICLE RESERVE	92,204.75	-2,204.75	90,000.00
37330-03 AMBULANCE EQUIPMENT RESERV	19,353.44	0.00	19,353.44
37330-04 AMBULANCE TRAINING RESERVE	3,659.13	-3,138.72	520.41
37330-05 COMPUTER RESERVE	22,347.65	0.00	22,347.65
37330-06 EMPLOYEE APPRECIATION RESER	5,159.07	-4,270.56	888.51
37330-07 FIRE DEPARTMENT RESERVE	11,780.29	-4,680.00	7,100.29
37330-08 DEFERRED COMP RESERVE	48,642.24	-991.00	47,651.24
37330-10 DEFERRED SICK LEAVE RESERVE	33,341.37	-5,723.37	27,618.00
37330-12 POLICE CAR RESERVE	54,317.76	147.75	54,465.51
37330-14 PUBLIC WORKS AUCTION RESERV	8,478.00	886.00	9,364.00
37330-17 DEFERRED VACATION RESERVE	17,260.28	-1,485.00	15,775.28
37330-18 DOCUMENT PRESERVATION RESE	2,151.12	0.00	2,151.12
37330-19 WEBSITE UPDATE RESERVE	11,168.03	0.00	11,168.03
37330-22 PUBLIC WORKS EQUIPMENT RESE	29,582.04	0.00	29,582.04
37330-23 COMMUNICATION TOWER	3,013.26	0.00	3,013.26
37330-25 EQUIPMENT TRANSPORT RESERV	16,228.57	10,813.66	27,042.23
37330-26 HEALTH	6,974.98	0.00	6,974.98
37330-27 TENT SUPPLY RESERVE	10,807.62	248.50	11,056.12
37330-28 EMERGENCY GENERATOR	780.00	0.00	780.00

Fund(s): ALL  
ALL

Account	Beg Bal	YTD	Balance
Net	Net		Net
40 - MUNICIPAL CAPITAL PROJECTS FUN CONT'D			
37330-29 TIMEWARNER	3,769.67	3,982.62	7,752.29
41 - CAPITAL RIVER ACCESS BOAT LAND	0.00	0.00	0.00
<b>Assets</b>	<b>2,709.38</b>	<b>0.00</b>	<b>2,709.38</b>
13000-10 DUE TO/FROM GENERAL FUND	2,709.38	0.00	2,709.38
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>2,709.38</b>	<b>0.00</b>	<b>2,709.38</b>
37300-00 BOAT LANDING FUND BALANCE	174,217.11	0.00	174,217.11
37300-01 RIVER ACCESS FUND BALANCE	-171,507.73	0.00	-171,507.73
42 - PUBLIC FACILITY	0.00	0.00	0.00
<b>Assets</b>	<b>-179.40</b>	<b>0.00</b>	<b>-179.40</b>
13000-10 DUE TO/FROM GENERAL FUND	-179.40	0.00	-179.40
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>-179.40</b>	<b>0.00</b>	<b>-179.40</b>
37300-00 Fund Balance	-179.40	0.00	-179.40
43 - PLANNING GRANT	0.00	0.00	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
44 - EDA CSO	0.00	0.00	0.00
<b>Assets</b>	<b>-28,966.09</b>	<b>0.00</b>	<b>-28,966.09</b>

# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal	YTD	Balance
Net	Net		Net
<b>44 - EDA CSO CONT'D</b>			
11010-00 Miscellaneous Cash	2,896.58	77,897.88	80,794.46
11530-00 Accounts Receivable	77,897.88	-77,897.88	0.00
13000-10 DUE TO/FROM GENERAL FUND	-109,760.55	0.00	-109,760.55
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>-28,966.09</b>	<b>0.00</b>	<b>-28,966.09</b>
37300-00 Fund Balance	-28,966.09	0.00	-28,966.09
<b>45 - RURAL DEVELOPMENT CSO</b>			
<b>Assets</b>	<b>77,897.88</b>	<b>-77,897.88</b>	<b>0.00</b>
11010-00 Miscellaneous Cash	63,841.13	-63,841.13	0.00
13000-10 DUE TO/FROM GENERAL FUND	14,056.75	-14,056.75	0.00
<b>Liabilities</b>	<b>77,897.88</b>	<b>-77,897.88</b>	<b>0.00</b>
24210-00 ACCOUNTS PAYABLE	77,897.88	-77,897.88	0.00
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>46 - CSO LOAN PROCEEDS</b>			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>47 - DRUG FORFEITURE</b>			
<b>Assets</b>	<b>62,003.32</b>	<b>-39,104.78</b>	<b>22,898.54</b>
13000-10 Due To / Due From	62,003.32	-39,104.78	22,898.54
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>62,003.32</b>	<b>-39,104.78</b>	<b>22,898.54</b>



Account	Beg Bal Net	YTD Net	Balance Net
<b>47 - DRUG FORFEITURE CONT'D</b>			
37300-00 Fund Balance	62,003.32	0.00	62,003.32
37310-00 Expense Control	0.00	-39,104.78	-39,104.78
<b>48 - NBRC GRANT REIMBURSEMENT</b>			
<b>Assets</b>			
13000-10 Due To / Due From General Fund	299.87	0.00	299.87
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>299.87</b>	<b>0.00</b>	<b>299.87</b>
37300-00 Fund Balance	299.87	0.00	299.87
<b>49 - MICRO ENTERPRISE GRANT</b>			
<b>Assets</b>			
	0.00	0.00	0.00
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>60 - POLLUTION CONTROL</b>			
<b>Assets</b>	<b>462,995.04</b>	<b>25,194.78</b>	<b>488,189.82</b>
11110-00 INVESTMENTS	6,222.00	3.11	6,225.11
11150-00 ACCRUED INTEREST	-4,111.00	4,111.00	0.00
11160-00 ACCRUED COMPENSATED ABSENC	-17,391.48	4,900.48	-12,491.00
11203-12 2012 SEWER LIENS	1,012.00	-379.50	632.50
11203-13 2013 SEWERS LIENS	5,342.36	-4,000.95	1,341.41
11203-14 2014 SEWERS LIENS	21,964.23	-19,545.87	2,418.36
11203-15 2015 SEWERS	187,529.86	-161,307.69	26,222.17
11203-16 2016 SEWERS	0.00	201,560.60	201,560.60
13000-10 DUE TO / DUE FROM GENERAL FU	262,427.07	-146.40	262,280.67
<b>Liabilities</b>	<b>9,106.49</b>	<b>-6,614.45</b>	<b>2,492.04</b>
24210-00 ACCOUNTS PAYABLE	7,135.02	-7,135.02	0.00

# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal	YTD	Balance
Net	Net		Net
<b>60 - POLLUTION CONTROL CONT'D</b>			
24610-00 ACCRUED SALARIES & BENEFITS	1,971.47	520.57	2,492.04
<b>Fund Balance</b>	<b>453,888.55</b>	<b>31,809.23</b>	<b>485,697.78</b>
37300-00 UNRESERVED FUND BALANCE	418,888.55	4,111.00	422,999.55
37310-00 EXPENSE CONTROL	0.00	25,425.94	25,425.94
37320-00 REVENUE CONTROL	0.00	2,272.29	2,272.29
37330-04 DES FB REPAIR/REPLACE RESERV	35,000.00	0.00	35,000.00
<b>61 - HAZARDOUS MATERIALS</b>			
	0.00	0.00	0.00
<b>Assets</b>	<b>36,884.16</b>	<b>2,158.12</b>	<b>39,042.28</b>
13000-10 DUE TO / DUE FROM GENERAL FU	36,884.16	2,158.12	39,042.28
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>			
37300-00 Unreserved Fund Balance	36,884.16	2,158.12	39,042.28
37310-00 Expense Control	0.00	12,774.35	12,774.35
37320-00 Revenue Control	0.00	-10,616.23	-10,616.23
<b>62 - UDAG</b>			
	0.00	0.00	0.00
<b>Assets</b>	<b>324,000.81</b>	<b>-42,097.23</b>	<b>281,903.58</b>
11010-00 CASH	144,906.49	29,098.81	174,005.30
11110-00 INVESTMENTS	1,994.47	3.71	1,998.18
11530-01 LOANS RECEIVABLES	190,699.10	34,128.05	224,827.15
13000-10 DUE TO / DUE FROM GENERAL FU	-13,599.25	-105,327.80	-118,927.05
<b>Liabilities</b>	<b>674.71</b>	<b>0.00</b>	<b>674.71</b>
24210-00 ACCOUNTS PAYABLE	674.71	0.00	674.71
<b>Fund Balance</b>			
37300-00 REVOLVING LOAN FUND BALANCE	323,326.10	-42,097.23	281,228.87
37310-00 Expense Control	0.00	0.00	323,326.10
37320-00 Revenue Control	0.00	-48,342.64	-48,342.64
	0.00	6,245.41	6,245.41
<b>63 - DARE PROGRAM</b>			
	0.00	0.00	0.00
<b>Assets</b>	<b>600.61</b>	<b>-534.98</b>	<b>65.63</b>
13000-10 DUE TO / DUE FROM GENERAL FU	600.61	-534.98	65.63

Fund(s): ALL  
ALL

Account		Beg Bal	YTD	Balance
		Net	Net	Net
<b>63 - DARE PROGRAM CONT'D</b>				
<b>Liabilities</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>				
37300-00	Fund Balance	600.61	-534.98	65.63
37310-00	Expense Control	0.00	-534.98	-534.98
<b>64 - ACADIAN FESTIVAL</b>				
<b>Assets</b>		<b>32,910.46</b>	<b>-6,696.95</b>	<b>26,213.51</b>
11030-00	PETTY CASH	255.00	0.00	255.00
13000-10	DUE TO / DUE FROM GENERAL FU	32,655.46	-6,696.95	25,958.51
<b>Liabilities</b>		<b>447.00</b>	<b>-447.00</b>	<b>0.00</b>
24210-00	ACCOUNTS PAYABLE	447.00	-447.00	0.00
<b>Fund Balance</b>		<b>32,463.46</b>	<b>-6,249.95</b>	<b>26,213.51</b>
37300-00	Fund Balance	32,463.46	0.00	32,463.46
37310-00	Expense Control	0.00	-40,843.24	-40,843.24
37320-00	Revenue Control	0.00	34,593.29	34,593.29
<b>65 - ROCK THE VALLEY</b>				
<b>Assets</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>66 - BIRCH POINT DEVELOPMENT</b>				
<b>Assets</b>		<b>7,978.42</b>	<b>0.00</b>	<b>7,978.42</b>
13000-10	DUE TO / DUE FROM GENERAL FU	7,978.42	0.00	7,978.42
<b>Liabilities</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account	Beg Bal Net	YTD Net	Balance Net
66 - BIRCH POINT DEVELOPMENT CONT'D			
<b>Fund Balance</b>	<b>7,978.42</b>	<b>0.00</b>	<b>7,978.42</b>
37300-00 Fund Balance	7,978.42	0.00	7,978.42
67 - DISPLACED WORKER FUND			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
68 - BUSINESS ASSISTANT GRANT			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
37310-00 Expense Control	0.00	-108,500.00	-108,500.00
37320-00 Revenue Control	0.00	108,500.00	108,500.00
69 - BASE RADIO REPEATER			
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
70 - MUNICIPAL INTERNAL SERVICE FUN			
	0.00	0.00	0.00

# YEAR TO DATE G/L

Fund(s): ALL  
ALL

Account		Beg Bal	YTD	Balance
	Net	Net	Net	Net
70 - MUNICIPAL INTERNAL SERVICE FUN CONT'D				
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
71 - TAX INCREMENT FINANCING				
<b>Assets</b>	<b>64,073.59</b>	<b>12,767.75</b>	<b>76,841.34</b>	<b>0.00</b>
13000-10 DUE TO / DUE FROM GENERAL FU	64,073.59	12,767.75	76,841.34	
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>64,073.59</b>	<b>12,767.75</b>	<b>76,841.34</b>	<b>76,841.34</b>
37300-00 Fund Balance	64,073.59	12,767.75	76,841.34	
74 - EXPO FUND				
<b>Assets</b>	<b>1,300.00</b>	<b>362.25</b>	<b>1,662.25</b>	<b>0.00</b>
13000-10 DUE TO / DUE FROM GENERAL FU	1,300.00	362.25	1,662.25	
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fund Balance</b>	<b>1,300.00</b>	<b>362.25</b>	<b>1,662.25</b>	<b>1,662.25</b>
37300-00 Fund Balance	1,300.00	0.00	1,300.00	
37310-00 Expense Control	0.00	-387.75	-387.75	
37320-00 Revenue Control	0.00	750.00	750.00	
75 - WELLNESS GRANT				
<b>Assets</b>	<b>-2,246.35</b>	<b>0.00</b>	<b>-2,246.35</b>	<b>0.00</b>
13000-10 DUE TO / DUE FROM GENERAL FU	-2,246.35	0.00	-2,246.35	
<b>Liabilities</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>



**YEAR TO DATE G/L**

Fund(s): ALL  
ALL

Account	Beg Bal Net	YTD Net	Balance Net
75 - WELLNESS GRANT CONT'D			
<b>Fund Balance</b>	<b>-2,246.35</b>	<b>0.00</b>	<b>-2,246.35</b>
37300-00 Fund Balance	-2,246.35	0.00	-2,246.35
<b>Final Totals</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# YEAR TO DATE REVENUE

Department(s): ALL  
ALL

Account	Budget Net	YTD Net	Uncollected Balance	Percent Collected
100 - Governing Body	7,507,867.25	6,927,001.54	580,865.71	92.26
100 - RE & PP Tax Commitment	5,935,205.25	5,940,672.82	-5,467.57	100.09
105 - BETE Reimb	483,166.54	483,217.00	-50.46	100.01
110 - Homestead Exemption	176,895.46	215,315.00	-38,419.54	121.72
115 - Veteran Tax Exemption	6,500.00	4,198.00	2,302.00	64.58
120 - Penalties/Interest on Delinquent	25,000.00	21,709.91	3,290.09	86.84
122 - Lien Costs & Intrest	0.00	17,489.09	-17,489.09	----
125 - Tree Growth	10,000.00	6,365.76	3,634.24	63.66
140 - Municipal Revenue Sharing	214,000.00	220,831.61	-6,831.61	103.19
155 - La Maison Acadian	11,000.00	16,652.35	-5,652.35	151.39
157 - Rent/Cote Endico	300.00	300.00	0.00	100.00
158 - Land Lease Acadia Inn	0.00	250.00	-250.00	----
998 - Utilization DFB-Carryforwards	5,800.00	0.00	5,800.00	0.00
999 - Utilization of Undesignated FB	640,000.00	0.00	640,000.00	0.00
110 - Town Administration	769,250.00	928,624.20	-159,374.20	120.72
100 - Animal License	0.00	2,154.00	-2,154.00	----
105 - Motor Vehicle Excise Taxes	698,000.00	841,724.87	-143,724.87	120.59
110 - Boats Excise Tax	3,750.00	4,080.00	-330.00	108.80
120 - IFW Agent Fee	0.00	1,778.25	-1,778.25	----
125 - Motor Vehicle Fee	14,000.00	13,480.00	520.00	96.29
130 - Vital Statistics	0.00	5,555.40	-5,555.40	----
154 - Entertainment Permit	0.00	90.00	-90.00	----
156 - Tavern Keepers	0.00	65.00	-65.00	----
158 - Vendors	0.00	110.00	-110.00	----
159 - Farmer's Market Permits	500.00	87.50	412.50	17.50
160 - Printing/Duplicating Services	0.00	329.75	-329.75	----
200 - VRF Administration	18,000.00	18,000.00	0.00	100.00
210 - Contracted Clerk	5,000.00	5,800.00	-800.00	116.00
215 - Pollution Control Admin	30,000.00	30,000.00	0.00	100.00
300 - Safety Complex Bldg Rental	0.00	170.00	-170.00	----
900 - Miscellaneous	0.00	5,315.92	-5,315.92	----
995 - Investment Earnings	0.00	69.48	-69.48	----
999 - Cash Short/Over	0.00	-185.97	185.97	----
120 - Public Health & General Assist	15,000.00	13,988.89	1,011.11	93.26
100 - GA Reimbursement	15,000.00	13,948.89	1,051.11	92.99
400 - Wellness Reimbursement	0.00	40.00	-40.00	----
130 - Municipal Building	0.00	0.00	0.00	----
150 - Four Season Trail & Four Corner	0.00	0.00	0.00	----

# YEAR TO DATE REVENUE

Department(s): ALL  
ALL

Account		Budget	YTD	Uncollected	Percent
		Net	Net	Balance	Collected
200 - Development Codes & Assessing CONT'D					
200 - Development Codes & Assessing		19,000.00	27,333.50	-8,333.50	143.86
100 - Building Permits		10,000.00	5,865.00	4,135.00	58.65
110 - Inspection Fees		2,000.00	330.00	1,670.00	16.50
115 - Plumbing Permits		2,500.00	2,317.50	182.50	92.70
200 - CEO Contracted Services		4,500.00	9,708.00	-5,208.00	215.73
205 - Community Dev Contracted Serv.		0.00	6,738.00	-6,738.00	---
300 - Madawaska Revitalize		0.00	2,375.00	-2,375.00	---
201 - DEP/SRF LOAN					
100 - State Revolving Loan DD		0.00	93,896.44	-93,896.44	---
300 - Ambulance		205,000.00	205,000.00	0.00	100.00
100 - Billing Revenue		205,000.00	205,000.00	0.00	100.00
310 - Police Department					
150 - Boat Landing/Campground		1,000.00	967.75	32.25	96.78
215 - Concealed Weapon Permits		0.00	457.50	-457.50	---
225 - Court Fines		0.00	265.00	-265.00	---
270 - Police Assignment Wages		1,000.00	0.00	1,000.00	0.00
320 - Fire Department		0.00	245.25	-245.25	---
100 - Miscellaneous Rev		1,000.00	1,424.00	-424.00	142.40
300 - Contracted Fire Protection		0.00	105.00	-105.00	---
325 - Emergency Mngt Assoc		1,000.00	1,319.00	-319.00	131.90
200 - State Grant		5,000.00	2,640.46	2,359.54	52.81
500 - Public Works		5,000.00	2,640.46	2,359.54	52.81
200 - Fuel Tax Refund		97,500.00	98,689.83	-1,189.83	101.22
400 - Scrap Metal		12,500.00	11,792.83	707.17	94.34
500 - Urban Road Init Prgm		0.00	725.00	-725.00	---
600 - Parks Recreation & Maintenance		85,000.00	86,172.00	-1,172.00	101.38
610 - Community Gym		13,700.00	14,451.00	-751.00	105.48
100 - Gym Memberships		0.00	-95.00	95.00	---
615 - Snowmobile/ATV Club		0.00	-95.00	95.00	---
100 - Salaries Reimb		68,603.86	68,603.86	0.00	100.00
120 - FICA Reimb		0.00	5,115.00	-5,115.00	---
130 - Medicare Reimb		0.00	317.13	-317.13	---
200 - Tucker Fuel Reimb		0.00	74.41	-74.41	---
400 - ATV Grant		0.00	5,784.90	-5,784.90	---
500 - Snowmobile Grant		28,665.00	28,665.00	0.00	100.00
700 - Town Wide Insurance		39,938.86	28,647.42	11,291.44	71.73
100 - Insurance Premium Refund		12,500.00	8,340.35	4,159.65	66.72
200 - WComp Refund/Reimb		12,500.00	0.00	12,500.00	0.00
		0.00	8,340.35	-8,340.35	---

## YEAR TO DATE REVENUE

Department(s): ALL

ALL

Account		Budget		YTD		Uncollected		Percent	
		Net		Net		Balance		Collected	
710 - Intergovernmental	CONT'D								
710 - Intergovernmental		0.00		0.00		0.00			
800 - Education		0.00		3,561,369.06		-3,561,369.06			
100 - General		0.00		3,102,230.48		-3,102,230.48			
200 - Adult Ed		0.00		86,221.04		-86,221.04			
300 - Title 1A		0.00		99,549.14		-99,549.14			
400 - Title III		0.00		11,625.00		-11,625.00			
500 - Local Ent		0.00		136,281.44		-136,281.44			
600 - Proficiency Based Grant		0.00		5,583.72		-5,583.72			
700 - Title IIA DDE/CSR		0.00		44,488.00		-44,488.00			
900 - School Lunch Revenue		0.00		75,390.24		-75,390.24			
912 - MDEA		0.00		848.70		-848.70			
100 - Patrol Reimbursement		0.00		848.70		-848.70			
914 - Farmers Market		0.00		3,010.22		-3,010.22			
100 - Transfer In		0.00		2,500.00		-2,500.00			
200 - Maine Federation Market (SNAP)		0.00		379.75		-379.75			
300 - Market Sales		0.00		130.47		-130.47			
916 - Community Gym Fund		0.00		28,922.00		-28,922.00			
100 - Gym Memberships		0.00		28,922.00		-28,922.00			
917 - Valley United Soccer Club		0.00		6,280.00		-6,280.00			
100 - Sponsorship		0.00		2,625.00		-2,625.00			
200 - Registrations		0.00		3,655.00		-3,655.00			
929 - Maine Emergency Mangt Grant		0.00		474.72		-474.72			
100 - MEMA Grant Income		0.00		474.72		-474.72			
933 - RTP Grant		0.00		3,078.99		-3,078.99			
100 - RTP Trail Grant		0.00		3,078.99		-3,078.99			
940 - Capital Project		0.00		0.00		0.00			
947 - Federal Asset Forfeiture		0.00		0.00		0.00			
960 - Pollution Control		748,000.00		750,272.29		-2,272.29		100.30	
100 - Sewer Billing		748,000.00		734,006.00		13,994.00		98.13	
120 - Lien Cost & Interest		0.00		14,885.81		-14,885.81			
130 - Sewerage Charges		0.00		560.00		-560.00			
140 - Interest Income		0.00		3.11		-3.11			
160 - Sale of Property		0.00		817.37		-817.37			
961 - Hazard Materials		28,805.00		18,188.77		10,616.23		63.14	
100 - Twin Rivers		10,000.00		10,000.00		0.00		100.00	
200 - Madawaska Water District		1,000.00		1,000.00		0.00		100.00	
300 - Madawaska Pollution Control		1,000.00		1,000.00		0.00		100.00	
400 - Grand Isle Water Treatment		1,000.00		1,000.00		0.00		100.00	

# YEAR TO DATE REVENUE

Department(s): ALL  
ALL

Account	Budget		YTD		Uncollected		Percent
	Net		Net		Balance	Collected	
961 - Hazard Materials CONT'D							
500 - Albert Farms	1,000.00		1,000.00		0.00	100.00	
600 - State of Maine	6,000.00		4,188.77		1,811.23	69.81	
999 - Utilization of UDFB	8,805.00		0.00		8,805.00	0.00	
962 - UDAG	0.00		6,245.41		-6,245.41		
964 - Acadian Festival	0.00		34,593.29		-34,593.29		
100 - Transfer In	0.00		8,200.00		-8,200.00		
105 - Sponsors	0.00		13,820.00		-13,820.00		
110 - Craft Fair	0.00		1,250.00		-1,250.00		
120 - Misc Revenue	0.00		11,323.29		-11,323.29		
968 - Business Assistance	0.00		108,500.00		-108,500.00		
100 - Drawdown Revenue	0.00		108,500.00		-108,500.00		
974 - EXPO	0.00		750.00		-750.00		
105 - Sponsors	0.00		750.00		-750.00		
975 - Wellness Grant	0.00		0.00		0.00		
Final Totals	9,492,226.11		12,913,400.27		-3,421,174.16	136.04	

## YEAR TO DATE EXPENSES

ALL Departments

ALL Months

Account	Budget	YTD	Unexpended	Percent
	Net	Net	Balance	Spent
100 - Governing Body	49,525.00	45,246.25	4,278.75	91.36
05 - Salaries & Wages	11,750.00	6,611.19	5,138.81	56.27
10 - Employee Benefits	950.00	756.06	193.94	79.59
25 - Other Insurance	4,000.00	3,508.00	492.00	87.70
35 - Operating Expenses	25,825.00	30,610.73	-4,785.73	118.53
40 - Supplies	3,500.00	1,006.27	2,493.73	28.75
55 - Minor Equipment	3,500.00	2,754.00	746.00	78.69
110 - Town Administration	452,150.00	486,889.00	-34,739.00	107.68
05 - Salaries & Wages	244,000.00	259,418.16	-15,418.16	106.32
10 - Employee Benefits	107,150.00	127,411.80	-20,261.80	118.91
30 - Unfunded Liabilities	65,000.00	65,000.00	0.00	100.00
35 - Operating Expenses	23,500.00	30,288.68	-6,788.68	128.89
40 - Supplies	9,000.00	2,996.91	6,003.09	33.30
55 - Minor Equipment	3,500.00	1,773.45	1,726.55	50.67
115 - TIF	32,867.12	32,867.12	0.00	100.00
81 - TIF (Tax Increment Financing)	32,867.12	32,867.12	0.00	100.00
120 - Public Health & General Assist	24,600.00	24,384.08	215.92	99.12
05 - Salaries & Wages	2,500.00	2,167.74	332.26	86.71
10 - Employee Benefits	200.00	217.60	-17.60	108.80
35 - Operating Expenses	4,800.00	2,523.93	2,276.07	52.58
40 - Supplies	500.00	0.00	500.00	0.00
45 - GA Services	16,600.00	19,474.81	-2,874.81	117.32
130 - Municipal Building	41,500.00	34,088.43	7,411.57	82.14
05 - Salaries & Wages	0.00	0.00	0.00	----
10 - Employee Benefits	0.00	0.00	0.00	----
35 - Operating Expenses	1,000.00	816.00	184.00	81.60
40 - Supplies	2,000.00	1,803.36	196.64	90.17
50 - Utilities	28,500.00	20,864.42	7,635.58	73.21
55 - Minor Equipment	10,000.00	10,604.65	-604.65	106.05
65 - General Maintenance	0.00	0.00	0.00	----
140 - Elections	8,650.00	10,974.77	-2,324.77	126.88
05 - Salaries & Wages	4,500.00	8,166.12	-3,666.12	181.47
10 - Employee Benefits	450.00	632.78	-182.78	140.62
35 - Operating Expenses	3,250.00	1,331.41	1,918.59	40.97
40 - Supplies	450.00	844.46	-394.46	187.66
150 - Four Season Trail & Four Corner	0.00	922.40	-922.40	----
40 - Supplies	0.00	0.00	0.00	----
50 - Utilities	0.00	922.40	-922.40	----



# YEAR TO DATE EXPENSES

ALL Departments  
ALL Months

Account	Budget		YTD		Unexpended		Percent
	Net		Net		Balance	Spent	
200 - Development Codes & Assessing CONT'D							
200 - Development Codes & Assessing	185,750.00		186,736.00		-986.00	100.53	
05 - Salaries & Wages	80,000.00		85,288.66		-5,288.66	106.61	
10 - Employee Benefits	39,500.00		41,281.54		-1,781.54	104.51	
35 - Operating Expenses	14,500.00		21,257.53		-6,757.53	146.60	
40 - Supplies	1,000.00		952.05		47.95	95.21	
50 - Utilities	0.00		1,654.71		-1,654.71	----	
80 - Assessing	50,750.00		36,301.51		14,448.49	71.53	
201 - DEP/SRF LOAN	0.00		89,906.44		-89,906.44	----	
82 - Loan / Grants	0.00		89,906.44		-89,906.44	----	
300 - Ambulance	437,585.00		437,585.00		0.00	100.00	
05 - Salaries & Wages	298,616.00		299,532.58		-916.58	100.31	
10 - Employee Benefits	75,959.00		105,935.00		-29,976.00	139.46	
30 - Unfunded Liabilities	0.00		-36,256.31		36,256.31	----	
35 - Operating Expenses	24,900.00		28,844.68		-3,944.68	115.84	
40 - Supplies	11,200.00		20,184.13		-8,984.13	180.22	
50 - Utilities	3,100.00		3,240.92		-140.92	104.55	
55 - Minor Equipment	13,810.00		9,398.31		4,411.69	68.05	
60 - Vehicle & Equipment	10,000.00		6,705.69		3,294.31	67.06	
310 - Police Department	486,475.00		477,502.25		8,972.75	98.16	
05 - Salaries & Wages	334,475.00		328,773.67		5,701.33	98.30	
10 - Employee Benefits	110,400.00		115,829.68		-5,429.68	104.92	
25 - Other Insurance	5,600.00		5,333.00		267.00	95.23	
30 - Unfunded Liabilities	0.00		0.00		0.00	----	
35 - Operating Expenses	10,050.00		10,883.75		-833.75	108.30	
40 - Supplies	1,350.00		1,079.43		270.57	79.96	
50 - Utilities	4,000.00		4,912.55		-912.55	122.81	
55 - Minor Equipment	600.00		61.42		538.58	10.24	
60 - Vehicle & Equipment	20,000.00		10,628.75		9,371.25	53.14	
320 - Fire Department	122,860.00		115,971.00		6,889.00	94.39	
05 - Salaries & Wages	64,600.00		61,667.75		2,932.25	95.46	
10 - Employee Benefits	4,900.00		5,144.71		-244.71	104.99	
35 - Operating Expenses	12,110.00		10,103.32		2,006.68	83.43	
40 - Supplies	1,800.00		4,680.37		-2,880.37	260.02	
50 - Utilities	6,800.00		5,473.72		1,326.28	80.50	
55 - Minor Equipment	6,475.00		6,251.63		223.37	96.55	
60 - Vehicle & Equipment	12,500.00		8,460.60		4,039.40	67.68	
70 - Building Repairs & Maintenance	1,000.00		560.62		439.38	56.06	

## YEAR TO DATE EXPENSES

ALL Departments

ALL Months

Account	Budget		YTD		Unexpended		Percent	
	Net		Net		Balance	Spent		
320 - Fire Department CONT'D								
85 - Special Projects/Events	12,675.00		13,628.28		-953.28	107.52		
325 - Emergency Mngt Assoc	10,600.00		9,762.92		837.08	92.10		
05 - Salaries & Wages	5,200.00		4,148.62		1,051.38	79.78		
10 - Employee Benefits	400.00		389.56		10.44	97.39		
35 - Operating Expenses	0.00		1,953.36		-1,953.36	----		
55 - Minor Equipment	5,000.00		3,271.38		1,728.62	65.43		
400 - Library	101,550.00		102,621.93		-1,071.93	101.06		
05 - Salaries & Wages	41,020.00		41,141.42		-121.42	100.30		
10 - Employee Benefits	20,500.00		21,313.04		-813.04	103.97		
35 - Operating Expenses	40,030.00		40,030.00		0.00	100.00		
50 - Utilities	0.00		137.47		-137.47	----		
500 - Public Works	1,331,975.00		1,479,888.72		-147,913.72	111.10		
05 - Salaries & Wages	418,203.00		364,239.53		53,963.47	87.10		
10 - Employee Benefits	152,222.00		170,125.48		-17,903.48	111.76		
30 - Unfunded Liabilities	0.00		0.00		0.00	----		
35 - Operating Expenses	64,700.00		69,388.79		-4,688.79	107.25		
40 - Supplies	41,950.00		36,257.84		5,692.16	86.43		
50 - Utilities	29,100.00		22,386.66		6,713.34	76.93		
55 - Minor Equipment	3,500.00		2,064.46		1,435.54	58.98		
60 - Vehicle & Equipment	121,800.00		149,730.38		-27,930.38	122.93		
65 - General Maintenance	495,500.00		660,698.70		-165,198.70	133.34		
70 - Building Repairs & Maintenance	5,000.00		4,996.88		3.12	99.94		
600 - Parks Recreation & Maintenance	455,950.00		452,121.09		3,828.91	99.16		
05 - Salaries & Wages	194,155.00		196,325.56		-2,170.56	101.12		
10 - Employee Benefits	104,245.00		87,113.37		17,131.63	83.57		
30 - Unfunded Liabilities	0.00		0.00		0.00	----		
35 - Operating Expenses	2,375.00		3,496.42		-1,121.42	147.22		
40 - Supplies	6,150.00		5,171.21		978.79	84.08		
50 - Utilities	60,000.00		58,947.68		1,052.32	98.25		
55 - Minor Equipment	900.00		900.00		0.00	100.00		
60 - Vehicle & Equipment	11,525.00		9,647.29		1,877.71	83.71		
65 - General Maintenance	1,650.00		1,526.71		123.29	92.53		
70 - Building Repairs & Maintenance	20,100.00		28,076.96		-7,976.96	139.69		
75 - Program Expenses	8,550.00		5,099.41		3,450.59	59.64		
85 - Special Projects/Events	46,300.00		55,816.48		-9,516.48	120.55		
610 - Community Gym	0.00		0.00		0.00	----		
05 - Salaries & Wages	0.00		0.00		0.00	----		

# YEAR TO DATE EXPENSES

ALL Departments  
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
610 - Community Gym CONT'D				
10 - Employee Benefits	0.00	0.00	0.00	----
40 - Supplies	0.00	0.00	0.00	----
50 - Utilities	0.00	0.00	0.00	----
615 - Snowmobile/ATV Club	68,603.86	68,603.86	0.00	100.00
05 - Salaries & Wages	0.00	5,115.00	-5,115.00	----
10 - Employee Benefits	0.00	391.54	-391.54	----
60 - Vehicle & Equipment	0.00	5,784.90	-5,784.90	----
82 - Loan / Grants	68,603.86	57,312.42	11,291.44	83.54
700 - Town Wide Insurance	150,530.00	143,794.93	6,735.07	95.53
15 - Unemployment Compensation	10,000.00	7,979.74	2,020.26	79.80
20 - Workers Compensation	61,000.00	61,515.19	-515.19	100.84
25 - Other Insurance	79,530.00	74,300.00	5,230.00	93.42
710 - Intergovernmental	1,318,440.13	1,277,678.27	40,761.86	96.91
35 - Operating Expenses	445,640.13	426,707.12	18,933.01	95.75
90 - Intergovernmental	872,800.00	850,971.15	21,828.85	97.50
720 - Social Service	14,175.00	13,101.00	1,074.00	92.42
93 - Social Services	14,175.00	13,101.00	1,074.00	92.42
730 - Municipal Debt Service	148,200.00	165,058.88	-16,858.88	111.38
97 - Debt Service	148,200.00	165,058.88	-16,858.88	111.38
800 - Education	3,273,435.00	6,652,849.64	-3,379,414.64	203.24
88 - Education	3,273,435.00	6,652,849.64	-3,379,414.64	203.24
912 - MDEA	0.00	848.70	-848.70	----
05 - Salaries & Wages	0.00	737.25	-737.25	----
10 - Employee Benefits	0.00	111.45	-111.45	----
914 - Farmers Market	0.00	2,297.53	-2,297.53	----
35 - Operating Expenses	0.00	574.50	-574.50	----
40 - Supplies	0.00	1,723.03	-1,723.03	----
916 - Community Gym Fund	0.00	14,351.37	-14,351.37	----
05 - Salaries & Wages	0.00	2,371.79	-2,371.79	----
10 - Employee Benefits	0.00	175.33	-175.33	----
35 - Operating Expenses	0.00	190.00	-190.00	----
40 - Supplies	0.00	3,305.69	-3,305.69	----
50 - Utilities	0.00	3,279.15	-3,279.15	----
55 - Minor Equipment	0.00	5,029.41	-5,029.41	----
917 - Valley United Soccer Club	0.00	3,647.58	-3,647.58	----
40 - Supplies	0.00	3,647.58	-3,647.58	----

ALL Months

Account		Budget	YTD	Unexpended	Percent
		Net	Net	Balance	Spent
924 - Enhanced Border Protection CONT'D					
924 - Enhanced Border Protection		0.00	0.00	0.00	----
05 - Salaries & Wages		0.00	0.00	0.00	----
10 - Employee Benefits		0.00	0.00	0.00	----
20 - Workers Compensation		0.00	0.00	0.00	----
60 - Vehicle & Equipment		0.00	0.00	0.00	----
929 - Maine Emergency Mangt Grant		0.00	474.72	-474.72	----
10 - Employee Benefits		0.00	67.99	-67.99	----
20 - Workers Compensation		0.00	10.29	-10.29	----
35 - Operating Expenses		0.00	396.44	-396.44	----
933 - RTP Grant		0.00	3,078.99	-3,078.99	----
82 - Loan / Grants		0.00	3,078.99	-3,078.99	----
940 - Capital Project		0.00	0.00	0.00	----
94 - Capital Project Reserve		0.00	0.00	0.00	----
947 - Federal Asset Forfeiture		0.00	39,104.78	-39,104.78	----
35 - Operating Expenses		0.00	1,193.32	-1,193.32	----
85 - Special Projects/Events		0.00	37,911.46	-37,911.46	----
960 - Pollution Control		748,000.00	722,574.06	25,425.94	96.60
05 - Salaries & Wages		134,937.00	134,374.98	562.02	99.58
10 - Employee Benefits		62,263.00	61,521.41	741.59	98.81
15 - Unemployment Compensation		700.00	344.26	355.74	49.18
20 - Workers Compensation		3,000.00	4,640.52	-1,640.52	154.68
25 - Other Insurance		6,500.00	6,500.00	0.00	100.00
30 - Unfunded Liabilities		0.00	0.00	0.00	----
35 - Operating Expenses		49,300.00	59,196.30	-9,896.30	120.07
40 - Supplies		12,000.00	13,532.26	-1,532.26	112.77
50 - Utilities		76,100.00	65,287.54	10,812.46	85.79
60 - Vehicle & Equipment		38,750.00	35,376.63	3,373.37	91.29
65 - General Maintenance		64,350.00	32,942.91	31,407.09	51.19
70 - Building Repairs & Maintenance		2,000.00	1,616.20	383.80	80.81
80 - Assessing		8,100.00	8,541.86	-441.86	105.46
97 - Debt Service		290,000.00	298,699.19	-8,699.19	103.00
961 - Hazard Materials		28,805.00	16,030.65	12,774.35	55.65
05 - Salaries & Wages		12,985.00	8,911.13	4,073.87	68.63
10 - Employee Benefits		1,170.00	681.72	488.28	58.27
25 - Other Insurance		1,300.00	627.00	673.00	48.23
35 - Operating Expenses		6,100.00	1,603.00	4,497.00	26.28
40 - Supplies		500.00	0.00	500.00	0.00

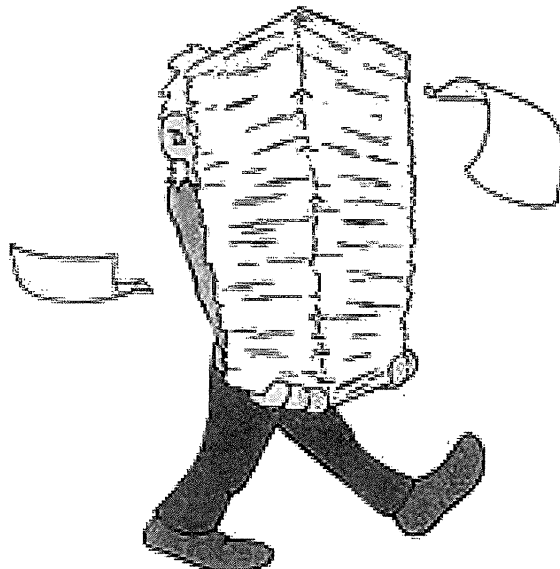
# YEAR TO DATE EXPENSES

ALL Departments  
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
961 - Hazard Materials CONT'D				
55 - Minor Equipment	5,950.00	4,207.80	1,742.20	70.72
60 - Vehicle & Equipment	800.00	0.00	800.00	0.00
962 - UDAG	0.00	48,342.64	-48,342.64	----
35 - Operating Expenses	0.00	13,582.00	-13,582.00	----
82 - Loan / Grants	0.00	34,760.64	-34,760.64	----
963 - DARE	0.00	534.98	-534.98	----
40 - Supplies	0.00	534.98	-534.98	----
964 - Acadian Festival	0.00	40,843.24	-40,843.24	----
35 - Operating Expenses	0.00	4,753.81	-4,753.81	----
40 - Supplies	0.00	6,004.53	-6,004.53	----
50 - Utilities	0.00	2,662.81	-2,662.81	----
85 - Special Projects/Events	0.00	27,422.09	-27,422.09	----
968 - Business Assistance	0.00	108,500.00	-108,500.00	----
83 - Business Assistance	0.00	108,500.00	-108,500.00	----
974 - EXPO	0.00	387.75	-387.75	----
85 - Special Projects/Events	0.00	387.75	-387.75	----
975 - Wellness Grant	0.00	0.00	0.00	----
82 - Loan / Grants	0.00	0.00	0.00	----
Final Totals	9,492,226.11	13,309,570.97	-3,817,344.86	140.22

# Tax Collector's Report

**Pursuant to Title 30-A § 2801(2): Statement of assets and liabilities; delinquent taxpayers.** The report shall contain a detailed statement of the assets and liabilities of the municipality including a list of all delinquent taxpayers and the amount due from each. It shall also contain any engineering and survey reports relating to the boundaries of the municipality and all related proceedings and actions of the municipal officers, together with any other information that the municipal officers consider to be a historical significance.





## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
769	* ACADIA FEDERAL CREDIT UNION	2016	1,366.97	0.00	1,366.97
53	* ALBERT, MARC E	2016	1,591.37	0.00	1,591.37
74	ALBERT, MATTHEW S.	2016	338.47	336.03	2.44
75	ALBERT, MATTHEW S.	2016	233.75	232.06	1.69
76	ALBERT, MATTHEW S.	2016	531.08	527.24	3.84
77	* ALBERT, MATTHEW S.	2016	293.59	199.13	94.46
66	* ALBERT, ROGER P	2016	1,265.99	0.00	1,265.99
1531	* ARISTOTLE, LLC	2016	2,823.70	0.00	2,823.70
3090	ARISTOTLE, LLC	2016	374.00	0.00	374.00
1689	* AROOSTOOK TIMBERLANDS LLC	2016	4,534.75	2234.65	2,300.10
3079	* BAYSOUND LIMITED PARTNERSHIP OF DELAWARE	2016	1.87	0.00	1.87
125	BEAULIEU, ALAN	2016	2,449.70	0.00	2,449.70
126	BEAULIEU, ALAN	2016	59.84	0.00	59.84
2076	BEAULIEU, ALAN	2016	183.26	0.00	183.26
131	* BEAULIEU, CHERYL	2016	660.11	0.00	660.11
134	* BEAULIEU, COLLIN	2016	314.16	0.06	314.10
135	* BEAULIEU, COLLIN	2016	1,054.68	0.20	1,054.48
160	* BEAULIEU, GERARD J	2016	585.31	0.00	585.31
166	* BEAULIEU, LARRY A	2016	834.02	0.00	834.02
167	* BEAULIEU, LARRY A	2016	3,610.97	0.00	3,610.97
168	* BEAULIEU, LARRY A	2016	138.38	0.00	138.38
169	* BEAULIEU, LARRY A	2016	426.36	0.00	426.36
162	* BEAULIEU, PAUL	2016	727.43	0.00	727.43
181	* BEAULIEU, PAUL	2016	4,602.07	0.00	4,602.07
579	* BEAULIEU, PAUL	2016	3,175.26	0.00	3,175.26
1596	* BEAULIEU, ROGER J.	2016	3,461.37	0.00	3,461.37
954	BEAULIEU, ROGER J. JR.	2016	1,503.48	0.00	1,503.48
749	BEAULIEU, ROGER JR.	2016	1,322.09	0.00	1,322.09
2691	BEAULIEU, ROGER JR.	2016	686.29	0.00	686.29
2764	BEAULIEU, ROGER JR.	2016	837.76	0.00	837.76
195	* BEAUPRE, ALAN J.	2016	3,809.19	0.00	3,809.19
211	BELANGER, JACQUELINE L	2016	59.84	19.05	40.79
246	BINETTE, NORMAND	2016	271.15	0.00	271.15
1736	* BLACKWELL, SANDRA G.	2016	976.14	81.28	894.86
1158	BOSSE, DONALD	2016	506.77	194.54	312.23
1401	* BOUCHARD, RAYMOND	2016	499.29	250.00	249.29
293	* BOUCHARD, RAYMOND J	2016	1,352.01	1350.07	1.94
299	BOUCHARD, SIMONE (LIFE ESTATE)	2016	2,070.09	1547.43	522.66
1653	* BOUCHER, COREY	2016	491.81	0.00	491.81
305	* BOUCHER, JAMIE A	2016	2,139.28	0.00	2,139.28
2374	* BOUCHER, JASON ROBERT	2016	684.42	0.00	684.42
8	BOUCHER, TINA	2016	1,075.25	0.00	1,075.25
332	BOURGOIN, PETER	2016	2,152.37	0.00	2,152.37
333	BOURGOIN, PETER	2016	194.48	0.00	194.48
334	BOURGOIN, PETER	2016	3,048.10	0.00	3,048.10
336	BOURGOIN, REGINALD	2016	233.75	0.00	233.75
2411	BOURGOINE, PETER P	2016	342.21	0.00	342.21
355	* BROWN, ANDREA	2016	287.98	0.00	287.98
356	* BROWN, ANDREA LAVERTU	2016	504.90	0.00	504.90
357	* BROWN, ANDREA LAVERTU	2016	241.23	0.00	241.23
358	* BROWN, ANDREA LAVERTU	2016	289.85	0.00	289.85
359	* BROWN, ANDREA LAVERTU	2016	243.10	0.00	243.10
1780	* BROWN, ANDREA LAVERTU	2016	527.34	0.00	527.34
362	* BROWN, DAVID J	2016	1,097.69	0.00	1,097.69
374	* CAMPAGNA, JASON J	2016	2,316.93	0.00	2,316.93
385	CANXUS BROADCASTING CORP	2016	93.50	0.00	93.50
394	CARRIER, RYAN J	2016	153.34	0.00	153.34

## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
401	CASEY, CECILE P	2016	1,533.40	0.00	1,533.40
1832	CHARETTE, GENE N SR	2016	785.40	133.43	651.97
428	CHARETTE, LORETTE	2016	441.32	0.00	441.32
856 *	CHARETTE, REED G.	2016	1,357.62	0.00	1,357.62
2923 *	CHASSE, JESSICA M	2016	1,615.68	0.00	1,615.68
2589 *	CHASSE, JOHN R.	2016	787.27	661.67	125.60
459 *	CHASSE, RODNEY M	2016	1,172.49	0.00	1,172.49
480 *	CLAVETTE, LUCIEN (LIFE ESTATE)	2016	1,030.37	773.88	256.49
485	CLAVETTE, PHILIP S.	2016	936.87	0.00	936.87
3191 *	CORRIVEAU, BRUCE	2016	1,604.46	0.00	1,604.46
2335	CORRIVEAU, BRUCE M.	2016	4,476.78	0.00	4,476.78
541 *	COTE, ERNEST	2016	514.25	0.00	514.25
551	COTE, JORDYN L.	2016	2,387.99	0.00	2,387.99
2739 *	COTE, STEPHEN H.	2016	648.89	0.00	648.89
566 *	COUTURE, DAVID	2016	798.49	313.37	485.12
1392 *	COUTURIER, DANIEL G.	2016	1,155.66	0.00	1,155.66
572 *	COUTURIER, LISE M.	2016	626.45	0.00	626.45
1658	CRAWFORD, MELISSA	2016	1,103.30	0.00	1,103.30
2544 *	CRAWFORD, RONALD IV	2016	495.55	0.00	495.55
630 *	CYR, ALAN	2016	484.33	0.00	484.33
634 *	CYR, ALLAN	2016	1,105.17	1.47	1,103.70
657 *	CYR, DANNY G SR	2016	284.24	0.00	284.24
658 *	CYR, DANNY G SR	2016	33.66	0.00	33.66
475 *	CYR, GERRY	2016	1,041.59	0.00	1,041.59
666 *	CYR, LEOLA D.	2016	1,183.71	0.00	1,183.71
2882	CYR, MARC R.	2016	1,481.04	0.00	1,481.04
2883 *	CYR, MARC R.	2016	41.14	0.00	41.14
747 *	CYR, MICHAEL P	2016	1,881.22	0.00	1,881.22
739 *	CYR, PAUL	2016	1,209.89	0.00	1,209.89
761 *	CYR, PAUL A	2016	1,544.62	0.00	1,544.62
776 *	CYR, RICHARD A	2016	59.84	0.00	59.84
779	CYR, RICHARD J	2016	645.15	0.00	645.15
791 *	CYR, ROGER J.	2016	536.69	0.00	536.69
795	CYR, RONALD J	2016	1,157.53	577.83	579.70
427	CYR, TOBEY	2016	1,400.63	12.64	1,387.99
2673 *	DAIGLE, ANN L.	2016	1,595.11	1583.49	11.62
822	DAIGLE, ANNE MARIE	2016	1,413.72	0.00	1,413.72
848	DAIGLE, HAROLD J	2016	850.85	360.00	490.85
3163 *	DAIGLE, NANCY; DOUGLAS; HAROLD; GLENN; SCOTT	2016	370.26	0.00	370.26
2006	DALGO, RONALD	2016	1,381.93	0.00	1,381.93
656 *	DAY, BRENDA	2016	1,021.02	0.00	1,021.02
624 *	DE CROIX, ANNETTE M	2016	1,280.95	0.00	1,280.95
2053 *	DEBOTTIS, JOHN P.	2016	766.70	0.00	766.70
899	DECHaine, ALSIME MRS	2016	426.36	0.00	426.36
631 *	DEMORANVILLE, LORRAINE	2016	293.59	196.71	96.88
395	DEROSIER, LISA	2016	561.00	0.00	561.00
2581	DEROSIER, LISA	2016	1,683.00	0.00	1,683.00
949 *	DESCHaine, GUY	2016	944.35	0.00	944.35
950 *	DESCHaine, GUY	2016	1,353.88	0.00	1,353.88
907 *	DESCHaine, GUY D	2016	1,243.55	0.00	1,243.55
908	DESCHaine, GUY D	2016	2,451.57	0.00	2,451.57
952	DESCHaine, GUY D	2016	2,496.45	0.00	2,496.45
948 *	DESCHaine, GUY D.	2016	1,995.29	0.00	1,995.29
958 *	DESCHaine, PHILIP	2016	1,684.87	1673.56	11.31
2117 *	DESJARDINS, CHARLES C	2016	822.80	0.00	822.80
366	DEVOE, DANIELLE D.	2016	1,069.64	0.00	1,069.64
1962 *	DEVOE, JESSICA S.	2016	772.31	0.00	772.31

## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
1112	* DIONNE, ALLEN	2016	1,701.70	0.00	1,701.70
1068	* DIONNE, NELSON D	2016	581.57	0.00	581.57
1497	* DIONNE, ROBERT	2016	1,466.08	570.48	895.60
2	* DOUCETTE, BRUNO	2016	1,022.89	0.00	1,022.89
391	* DOYON, DANIEL D	2016	1,899.92	1181.78	718.14
1126	* DUBE, GORMAN	2016	439.45	0.00	439.45
2377	* DUBE, YVES	2016	1,337.05	0.00	1,337.05
1208	* DUFOUR, MICHAEL	2016	706.86	0.00	706.86
1224	DUGAL, ANDREW J	2016	1,228.59	0.00	1,228.59
109	DUGAL, ANDREW J.	2016	155.21	0.00	155.21
1225	* DUGAL, CECIL	2016	1,015.41	0.00	1,015.41
1226	* DUGAL, DOLORES C	2016	1,312.74	1312.17	0.57
1454	* DUMOND, PIERRETTE	2016	901.34	0.00	901.34
1261	* DUMONT, LEWIS CLIFFORD	2016	2,891.02	0.00	2,891.02
1262	DUMONT, MARK V	2016	347.82	0.00	347.82
1263	DUMONT, MARK V	2016	263.67	0.00	263.67
2137	EASTERN MAINE RAILWAY CO.	2016	7,569.76	7500.08	69.68
2133	EASTERN MAINE RAILWAY COMPANY	2016	527.34	522.49	4.85
2136	EASTERN MAINE RAILWAY COMPANY	2016	1,393.15	1380.33	12.82
1283	* FONGEMIE, GERALD D	2016	2,053.26	0.00	2,053.26
1294	* FORTIN, GAIL THERESA	2016	2,028.95	2023.11	5.84
1316	* FOURNIER-PECORELLI, ODETTE M	2016	1,181.84	0.00	1,181.84
1362	* FRENNETTE, ROSE MARIE	2016	2,122.45	2111.10	11.35
1369	* GAFFNEY-PICARD, GINETTE	2016	873.29	0.00	873.29
2329	* GAGNON RENTAL PROPERTIES LLC	2016	263.67	258.85	4.82
2917	GATEWAY HOSPITALITY, LLC	2016	12,500.95	0.00	12,500.95
1424	* GENDREAU, DEAN	2016	1,314.61	0.00	1,314.61
1406	* GENDREAU, MICHELLE	2016	781.66	0.00	781.66
1409	* GENDREAU, MICHELLE	2016	1,535.27	0.00	1,535.27
3103	* GENDREAU, MICHELLE	2016	1,153.79	0.00	1,153.79
2709	* GENDREAU, ROBERT	2016	86.02	0.00	86.02
1405	* GENDREAU, MICHELLE	2016	497.42	0.00	497.42
820	GIRARD, BRIAN R.	2016	1,039.72	0.00	1,039.72
1476	GIRARD, GABRIEL L	2016	1,155.66	0.00	1,155.66
1489	* GOLEMBESKY, MATTHEW E	2016	1,739.10	0.00	1,739.10
1487	* GOLEMBESKY, MATTHEW E.	2016	336.60	23.32	313.28
1488	* GOLEMBESKY, MATTHEW E.	2016	592.79	0.00	592.79
1496	* GOYETTE, MARTIAL (TRUSTEE) OF THE GOYETTE FAMILY I	2016	1,142.57	0.00	1,142.57
1276	* GRONDIN, DANIEL	2016	2,904.11	0.00	2,904.11
568	* GUERRETTE, KIRK	2016	1,286.56	0.00	1,286.56
113	* GUERRETTE, RICHARD A.	2016	596.53	0.00	596.53
1139	GUILLEMETTE, THAD	2016	415.14	0.00	415.14
2407	* HAND, TABATHA S.	2016	661.98	0.00	661.98
2186	* HEBERT, JOEL	2016	3,064.93	0.00	3,064.93
2187	* HEBERT, JOEL	2016	205.70	0.00	205.70
2576	* HEBERT, NORA	2016	667.59	0.00	667.59
1587	* HEBERT, ROBERT J	2016	3,678.29	0.00	3,678.29
1668	* HIGGINS, ANGELA K	2016	989.23	985.44	3.79
242	* HILLEGASS NORMAN L.	2016	215.05	0.00	215.05
1597	* HILLEGASS, NORMAN	2016	48.62	0.00	48.62
1513	* HILLEGASS, NORMAN L	2016	134.64	0.00	134.64
3187	* HILLEGASS, NORMAN L.	2016	439.45	0.00	439.45
365	HOWE, SHAWN L.	2016	596.53	398.69	197.84
1115	* JMF PROPERTIES LLC	2016	8,050.35	0.00	8,050.35
1624	JORDAN, MICHAEL J	2016	2,229.04	0.00	2,229.04
1618	JPD ACQUISITIONS	2016	1,639.99	0.00	1,639.99
1634	* KILIAN, RICHARD D	2016	935.00	0.00	935.00

## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
1657 *	LAGACE, GILLES	2016	731.17	0.00	731.17
1666	LAGASSE, CONRAD	2016	2,212.21	1488.59	723.62
1677 *	LAGASSE, NORMAN	2016	388.96	0.00	388.96
1681 *	LAGASSE, SHAWN	2016	2,675.97	0.00	2,675.97
3111 *	LAGASSE, SHAWN	2016	2,315.06	0.00	2,315.06
1682 *	LAGASSE, THOMAS C	2016	4,218.72	0.64	4,218.08
3176 *	LAGASSE, THOMAS C.	2016	299.20	0.00	299.20
817 *	LAGASSE, THOMAS N., JR.	2016	1,363.23	0.00	1,363.23
1688 *	LAJOIE, SCOTTY K	2016	1,265.99	0.00	1,265.99
1733	LAVERTU, BRIAN J	2016	3,364.13	0.00	3,364.13
1734	LAVERTU, BRIAN J	2016	549.78	0.00	549.78
1735	LAVERTU, BRIAN J	2016	1,265.99	0.00	1,265.99
1783	LAVERTU, BRUCE R.	2016	289.85	0.00	289.85
1786 *	LAVERTU, BRUCE R.	2016	2,184.16	0.00	2,184.16
1787	LAVERTU, BRUCE R.	2016	2,417.91	0.00	2,417.91
3110 *	LAVERTU, JAMES L.	2016	316.03	0.00	316.03
3128 *	LAVERTU, JAMES L.; ROY, JACQUELINE; ROY, LINDA &	2016	16.83	0.00	16.83
1744	LAVERTU, L JAMES	2016	925.65	0.00	925.65
1746 *	LAVERTU, L JAMES	2016	29.92	0.00	29.92
1747 *	LAVERTU, L JAMES	2016	28.05	0.00	28.05
1748 *	LAVERTU, L JAMES	2016	29.92	0.00	29.92
1753 *	LAVERTU, L JAMES	2016	102.85	0.00	102.85
1754 *	LAVERTU, L JAMES	2016	106.59	0.00	106.59
1755 *	LAVERTU, L JAMES	2016	115.94	0.00	115.94
1756 *	LAVERTU, L JAMES	2016	91.63	0.00	91.63
1757 *	LAVERTU, L JAMES	2016	67.32	0.00	67.32
1758 *	LAVERTU, L JAMES	2016	76.67	0.00	76.67
1759 *	LAVERTU, L JAMES	2016	71.06	0.00	71.06
1760 *	LAVERTU, L JAMES	2016	127.16	0.00	127.16
1761 *	LAVERTU, L JAMES	2016	127.16	0.00	127.16
1762	LAVERTU, L JAMES	2016	3,960.66	0.00	3,960.66
1764 *	LAVERTU, L JAMES	2016	9.35	0.00	9.35
1765 *	LAVERTU, L JAMES	2016	145.86	0.00	145.86
1766 *	LAVERTU, L JAMES	2016	16.83	0.00	16.83
1767 *	LAVERTU, L JAMES	2016	316.03	0.00	316.03
1768 *	LAVERTU, L JAMES	2016	28.05	0.00	28.05
1769 *	LAVERTU, L JAMES	2016	28.05	0.00	28.05
1770 *	LAVERTU, L JAMES	2016	28.05	0.00	28.05
1771 *	LAVERTU, L JAMES	2016	28.05	0.00	28.05
1776 *	LAVERTU, L JAMES	2016	119.68	0.00	119.68
1777 *	LAVERTU, L JAMES	2016	119.68	0.00	119.68
2432 *	LAVERTU, L JAMES	2016	9.35	0.00	9.35
3124 *	LAVERTU, L JAMES	2016	151.47	0.00	151.47
1495 *	LAVERTU, MICHAEL J	2016	1,078.99	0.00	1,078.99
1948 *	LAVERTU, MICHAEL J.	2016	1,499.74	0.00	1,499.74
1778 *	LAVERTU, NORMAN	2016	1,138.83	0.00	1,138.83
1809 *	LAVOIE, PAUL	2016	1,370.71	0.00	1,370.71
1810 *	LAVOIE, PAUL	2016	1,245.42	0.00	1,245.42
1227 *	LEIGHTON, RUSSELL O.	2016	5,854.97	0.00	5,854.97
679 *	LEVESQUE, AMY M.	2016	781.66	0.00	781.66
3177 *	LEVESQUE, CLAUDE	2016	13.09	0.00	13.09
1880	LEVESQUE, DALE	2016	736.78	87.62	649.16
1864	LEVESQUE, HERVIN J	2016	2,732.07	0.00	2,732.07
1863	LEVESQUE, HERVIN J.	2016	914.43	0.00	914.43
1854 *	LEVESQUE, MICHAEL J.	2016	1,035.98	1034.95	1.03
1878	LEVESQUE, RENALD	2016	301.07	16.16	284.91
1882	LEVESQUE, ROY	2016	183.26	0.00	183.26

## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
1884 *	LEVESQUE, SCOTT C	2016	1,819.51	0.00	1,819.51
1885 *	LEVESQUE, STEVEN	2016	1,413.72	0.00	1,413.72
583	LILLY, DARIN	2016	3,053.71	0.00	3,053.71
3081	MACINTYRE, WILLIAM J. III	2016	390.83	33.78	357.05
3082	MACINTYRE, WILLIAM J. III	2016	394.57	32.39	362.18
3083	MACINTYRE, WILLIAM J. III	2016	396.44	22.83	373.61
1966 *	MARSHALL, EDWARD	2016	951.83	0.00	951.83
1973 *	MARTIN, BRUCE	2016	1,041.59	6.80	1,034.79
2005 *	MARTIN, RICHARD J	2016	360.91	0.00	360.91
2013 *	MARTIN, YVES R	2016	1,288.43	500.00	788.43
154 *	MEILE, JEFFREY JR.	2016	1,539.01	0.00	1,539.01
2071 *	MICHAUD, FRANCINE	2016	1,709.18	0.00	1,709.18
122	MIGNEAULT, CHRISTOPHER J.	2016	2,090.66	0.00	2,090.66
1478 *	MISHAAN, MICHELLE L. (aka: GNODDE)	2016	207.57	0.00	207.57
2151 *	MORIN, DAVID R	2016	7,820.34	0.00	7,820.34
1552	MORIN, DEVIN	2016	1,671.78	114.32	1,557.46
1976 *	MORIN, DUSTIN	2016	2,038.30	0.00	2,038.30
1979 *	MORIN, DUSTIN A.	2016	327.25	0.00	327.25
29 *	MORIN, ERIC P	2016	944.35	0.00	944.35
30	MORIN, ERIC P	2016	3,653.98	0.00	3,653.98
32 *	MORIN, ERIC P	2016	170.17	0.00	170.17
298 *	MORNEAULT, KAREN S. (FKA: KAREN S. BOUCHARD)	2016	504.90	0.00	504.90
2267 *	MYERS, CLAYTON	2016	936.87	0.00	936.87
2269	MYERS, RONALD J.	2016	1,107.04	0.00	1,107.04
2289 *	NADEAU, PHILIP K	2016	1,419.33	0.00	1,419.33
2290 *	NADEAU, PHILIP K	2016	381.48	0.00	381.48
2216 *	NADEAU, RAYMOND J.	2016	921.91	0.00	921.91
1403	NADEAU, RICKY	2016	3,233.23	0.00	3,233.23
3192	NASH, SCOTT E	2016	1,396.89	0.00	1,396.89
2301	NELSON, RICHARD	2016	1,817.64	0.00	1,817.64
2834	NELSON, RICHARD G.	2016	1,288.43	0.00	1,288.43
2303 *	NICKERSON, FREDERICK	2016	157.08	0.00	157.08
1903 *	NORSTATE FEDERAL CREDIT UNION	2016	762.96	381.48	381.48
1815 *	O'BRIEN, KERRY A.	2016	1,193.06	0.00	1,193.06
1752	OSGOOD, BARBARA L.	2016	1,542.75	0.00	1,542.75
3026 *	OUELLETTE, ADAM	2016	2,382.38	855.83	1,526.55
2325 *	OUELLETTE, DALE	2016	1,411.85	0.00	1,411.85
2367	OUELLETTE, DAVID A.	2016	7,150.88	0.00	7,150.88
2332	OUELLETTE, GERARD	2016	3,334.21	0.00	3,334.21
3159	OUELLETTE, GERARD	2016	3.74	0.00	3.74
2342 *	OUELLETTE, JEAN	2016	4,181.32	922.22	3,259.10
2343 *	OUELLETTE, JEAN	2016	233.75	0.00	233.75
838 *	OUELLETTE, KIM A.	2016	811.58	728.64	82.94
2362 *	OUELLETTE, REGINALD	2016	585.31	0.00	585.31
2387 *	PARADIS, BRENDA G.	2016	2,537.59	1348.46	1,189.13
2390 *	PARADIS, BRENDA G.	2016	155.21	0.00	155.21
2422 *	PELLETIER, DAVID	2016	893.86	890.43	3.43
2408	PELLETIER, GEORGETTE	2016	467.50	0.00	467.50
2481 *	PELLETIER, JAMES M	2016	22.44	0.00	22.44
3154 *	PELLETIER, JOEY	2016	1,050.94	0.00	1,050.94
1333 *	PELLETIER, LINDA T.	2016	499.29	0.00	499.29
1336 *	PELLETIER, LINDA T.	2016	2,376.77	967.18	1,409.59
1663 *	PELLETIER, LOUISE L.	2016	1,604.46	1604.40	0.06
2536 *	PELLETIER, ROBERT E	2016	2,015.86	0.00	2,015.86
2537 *	PELLETIER, ROBERT E	2016	2,139.28	0.00	2,139.28
2539 *	PELLETIER, ROBERT E	2016	1,875.61	0.00	1,875.61

## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
2550 *	PELLETIER, RONALD J	2016	1,097.69	0.00	1,097.69
2664 *	PELLETIER, SARAH CYR	2016	1,101.43	0.00	1,101.43
3162 *	PELLETIER, SARAH CYR	2016	342.21	0.00	342.21
2554 *	PELLETIER, TERRENCE J	2016	1,097.69	0.00	1,097.69
2569 *	PICARD, LEO J	2016	755.48	0.00	755.48
93	PICARD, ROLAND G.	2016	701.25	0.00	701.25
2583 *	PINEAU, BARBARA L.	2016	536.69	0.00	536.69
3027 *	PITCAIRN, BARBARA	2016	1,598.85	1598.24	0.61
94	PJM PROPERTIES, INC	2016	736.78	0.00	736.78
282	PLOURDE, TOMMIE	2016	1,002.32	0.00	1,002.32
215 *	PORTER, RYAN M	2016	1,739.10	1726.76	12.34
78 *	QUERZE, SHAWN S	2016	2,943.38	0.00	2,943.38
2541	RINGDALE, ROLF	2016	798.49	0.00	798.49
2623 *	RIOUX, GUILDO	2016	256.19	0.00	256.19
2990	ROGERS, CARA M.	2016	1,335.18	0.00	1,335.18
2675	ROSSIGNOL, RICHARD J	2016	4,332.79	0.00	4,332.79
2674	ROSSIGNOL, RICHARD J.	2016	1,499.74	0.00	1,499.74
2692 *	ROY, DONALD	2016	3,296.81	0.00	3,296.81
2718	ROY, VERNON	2016	473.11	0.00	473.11
2719	RUEST, KENNETH	2016	374.00	0.00	374.00
2725	SACRE, LAWRENCE R	2016	903.21	0.03	903.18
319	SCHLICHER, SARA	2016	961.18	0.00	961.18
1434 *	SCOTT, DONALD W.	2016	243.10	0.00	243.10
2778 *	SIROIS, MARK A.	2016	845.24	0.00	845.24
1117 *	SORENSEN, PAULA JUDITH	2016	314.16	0.00	314.16
2416	SPINNEY, JAMES	2016	1,013.54	0.00	1,013.54
2807 *	ST AMAND, PAUL P	2016	942.48	933.48	9.00
1627 *	THERIAULT, GARY P.	2016	1,335.18	0.00	1,335.18
2875	THERIAULT, PAUL	2016	618.97	0.00	618.97
642 *	THERIAULT, THERESA G	2016	65.45	0.00	65.45
3164 *	THIBEAU, KIRK	2016	886.38	0.00	886.38
1268 *	THIBEAU, KIRK J	2016	4,878.83	0.00	4,878.83
2349	THIBEAULT, CARL JR.	2016	620.84	0.00	620.84
2905 *	THIBEAULT, JASON	2016	198.22	0.00	198.22
2927 *	THIBODEAU, PAUL LEO	2016	1,606.33	445.40	1,160.93
997 *	TMC OF MAINE	2016	2,000.90	0.00	2,000.90
578 *	TMC OF MAINE, LLC	2016	921.91	0.00	921.91
1635 *	TMC OF MAINE, LLC	2016	4,254.25	0.00	4,254.25
1860 *	TMC OF MAINE, LLC	2016	905.08	0.00	905.08
2873 *	TMC OF MAINE, LLC	2016	549.78	0.00	549.78
2888 *	TMC OF MAINE, LLC	2016	2,221.56	0.00	2,221.56
673 *	TOMASSO, VICTOR	2016	377.74	0.00	377.74
674 *	TOMASSO, VICTOR	2016	1,954.15	0.00	1,954.15
713 *	TOMASSO, VICTOR	2016	531.08	0.00	531.08
2233 *	TOMASSO, VICTOR	2016	590.92	0.00	590.92
562 *	TOMASSO, VICTOR P.	2016	168.30	0.00	168.30
2314 *	TOMASSO, VICTOR P.	2016	244.97	0.00	244.97
2315 *	TOMASSO, VICTOR P.	2016	3,005.09	0.00	3,005.09
573 *	VACHON, KEVIN M	2016	3,412.75	0.00	3,412.75
3175 *	VIOLETTE, JULIA	2016	4,286.04	0.00	4,286.04
3004 *	WALTMAN, CAROL	2016	547.91	0.00	547.91
3019	WHITCOMB, SHARON	2016	177.65	0.00	177.65
3023 *	WICKENHEISER, KURT	2016	1,875.61	0.00	1,875.61
3030 *	WINTERS, TIMOTHY S.	2016	512.38	0.00	512.38
1267 *	WITHERSPOON, FITZROY P	2016	2,479.62	115.19	2,364.43
494 *	WJV HOLDINGS LLC	2016	665.72	0.00	665.72
584	WJV HOLDINGS, LLC	2016	1,643.73	0.00	1,643.73
2879	WJV HOLDINGS, LLC	2016	1,481.04	0.00	1,481.04

## 2016 Outstanding Real Estate Taxes

as of: 06/30/2017

<u>Acct</u>	<u>Name</u>	<u>Year</u>	<u>Original Tax</u>	<u>Payment / Adjustments</u>	<u>Amount Due</u>
1967	WT HOLDINGS, LLC	2016	525.47	0.00	525.47
324	YOUNG, DEREK	2016	2,255.22	0.00	2,255.22
		<b>Total:</b>	<b>433,957.81</b>	<b>47,383.45</b>	<b>386,574.36</b>



## 2015 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
1531	* ARISTOTLE, LLC	2015	2,808.60	0.00	2,808.60
3090	* ARISTOTLE, LLC	2015	372.00	0.00	372.00
1596	* BEAULIEU, ROGER J.	2015	3,435.42	0.00	3,435.42
954	* BEAULIEU, ROGER J. JR.	2015	1,495.44	0.00	1,495.44
749	* BEAULIEU, ROGER JR.	2015	1,315.02	0.00	1,315.02
2691	* BEAULIEU, ROGER JR.	2015	682.62	0.00	682.62
2764	* BEAULIEU, ROGER JR.	2015	833.28	0.00	833.28
246	BINETTE, NORMAND	2015	269.70	0.00	269.70
332	* BOURGOIN, PETER	2015	2,243.16	0.00	2,243.16
333	* BOURGOIN, PETER	2015	193.44	0.00	193.44
334	* BOURGOIN, PETER	2015	3,031.80	0.00	3,031.80
336	* BOURGOIN, REGINALD	2015	232.50	0.10	232.40
2411	BOURGOINE, PETER P	2015	340.38	0.00	340.38
374	* CAMPAGNA, JASON J	2015	2,406.84	0.00	2,406.84
385	* CANXUS BROADCASTING CORP	2015	93.00	55.04	37.96
394	* CARRIER, RYAN J	2015	254.82	0.00	254.82
428	CHARETTE, LORETTE	2015	438.96	0.00	438.96
856	* CHARETTE, REED G.	2015	1,350.36	0.00	1,350.36
551	* COTE, JORDYN L.	2015	2,375.22	0.00	2,375.22
572	* COUTURIER, JOHN	2015	623.10	0.00	623.10
1658	* CRAWFORD, MELISSA	2015	1,097.40	62.19	1,035.21
2544	* CRAWFORD, RONALD IV	2015	492.90	0.00	492.90
630	* CYR, ALAN	2015	584.04	0.00	584.04
666	* CYR, LEOLA D.	2015	1,279.68	0.00	1,279.68
2882	* CYR, MARC R.	2015	1,473.12	0.00	1,473.12
2883	* CYR, MARC R.	2015	40.92	0.00	40.92
779	CYR, RICHARD J	2015	641.70	0.00	641.70
791	* CYR, ROGER J.	2015	636.12	0.00	636.12
795	CYR, RONALD J	2015	1,080.66	0.00	1,080.66
2006	* DALGO, RONALD	2015	1,476.84	0.00	1,476.84
2053	* DEBOTTIS, JOHN P.	2015	607.90	231.98	375.92
395	* DEROSIER, LISA	2015	558.00	0.00	558.00
2581	* DEROSIER, LISA	2015	1,674.00	0.00	1,674.00
949	* DESCHAIINE, GUY	2015	939.30	786.77	152.53
1208	* DUFOUR, MICHAEL	2015	703.08	0.00	703.08
1224	* DUGAL, ANDREW J	2015	1,324.32	0.00	1,324.32
109	* DUGAL, ANDREW J.	2015	154.38	0.00	154.38
1262	* DUMONT, MARK V	2015	345.96	0.00	345.96
1263	* DUMONT, MARK V	2015	364.56	0.00	364.56
1369	* GAFFNEY-PICARD, GINETTE	2015	315.69	0.00	315.69
2917	* GATEWAY HOSPITALITY, LLC	2015	14,314.56	1880.46	12,434.10
1424	* GENDREAU, DEAN	2015	1,409.88	0.00	1,409.88
820	* GIRARD, BRIAN R.	2015	1,034.16	74.65	959.51
1476	* GIRARD, GABRIEL L	2015	1,149.48	45.11	1,104.37
1489	* GOLEMBESKY, MATTHEW E	2015	1,832.10	0.00	1,832.10
1488	* GOLEMBESKY, MATTHEW E.	2015	589.62	12.40	577.22
1496	* GOYETTE, MARTIAL (TRUSTEE) OF THE GOYET	2015	1,136.46	0.00	1,136.46
624	* GROSS, PAUL E.	2015	1,274.10	0.00	1,274.10
1139	* GUILLEMETTE, THAD	2015	194.80	0.00	194.80
242	* HILLEGASS NORMAN L.	2015	213.90	0.00	213.90
1597	* HILLEGASS, NORMAN	2015	150.66	0.00	150.66
1513	* HILLEGASS, NORMAN L	2015	133.92	0.00	133.92
3187	* HILLEGASS, NORMAN L.	2015	437.10	0.00	437.10
1624	* JORDAN, MICHAEL J	2015	14.03	0.00	14.03

## 2015 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
1618	JPD ACQUISITIONS	2015	1,631.22	0.00	1,631.22
3176	* LAGASSE, THOMAS C.	2015	297.60	0.00	297.60
1688	* LAJOIE, SCOTTY K	2015	1,361.52	0.00	1,361.52
1733	* LAVERTU, BRIAN J	2015	3,448.44	0.00	3,448.44
1734	* LAVERTU, BRIAN J	2015	546.84	0.00	546.84
1735	* LAVERTU, BRIAN J	2015	1,259.22	0.00	1,259.22
1783	* LAVERTU, BRUCE R.	2015	288.30	0.00	288.30
1787	* LAVERTU, BRUCE R.	2015	2,404.98	0.00	2,404.98
3110	* LAVERTU, JAMES L.	2015	314.34	159.36	154.98
1744	* LAVERTU, L JAMES	2015	860.59	0.00	860.59
1755	* LAVERTU, L JAMES	2015	17.43	0.00	17.43
1762	* LAVERTU, L JAMES	2015	4,041.78	0.00	4,041.78
3177	* LEVESQUE, CLAUDE	2015	13.02	0.00	13.02
1864	* LEVESQUE, HERVIN J	2015	2,717.46	0.00	2,717.46
1863	* LEVESQUE, HERVIN J.	2015	1,011.84	0.00	1,011.84
1884	* LEVESQUE, SCOTT C	2015	1,809.78	0.00	1,809.78
1885	* LEVESQUE, STEVEN	2015	1,406.16	0.00	1,406.16
122	* MIGNEAULT, CHRISTOPHER J.	2015	2,079.48	0.00	2,079.48
2269	* MYERS, RONALD J.	2015	1,101.12	0.00	1,101.12
1403	* NADEAU, RICKY	2015	3,215.94	0.00	3,215.94
2301	* NELSON, RICHARD	2015	1,910.22	0.00	1,910.22
2834	* NELSON, RICHARD G.	2015	1,281.54	0.00	1,281.54
583	* NORSTATE FEDERAL CREDIT UNION	2015	1,178.51	0.00	1,178.51
2367	* OUELLETTE, DAVID A.	2015	7,112.64	0.00	7,112.64
2362	* OUELLETTE, REGINALD	2015	684.48	0.00	684.48
2408	* PELLETIER, GEORGETTE	2015	567.30	0.00	567.30
2481	* PELLETIER, JAMES M	2015	22.32	0.00	22.32
3154	* PELLETIER, JOEY	2015	1,045.32	915.80	129.52
94	* PJM PROPERTIES, INC	2015	732.84	31.96	700.88
2216	* R J MORIN PROPERTIES LLC	2015	916.98	0.00	916.98
2990	* ROGERS, CARA M.	2015	1,328.04	0.00	1,328.04
2719	* RUEST, KENNETH	2015	372.00	0.00	372.00
319	* SCHLICHER, SARA	2015	956.04	0.00	956.04
1434	* SCOTT, DONALD W.	2015	241.80	0.00	241.80
2416	* SPINNEY, JAMES	2015	1,008.12	0.00	1,008.12
2875	* THERIAULT, PAUL	2015	717.96	0.00	717.96
2349	* THIBEAULT, CARL JR.	2015	617.52	0.00	617.52
2923	* THIBODEAU, JESSICA M.	2015	872.14	340.77	531.37
3019	* WHITCOMB, SHARON	2015	176.70	0.00	176.70
3030	* WINTERS, TIMOTHY S.	2015	611.94	0.00	611.94
494	* WJV HOLDINGS LLC	2015	662.16	0.00	662.16
584	* WJV HOLDINGS, LLC	2015	1,634.94	0.00	1,634.94
2879	* WJV HOLDINGS, LLC	2015	1,473.12	0.00	1,473.12
1967	* WT HOLDINGS, LLC	2015	522.66	0.00	522.66
		<b>Total:</b>	<b>120,945.35</b>	<b>4,596.59</b>	<b>116,348.76</b>

## 2014 Outstanding Real Estate Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
2411	BOURGOINE, PETER P	2014	394.98	0.00	394.98
428	CHARETTE, LORETTE	2014	410.64	0.00	410.64
572 *	COUTURIER, JOHN	2014	582.90	0.00	582.90
630 *	CYR, ALAN	2014	546.36	0.00	546.36
779	CYR, RICHARD J	2014	597.12	0.00	597.12
791 *	CYR, ROGER J.	2014	595.08	0.00	595.08
1208 *	DUFOUR, MICHAEL	2014	657.72	0.00	657.72
1496 *	GOYETTE, MARTIAL (TRUSTEE) OF	2014	1,063.14	1048.50	14.64
1618	JPD ACQUISITIONS	2014	1,525.98	0.00	1,525.98
2481	PELLETIER, JAMES M	2014	20.88	0.00	20.88
2216 *	R J MORIN PROPERTIES LLC	2014	857.82	0.00	857.82
2719	RUEST, KENNETH	2014	348.00	0.00	348.00
2349	THIBEAULT, CARL JR.	2014	577.68	0.00	577.68
1967	WT HOLDINGS, LLC	2014	488.94	0.00	488.94
Total:			<b>8,667.24</b>	<b>1,048.50</b>	<b>7,618.74</b>

## 2013 Outstanding Real Estate Taxes

as of: 06/30/2017

<u>Acct</u>	<u>Name</u>	<u>Year</u>	<u>Original Tax</u>	<u>Payment / Adjustments</u>	<u>Amount Due</u>
2411	BOURGOINE, PETER P	2013	207.71	0.00	207.71
428	CHARETTE, LORETTE	2013	422.44	0.00	422.44
630 *	CYR, ALAN	2013	562.06	0.00	562.06
1618	JPD ACQUISITIONS	2013	1,569.83	0.00	1,569.83
2481	PELLETIER, JAMES M	2013	21.48	0.00	21.48
2349	THIBEAULT, CARL JR.	2013	594.28	0.00	594.28
		<b>Total:</b>	<b>3,377.80</b>	<b>0.00</b>	<b>3,377.80</b>

## 2012 Outstanding Real Estate Taxes

as of: 06/30/2017

<u>Acct</u>	<u>Name</u>	<u>Year</u>	<u>Original Tax</u>	<u>Payment / Adjustments</u>	<u>Amount Due</u>
630 *	CYR, ALAN	2012	562.06	0.00	562.06
1618	JPD ACQUISTIONS	2012	1,569.83	0.00	1,569.83
2349	THIBEAULT, CARL JR.	2012	594.28	86.47	507.81
		<b>Total:</b>	<b>2,726.17</b>	<b>86.47</b>	<b>2,639.70</b>

## 2009 Outstanding Real Estate Taxes

as of: 06/30/2017

<u>Acct</u>	<u>Name</u>	<u>Year</u>	<u>Original Tax</u>	<u>Payment / Adjustments</u>	<u>Amount Due</u>
2719	RUEST, KENNETH	2009	359.84	187.75	172.09
		<b>Total:</b>	<b>359.84</b>	<b>187.75</b>	<b>172.09</b>

## 2016 Outstanding Personal Property Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
129 *	AT FINGERSEND	2016	61.71	0.00	61.71
11	BEAULIEU, ALAN	2016	123.05	0.00	123.05
12 *	BEAULIEU, LARRY A	2016	460.77	0.00	460.77
13 *	BEAULIEU, LARRY A	2016	2,406.50	0.00	2,406.50
22	CANXUS BROADCASTING CORP	2016	552.96	0.00	552.96
240	CWC SERVICES	2016	102.85	0.00	102.85
262 *	ELISE MARTIN	2016	16.64	0.00	16.64
160	GATEWAY HOSPITALITY, LLC	2016	1,026.63	0.00	1,026.63
167 *	GRAYHAWK LEASING, LLC	2016	557.26	557.15	0.11
101	H & S GARAGE INC	2016	385.41	0.00	385.41
265 *	HEAD TO TOE	2016	80.04	0.00	80.04
227	HIGI SH LLC	2016	87.89	72.07	15.82
266	INTERIOR ACCENTS	2016	51.43	0.00	51.43
118	J & N WATER DISTRIBUTORS	2016	18.89	0.00	18.89
110 *	JEFF PIZZA & SUB	2016	1,255.14	0.00	1,255.14
113 *	KEY BANK N A	2016	1,877.48	1,876.56	0.92
120 *	LARRY'S SERVICE CENTER	2016	75.36	0.00	75.36
122	LAVERTU, L JAMES	2016	179.52	0.00	179.52
296	MAD TOWN CLOTHING	2016	20.76	0.00	20.76
138	MARTIN'S MOTEL	2016	282.93	0.00	282.93
297 *	MUZAK, LLC	2016	12.90	0.00	12.90
43 *	NICHOLAS ENTERPRISES, INC	2016	113.32	0.00	113.32
42	NORTHERN MAINE SURVEYORS	2016	729.30	0.00	729.30
268 *	PARTY STARTERS & MORE	2016	26.74	0.00	26.74
239	PAWS & CLAWS	2016	51.43	0.00	51.43
168	PETE'S CAR WASH &	2016	49.93	0.00	49.93
169	PETE'S LAUNDROMAT	2016	86.21	0.00	86.21
170	PIERRETTE FLORIST	2016	112.76	0.00	112.76
185 *	RIVERVIEW TERRACE APTS	2016	127.16	0.00	127.16
282	ROB'S AUTO REPAIR & SALVAGE	2016	48.25	0.00	48.25
300	ROGER BEAULIEU	2016	20.57	0.00	20.57
194	SHAW REAL ESTATE	2016	117.06	0.00	117.06
198 *	SUBWAY	2016	562.87	36.87	526.00
200	SURE WINNER FOODS	2016	74.61	0.00	74.61
311	TIMEPAYMENT CORP	2016	546.04	0.00	546.04
163	TRENZ PLUS	2016	108.65	0.00	108.65
8	VISION CARE OF MAINE	2016	752.86	0.00	752.86
228 *	WABASHA LEASING LLC	2016	37.40	36.74	0.66
210	WHITCOMB, SHARON	2016	132.21	0.00	132.21
292	WICKED WATER GRAPHICS	2016	411.40	0.00	411.40
		Total:	13,744.89	2,579.39	11,165.50



## 2015 Outstanding Personal Property Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
11	BEAULIEU, ALAN	2015	122.39	0.00	122.39
22	CANXUS BROADCASTING CORP	2015	550.00	0.00	550.00
240	CWC SERVICES	2015	102.30	0.00	102.30
287	* DAN THE TIRE MAN	2015	70.68	0.00	70.68
68	* DUFOUR FARM	2015	770.23	0.00	770.23
262	* ELISE MARTIN	2015	16.55	0.00	16.55
99	FROM HAIR TO THERE	2015	86.86	0.00	86.86
160	GATEWAY HOSPITALITY, LLC	2015	1,021.16	0.00	1,021.16
69	GENTLE TOUCH DAY SPA & TANNING	2015	295.18	0.00	295.18
101	H & S GARAGE INC	2015	383.35	0.00	383.35
266	INTERIOR ACCENTS	2015	51.15	0.00	51.15
118	J & N WATER DISTRIBUTORS	2015	18.79	0.00	18.79
113	* KEY BANK N A	2015	1,605.74	0.00	1,605.74
122	LAVERTU, L JAMES	2015	178.56	0.00	178.56
119	* LONG LAKE COUNTRY CLUB INC	2015	423.34	0.00	423.34
297	* MUZAK, LLC	2015	12.83	0.00	12.83
42	NORTHERN MAINE SURVEYORS	2015	725.40	0.00	725.40
239	PAWS & CLAWS	2015	51.15	0.00	51.15
168	PETE'S CAR WASH & REDEMPTION	2015	49.66	0.00	49.66
169	PETE'S LAUNDROMAT	2015	85.75	0.00	85.75
170	* PIERRETTE FLORIST	2015	112.16	0.00	112.16
311	TIMEPAYMENT CORP	2015	437.84	0.00	437.84
282	ROB'S AUTO REPAIR & SALVAGE	2015	47.99	0.00	47.99
227	* SENTRY FINANCIAL CORP	2015	14.88	0.00	14.88
194	SHAW REAL ESTATE	2015	116.44	0.00	116.44
8	VISION CARE OF MAINE	2015	748.84	0.00	748.84
210	WHITCOMB, SHARON	2015	131.50	0.00	131.50
292	WICKED WATER GRAPHICS	2015	409.20	0.00	409.20
<b>Total:</b>			<b>8,639.92</b>	<b>0.00</b>	<b>8,639.92</b>

## 2014 Outstanding Personal Property Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
11	BEAULIEU, ALAN	2014	114.49	0.00	114.49
14	BEAUREGARD, JULIEN	2014	840.25	0.00	840.25
262 *	BRIO MASSAGE	2014	15.49	0.00	15.49
22	CANXUS BROADCASTING CORP	2014	514.52	0.00	514.52
245	CHARLES-THOMAS HAIR COLOR	2014	19.14	0.00	19.14
240	CWC SERVICES	2014	95.70	0.00	95.70
68 *	DUFOUR FARM	2014	720.53	0.00	720.53
99	FROM HAIR TO THERE	2014	81.26	0.00	81.26
69	GENTLE TOUCH DAY SPA & TANNING	2014	276.14	0.00	276.14
101	H & S GARAGE INC	2014	358.61	0.00	358.61
118	J & N WATER DISTRIBUTORS	2014	17.57	0.00	17.57
258	JERRY T'S TAVERN	2014	417.60	0.00	417.60
122	LAVERTU, L JAMES	2014	167.04	0.00	167.04
296	MAD TOWN CLOTHING	2014	19.14	0.00	19.14
297 *	MUZAK, LLC	2014	20.36	0.00	20.36
42	NORTHERN MAINE SURVEYORS	2014	678.60	0.00	678.60
160	NORTHERN MAINE TRAVEL INC	2014	592.64	0.00	592.64
239	PAWS & CLAWS	2014	47.85	0.00	47.85
168	PETE'S CAR WASH & REDEMPTION	2014	51.16	0.00	51.16
169	PETE'S LAUNDROMAT	2014	80.21	0.00	80.21
170 *	PIERRETTE FLORIST	2014	104.92	0.00	104.92
282	ROB'S AUTO REPAIR & SALVAGE	2014	44.89	0.00	44.89
194	SHAW REAL ESTATE	2014	108.92	0.00	67.75
8	VISION CARE OF MAINE	2014	700.52	41.17	700.52
210	WHITCOMB, SHARON	2014	123.02	0.00	123.02
292	WICKED WATER GRAPHICS	2014	438.31	0.00	438.31
		<b>Total:</b>	<b>6,648.88</b>	<b>41.17</b>	<b>6,607.71</b>

## 2013 Outstanding Personal Property Taxes

as of: 06/30/2017

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
11	BEAULIEU, ALAN	2013	107.04	0.00	107.04
22	CANXUS BROADCASTING CORP	2013	481.15	0.00	481.15
245	CHARLES-THOMAS HAIR COLOR	2013	17.90	0.00	17.90
240	CWC SERVICES	2013	89.50	0.00	89.50
68 *	DUFOUR FARM	2013	673.94	0.00	673.94
99	FROM HAIR TO THERE	2013	76.08	0.00	76.08
69	GENTLE TOUCH DAY SPA & TANNING	2013	258.30	0.00	258.30
118	J & N WATER DISTRIBUTORS	2013	16.47	0.00	16.47
258	JERRY T'S TAVERN	2013	390.58	0.00	390.58
238	LAKESIDE RENTALS	2013	161.10	0.00	161.10
122	LAVERTU, L JAMES	2013	156.27	0.00	156.27
128	LIZOTTE, FELECIA	2013	14.14	0.00	14.14
130	LJB PLUMBING & HEATING INC	2013	112.05	0.00	112.05
42	NORTHERN MAINE SURVEYORS	2013	634.55	0.00	634.55
239	PAWS & CLAWS	2013	44.75	0.00	44.75
168	PETE'S CAR WASH & REDEMPTION	2013	47.79	0.00	47.79
169	PETE'S LAUNDROMAT	2013	75.00	0.00	75.00
170 *	PIERRETTE FLORIST	2013	44.03	0.00	44.03
178	RADIO SHACK/MUSIC CENTER	2013	98.63	0.00	98.63
241	RAGG'S MUSIC / RENTAL CENTRAL	2013	37.95	0.00	37.95
236	RIVERSIDE HARDWARE & LUMBER	2013	895.00	0.00	895.00
292	WICKED WATER GRAPHICS	2013	409.91	0.00	409.91
		<b>Total:</b>	<b>4,842.13</b>	<b>0.00</b>	<b>4,842.13</b>

# Audit Report

**Pursuant to Title 30-A § 2801(3): 3. Post audit report.** The report shall contain the statement that the complete post audit report for the last municipal year is on file at the municipal office and the following excerpts from the report:

- A. Name and address of the auditor;
- B. Auditor's comments and suggestions for improving the financial administration;
- C. Comparative balance sheet;
- D. Statement of departmental operations.



Audited Financial Statements and  
Other Supplementary Information

Town of Madawaska, Maine

June 30, 2017



*Proven Expertise and Integrity*



*Proven Expertise and Integrity*

## INDEPENDENT AUDITORS' REPORT

Board of Selectmen  
Town of Madawaska, Maine  
Madawaska, Maine

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Town of Madawaska, Maine as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An

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audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Town of Madawaska, Maine as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information and pension information on pages 4 through 12 and 61 through 65 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Madawaska, Maine's basic financial statements. The Schedule of Departmental Operations – General Fund, combining and individual nonmajor fund financial statements and capital asset schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 20-A MRSA §6051, Sub-chapter 1(K) of the Maine Revised Statutes as amended, and is also not a required part of the basic financial statements.



The Schedule of Departmental Operations – General Fund, combining and individual nonmajor fund financial statements, capital asset schedules, and the schedule of expenditures of federal awards are the responsibility of management and were derived from and related directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Departmental Operations – General Fund, combining and individual nonmajor fund financial statements, capital asset schedules, and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 23, 2018 on our consideration of the Town of Madawaska's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in considering the Town of Madawaska, Maine's internal control over financial reporting and compliance.

*RHR Smith & Company*

Buxton, Maine  
February 23, 2018

**REQUIRED SUPPLEMENTARY INFORMATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2017**

**(UNAUDITED)**

The following management's discussion and analysis of Town of Madawaska, Maine's financial performance provides an overview of the Town's financial activities for the fiscal year ended June 30, 2017. Please read it in conjunction with the Town's financial statements.

**Financial Statement Overview**

The Town of Madawaska's basic financial statements include the following components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also includes required supplementary information which consists of the general fund budgetary comparison schedule, and other supplementary information which includes combining and other schedules.

**Basic Financial Statements**

The basic financial statements include financial information in two differing views: the government-wide financial statements and the fund financial statements. These basic financial statements also include the notes to financial statements that explain in more detail certain information in the financial statements and also provide the user with the accounting policies used in the preparation of the financial statements.

**Government-Wide Financial Statements**

The government-wide financial statements provide a broad view of the Town's operations in a manner that is similar to private businesses. These statements provide both short-term as well as long-term information in regards to the Town's financial position. These financial statements are prepared using the accrual basis of accounting. This measurement focus takes into account all revenues and expenses associated with the fiscal year regardless of when cash is received or paid. The government-wide financial statements include the following two statements:

The Statement of Net Position – this statement presents *all* of the government's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being reported as net position.

The Statement of Activities – this statement presents information that shows how the government's net position changed during the period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows.

Both of the above mentioned financial statements have separate columns for the two different types of town activities. The types of activities presented for the Town of Madawaska are:

- *Governmental activities* – The activities in this section are mostly supported by taxes and intergovernmental revenues (federal and state grants). Most of the Town's basic services are reported in governmental activities, which include general government, protection, public works, education, health and sanitation, recreation and unclassified.
- *Business-type activities* – These activities are normally intended to recover all or a significant portion of their costs through user fees and/or charges to external users for goods and/or services. These activities for the Town of Madawaska include the school lunch program, water pollution fund and the community gym fund.

### **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Madawaska, like other local governments uses fund accounting to ensure and demonstrate compliance with financial related legal requirements. All of the funds of the Town of Madawaska can be divided into three categories: governmental, proprietary, and fiduciary funds.

*Governmental funds:* Most of the basic services provided by the Town are financed through governmental funds. Governmental funds are used to account for essentially the same functions reported in governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources. They also focus on the balance of spendable resources available at the end of the fiscal year. Such information will be useful in evaluating the government's near-term financing requirements. This approach is known as the current financial resources measurement focus and the modified accrual basis of accounting. Under this approach revenues are recorded when cash is received or when susceptible to accrual. Expenditures are recorded when liabilities are incurred and due. These statements provide a detailed short-term view of the Town's finances to assist in determining whether there will be adequate financial resources available to meet the current needs of the Town.

Because the focus of governmental funds is narrower than that of government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. These reconciliations are presented on the page immediately following each governmental fund financial statement.

The Town of Madawaska presents four columns in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances. The Town's major governmental funds are the general fund, the UDAG fund, and the EDA CSO fund. All other funds are shown as nonmajor and are combined in the "Other Governmental Funds" column on these statements.

The general fund is the only fund for which the Town legally adopted a budget. The Budgetary Comparison Schedule – Budgetary Basis – Budget and Actual – General Fund provides a comparison of the original and final budget and the actual expenditures for the current year.

*Proprietary Funds:* The Town of Madawaska maintains three proprietary funds, the School Lunch Fund, Water Pollution Control Fund and the Community Gym Fund. These funds are used to show activities that operate more like those of commercial enterprises. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Like the government-wide financial statements, proprietary fund financial statements use the accrual basis of accounting. No reconciliation is needed between the government-wide financial statements for business-type activities and the proprietary fund financial statements.

*Fiduciary Funds:* These funds are used to account for resources held for the benefit of parties outside the Town of Madawaska. These funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the Town's own programs. The accounting used for fiduciary funds are much like that of proprietary funds. They use the accrual basis of accounting.

### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the Government-Wide and the Fund Financial Statements. The Notes to Financial Statements can be found following the Statement of Fiduciary Net Position – Fiduciary Funds.

### **Required Supplementary Information**

The basic financial statements are followed by a section of required supplementary information, which includes a Budgetary Comparison Schedule – Budgetary Basis – Budget and Actual – General Fund, a Budgetary Comparison Schedule – Budgetary Basis – Budget and Actual – General Fund Revenues, a Schedule of Proportionate Share of the Net Pension Liability, a Schedule of Contributions, and Notes to Required Supplementary Information.

### **Other Supplementary Information**

Other supplementary information follows the required supplementary information. These combining and other schedules provide information in regards to nonmajor funds, capital asset activity and other detailed budgetary information for the general fund.

## Government-Wide Financial Analysis

Our analysis below focuses on the net position, and changes in net position of the Town's governmental activities. The Town's total net position for governmental funds are \$27,525,518 compared to \$29,283,894 in the prior year, a decrease of \$1,758,376. For the business-type activities total net position is \$947,006 as compared to \$855,077 in the prior year, an increase of \$91,929.

Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – is \$5,114,305 at the end of this year for governmental activities, a decrease of \$408,736. The business-type activities unrestricted net position is \$514,562, an increase of \$45,655.

**Table 1**  
**Town of Madawaska, Maine**  
**Net Position**  
**June 30,**

	<b>Governmental Activities</b>		<b>Business-type Activities</b>	
	<b>2017</b>	<b>2016 (Restated)</b>	<b>2017</b>	<b>2016</b>
<b>Assets:</b>				
Current Assets	\$ 8,131,621	\$ 8,436,465	\$ 531,503	\$ 500,177
Capital Assets	27,185,130	28,864,751	624,419	771,045
Total Assets	<u>35,316,751</u>	<u>37,301,216</u>	<u>1,155,922</u>	<u>1,271,222</u>
<b>Deferred Outflows of Resources:</b>				
Deferred Outflows Related to Pensions	1,306,976	844,762	-	-
Total Deferred Outflows of Resources	<u>1,306,976</u>	<u>844,762</u>	<u>-</u>	<u>-</u>
<b>Liabilities:</b>				
Current Liabilities	1,292,499	1,297,467	198,563	209,756
Long-term Debt Outstanding	7,259,287	6,876,851	10,353	206,389
Total Liabilities	<u>8,551,786</u>	<u>8,174,318</u>	<u>208,916</u>	<u>416,145</u>
<b>Deferred Inflows of Resources:</b>				
Prepaid Taxes	6,052	9,087	-	-
Deferred Inflows Related to Pensions	540,371	678,679	-	-
Total Deferred Inflows of Resources	<u>546,423</u>	<u>687,766</u>	<u>-</u>	<u>-</u>
<b>Net Position:</b>				
Net Investment in Capital				
Assets	21,838,822	23,375,948	432,444	386,170
Restricted	572,391	384,905	-	-
Unrestricted	5,114,305	5,523,041	514,562	468,907
Total Net Position	<u>\$ 27,525,518</u>	<u>\$ 29,283,894</u>	<u>\$ 947,006</u>	<u>\$ 855,077</u>

**Table 2**  
**Town of Madawaska, Maine**  
**Changes in Net Position**  
**For the Years Ended June 30,**

	<b>Governmental Activities</b>		<b>Business-type Activities</b>	
	<b>2017</b>	<b>2016 (Restated)</b>	<b>2017</b>	<b>2016</b>
<b>Revenues</b>				
<i>Program Revenues:</i>				
Charges for services	\$ 445,758	\$ 398,333	\$ 853,755	\$ 810,250
Operating grants and contributions	1,259,546	1,274,016	116,880	112,293
Capital grants and contributions	-	18,000	-	-
<i>General Revenues:</i>				
Taxes	6,825,853	6,760,263	-	-
Grants and contributions not restricted to specific programs	3,943,102	5,068,664	-	-
Investment income	27,557	30,813	-	-
Miscellaneous	185,963	111,981	820	15,011
Total Revenues	<u>12,687,779</u>	<u>13,662,070</u>	<u>971,455</u>	<u>937,554</u>
<b>Expenses</b>				
<i>Current:</i>				
General government	822,243	662,483	-	-
Protection	1,122,186	1,476,181	-	-
Health, sanitation & public works	2,561,615	2,923,112	570,060	636,866
Library	102,622	103,110	-	-
Recreation	410,180	353,047	14,352	24,965
Education	7,131,010	7,072,944	242,949	249,323
County tax	358,953	323,046	-	-
TIF	20,099	19,747	-	-
Agencies	13,101	49,601	-	-
Other	1,054,267	266,926	-	-
Capital outlay	-	982,408	-	-
Program expenditures	282,513	129,435	-	-
State of Maine - on-behalf payments	654,980	523,321	-	-
Interest expense	71,751	28,828	-	-
Total Expenses	<u>14,605,520</u>	<u>14,914,189</u>	<u>827,361</u>	<u>911,154</u>
Excess / (Deficiency) before Special Items / Transfers / Other	<u>(1,917,741)</u>	<u>(1,252,119)</u>	<u>144,094</u>	<u>26,400</u>
<i>Special item:</i> loan forgiveness	93,896	-	-	-
Transfers	52,165	(56,414)	(52,165)	56,414
Change in joint ventures	<u>13,304</u>	<u>21,746</u>	<u>-</u>	<u>-</u>
Change in Net Position	(1,758,376)	(1,286,787)	91,929	82,814
Net Position - July 1, Restated	<u>29,283,894</u>	<u>30,570,681</u>	<u>855,077</u>	<u>772,263</u>
Net Position - June 30	<u>\$ 27,525,518</u>	<u>\$ 29,283,894</u>	<u>\$ 947,006</u>	<u>\$ 855,077</u>

## **Revenues and Expenses**

Revenues for the Town's governmental activities decreased by 7.13%. Likewise, total expenses decreased by 2.07%. The Town incurred the largest revenue reductions in grants and contributions not restricted to specific programs, partially offset by increases in charges for services, taxes and miscellaneous revenues. The Town's expenses declined primarily in protection and health, sanitation and public works, partially offset by increases in general government, programs expenditures, and State of Maine on-behalf payments related to pensions.

Income for the business-type funds increased by 3.62% while expenses decreased by 9.20%.

## **Financial Analysis of the Town's Fund Statements**

*Governmental funds:* The financial reporting focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information may be useful in assessing the Town's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's financial position at the end of the year, and the net resources available for spending.



**Table 3**  
**Town of Madawaska, Maine**  
**Fund Balances - Governmental Funds**  
**June 30,**

	<u>2017</u>	<u>2016</u>
Major Funds:		
General Fund		
Restricted	\$ 372,867	\$ 182,610
Committed	35,000	-
Assigned	479,011	115,678
Unassigned	1,516,132	2,459,153
Total General Fund	<u>2,403,010</u>	<u>2,757,441</u>
UDAG		
Committed	<u>281,229</u>	<u>323,325</u>
Total UDAG Fund	<u>281,229</u>	<u>323,325</u>
EDA CSO		
Unassigned	<u>(28,966)</u>	<u>(28,966)</u>
Total EDA CSO Fund	<u>(28,966)</u>	<u>(28,966)</u>
Total Major Funds	<u><u>\$ 2,655,273</u></u>	<u><u>\$ 3,051,800</u></u>
Nonmajor Funds:		
Special Revenue Funds		
Restricted	\$ 199,524	\$ 202,295
Assigned	99,798	146,828
Unassigned	4,802	(9,481)
Capital Projects Funds		
Committed	1,063,942	963,552
Assigned	47,651	48,642
Total Nonmajor Funds	<u><u>\$ 1,415,717</u></u>	<u><u>\$ 1,351,836</u></u>

The general fund total fund balance decreased by \$354,431 from the prior fiscal year. The other major fund balances UDAG and EDA CSO had the following changes: UDAG decreased by \$42,096 and EDA CSO remained flat when compared to the prior year. The nonmajor fund balances increased by \$63,881 from the prior fiscal year.

*Proprietary funds:* The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The school lunch fund had a net position of \$8,793, a modest decrease of \$714 from the prior year, while the net position of the water pollution control fund increased to \$918,142, rising by \$78,082. Likewise, the net position of the community gym fund increased to \$20,071 from \$5,510.

## Budgetary Highlights

There were significant differences between the original and final budget for the general fund. These differences were budget adjustments done by the town for special town meetings, application of revenues, use of fund balance, or adjustments to various departments.

The general fund actual revenues were over budget by \$363,418. Nearly all revenue categories exceeded budget with the exception of intergovernmental revenues.

The general fund actual expenditures were over budget by \$17,039. Most of the deficit can be attributed to transfers to other funds, debt service, capital outlay, and health, sanitation and public works, partially offset by lower than anticipated costs for education.

## Capital Asset and Debt Administration

### Capital Assets

As of June 30, 2017 the net book value of capital assets recorded by the Town decreased by \$1,826,247. This was a result of current year capital additions of \$722,212 offset by depreciation expense of \$2,115,418 and disposals of \$433,041.

**Table 4**  
**Town of Madawaska, Maine**  
**Capital Assets (Net of Depreciation)**  
**June 30,**

	<b>2017</b>	<b>2016 (Restated)</b>
Land	\$ 207,263	\$ 207,263
Construction in progress	-	433,041
Buildings	8,284,908	8,788,493
Equipment	1,060,421	1,473,930
Infrastructure	18,256,957	18,733,069
Total	<u>\$ 27,809,549</u>	<u>\$ 29,635,796</u>

### Debt

At June 30, 2017, the Town had \$5,538,283 in bonds and capital leases outstanding versus \$5,873,678 million last year, a net decrease of 5.71%, as shown in Note 6 of Notes to Financial Statements. Other obligations include accrued compensated absences and net pension liability. Refer to Note 6 of Notes to Financial Statements for more detailed information.

## **Economic Factors and Next Year's Budgets and Rates**

For the 2017 fiscal year, the Town will be faced with the uncertainty of state funding, along with reductions in certain other revenues and tax base.

In light of future economic uncertainties, the Town adopted a fund balance policy on May 1, 2012 to provide for the sound financial management of the Town's unassigned fund balance. The policy established targeted levels of 30-, 60- and 90-days of unassigned fund balance based on the current year's approved expense budget. Calculation of each tier will be reported to the Board of Selectmen on an annual basis, prior to May 1<sup>st</sup>. The policy also provides for corrective actions to be taken should the balance fall below targeted minimums. Advance voter authorization is required for any change in use of unassigned fund balance with the exception of emergency funding, which is subject to approval by the Board of Selectmen.

## **Contacting the Town's Financial Management**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town Finance Department at 328 St. Thomas Street, Suite 101, Madawaska, Maine 04756.

## STATEMENT A

## TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION  
JUNE 30, 2017

	Governmental Activities	Business-type Activities	Total
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 4,690,664	\$ 6,225	\$ 4,696,889
Accounts receivable (net of allowance for uncollectibles):			
Taxes	431,252	-	431,252
Liens	130,157	-	130,157
Notes	224,827	-	224,827
Other	188,905	232,897	421,802
Due from other governments	138,605	4,429	143,034
Inventory	-	4,364	4,364
Internal balances	(283,588)	283,588	-
Investment in joint venture - VRF	241,135	-	241,135
Investment in joint venture - NARAA	2,369,665	-	2,369,665
Total current assets	<u>8,131,621</u>	<u>531,503</u>	<u>6,052,325</u>
Noncurrent assets:			
Capital assets:			
Land, infrastructure, and other assets not being depreciated	201,963	5,300	207,263
Buildings and equipment, net of accumulated depreciation	26,983,167	619,119	27,602,286
Total noncurrent assets	<u>27,185,130</u>	<u>624,419</u>	<u>27,809,549</u>
<b>TOTAL ASSETS</b>	<u>35,316,751</u>	<u>1,155,922</u>	<u>36,472,673</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows related to pensions	1,306,976	-	1,306,976
<b>TOTAL DEFERRED OUTFLOWS OF RESOURCES</b>	<u>1,306,976</u>	<u>-</u>	<u>1,306,976</u>
<b>TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<u>\$ 36,623,727</u>	<u>\$ 1,155,922</u>	<u>\$ 37,779,649</u>
<b>LIABILITIES</b>			
Current liabilities:			
Accounts payable	\$ 214,445	\$ 722	\$ 215,167
Accrued interest	-	2,582	2,582
Due to other governments	5,162	-	5,162
Contracts payable	636,254	-	636,254
Other liabilities	-	1,146	1,146
Current portion of long-term obligations	436,638	194,113	630,751
Total current liabilities	<u>1,292,499</u>	<u>198,563</u>	<u>1,491,062</u>
Noncurrent liabilities:			
Noncurrent portion of long-term obligations:			
Bonds payable	4,917,538	-	4,917,538
Capital leases payable	59,842	-	59,842
Accrued compensated absences	203,129	10,353	213,482
Net pension liability	2,078,778	-	2,078,778
Total noncurrent liabilities	<u>7,259,287</u>	<u>10,353</u>	<u>7,269,640</u>
<b>TOTAL LIABILITIES</b>	<u>8,551,786</u>	<u>208,916</u>	<u>8,760,702</u>
DEFERRED INFLOWS OF RESOURCES			
Prepaid taxes	6,052	-	6,052
Deferred inflows related to pensions	540,371	-	540,371
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<u>546,423</u>	<u>-</u>	<u>546,423</u>
<b>NET POSITION</b>			
Net investment in capital assets	21,838,822	432,444	22,271,266
Restricted	572,391	-	572,391
Unrestricted	5,114,305	514,562	5,628,867
<b>TOTAL NET POSITION</b>	<u>27,525,518</u>	<u>947,006</u>	<u>28,472,524</u>
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION</b>	<u>\$ 36,623,727</u>	<u>\$ 1,155,922</u>	<u>\$ 37,779,649</u>

See accompanying independent auditors' report and notes to financial statements.

## STATEMENT B

## TOWN OF MADAWASKA, MAINE

STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2017

Functions/Programs	Program Revenues			Net (Expense, Revenue & Changes in Net Position)			
	Expenses	Charges for Services	Operating Grants & Contributions	Capital Grants & Contributions	Governmental Activities	Business- type Activities	Total
Governmental activities:							
General government	\$ 822,243	\$ 104,453	\$ -	\$ -	\$ (717,790)	\$ -	\$ (717,790)
Protection	1,122,186	337,155	-	-	(785,031)	-	(785,031)
Health, sanitation & public works	2,561,615	725	100,121	-	(2,460,769)	-	(2,460,769)
Library	102,622	-	-	-	(102,622)	-	(102,622)
Recreation	410,180	3,425	-	-	(406,755)	-	(406,755)
Education	7,131,010	-	388,756	-	(6,742,254)	-	(6,742,254)
County tax	358,953	-	-	-	(358,953)	-	(358,953)
TIF	20,099	-	-	-	(20,099)	-	(20,099)
Agencies	13,101	-	-	-	(13,101)	-	(13,101)
Other	1,054,267	-	-	-	(1,054,267)	-	(1,054,267)
Program expenditures	282,513	-	115,689	-	(166,824)	-	(166,824)
State of Maine - on-behalf payments	654,980	-	654,980	-	-	-	-
Interest expense	71,751	-	-	-	(71,751)	-	(71,751)
Total governmental activities	14,605,520	445,758	1,259,546	-	(12,900,216)	-	(12,900,216)
Business-type activities:							
Water pollution control	570,060	749,452	-	-	-	179,392	179,392
Community gym	14,352	28,913	-	-	-	14,561	14,561
School lunch	242,949	75,390	116,880	-	-	(50,679)	(50,679)
Total business-type activities	827,361	853,755	116,880	-	-	143,274	143,274
Total government	\$ 15,432,881	\$ 1,299,513	\$ 1,376,426	\$ -	(12,900,216)	143,274	(12,756,942)

STATEMENT B (CONTINUED)  
TOWN OF MADAWASKA, MAINE

STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2017

	Governmental Activities	Business- type Activities	Total
Changes in net position:			
Net (expense) revenue	(12,900,216)	143,274	(12,756,942)
General revenues:			
Taxes:			
Property taxes, levied for general purposes	5,980,048	-	5,980,048
Excise taxes	845,805	-	845,805
Grants and contributions not restricted to specific programs	3,943,102	-	3,943,102
Net investment gain (loss)	40,861	-	40,861
Miscellaneous	185,963	820	186,783
<i>Special item</i> : loan forgiveness	93,896	-	93,896
Transfers	52,165	(52,165)	-
Total general revenues, special items and transfers	11,141,840	(51,345)	11,090,495
Change in net position	(1,758,376)	91,929	(1,666,447)
NET POSITION - JULY 1, RESTATED	29,283,894	855,077	30,138,971
NET POSITION - JUNE 30	\$ 27,525,518	\$ 947,006	\$ 28,472,524

See accompanying independent auditors' report and notes to financial statements.

## TOWN OF MADAWASKA, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS  
JUNE 30, 2017

	General Fund	UDAG Fund	EDA CSO	Other Governmental Funds	Totals Governmental Funds
<b>ASSETS</b>					
Cash and cash equivalents	\$ 4,433,527	\$ 176,004	\$ 80,794	\$ 339	\$ 4,690,664
Receivables (net of allowance for uncollectibles):					
Taxes	431,252	-	-	-	431,252
Liens	130,157	-	-	-	130,157
Notes	-	224,827	-	-	224,827
Other	92,956	-	-	-	92,956
Due from other governments	74,905	-	-	63,700	138,605
Due from other funds	231,384	-	-	1,398,891	1,630,275
<b>TOTAL ASSETS</b>	<b>\$ 5,394,181</b>	<b>\$ 400,831</b>	<b>\$ 80,794</b>	<b>\$ 1,462,930</b>	<b>\$ 7,338,736</b>
<b>LIABILITIES DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES (DEFICITS)</b>					
<b>LIABILITIES</b>					
Accounts payable	\$ 213,770	\$ 675	\$ -	\$ -	\$ 214,445
Accrued expenses	636,254	-	-	-	636,254
Due to other governments	5,162	-	-	-	5,162
Due to other funds	1,637,963	118,927	109,760	47,213	1,913,863
<b>TOTAL LIABILITIES</b>	<b>2,493,149</b>	<b>119,602</b>	<b>109,760</b>	<b>47,213</b>	<b>2,769,724</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Prepaid taxes	6,052	-	-	-	6,052
Deferred tax revenue	491,970	-	-	-	491,970
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b>498,022</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>498,022</b>
<b>FUND BALANCES (DEFICITS)</b>					
Nonspendable	-	-	-	-	-
Restricted	372,867	-	-	199,524	572,391
Committed	35,000	281,229	-	1,063,942	1,380,171
Assigned	479,011	-	-	147,449	626,460
Unassigned	1,516,132	-	(28,966)	4,802	1,491,968
<b>TOTAL FUND BALANCES (DEFICITS)</b>	<b>2,403,010</b>	<b>281,229</b>	<b>(28,966)</b>	<b>1,415,717</b>	<b>4,070,990</b>
<b>TOTAL LIABILITIES DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES (DEFICITS)</b>	<b>\$ 5,394,181</b>	<b>\$ 400,831</b>	<b>\$ 80,794</b>	<b>\$ 1,462,930</b>	<b>\$ 7,338,736</b>

See accompanying independent auditors' report and notes to financial statements.

## TOWN OF MADAWASKA, MAINE

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET POSITION  
JUNE 30, 2017

	Total Governmental Funds
Total Fund Balances	\$ 4,070,990
Amounts reported for governmental activities in the statement are different because:	
Investment in joint venture - NARIF	241,135
Investment in joint venture - NARAA	2,369,665
Due from MMBB	95,949
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds, net of accumulated depreciation	27,185,130
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds shown above:	
Taxes and liens receivable	491,970
Deferred outflows of resources related to pensions are not financial resources and therefore are not reported in the funds	1,306,976
Long-term liabilities shown below, are not due and payable in the current period and therefore are not reported in the funds shown above:	
Bonds payable	(5,213,641)
Capital leases payable	(132,667)
Accrued compensated absences	(270,839)
Net pension liability	(2,078,778)
Deferred inflows of resources related to pensions are not financial resources and therefore are not reported in the funds	(540,371)
Net position of governmental activities	<u>\$ 27,525,518</u>

See accompanying independent auditors' report and notes to financial statements.



## STATEMENT E

## TOWN OF MADAWASKA, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2017

	General Fund	UDAG Fund	EDA CSO	Other Governmental Funds	Totals Governmental Funds
REVENUES					
Taxes:					
Property taxes	\$ 5,940,673	\$ -	\$ -	\$ -	\$ 5,940,673
Excise taxes	845,805	-	-	-	845,805
Intergovernmental revenues	4,401,781	-	-	508,848	4,910,629
Charges for services	445,758	-	-	-	445,758
Investment income	21,710	5,847	-	-	27,557
Miscellaneous revenues	74,640	400	-	110,923	185,963
TOTAL REVENUES	11,730,367	6,247	-	619,771	12,356,385
EXPENDITURES					
Current:					
General government	873,641	-	-	-	873,641
Protection	1,064,947	-	-	-	1,064,947
Health, sanitation & public works	1,504,273	-	-	-	1,504,273
Library	102,622	-	-	-	102,622
Recreation	424,916	-	-	-	424,916
Education	6,001,640	-	-	490,134	6,491,774
County tax	358,953	-	-	-	358,953
TIF	20,099	-	-	-	20,099
Agencies	13,101	-	-	-	13,101
Unclassified	1,144,173	-	-	-	1,144,173
Program expenditures	-	48,343	-	234,170	282,513
State of Maine - on-behalf payments	362,961	-	-	-	362,961
Debt service:					
Principal	197,752	-	-	-	197,752
Interest	69,437	-	-	-	69,437
Capital outlay	-	-	-	5,680	5,680
TOTAL EXPENDITURES	12,138,515	48,343	-	729,984	12,916,842
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(408,148)	(42,096)	-	(110,213)	(560,457)
OTHER FINANCING SOURCES (USES)					
Proceeds from debt	175,646	-	-	-	175,646
Transfers in	136,019	-	-	207,983	344,002
Transfers (out)	(257,948)	-	-	(33,889)	(291,837)
TOTAL OTHER FINANCING SOURCES (USES)	53,717	-	-	174,094	227,811
NET CHANGE IN FUND BALANCES	(354,431)	(42,096)	-	63,881	(332,646)
FUND BALANCES (DEFICITS) - JULY 1	2,757,441	323,325	(28,966)	1,351,836	4,403,636
FUND BALANCES (DEFICITS) - JUNE 30	\$ 2,403,010	\$ 281,229	\$ (28,966)	\$ 1,415,717	\$ 4,070,990

See accompanying independent auditors' report and notes to financial statements.

## TOWN OF MADAWASKA, MAINE

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2017

Net change in fund balances - total governmental funds (Statement E)	<u>\$ (332,646)</u>
Amounts reported for governmental activities in the Statement of Activities (Statement B) are different because:	
Governmental funds report capital outlays as expenditures while governmental activities report depreciation expense to allocated those expenditures over the life of the assets:	
Capital asset purchases	722,212
Capital asset disposals	(433,041)
Depreciation expense	<u>(1,968,792)</u>
	<u>(1,679,621)</u>
Deferred outflows of resources are a consumption of net position by the government that are applicable to a future reporting period and therefore are not reported in the funds	<u>462,214</u>
Debt proceeds provide current financial resources to governmental funds, but long-term liabilities in the Statement of Net Position.	<u>(81,750)</u>
Net change in investment in joint ventures	<u>13,304</u>
Repayment of long-term debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position	<u>224,245</u>
Deferred inflows of resources are a consumption of net position by the government that are applicable to a future reporting period and therefore are not reported in the funds	<u>138,308</u>
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds:	
Taxes and liens receivable	<u>39,375</u>
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:	
Accrued compensated absences	124,743
Net pension liability	<u>(666,548)</u>
Change in net position of governmental activities (Statement B)	<u><u>\$ (1,758,376)</u></u>

See accompanying independent auditors' report and notes to financial statements.

## STATEMENT G

## TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION – PROPRIETARY FUNDS  
JUNE 30, 2017

	Enterprise Funds			
	Water Pollution Control	School Lunch	Community Gym	Total
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 6,225	\$ -	\$ -	\$ 6,225
Accounts receivable	232,897	-	-	232,897
Due from other governments	-	4,429	-	4,429
Inventory	-	4,364	-	4,364
Due from other funds	262,281	-	21,307	283,588
Total current assets	<u>501,403</u>	<u>8,793</u>	<u>21,307</u>	<u>531,503</u>
Noncurrent assets:				
Land and buildings	3,535,019	-	-	3,535,019
Equipment	191,530	-	-	191,530
Infrastructure	135,912	-	-	135,912
Total capital assets	<u>3,862,461</u>	<u>-</u>	<u>-</u>	<u>3,862,461</u>
Less: accumulated depreciation	<u>(3,238,042)</u>	<u>-</u>	<u>-</u>	<u>(3,238,042)</u>
Net capital assets	<u>624,419</u>	<u>-</u>	<u>-</u>	<u>624,419</u>
<b>TOTAL ASSETS</b>	<u><u>\$ 1,125,822</u></u>	<u><u>\$ 8,793</u></u>	<u><u>\$ 21,307</u></u>	<u><u>\$ 1,155,922</u></u>
<b>LIABILITIES</b>				
Current liabilities:				
Prepaid accounts	\$ 722	\$ -	\$ -	\$ 722
Accrued expenses	2,492	-	90	2,582
Other liabilities	-	-	1,146	1,146
Current portion of long-term debt	194,113	-	-	194,113
Total current liabilities	<u>197,327</u>	<u>-</u>	<u>1,236</u>	<u>198,563</u>
Noncurrent liabilities:				
Accrued compensated absences	10,353	-	-	10,353
Total non-current liabilities	<u>10,353</u>	<u>-</u>	<u>-</u>	<u>10,353</u>
<b>TOTAL LIABILITIES</b>	<u>207,680</u>	<u>-</u>	<u>1,236</u>	<u>208,916</u>
<b>NET POSITION</b>				
Net investment in capital assets	432,444	-	-	432,444
Unrestricted	485,698	8,793	20,071	514,562
<b>TOTAL NET POSITION</b>	<u>918,142</u>	<u>8,793</u>	<u>20,071</u>	<u>947,006</u>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<u><u>\$ 1,125,822</u></u>	<u><u>\$ 8,793</u></u>	<u><u>\$ 21,307</u></u>	<u><u>\$ 1,155,922</u></u>

See accompanying independent auditors' report and notes to financial statements.

## TOWN OF MADAWASKA, MAINE

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
 PROPRIETARY FUNDS  
 FOR THE YEAR ENDED JUNE 30, 2017

	Enterprise Funds			
	Water Pollution Control	School Lunch	Community Gym	Total
OPERATING REVENUES				
Intergovernmental revenue	\$ -	\$ 116,880	\$ -	\$ 116,880
Charges for services, net	749,452	75,390	28,913	853,755
Other revenue	-	-	-	-
TOTAL OPERATING REVENUES	<u>749,452</u>	<u>192,270</u>	<u>28,913</u>	<u>970,635</u>
OPERATING EXPENSES				
Salaries	134,375	138,016	2,372	274,763
Employee benefits	66,506	-	175	66,681
Supplies	13,532	-	3,306	16,838
Property services	65,288	-	-	65,288
Contractual	8,542	-	-	8,542
Maintenance / repairs	34,559	-	-	34,559
Equipment	35,377	-	5,030	40,407
Food	-	75,590	-	75,590
Depreciation	146,626	-	-	146,626
Other expenses	65,697	29,343	3,469	98,509
TOTAL OPERATING EXPENSES	<u>570,502</u>	<u>242,949</u>	<u>14,352</u>	<u>827,803</u>
OPERATING INCOME (LOSS)	<u>178,950</u>	<u>(50,679)</u>	<u>14,561</u>	<u>142,832</u>
NON-OPERATING REVENUES (EXPENSES)				
Interest income	3	-	-	3
Gain on sale of property	817	-	-	817
Transfers (to) / from General Fund	(102,130)	49,965	-	(52,165)
Interest expense	442	-	-	442
TOTAL NON-OPERATING REVENUES (EXPENSES)	<u>(100,868)</u>	<u>49,965</u>	<u>-</u>	<u>(50,903)</u>
CHANGE IN NET POSITION	78,082	(714)	14,561	91,929
NET POSITION - JULY 1	<u>840,060</u>	<u>9,507</u>	<u>5,510</u>	<u>855,077</u>
NET POSITION - JUNE 30	<u>\$ 918,142</u>	<u>\$ 8,793</u>	<u>\$ 20,071</u>	<u>\$ 947,006</u>

See accompanying independent auditors' report and notes to financial statements.

## STATEMENT I

## TOWN OF MADAWASKA, MAINE

STATEMENT OF CASH FLOWS – PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2017

	Enterprise Funds			
	Water Pollution Control	School Lunch	Community Gym	Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers	\$ 733,126	\$ 75,390	\$ 28,913	\$ 837,429
Intergovernmental receipts	-	117,467	-	117,467
Internal activity - receipts (payments) from/to other funds	146	-	(15,797)	(15,651)
Payments to employees	(205,781)	(138,016)	(2,547)	(346,344)
Payments to suppliers	(233,720)	(104,806)	(10,569)	(349,095)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	293,771	(49,965)	-	243,806
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:				
Operating subsidies and transfers to/from other funds	(102,130)	49,965	-	(52,165)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Interest income	3	-	-	3
Interest paid	442	-	-	442
Principal paid on bonds payable	(192,900)	-	-	(192,900)
Other receipts	817	-	-	817
NET CASH PROVIDED (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	(191,638)	-	-	(191,638)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	3	-	-	3
CASH AND CASH EQUIVALENTS - JULY 1	6,222	-	-	6,222
CASH AND CASH EQUIVALENTS - JUNE 30	\$ 6,225	\$ -	\$ -	\$ 6,225
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:				
Operating income (loss)	\$ 178,950	\$ (50,679)	\$ 14,561	\$ 142,832
Adjustments to reconcile operating income to net cash provided (used) by operating activities:				
Depreciation expense	146,626	-	-	146,626
Changes in assets and liabilities:				
(Increase) decrease in accounts receivable	(16,386)	-	-	(16,386)
(Increase) decrease in due from other governments	-	587	-	587
(Increase) decrease in inventory	-	127	-	127
(Increase) decrease in due from other funds	146	-	(15,797)	(15,651)
Increase (decrease) in prepaid accounts	60	-	-	60
Increase (decrease) in accrued expenses	(10,725)	-	90	(10,635)
Increase (decrease) in other liabilities	-	-	1,146	1,146
Increase (decrease) in accrued compensated absences	(4,900)	-	-	(4,900)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	\$ 293,771	\$ (49,965)	\$ -	\$ 243,806
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:				
Cash paid during the year for:				
Interest	\$ 3,752	\$ -	\$ -	

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2017

	Original Budget	Budget Adjustments	Final Budget	Actual Expenditures	Variance Positive (Negative)
General Government -					
Governing body/legislative	\$ 49,525	\$ -	\$ 49,525	\$ 45,246	\$ 4,279
Municipal management	422,150	30,000	452,150	486,889	(34,739)
Other benefits	150,530	-	150,530	143,795	6,735
Elections	8,650	-	8,650	10,975	(2,325)
Economic development, codes & assessing	180,750	-	180,750	186,736	(5,986)
Subtotal General Government	811,605	30,000	841,605	873,641	(32,036)
Protection -					
Police	486,475	-	486,475	477,502	8,973
Fire	122,060	800	122,860	115,971	6,889
Ambulance	437,585	33,889	471,474	471,474	-
Town wide	-	-	-	-	-
Subtotal Protection	1,046,120	34,689	1,080,809	1,064,947	15,862
Health, Sanitation & Public Works -					
General assistance	24,600	-	24,600	24,384	216
Public works	1,319,975	58,158	1,378,133	1,479,889	(101,756)
Transfer station	-	-	-	-	-
Subtotal Health, Sanitation & Public Works	1,344,575	58,158	1,402,733	1,504,273	(101,540)

SCHEDULE A (CONTINUED)

TOWN OF MADAWASKA, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2017

	Original Budget	Budget Adjustments	Final Budget	Actual Expenditures	Variance Positive (Negative)
Library	101,550	-	101,550	102,622	(1,072)
Parks, recreation and maintenance	420,950	-	420,950	424,916	(3,966)
Education -					
General expenses	3,224,435	3,118,247	6,342,682	6,001,640	341,042
Subtotal Education	3,224,435	3,118,247	6,342,682	6,001,640	341,042
TIF	30,000	-	30,000	20,099	9,901
County tax	358,954	-	358,954	358,953	1
Debt service -					
Principal	123,431	-	123,431	197,752	(74,321)
Interest	24,769	-	24,769	69,437	(44,668)
Subtotal Debt Service	148,200	-	148,200	267,189	(118,989)

SCHEDULE A (CONTINUED)

TOWN OF MADAWASKA, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2017

	Original Budget	Budget Adjustments	Final Budget	Actual Expenditures	Variance Positive (Negative)
Agencies	14,175	-	14,175	13,101	1,074
Other -					
Municipal building maintenance	41,500	-	41,500	34,088	7,412
Tennis court	35,000	-	35,000	33,787	1,213
Settlement	30,000	(30,000)	-	-	-
Overlay	103,405	-	103,405	67,754	35,651
EMA	10,600	-	10,600	9,763	837
Snowmobile/ATV club grants	-	68,604	68,604	68,604	-
State revolving loan	-	93,896	93,896	89,906	3,990
Intergovernmental	870,300	-	870,300	840,271	30,029
Subtotal Other	1,090,805	132,500	1,223,305	1,144,173	79,132
Transfers -					
Special revenues	51,500	-	51,500	72,468	(20,968)
School lunch	-	-	-	49,966	(49,966)
Capital projects	-	-	-	135,514	(135,514)
Subtotal Transfers	51,500	-	51,500	257,948	(206,448)
Total Departmental Operations	\$ 8,642,869	\$ 3,373,594	\$ 12,016,463	\$ 12,033,502	\$ (17,039)

See accompanying independent auditors' report and notes to financial statements.



# **Proposed 2018-2019 Municipal Budget**



# Town of Madawaska

## *Governing Body Expense - Dept 100*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>100 - Governing Body</b>			
<b>05 - Salaries &amp; Wages</b>	<b>11,750</b>	<b>11,326</b>	<b>11,750</b>
<b>10 - Employee Benefits</b>			
300 - Employer Social Security	775	784	775
400 - Employer Medicare	175	183	175
	<b>950</b>	<b>967</b>	<b>950</b>
<b>25 - Other Insurance</b>			
300 - Public Officials & Liability	<b>4,000</b>	<b>3,659</b>	<b>4,000</b>
<b>35 - Operating Expenses</b>			
150 - Audit	15,500	13,050	15,500
300 - Dues/Subscription/Memberships	1,325	1,627	1,325
600 - Legal	7,500	12,860	7,500
750 - Miscellaneous	1,000	992	1,000
900 - Travel & Training	5,000	2,379	5,000
	<b>30,325</b>	<b>30,908</b>	<b>30,325</b>
<b>40 - Supplies</b>			
200 - General Supplies	<b>1,000</b>	<b>215</b>	<b>1,000</b>
<b>55 - Minor Equipment</b>			
650 - Upgrade	<b>500</b>	<b>0</b>	<b>500</b>
	<b>\$ 48,525</b>	<b>\$ 47,075</b>	<b>\$ 48,525</b>

# Town of Madawaska

## *Town Administration Expense - Dept 110*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>110 - Town Administration</b>			
<b>05 - Salaries &amp; Wages</b>	<b>274,574</b>	<b>260,666</b>	<b>295,967</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	25,915	21,759	27,907
200 - Health Insurance	101,795	95,877	111,164
300 - Employer Social Security	17,023	16,989	18,573
400 - Employer Medicare	4,000	3,974	4,344
500 - Dental	0	0	1,750
	<b>148,733</b>	<b>138,599</b>	<b>163,738</b>
<b>30 - Unfunded Liabilities</b>			
200 - Deferred Compensation	<b>35,000</b>	<b>35,000</b>	<b>56,600</b>
<b>35 - Operating Expenses</b>			
075 - Animal Welfare	300	80	300
300 - Dues/Subscription/Memberships	1,500	1,231	1,500
750 - Miscellaneous	1,000	1,060	1,000
755 - Bank Fees	0	8,950	0
780 - Postage	4,000	2,081	4,000
800 - Printing & Advertising	5,000	6,075	6,000
900 - Travel & Training	16,100	13,078	16,100
	<b>27,900</b>	<b>32,554</b>	<b>28,900</b>
<b>40 - Supplies</b>			
100 - Office Supplies	<b>9,000</b>	<b>10,124</b>	<b>9,500</b>
<b>55 - Minor Equipment</b>			
100 - Software/Computer/Phone	1,500	330	1,500
550 - Rental	2,700	3,050	2,800
	<b>4,200</b>	<b>3,380</b>	<b>4,300</b>
	<b>\$ 499,407</b>	<b>\$ 480,323</b>	<b>\$ 559,005</b>

# Town of Madawaska

## *Public Health & General Assistance - Dept 120*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>120 - Public Health &amp; GA</b>			
<b>05 - Salaries &amp; Wages</b>	<b>3,000</b>	<b>2,292</b>	<b>2,500</b>
<b>10 - Employee Benefits</b>			
300 - Employer Social Security	186	142	155
400 - Employer Medicare	44	33	36
	<b>230</b>	<b>175</b>	<b>191</b>
<b>35 - Operating Expenses</b>			
400 - Employee Safety/Wellness	<b>3,300</b>	<b>2,878</b>	<b>3,300</b>
<b>40 - Supplies</b>			
100 - Office Supplies	<b>500</b>	<b>151</b>	<b>500</b>
<b>45 - GA Services</b>			
100 - Rental Assistance	12,000	11,172	12,000
200 - Electrical Service	1,000	1,368	1,000
300 - Heating Assistance	1,000	1,365	1,000
400 - Household/Personal Supplies	750	1,059	750
500 - Medical/Prescription	350	665	350
600 - All Other Assistance	1,500	1,078	1,500
	<b>16,600</b>	<b>16,706</b>	<b>16,600</b>
	<b>\$ 23,630</b>	<b>\$ 22,202</b>	<b>\$ 23,091</b>

# Town of Madawaska

## *Municipal Building Expense - Dept 130*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>130 - Municipal Building</b>			
<b>35 - Operating Expenses</b>			
750 - Miscellaneous	1,000	1,717	1,000
<b>40 - Supplies</b>			
300 - Janitorial Supplies	2,000	593	2,000
<b>50 - Utilities</b>			
100 - Electricity	7,000	4,480	6,000
200 - Telephone	6,300	8,707	6,300
250 - Trash	600	600	600
270 - Sewer	0	379	312
300 - Heating Fuel	10,000	9,009	10,500
350 - Water Fees	800	738	800
400 - Internet/Website	3,500	1,904	3,500
	<b>28,200</b>	<b>25,817</b>	<b>28,012</b>
<b>55 - Minor Equipment</b>			
100 - Software/Computer	12,000	11,307	44,600
<b>60 - Vehicle/Equipment Purchase</b>			
600 - Purchase	5,900	5,900	0
<b>70 - Bldg Repairs &amp; Maint</b>			
200 - Municipal Bldg	2,500	6,796	2,500
<b>85 - Special Projects/Events</b>			
000 - Replacement of Lights to LED	0	0	1,000
	<b>\$ 51,600</b>	<b>\$ 52,130</b>	<b>\$ 79,112</b>

# Town of Madawaska

## *Elections - Dept 140*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>140 - Elections</b>			
<b>05 - Salaries &amp; Wages</b>	<b>6,500</b>	<b>2,751</b>	<b>6,430</b>
<b>10 - Employee Benefits</b>			
300 - Employer Social Security	410	158	399
400 - Employer Medicare	95	37	93
	<b>505</b>	<b>195</b>	<b>492</b>
<b>35 - Operating Expenses</b>			
720 - Meals	500	376	500
780 - Postage	200	1	200
800 - Printing & Advertising	2,300	220	2,300
	<b>3,000</b>	<b>597</b>	<b>3,000</b>
<b>40 - Supplies</b>			
200 - General Supplies	500	18	500
	<b>\$ 10,505</b>	<b>\$ 3,561</b>	<b>\$ 10,422</b>

# Town of Madawaska

## Development, Codes & Assessing - Dept 200

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>200 - Development, Codes &amp; Assessing</b>			
<b>05 - Salaries &amp; Wages</b>	<b>88,661</b>	<b>87,379</b>	<b>99,468</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	8,012	7,978	9,427
200 - Health Insurance	30,015	30,640	32,189
300 - Employer Social Security	5,600	5,414	6,167
400 - Employer Medicare	1,300	1,266	1,442
	<b>44,927</b>	<b>45,298</b>	<b>49,226</b>
<b>35 - Operating Expenses</b>			
300 - Dues/Subscription/Memberships	1,700	1,226	2,000
750 - Miscellaneous	500	420	400
780 - Postage	500	194	400
800 - Printing & Advertising	2,000	676	1,800
900 - Travel & Training - Comm Dev Director	6,500	8,153	8,500
901 - Travel & Training - CEO St. Agatha	1,000	522	1,000
902 - Travel & Training - CEO Eagle Lake	1,000	700	1,000
	<b>13,200</b>	<b>11,891</b>	<b>15,100</b>
<b>40 - Supplies</b>			
100 - Office Supplies	1,000	885	750
<b>50 - Utilities</b>			
201 - Digital Sign	500	850	1,300
<b>80 - Assessing &amp; Development</b>			
100 - Abatements	5,000	5,000	5,000
200 - Agent Fee (RE)	15,750	17,250	17,250
300 - Agent Fee (PP)	3,500	3,500	3,500
400 - Business Development Activity	6,500	2,994	6,500
500 - Community Development Activity	3,500	3,519	3,700
501 - Acadian Day/Congres	5,000	5,000	5,500
550 - Engineering	3,000	4,000	3,000
600 - Lien Cost & Filing Fee	15,000	10,750	15,000
700 - Property Mapping	4,000	0	4,000
	<b>61,250</b>	<b>52,012</b>	<b>63,450</b>
	<b>\$ 209,539</b>	<b>\$ 198,315</b>	<b>\$ 229,294</b>

# Town of Madawaska

## Ambulance Expense - Dept 300

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>300 - Ambulance Department</b>			
<b>05 - Salaries &amp; Wages</b>	<b>338,733</b>	<b>351,496</b>	<b>396,767</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	15,500	18,180	17,826
200 - Health Insurance	84,000	75,428	97,146
300 - Employer Social Security	21,200	24,797	24,600
400 - Employer Medicare	5,000	5,800	5,753
	<b>125,700</b>	<b>124,205</b>	<b>145,324</b>
<b>35 - Operating Expenses</b>			
030 - Admin & Billing Service	18,200	24,909	22,000
200 - Clothing & Safety Equipment	1,000	987	2,880
220 - Contracted Services - ASI	-	6,000	9,000
250 - Contracted Services - Emerg. Dispatch	-	-	25,000
300 - Dues/Subscription/Memberships	500	550	500
700 - License/Permit/Certification	2,000	455	1,800
780 - Postage	50	7	50
800 - Printing & Advertising	150	-	150
900 - Travel & Training	3,700	2,432	4,200
	<b>25,600</b>	<b>35,340</b>	<b>65,580</b>
<b>40 - Supplies</b>			
100 - Office Supplies	300	209	200
200 - General Supplies	300	340	300
400 - Medical Supplies	9,000	23,538	20,000
500 - Oxygen	2,700	2,792	3,000
	<b>12,300</b>	<b>26,878</b>	<b>23,500</b>
<b>50 - Utilities</b>			
200 - Telephone	2,500	1,959	2,500
400 - Internet/Website	600	334	600
	<b>3,100</b>	<b>2,292</b>	<b>3,100</b>
<b>55 - Minor Equipment</b>			
300 - Minor Equipment	11,560	8,331	8,000
600 - Repair	2,250	2,443	2,250
	<b>13,810</b>	<b>10,775</b>	<b>10,250</b>



# Town of Madawaska

## *Ambulance Expense - Dept 300*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>60 - Vehicle &amp; Equipment</b>			
450 - Gas/Diesel/Propane	7,500	8,043	10,000
500 - Repair/Maint	3,000	7,609	10,000
	<b>10,500</b>	<b>15,651</b>	<b>20,000</b>
	<b>\$ 529,743</b>	<b>\$ 566,637</b>	<b>\$ 664,522</b>

# Town of Madawaska

## *Police Expense - Dept 310*

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>310 - Police Department</b>			
<b>05 - Salaries &amp; Wages</b>	<b>341,890</b>	<b>353,964</b>	<b>360,196</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	32,821	32,468	33,275
200 - Health Insurance	62,190	70,039	80,880
300 - Employer Social Security	21,500	22,297	22,332
400 - Employer Medicare	5,000	5,215	5,223
500 - Police Physical Fitness Benefit	1,500	1,000	2,450
	<b>123,011</b>	<b>131,019</b>	<b>144,161</b>
<b>25 - Other Insurance</b>			
400 - Police Liability Ins	6,000	5,882	6,200
<b>35 - Operating Expenses</b>			
070 - Animal Control	1,000	100	500
200 - Clothing & Safety Equipment	4,000	3,740	4,000
250 - Contracted Services	0	0	25,000
300 - Dues/Subscription/Memberships	435	435	435
420 - Evidence	200	41	200
800 - Printing & Advertising	500	212	500
820 - Prisoner Meals	750	434	350
900 - Travel & Training	6,000	3,918	7,500
000 - Officer Transfer	0	0	17,500
	<b>12,885</b>	<b>8,879</b>	<b>55,985</b>
<b>40 - Supplies</b>			
100 - Office Supplies	1,300	1,178	1,300
200 - General Supplies	150	150	150
	<b>1,450</b>	<b>1,328</b>	<b>1,450</b>
<b>50 - Utilities</b>			
200 - Telephone	5,000	4,765	5,000
400 - Internet/Website	400	334	400
	<b>5,400</b>	<b>5,098</b>	<b>5,400</b>

# Town of Madawaska

## *Police Expense - Dept 310*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>55 - Minor Equipment</b>			
200 - Electronic Equipment	500	430	500
600 - Repair	100	0	100
	<b>600</b>	<b>430</b>	<b>600</b>
<b>60 - Vehicle &amp; Equipment</b>			
450 - Gas/Diesel/Propane	12,500	9,411	11,500
500 - Repair/Maint	3,500	3,464	3,500
	<b>16,000</b>	<b>12,875</b>	<b>15,000</b>
	<b>\$ 507,236</b>	<b>\$ 519,475</b>	<b>\$ 588,992</b>

# Town of Madawaska

## Fire Dept. Expense - Dept 320

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>320 - Fire Department</b>			
<b>05 - Salaries &amp; Wages</b>	<b>64,600</b>	<b>64,861</b>	<b>64,600</b>
<b>10 - Employee Benefits</b>			
300 - Employer Social Security	4,020	4,003	4,020
400 - Employer Medicare	940	1,323	940
	<b>4,960</b>	<b>5,326</b>	<b>4,960</b>
<b>35 - Operating Expenses</b>			
200 - Clothing & Safety Equipment	4,500	4,450	4,500
210 - Background Checks	310	155	310
220 - Contracted Services - Emerg. Dispatch	0.00	0.00	25,000
300 - Dues/Subscription/Memberships	800	870	800
350 - Employee Physical	750	1,074	750
500 - Fire Prevention	750	218	750
750 - Miscellaneous	500	342	500
850 - Professional Fee	4,500	5,355	4,000
900 - Travel & Training	1,000	855	1,000
	<b>13,110</b>	<b>13,320</b>	<b>37,610</b>
<b>40 - Supplies</b>			
100 - Office Supplies	300	524	300
200 - General Supplies	2,900	3,781	1,500
	<b>3,200</b>	<b>4,305</b>	<b>1,800</b>
<b>50 - Utilities</b>			
100 - Electricity	800	635	800
200 - Telephone	2,500	2,505	2,500
300 - Heating Fuel	2,000	2,172	3,500
400 - Internet/Website	400	334	400
	<b>5,700</b>	<b>5,646</b>	<b>7,200</b>
<b>55 - Minor Equipment</b>			
100 - Software/Computer	675	675	675
600 - Repair	5,800	6,249	5,800
	<b>6,475</b>	<b>6,924</b>	<b>6,475</b>
<b>60 - Vehicle &amp; Equipment</b>			
450 - Gas/Diesel/Propane	4,000	1,523	4,000
500 - Repair/Maint	8,500	7,355	8,500

# Town of Madawaska

## *Fire Dept. Expense - Dept 320*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
	<b>12,500</b>	<b>8,878</b>	<b>12,500</b>
<b>70 - Building Repairs &amp; Maintenance</b>			
300 - Safety Building	<b>1,000</b>	<b>1,059</b>	<b>1,000</b>
<b>85 - Special Projects/Events</b>			
000 - Hoses 3 of 7 years Lease	0	0	4,300
000 - Ford 550 Engine	0	0	5,000
000 - NFPA Code Book	0	0	1,400
000 - SCBA Compressor Lease	0	0	8,684
	<b>0</b>	<b>0</b>	<b>19,384</b>
	<b>\$ 111,545</b>	<b>\$ 110,318</b>	<b>\$ 155,529</b>

# Town of Madawaska

## EMA - Dept 325

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>325 - EMA</b>			
<b>05 - Salaries &amp; Wages</b>	<b>5,200</b>	<b>4,161</b>	<b>5,200</b>
<b>10 - Employee Benefits</b>			
300 - Employer Social Security	325	258	325
400 - Employer Medicare	75	60	75
	<b>400</b>	<b>318</b>	<b>400</b>
<b>55 - Minor Equipment</b>			
600 - Repair	-	560	2,500
650 - Upgrade	-	-	-
	<b>-</b>	<b>560</b>	<b>2,500</b>
	<b>\$ 5,600</b>	<b>\$ 5,040</b>	<b>\$ 8,100</b>

# Town of Madawaska

## *Library Expense - Dept 400*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>400 - Library</b>			
<b>05 - Salaries &amp; Wages</b>	<b>41,524</b>	<b>41,643</b>	<b>42,361</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	3,986	3,980	4,236
200 - Health Insurance	14,950	15,388	16,311
300 - Employer Social Security	2,574	2,574	2,626
400 - Employer Medicare	602	602	614
	<b>22,113</b>	<b>22,544</b>	<b>23,788</b>
<b>35 - Operating Expenses</b>			
<b>630 - Library Operations</b>	<b>40,751</b>	<b>40,751</b>	<b>45,315</b>
	<b>\$ 104,388</b>	<b>\$ 104,938</b>	<b>\$ 111,464</b>

# Town of Madawaska

## *Public Works Expense - Dept 500*

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>500 - Public Works Department</b>			
<b>05 - Salaries &amp; Wages</b>	<b>389,207</b>	<b>381,270</b>	<b>413,824</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	36,193	31,860	36,670
200 - Health Insurance	121,703	105,603	130,862
300 - Employer Social Security	24,131	24,864	25,657
400 - Employer Medicare	5,644	5,815	6,000
	<b>187,670</b>	<b>168,142</b>	<b>199,190</b>
<b>35 - Operating Expenses</b>			
100 - Auction State Surplus	1,000	0	1,000
170 - Books & Periodicals	400	71	200
200 - Clothing & Safety Equipment	3,000	2,450	3,000
220 - Contracted Services	55,000	64,855	60,000
350 - Employee Physical	1,200	916	1,200
550 - Lease Parking Lot	1,400	1,400	1,400
700 - License/Permit/Certification	1,000	1,068	1,000
780 - Postage	200	0	100
800 - Printing & Advertising	500	406	500
900 - Travel & Training	1,000	458	1,000
	<b>64,700</b>	<b>71,625</b>	<b>69,400</b>
<b>40 - Supplies</b>			
100 - Office Supplies	750	617	750
200 - General Supplies	30,000	21,871	30,000
300 - Janitorial Supplies	2,200	1,713	2,200
600 - Street Supplies	9,000	2,962	9,000
	<b>41,950</b>	<b>27,163</b>	<b>41,950</b>
<b>50 - Utilities</b>			
100 - Electricity	7,500	5,229	7,500
200 - Telephone	2,500	2,670	2,500
270 - Sewer	0	612	1,040
300 - Heating Fuel	14,000	16,309	17,000
350 - Water Fees	1,600	1,348	1,600
	<b>25,600</b>	<b>26,169</b>	<b>29,640</b>



# Town of Madawaska

## *Public Works Expense - Dept 500*

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>55 - Minor Equipment</b>			
300 - Minor Equipment	1,000	808	1,000
600 - Repair	1,000	1,059	1,000
	<b>2,000</b>	<b>1,868</b>	<b>2,000</b>
<b>60 - Vehicle &amp; Equipment</b>			
450 - Gas/Diesel/Propane	65,000	75,301	75,000
500 - Repair/Maint	61,500	61,492	61,500
	<b>126,500</b>	<b>136,793</b>	<b>136,500</b>
<b>65 - General Maintenance</b>			
100 - Sand & Gravel	20,000	19,691	20,000
150 - Chemicals	87,000	90,751	90,000
200 - Asphalt/Cold Patch	350,000	185,373	350,000
250 - Signs	1,500	1,120	1,500
300 - Construction Materials	6,500	4,460	6,500
350 - Oils & Lubricants	8,000	10,468	8,000
400 - Tools	2,000	1,863	2,000
450 - Guardrails	500	0	500
500 - Sidewalks	2,000	1,125	1,000
600 - Road Striping	7,000	0	7,000
625 - Water District Pump House Maint.	1,500	1,481	1,500
	<b>486,000</b>	<b>316,332</b>	<b>488,000</b>
<b>70 - Building Repairs &amp; Maintenance</b>			
100 - PW Garage	5,000	7,299	5,000
	<b>\$ 1,328,627</b>	<b>\$ 1,136,661</b>	<b>\$ 1,385,504</b>

# Town of Madawaska

## Parks, Recreation & Maintenance Expense - Dept 600

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>600 - Parks, Recreation &amp; Maintenance</b>			
<b>05 - Salaries &amp; Wages</b>	<b>208,573</b>	<b>211,969</b>	<b>219,452</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	17,066	15,084	17,500
200 - Health Insurance	71,500	74,206	75,000
300 - Employer Social Security	13,924	14,054	14,000
400 - Employer Medicare	3,256	3,286	3,300
	<b>105,746</b>	<b>106,630</b>	<b>109,800</b>
<b>35 - Operating Expenses</b>			
200 - Clothing & Safety Equip.	375	34	375
300 - Dues,Subscriptions,Memberships	300	185	300
800 - Printing & Advertising	300	403	300
900 - Travel & Training	1,400	1,039	1,400
	<b>2,375</b>	<b>1,662</b>	<b>2,375</b>
<b>40 - Supplies</b>			
100 - Office Supplies	1,300	1,206	1,300
200 - General Supplies	500	230	500
300 - Janitorial Supplies	2,150	1,170	2,150
	<b>3,950</b>	<b>2,606</b>	<b>3,950</b>
<b>50 - Utilities</b>			
100 - Electricity	21,350	20,571	21,450
200 - Telephone	2,600	1,808	2,600
250 - Trash	400	300	400
260 - Septic	1,000	1,150	1,200
270 - Sewer	0	424	500
300 - Heating Fuel	4,000	6,085	6,800
350 - Water Fees	1,300	1,287	1,300
400 - Internet/Website	2,100	2,598	2,100
	<b>32,750</b>	<b>34,223</b>	<b>36,350</b>
<b>55 - Minor Equipment</b>			
550 - Rental	900	900	1,200
<b>60 - Vehicle &amp; Equipment</b>			
450 - Gas/Diesel/Propane	7,000	5,490	7,000
500 - Repair/Maintenance	4,525	3,020	4,525
	<b>11,525</b>	<b>8,511</b>	<b>11,525</b>

# Town of Madawaska

## *Parks, Recreation & Maintenance Expense - Dept 600*

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>65 - General Maintenance</b>			
800 - Fire Alarm & Sprinkler	1,650	1,527	1,650
<b>70 - Building Repair &amp; Maintenance</b>			
350 - Parks/Restrooms	9,000	6,826	9,000
400 - Multi Purpose Buildings	4,000	4,922	4,000
	<b>13,000</b>	<b>11,748</b>	<b>13,000</b>
<b>75 - Program Expenses</b>			
100 - Athletic Supplies	1,500	910	0
200 - Tent Supplies	1,500	355	1,000
300 - Special Programs	3,000	3,300	3,000
400 - American Flags	750	731	750
500 - Christmas Decorations	800	208	800
	<b>7,550</b>	<b>5,505</b>	<b>5,550</b>
<b>85 - Special Projects/Events</b>			
902 - Boy Scout Building	0	1,373	0
910 - 11th Ave Soccer Field	0	4,363	0
	<b>0</b>	<b>5,736</b>	<b>0</b>
	<b>\$ 388,019</b>	<b>\$ 391,015</b>	<b>\$ 404,852</b>

# Town of Madawaska

## *Safety Complex Building Expense - Dept 135*

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>135 - Safety Building</b>			
<b>40 - Supplies</b>			
200 - General Supplies	700	509	700
300 - Janitorial Supplies	2,000	1,914	2,000
	<b>2,700</b>	<b>2,423</b>	<b>2,700</b>
<b>50 - Utilities</b>			
100 - Electricity	10,000	7,977	10,000
250 - Trash	700	660	700
270 - Sewer	-	1,120	1,560
300 - Heating Fuel	13,300	14,965	18,500
350 - Water Fees	2,100	2,018	2,100
	<b>26,100</b>	<b>26,740</b>	<b>32,860</b>
<b>70 - Bldg Repairs &amp; Maint</b>			
300 - Safety Building	4,000	4,139	4,000
<b>75 - Program Expenses</b>			
600 - Infrastructure Comm. Tower	1,000	97	1,000
<b>85 - Special Projects/Events</b>			
700 - Main Water Valve	-	-	-
800 - Hose Tower Roofing	-	-	-
900 - Fire Station #2 Lettering	-	-	-
000 - Replacement of Lights to LED	-	-	1,000
000 - Small Window Replacement	-	-	3,600
000 - 400 amp/3 Phase Generator & Set Up	-	-	-
	<b>-</b>	<b>-</b>	<b>4,600</b>
	<b>\$ 33,800</b>	<b>\$ 33,399</b>	<b>\$ 45,160</b>

# Town of Madawaska

## *Town Wide Insurance Expense - Dept 700*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>700 - Insurance Expense</b>			
<b>15 - Unemployment Compensation</b>	<b>9,300</b>	<b>8,977</b>	<b>9,300</b>
<b>20 - Workers Compensation</b>	<b>58,000</b>	<b>68,847</b>	<b>70,000</b>
<b>25 - Other Insurance</b>			
100 Prop & Casualty	77,510	69,655	80,000
200 Bond & Excess	5,720	6,737	6,300
	<b>83,230</b>	<b>76,392</b>	<b>86,300</b>
	<b>\$ 150,530</b>	<b>\$ 154,216</b>	<b>\$ 165,600</b>

# Town of Madawaska

## *Intergovernmental Expense - Dept 710*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>710 - Intergovernmental</b>			
<b>35 - Operating Expenses</b>			
250 County Tax	368,772	368,772	408,287
<b>710 - Intergovernmental</b>			
<b>90 - Intergovernmental</b>			
100 VRF	420,000	387,935	457,938
200 Northern AAA	37,950	37,933	44,247
300 Hydrant Rent	288,000	287,096	288,000
400 Street Light	100,000	100,000	100,000
500 NMDC	8,550	8,544	8,510
600 MMA	7,500	7,077	7,500
700 Chamber	10,000	10,000	10,000
XXX Public Safety Expo	500	500	0
XXX Sesquicentennial 2019	5,000	5,000	5,000
XXX Regional Street Light RFP	5,000	5,000	0
XXX Broadband Coalition	10,000	10,000	5,000
800 Acadian Fest	12,500	12,500	12,500
900 Four Seasons	4,000	4,000	4,000
950 Farmers Mkt	2,000	2,000	2,000
	<b>911,000</b>	<b>877,585</b>	<b>944,695</b>
	<b>\$ 1,279,772</b>	<b>\$ 1,246,357</b>	<b>\$ 1,352,982</b>

# Town of Madawaska

## *Social Service Expense - Dept 720*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>720 - Social Service</b>			
<b>93 - Social Service</b>			
100 - American Legion Decorations	700	700	700
150 - Maine Acadian Heritage Trail	-	-	200
200 - St John Valley Assoc.	3,000	3,000	3,000
250 - Aroostook Agency on Aging	5,100	5,076	5,076
300 - American Red Cross	300	300	300
350 - Aroostook County Action Prog	825	807	807
400 - Homeless Services of Aroostook	1,050	1,050	1,050
450 - Northern Maine Vets Cemetery	100	100	100
500 - St John Valley Soil & Water Co	-	-	-
550 - Arstk Council for Hlthy Family	200	200	200
600 - Community Health & Counseling	160	160	150
650 - Life Flight	1,000	1,000	1,000
651 - United Way	100	100	100
652 - L'association Francaise	100	100	-
653 - MHS Community Garden Project	100	100	-
654 - Paws animal welfare	100	100	100
655 - Health Equity Alliance	250	250	250
000 - Maine Public Radio	-	-	-
000 - Central Aroostook Association	-	-	-
000 - Team Haily Hugs	-	-	-
	<b>\$ 13,085</b>	<b>\$ 13,043</b>	<b>\$ 13,033</b>

# Town of Madawaska

## *Municipal Debt Expense - Dept 730*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>730 - Municipal Debt</b>			
<b>97 - Debt Service</b>			
300 - PW Truck Lease	32,770	32,767	32,770
400 - Paving CSO	117,200	117,176	117,200
500 - Skid Steer Lease	15,120	15,116	15,120
000 - Payloader Lease	0	0	36,500
000 - Downtown Loan	0	0	47,000
	<b>\$ 165,090</b>	<b>\$ 165,059</b>	<b>\$ 248,590</b>



# Town of Madawaska

## *Pollution Control Expense - Dept 960*

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	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
<b>960 - Pollution Control</b>			
<b>05 - Salaries &amp; Wages</b>	<b>147,783</b>	<b>98,205</b>	<b>160,446</b>
<b>10 - Employee Benefits</b>			
100 - MSRS	14,187	9,156	15,245
200 - Health Insurance	40,713	27,549	42,951
300 - Employer Social Security	9,163	6,147	9,948
400 - Employer Medicare	2,143	1,438	2,326
	<b>66,205</b>	<b>44,289</b>	<b>70,470</b>
<b>15 - Unemployment Compensation</b>			
900 PC	<b>700</b>	<b>509</b>	<b>750</b>
<b>20 - Workers Compensation</b>			
900 PC	<b>3,000</b>	<b>4,010</b>	<b>5,525</b>
<b>25 - Other Insurance</b>			
500 Pollution Control Dept	<b>6,500</b>	<b>-</b>	<b>6,750</b>
<b>35 - Operating Expenses</b>			
030 Admin/Bill	42,500	-	42,500
150 Audit	500	-	500
200 Clothing/Saf	2,000	395	2,000
300 Dues/Subs/Me	1,400	1,376	1,650
750 Misc	500	348	500
780 Postage	4,000	3,021	4,000
800 Printing/Adv	500	718	750
850 Prof Fee	10,000	4,954	10,000
900 Travel/Train	1,500	570	1,750
	<b>62,900</b>	<b>11,382</b>	<b>63,650</b>
<b>40 - Supplies</b>			
100 - Office Supplies	1,000	197	1,000
200 - General Supplies	11,000	9,381	11,000
	<b>12,000</b>	<b>9,578</b>	<b>12,000</b>
<b>50 - Utilities</b>			
100 - Electricity	52,500	26,869	52,500
200 - Telephone	3,200	1,654	3,000
300 - Heating Fuel	15,000	9,283	15,000

# Town of Madawaska

## *Pollution Control Expense - Dept 960*

	Approved FY 2017-2018 Budget	YTD Expensed as of 6/30/18	Proposed FY 2018-2019 Budget
350 - Water Fees	5,400	4,872	7,500
	<b>76,100</b>	<b>42,677</b>	<b>78,000</b>
<b>55 - Minor Equipment</b>			
100 - Software/Computer	-	-	1,800
<b>60 - Vehicle &amp; Equipment</b>			
450 - Gas/Diesel/Propane	4,000	2,001	4,000
500 - Repair/Maint	35,000	24,054	36,000
600 - Truck Purchase	35,000	34,159	-
000 - Plow Purchase	-	-	7,500
	<b>74,000</b>	<b>60,215</b>	<b>47,500</b>
<b>65 - General Maintenance</b>			
150 - Chemicals	33,500	21,007	34,000
300 - Construction Materials	12,500	-	12,500
350 - Oils & Lubricants	1,000	-	1,000
650 - Line Maintenance	6,500	3,135	6,500
700 - Endico Site Maintenance	11,000	8,819	12,500
	<b>64,500</b>	<b>32,961</b>	<b>66,500</b>
<b>70 - Building Repairs &amp; Maintenance</b>			
500 - Pollution Control Building	2,000	398	2,000
<b>80 - Assessing</b>			
100 - Abatements	2,500	502	2,500
600 - Lien Cost & Filing Fee	5,600	4,450	5,600
	<b>8,100</b>	<b>4,952</b>	<b>8,100</b>
<b>97 - Debt Service</b>			
200 - Sewer Debt	297,800	297,094	297,800
	<b>\$ 821,588</b>	<b>\$ 606,270</b>	<b>\$ 821,291</b>

**TOWN OF MADAWASKA  
SPECIAL TOWN MEETING WARRANT**

**AROOSTOOK, SS  
STATE OF MAINE**

**TO:** Trevor Bellefleur, a constable in the Town of Madawaska, County and State  
aforementioned.

**GREETINGS:**

In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of the Town of Madawaska, in said County, qualified by law to vote in said town affairs to meet at the Madawaska Middle/High School Cafeteria on Tuesday October 16, 2018 at 6:00 pm to act on Articles 1 through 20.

**Article 1** To choose a moderator to preside at said meeting.

**Article 2** To see if the Town will vote to authorize the Transfer of \$150,000 from the Ambulance Department Reserve Account to reduce the 2019 tax commitment.

**RECOMMENDED BY THE FINANCE COMMITTEE  
RECOMMENDED BY THE BOARD OF SELECTMEN**

**Article 3** To see if the Town will vote to appropriate \$190,000.00 to a Road Projects Reserve Account.

**RECOMMENDED BY THE FINANCE COMMITTEE  
RECOMMENDED BY THE BOARD OF SELECTMEN**

**Article 4** To see if the Town will vote to appropriate \$10,000.00 to the Sick Leave Reserve Account.

**RECOMMENDED BY THE FINANCE COMMITTEE  
RECOMMENDED BY THE BOARD OF SELECTMEN**

**Article 5** To see if the Town will vote to appropriate \$15,000.00 to the Deferred Compensation Reserve Account.

**RECOMMENDED BY THE FINANCE COMMITTEE**  
**RECOMMENDED BY THE BOARD OF SELECTMEN**

**Article 6** To see if the Town will vote to appropriate \$35,000.00 to the Deferred Vacation Reserve Account.

**RECOMMENDED BY THE FINANCE COMMITTEE**  
**RECOMMENDED BY THE BOARD OF SELECTMEN**

**Article 7** To see if the Town will vote to appropriate the following general fund estimated revenue sources to be used toward the FY 2018-2019 budget appropriations thereby decreasing the amount required to be raised in property taxes.

Veteran's Exemption	\$	4,000.00
Interest & Penalties	\$	20,000.00
Tree Growth Exemption	\$	6,000.00
Municipal Revenue Sharing	\$	237,601.00
PILOT La Maison Acadian	\$	15,000.00
Vehicle Excise Taxes	\$	500,000.00
Boats Excise Taxes	\$	2,000.00
Motor Vehicle Fee	\$	10,000.00
VRF Administration	\$	18,000.00
Pollution Control Administration	\$	42,500.00
General Assistance Reimbursement	\$	10,000.00
Building Permits	\$	4,000.00
Inspection Fees	\$	100.00
Plumbing Permits	\$	2,500.00
CEO Contracted Services	\$	7,500.00
Community Development Contracts	\$	6,000.00
Ambulance Billing Fees	\$	300,000.00
Ambulance Contract – Frenchville	\$	13,000.00
Ambulance Contract – St. Agatha	\$	9,400.00
Contracted Fire Protection	\$	1,000.00
Fuel Tax Refund	\$	10,000.00
Local Roads Assistance Program (LRAP)	\$	85,000.00
Tent Rentals	\$	2,500.00
Multi-Purpose Building Rental	\$	2,000.00
Insurance premium Refund	\$	<u>9,000.00</u>

RECOMMENDED BY FINANCE COMMITTEE	\$1,317,101.00
RECOMMENDED BY BOARD OF SELECTMEN	\$1,317,101.00

**Article 8** To see what sum of money if any the Town will vote to raise and appropriate for the  
**GENERAL GOVERNMENT DEPARTMENT**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	720,155.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	720,155.00

**Article 9** To see what sum of money if any the Town will vote to raise and appropriate for the  
**DEVELOPMENT, CODES & ASSESSING DEPARTMENT**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	229,294.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	229,294.00

**Article 10** To see what sum of money if any the Town will vote to raise and appropriate for  
**PUBLIC SAFETY**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	1,417,042.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	1,417,042.00

**Article 11** To see what sum of money if any the Town will vote to raise and appropriate for the  
**MADAWASKA PUBLIC LIBRARY**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	111,464.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	111,464.00

**Article 12** To see what sum of money if any the Town will vote to raise and appropriate for the  
**PUBLIC WORKS DEPARTMENT**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	1,385,504.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	1,385,504.00

**Article 13** To see what sum of money if any the Town will vote to raise and appropriate for the  
**PARKS, RECREATION, MAINTENANCE & SAFETY COMPLEX DEPARTMENT**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	450,012.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	450,012.00

**Article 14** To see what sum of money if any the Town will vote to raise and appropriate for  
**TOWN WIDE INSURANCES**

RECOMMENDED BY THE FINANCE COMMITTEE	\$	165,600.00
RECOMMENDED BY THE BOARD OF SELECTMEN	\$	165,600.00

**Article 15** To see what sum of money if any the Town will vote to raise and appropriate for the  
**INTERGOVERNMENTAL DEPARTMENT**

<b>RECOMMENDED BY THE FINANCE COMMITTEE</b>	<b>\$</b>	<b>1,352,982.00</b>
<b>RECOMMENDED BY THE BOARD OF SELECTMEN</b>	<b>\$</b>	<b>1,352,982.00</b>

**Article 16** To see what sum of money if any the Town will vote to raise and appropriate for  
**SOCIAL SERVICES**

<b>RECOMMENDED BY THE FINANCE COMMITTEE</b>	<b>\$</b>	<b>13,033.00</b>
<b>RECOMMENDED BY THE BOARD OF SELECTMEN</b>	<b>\$</b>	<b>13,033.00</b>

**Article 17** To see what sum of money if any the Town will vote to raise and appropriate for  
**DEBT SERVICE**

<b>RECOMMENDED BY THE FINANCE COMMITTEE</b>	<b>\$</b>	<b>248,590.00</b>
<b>RECOMMENDED BY THE BOARD OF SELECTMEN</b>	<b>\$</b>	<b>248,590.00</b>

**Article 18** To see if the Town will vote to ratify the Pollution Control (Sewer) Operation and Maintenance (O & M) and Debt Service Budget in the amount of **\$821,291.000** and further authorize the Board of Selectmen to determine the due date for sewer bill payments and to set the rate of interest at 7% per annum on the unpaid balance of sewer bills.

**RECOMMENDED BY THE FINANCE COMMITTEE**  
**RECOMMENDED BY THE BOARD OF SELECTMEN**

**Article 19** To see what sum of money if any the Town will raise and appropriate for the Town of Madawaska Sesquicentennial Celebration (1869-2019).

<b>RECOMMENDED BY THE FINANCE COMMITTEE</b>	<b>\$</b>	<b>30,000.00</b>
<b>RECOMMENDED BY THE BOARD OF SELECTMEN</b>	<b>\$</b>	<b>30,000.00</b>


**Article 20** (Written ballot required by statute). To see if the Town will vote to increase the property tax levy limit established for the Town of Madawaska by State of Maine Law in the event that the municipal budget approved under the foregoing articles will result in a tax commitment that is greater than the property tax levy limit.

**RECOMMENDED BY THE BOARD OF SELECTMEN**

The Board of Selectmen hereby give notice that the Registrar of Voters will be at the Madawaska Town Office for the purpose of registering and correcting the list of voters at the Madawaska Town Office during regular business hours from 9:00 am to 3:00 pm.

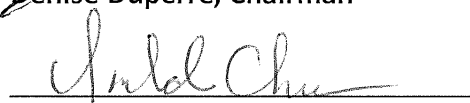
Dated and signed at Madawaska, Maine this 28<sup>h</sup> Day of September 2018

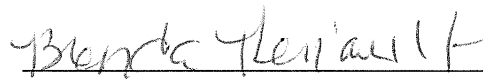
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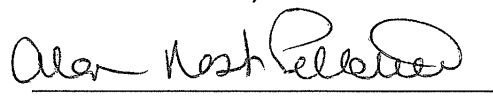
  
Amy Ouellette, Town Clerk  
Town of Madawaska

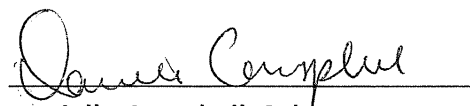
Madawaska Board of Selectmen

  
Denise Duperre, Chairman

  
Don Chasse, Vice Chairman

  
Brenda Theriault, Selectmen

  
Alan Pelletier, Selectmen

  
Danielle Campbell, Selectmen

**OFFICERS RETURN**

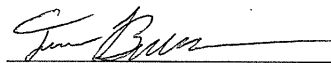
Aroostook, ss

State of Maine

I certify that I have notified the voters of Madawaska of the time and place of the ANNUAL TOWN MEETING by posting a true and attested copy of the within warrant at the Town Clerk's office, Twin Rivers Paper Time Office, the Madawaska Town Office, and the St. David Post Office.

A photocopy of the within warrant will be posted at a variety of other locations throughout the community for the convenience of the public.

Dated at Madawaska this 28th day of September 2018

A handwritten signature in cursive script, appearing to read "Trevor Bellefleur", written over a horizontal line.

Trevor Bellefleur, Constable



**TOWN OF MADAWASKA  
2017 ANNUAL TOWN MEETING WARRANT  
AND NOTICE OF ELECTION**

**AROOSTOOK, SS  
STATE OF MAINE**

**TO:** Ross Dubois, a constable in the Town of Madawaska, County and State aforementioned.

**GREETINGS:** In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of the Town of Madawaska, in said County, qualified by law to vote in Town affairs to meet at the Knights of Columbus Hall in said Town on **Tuesday, the 26<sup>th</sup> day of June A.D., 2018 @ 7:45 am**, then and there to act on Articles 1 & 2. **The polls for voting on Article 2 will be open at 8:00 am following the completion of Article 1 and will close at 8:00 pm.** And to warn said voters to meet at the **Madawaska High School Cafeteria** in said town on **Wednesday, the 27<sup>th</sup> of June A.D., 2018 @ 7:00 pm**, then and there to act on the remaining articles being set out to wit.

- Article 1** To choose a moderator to preside at said meeting.
- Article 2** To elect all necessary officers as are required to be elected by secret ballot.  
(Title 30-A M.R.S.A. § 2528)
- Article 3** To elect in open meeting those officials not required to be elected by secret ballot.  
Finance Committee- to choose one (1) member of the Finance Committee for a term of three years (currently vacant).
- Article 4** To elect in open meeting one (member) of the Board of Trustees of the Madawaska Public Library for a term of three (3) years. (Term of Leonette St. Onge expires in 2018).
- Article 5** To see if the Town will vote to ratify funds collected from memberships, donations and other non-property tax revenue to fund and operate the **Community Gym**.

**RECOMMENDED BY BOARD OF SELECTMEN**

- Article 6** To see if the Town will vote to authorize the Board of Selectmen, at their discretion, to accept gift donations of money or other valuables, not including real property or land, from individuals, other governmental bodies, or other organizations, provided the gifts do not obligate the Town in any way, and that such donations do not exceed a maximum gift amount of \$100,000 during any fiscal year.

**RECOMMENDED BY BOARD OF SELECTMEN**

- Article 7** To see if the Town will vote to authorize the Board of Selectmen through the Town Manager to establish a Madawaska Property Tax Club for the establishment of equal

monthly tax obligation payments and to authorize the Town Manager to establish rules and criteria for participation in said tax club program. Said tax payments shall be allowed to be made interest free so long as the tax payer keeps current with their monthly obligations and meets all established criteria contained therein.

**RECOMMENDED BY BOARD OF SELECTMEN**

- Article 8** To see if the Town will authorize the Treasurer, under the direction of the Board of Selectmen, to sell and/or dispose of any property acquired by tax lien, after first offering the property to the previous owners for payment of all back taxes, fees and interest, on such terms as they deem advisable and in the best interest of the Town and to sign and execute municipal quit claim deeds on such property.

**RECOMMENDED BY BOARD OF SELECTMEN**

- Article 9** To see if the Town will vote to authorize the Board of Selectmen to set the date that real and personal property taxes for the fiscal year of July 1, 2018 to June 30, 2019 will be due and payable (March 15, 2019) and to fix the rate of interest at 7% per annum to be charged on the unpaid amounts beginning March 16, 2019.

**RECOMMENDED BY THE BOARD OF SELECTMEN**

- Article 10** To see if the Town will vote to authorize the Board of Selectmen to set the date that sewer-user bills for the fiscal year of July 1, 2018 to June 30, 2019 will be due and payable (March 15, 2019) and to fix the rate of interest at 7% per annum to be charged on the unpaid amounts beginning March 16, 2019.

**RECOMMENDED BY BOARD OF SELECTMEN**

- Article 11** To see if the Town will vote to authorize the Board of Selectmen to sell, or otherwise dispose of, surplus owned town personal property on such terms and conditions as they deem advisable.

**RECOMMENDED BY THE BOARD OF SELECTMEN**

- Article 12** To see if the Town will vote to authorize the Treasurer, with the advice and consent of the Board of Selectmen, to transfer funds received from the State of Maine for the

2017-2018 snowmobile registration funds to the Madawaska Snowmobile Club for the purpose of maintaining their snowmobile trails.

**RECOMMENDED BY BOARD OF SELECTMEN**

**Article 13** To see if the Town will vote to authorize the Town Manager with the advice and consent of the Board of Selectmen to apply for snowmobile trail grants from the State of Maine on behalf of the Madawaska Snowmobile Club to maintain trails, and to transfer such funds to the Madawaska Snowmobile Club.

**RECOMMENDED BY BOARD OF SELECTMEN**

**Article 14** To see if the Town will vote to authorize the Town Manager, with the advice and consent of the Board of Selectmen to apply for ATV trail grants from the State of Maine on behalf of the Madawaska ATV Club to maintain trails, and transfer such funds to the Madawaska ATV Club.

**RECOMMENDED BY BOARD OF SELECTMEN**

**Article 15** To see if the Town will vote to credit the Police Department receipts to include all fees and fines, parking violations, 25% of campsite rental fees, sex offender fees, dog violation fees, court officer/witness for service fees reimbursed by the State, and all funds received from the Department of Justice and other State and Governmental agencies as restitution, to the Police Car Reserve Fund , and to further authorize the Board of Selectmen to draw from the Police Car Reserve Fund as may be deemed necessary to purchase a police vehicle and/or police equipment.

**RECOMMENDED BY BOARD OF SELECTMEN**

**Article 16** To see if the Town will vote to authorize the Board of Selectmen, on behalf of the town, to apply for Federal, State and private foundation grant funds for various projects to benefit the Town, such as for housing, roads, or general economic and Community development purposes; and to further authorize the Selectmen to accept and expend such grant funds for their intended purpose only, provided that the grants do not oblige the Town to provide matching funds or other contributions that have not been previously approved by the voters.

#### **RECOMMENDED BY BOARD OF SELECTMEN**

- Article 17** To see if the Town will vote to adopt an interim budget for the operation of the Town and to authorize the municipal officers to spend an amount not to exceed 1/12<sup>th</sup> of the budgeted amount in each budget category of the 2017-2018 annual budget for each month during the period beginning July 1, 2018, and to make school appropriation payments according to the 2018-2019 school budget, until the adoption of an annual town operating budget for the 2018-2019 fiscal year.

#### **RECOMMENDED BY THE BOARD OF SELECTMEN**

- Article 18** To see if the Town will vote to repurpose and reallocate the Equipment Transportation Account (established in 2013 to transport surplus military equipment) to the Police Car Reserve Fund.

#### **RECOMMENDED BY THE BOARD OF SELECTMEN**

- Article 19** Shall the Town of Madawaska vote to approve 2017-2018 Community Development Block applications for the following:

- Micro-Enterprise Program
- Housing Assistance Program
- Downtown Revitalization Program
- Business Assistance Program
- Economic Development Fund Loan Program
- Public Infrastructure Program
- Maine Department of Conservation Recreational Trails Programs
- Maine DOT Safe Routes to School Program
- Maine DOT Quality Community Program
- STK Foundation Grant
- USDA Rural Development Programs
- Maine COPS Hiring Program
- Federal Emergency Management Grants
- FEMA Assistance to Firefighters Grants
- Grants.Gov-EMS Programs
- Maine Community Foundation
- Economic Development Administration
- Northern Borders Regional Commission
- DECD- Business Friendly

and to submit same to the Department of Economic and Community Development, and/or USDA Rural Development; and/or Maine DOT; and/or Maine DOC; and/or Maine Community Foundation; and/or STK Foundation and if said program is approved, to authorize the municipal officers to accept said grant funds, to make such assurances, assume such responsibilities, and

exercise such authority as are necessary and reasonable to implement such programs; and, fund our local matching share through un-appropriated reserves and/or in-kind services.

**RECOMMENDED BY BOARD OF SELECTMEN**

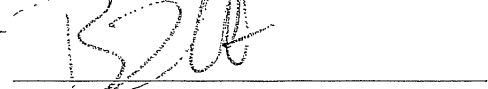
**\*Reminder polls will be open from 8 am – 8 pm at the Knights of Columbus Hall on June 26, 2018.**  
The Board of Selectmen hereby give notice that the Registrar of Voters will be at the Madawaska Town Office for the purpose of registering and correcting the list of voters at the Madawaska Town Office during regular business hours from 9:00 am to 3:00 pm.

Dated and signed at Madawaska, Maine this 13<sup>th</sup> day of June 2018.

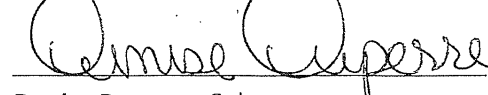
A TRUE AND ATTESTED COPY:


  
Amy Ouellette, Town Clerk

Madawaska Board of Selectmen

  
Brian Thibeault, Chairman

  
Don Chasse, Vice Chairman

  
Denise Duperre, Selectman

  
Brenda Theriault, Selectman

\_\_\_\_\_  
Alan Pelletier, Selectman

OFFICERS RETURN


Aroostook, ss

State of Maine

I certify that I have notified the voters of Madawaska of the time and place of the ANNUAL TOWN MEETING by posting a true and attested copy of the within warrant at the Town Clerk's office, Twin Rivers Paper Time Office, the Madawaska Town Office, and the St. David Post Office.

A photocopy of the within warrant will be posted at a variety of other locations throughout the community for the convenience of the public.

Dated at Madawaska this 13th day of June, 2018



Ross Dubois, Constable

