

Annual Report Dedication

The Municipal Officers dedicate the 2021 Annual Town Report to the Town's
Longtime Parks & Recreation Programs Director, Diane Boucher



Diane's first day of work for Madawaska Parks & Recreation was December of 1989 as a part-time employee, who then assumed the Programs Director position on November 20, 1997. Her combined tenure of 32 years of dedicated service to the community is truly remarkable, as she played a leading integral role in the shaping and administering the many programs that have enriched the lives of many children that have participated in the programs offered by the Madawaska Parks & Recreation Department. In addition to her dedication to youth, she helped many more groups and organizations that often rely on Madawaska Parks & Recreation to assist in various community events, such as the annual Acadian Festival, and many others. Diane's passion to work with youth, and for the community is evident by her tenure, to which she provided every day without fail.

Diane retired in December of 2021, and we thank Diane for her dedication, for the quality of the programs she delivered, and for the gift of her contribution to this community for 32 years of service.



STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

Dear Friends:

For three years it has been my privilege to guide our great state, working with the Legislature to keep Maine people safe and put our economy on a path to recovery.

Since the arrival of the COVID-19 vaccines in December 2020, we have worked hard to get as many shots into the arms of Maine people as quickly as possible. In the last year, more than a million Maine people have gotten fully vaccinated from COVID-19. It is thanks to them that our state has one of the highest vaccination rates and one of the lowest death rates from COVID-19, despite having a much older population than other states. People are coming to Maine because we are one of the safest states in the nation.

Following the recommendations of the Economic Recovery Committee, our economy has not only fully recovered, but has surpassed pre-pandemic projections and unemployment claims have dropped to pre-pandemic levels. And, last year, I was pleased to sign a balanced, bipartisan budget that finally achieves the State's commitment to 55 percent education funding, fully restores revenue sharing, and expands property tax relief for Maine residents.

Maine can be proud of our nation-leading progress, but our work is far from done. Through the Maine Jobs & Recovery Plan, we will continue to address our longstanding workforce shortage, the expansion of broadband, education and job training opportunities, housing, child care, and transportation. Drawing on the hard work and resilience of Maine people, together we will rebuild our economy and rise from this unprecedented challenge a state that is stronger than ever.

In 2022, I will be focused on our economy, on our climate, on our kids, on keeping people safe and on the health and welfare of all Maine people. We have persevered, and, while challenges remain, we will get through them together. I am proud of the people of Maine, and I am proud to be your Governor.

Thank you,

A blue ink signature of Janet T. Mills, written in a cursive style.

Janet T. Mills
Governor



Troy D. Jackson
President of the Senate

THE MAINE SENATE
130th Legislature

3 State House Station
Augusta, Maine 04333

Dear residents of Madawaska,

Last winter, I was gathered with my colleagues at the Augusta Civic Center to be sworn into office. We weren't sure what to expect for the work ahead of us. A year later, I am proud of the work we have done to not just help Maine get back on track, but make progress that would be notable even in the best of times.

This past year, we wasted no time in getting to work for Maine people. I'm proud of what we got done in the legislature, including property tax relief, delivering 55 percent of funding for our schools, supporting Maine workers and small businesses, growing the Rainy Day Fund to \$492 million, and making progress reining in the cost of health care and prescription drugs.

Over the past year and a half, so many Mainers came together to do what is right to get us through this crisis. The legislative session is well underway in Augusta, I'm proud of the work the legislature has done to harness our best ideas and work across party lines, geographical differences and more to ensure our state comes through this period of our history stronger than we entered it.

As always, I know there is a long road ahead and more work to do to make Maine a great place to live. I promise to continue that fight during the legislative session this year.

If you have other concerns or ideas for legislation, my door is open. Please feel free to call or email me anytime. You can also go to www.troyjackson.org to find out more about what I am working on in Augusta or to sign up for my newsletter.

Sincerely,

A handwritten signature in black ink that reads "Troy Jackson".

Troy Jackson
Senate District 1
Maine Senate President



Roland Danny Martin

PO Box 97

Sinclair, ME 04779

Residence: (207) 231-1358

Danny.Martin@legislature.maine.gov

HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1400

TTY: MAINE RELAY 711

Dear Madawaska Neighbors,

In 2021, despite the challenges of the COVID-19 pandemic, we were able to deliver big victories for the people of Maine. We passed a two-year state budget with overwhelming bipartisan support that will stabilize property taxes, keep free breakfast and lunch available to all students and protect our natural resources. We took steps to make healthcare more accessible, made much-needed investments in our infrastructure and allocated federal relief funds to help small businesses, fill workforce shortages and expand access to child care.

We are now in the Second Session of the 130th Legislature. In the coming months, I will be working to build on these successes and focusing on the areas where more is needed. That includes expanding access to affordable housing, combating the opioid epidemic and strengthening our workforce, among other issues.

I continue to serve as the House chair of the Transportation Committee where we address issues regarding the Bureau of Motor Vehicles, Maine Turnpike Authority, Highway Fund and more. Additionally, I serve as a member of the Inland Fisheries and Wildlife Committee where we work on issues related to hunting and fishing policy and their impacts on our environment.

Whether we are dealing with the above issues or any other topic, I will continue to collaborate with all of my colleagues to make sure we are doing the best we can for the people of House District 150 and all Mainers.

Please contact me if I can be of any assistance or if you would like to discuss or testify on any legislation: Danny.Martin@legislature.maine.gov; (207) 231-1358.

It continues to be an honor to serve you in the Maine House of Representatives, and I am proud to be your advocate in Augusta.

Respectfully,

A handwritten signature in black ink, appearing to read "Danny", with a long horizontal flourish underneath.

Roland Danny Martin
State Representative

District 150: Frenchville, Grand Isle, Madawaska, St. Agatha and Van Buren, and Square Lake
(including Cross Lake, Madawaska Lake and Sinclair Townships)



Jared Golden
Congress of the United States
2nd District of Maine

Dear Friends,

I hope this letter finds you safe and well. It remains a privilege to represent you in Congress, and I appreciate the opportunity to update you on what I have been working on for the people of the Second Congressional District.

This year, our small businesses, workers and families, hospitals, states, and towns continued to face challenges related to the coronavirus pandemic. COVID-19 has been a serious threat to public health and our economy that requires a comprehensive, ongoing response. While we are not yet out of the woods, there is a light at the end of the tunnel. Still, I know there are many Mainers who will continue to need assistance getting through this pandemic. I am committed to making sure our communities' most urgent needs are met to get our economy back on track.

One thing I am particularly proud of this year is that Democrats, Republicans, and the Biden Administration worked together to pass the bipartisan *Infrastructure Investment and Jobs Act*, which will make a once-in-a-generation investment in our nation's infrastructure and support Maine jobs. This bill will bring \$1.3 billion to Maine for highways and \$225 million for bridge replacement and repairs, as well as \$234 million to improve public transportation options. It will also allocate over \$100 million to help provide broadband access to the 42,000 Mainers currently without it and make 310,000 Mainers eligible for the Affordable Connectivity Benefit to help families pay for internet access. Crucially, it will also provide Maine with \$390 million to combat Maine's historically high rates of lead poisoning by replacing lead pipes and allowing Maine families access to clean drinking water.

Another one of my priorities in Congress is protecting Maine jobs. For one, shipbuilders at Bath Iron Works are a vital part of our economy, and the ships they build are critical to our national security. Throughout 2021, I led the Maine congressional delegation in pushing back against the Biden Administration's proposed decrease in DDG-51 shipbuilding, a proposal that would have had serious consequences for the shipbuilding workforce at BIW, one of the two shipyards that produces these destroyers, and American naval capabilities around the world. We fought successfully to include authorization for construction of three new DDG-51 destroyers in the final National Defense Authorization Act. I will continue to work hard with my colleagues on the House Armed Services Committee to ensure that we protect our national security and shipbuilding jobs in Maine.

My most meaningful work in Congress continues to be providing direct assistance to Mainers. My staff and I stand ready to serve you. If you are looking for assistance with a federal agency, help for your small business, or want to keep me informed about the issues that matter to you, please reach out to one of my offices below:

- **Caribou Office:** 7 Hatch Drive, Suite 230, Caribou ME 04736. Phone: (207) 492-6009
- **Bangor Office:** 6 State Street, Bangor ME 04401. Phone: (207) 249-7400
- **Lewiston Office:** 179 Lisbon Street, Lewiston ME 04240. Phone: (207) 241-6767

I am especially glad to share that my wife Izzy and I were pleased to welcome our daughter, Rosemary, into the world this year. Mom and baby are happy and healthy, and we're so thankful for this blessing. We look forward to showing her the beauty of Maine in the months and years ahead.

Sincerely,

Jared F. Golden
Member of Congress

ADMINISTRATION REPORTS





328 St Thomas Street, Suite 101
Madawaska, ME 04756
207-728-6351

FROM THE MANAGER'S OFFICE

May 10, 2022

Dear Madawaska Residents and Businesspeople,

I write this years' annual report letter reflecting on annual report letters submitted to you in previous years. There are generally speaking, common themes over the years such as challenges facing the community, the COVID pandemic, major projects in town such as the new International Bridge and Land Port of Entry Projects, and the Town's revitalization efforts. This letter, just as those of previous years strive to strike a balance in terms of highlighting the positive yet drawing attention to those challenges, we might be facing in year ahead.

The July 2021 to June 2022 year in review for Madawaska can be characterized as a year of ups & downs, with great progress to report such as work on the new International Bridge & Land Port of Entry finally beginning, the announcement of the new Fish River Rural Health Center at the former Kmart Plaza Shopping Center as examples of great progress, contrasted by the loss McDonald's, another longtime local business and employer lost that we've all grown up with for nearly 50 years. The lingering COVID pandemic that has resulted in lives lost, continues to kill, sicken, and perplex, and yet this community, like many others has figured out how to live with COVID and the many risks and inconveniences it can bring to our families and businesses.

The year ahead of us will bring opportunities and challenges we will enjoy & endure. Continued progress on the many projects in our downtown, many new people moving to our town and the region, home prices at all times highs as some bright spots, to the workforce shortages faced by all employers, worldwide inflation, cost of childcare for young families as examples of those challenges that will be with us not only in the next year, but likely for quite some time.

The workforce shortage is not unique to Madawaska, Maine, or the country, as it is being felt in Canada just as we are experiencing it here. Whether caused by the COVID-19 pandemic, or hastened by the pandemic, it is an issue that may be with us for a while. The workforce shortage has in essence flipped the script for us in terms of being a region that for the past five decades could not offer enough well-paying jobs to keep our youth from moving away, to now becoming an issue for employers struggling to recruit and retain their valuable employees. The situation as we now know it is one of great opportunity for workers, and a significant struggle for businesses that depend on an available and reliable workforce to be successful. Understanding that the *interdependence* of business and the workforce is key to our regional economic vitality makes the workforce shortage one, if not the, predominant issue of this period.

This letter goes out to you touching upon a few topics that affect our community in hopes that it might foster a sense that our community as a whole can thrive if we embrace every positive when there is one, as well as tackle every issue when there is one, each of us, person or business, taking some active role in the community no matter how large or small is what makes a community thrive.

Respectfully,

Madawaska Town Manager

TOWN CLERK'S OFFICE

Staff: Nathalie Morneau, Certified Town Clerk
Donna Leonard, Deputy Clerk/GA Administrator
Roxy Levesque, Deputy Clerk

The Town Clerk's office provides issuance, oversight and protection of vital records; preparing for municipal and state elections; oversight of polling activities; drafting and printing ballots; entering and updating voter lists; reporting of official election results to news media and State Election Bureau; hunting and fishing licensing; boat, snowmobile, and ATV registrations; dog licensing; issuing yearly Entertainment, Liquor, Tavernkeeper/Innkeeper licenses and Pinball permits; business licenses; preparing and/or completing the required monthly State reports for: Inland Fisheries & Wildlife(which include hunting/fishing, snowmobile, ATV, and boats); Vital Statistics, Animal Welfare; and Bureau of Elections.

Additional duties include the collection of real estate, property, and personal property taxes; motor vehicle registration fees; transfer of plates or issuing of new plate and stickers; excise tax for newly and/or registered automobiles and boats; collecting payments of sewer, ambulance, and general revenue.

Vital Statistics

The following Vital Statistics were recorded in the Town Clerk's Office:

Births – 29

Deaths - 82

Marriages – 21

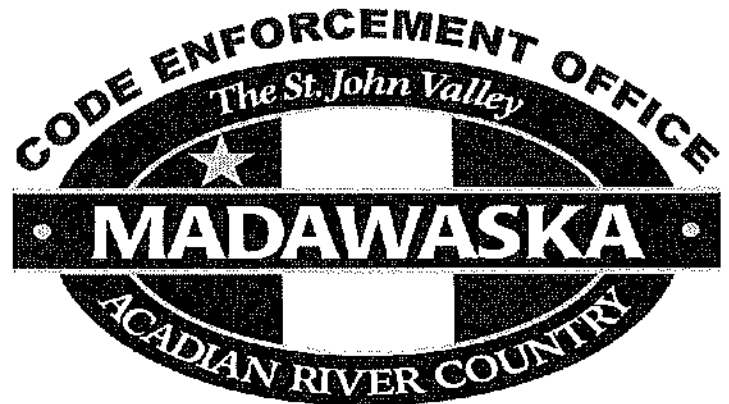


NOTICE TO ALL DOG OWNERS

The license fee for a neutered or spayed dog is \$6.00 and a non-neutered or non-spayed dog is \$11.00. Kennel licenses are \$41.00 and must be approved by the Animal Control Officer. A current rabies certificate and neutered or spayed certificate must be shown at time of licensing. There is a \$25.00 late fee in addition to the annual license fee after January 31 in accordance with Section 3923-C, subsection 1. If you no longer have your dog, please notify the clerk's office at (207) 728-6351.

CEO

A Code Enforcement Officer conducts inspections and investigates complaints for compliance with state and municipal codes and ordinances. The Officer seeks to obtain compliance with codes through citations and warning notices while assuring due process of those in violation. The position is an appointment by the municipality and the work is performed under general supervision which requires initiative, independent judgement, and organizational skills. The CEO must deal effectively with the public, property owners and contractors to obtain compliance.



2021 Annual Report from the Code Enforcement Officer

To the Citizens of Madawaska,

I am pleased to report that the year was very productive for the Madawaska Code Enforcement Office, which meant that the town was seeing citizens investing in their homes and properties. Being hired at the beginning of the busy season, and having to train, learn and do my work effectively and quickly was a challenge that was well accepted. New ordinance rules and zoning procedures that had been adopted were at the forefront and my entry was timely.

I'm happy to report that there was a big increase in permitting this past year due in part to the fact that the project total threshold changed from \$15,000 or higher, to \$1,000 or higher. This allows the office of Code Enforcement a better understanding of property projects happening in our municipality and less abuse of not renovating or building according to land use codes. Along with this change was the drop of rate fee for permit applications.

This office is also responsible for working with citizens who wish to file for a Home Occupation permit, a Certificate of Occupancy, 911 Addressing, Freedom of Access record requests, and applications that need to go to the Planning Board or Board of Appeals. Please check in with your town office or code enforcement office on home occupation permitting and land use ordinances when considering working from home.

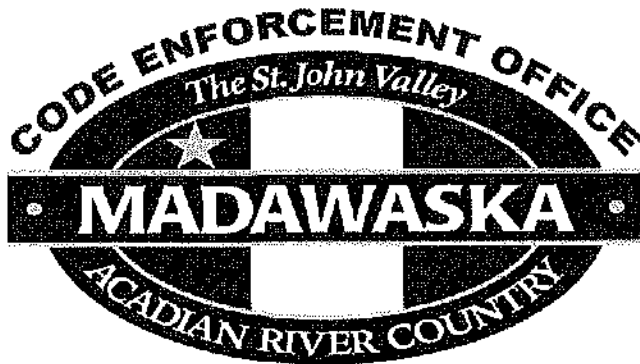
Something to keep in mind is that Shoreland Zoning Ordinances is a guide to assist all of us to comply with State of Maine Department of Environmental Protection laws. These rules and regulations are in place to protect your natural resources and preserve our lakes, rivers and streams and the wildlife that depends on it for existence. We can all work together to accomplish our goals within the realms of legality. My office is here to answer your questions, advocate on your behalf and assist you in interpretation and guidance of those zoning laws. I am also available to assist you in connecting with the right persons for exceptional permitting needs along any protected resource.

In closing, 2022 promises to be a good year for growth and change for our community, so please come in early to get the processes and steps completed so you can get your permitting done and commence work on your home, place of business, or land use sooner than later.

Respectfully submitted,

Denise Duperré

Denise Duperré, CEO / Administrative Specialist



2021 Annual Report
from the Code Enforcement Officer

328 St-Thomas Street, Suite 1,
Madawaska, ME 04756
www.townofmadawaska.com

Denise Duperré, CEO INS2688
dduperre@madawaska.me
(207) 728-3612 or (207) 728-6531

TYPE OF PERMIT	2021 TOTALS
Change of Use	2
Varlance	2
New Residential	4
Renovate Residential	38
New Commercial	4
Condo / Housing Units	2
Renovate Commercial	8
Addition	2
Garage	7
Accessory Building	11
Foundation or Slab	3
Demolition	3
Camper on Lot	2
Deck, Porch	4
Driveway / Septic	2
Miscellaneous	10
Home Occupations	1
New or Replaced Mobile Home	2
Certificates of Occupancy	5
Total estimated construction cost by property owners	\$3,662,873.00

Permit applications for New Builds, Renovations, Garage & Accessory Buildings, Sub-Divisions, Mobile Homes, Demolition, Camper on Lot, Change of Use, Home Occupations, Additions, Certificate of Occupancy, Signs, New or Renovated Commercial, Home Occupations, FOAA Requests, 911 Addressing and others are available at the Town Office, Monday -Friday 8:00 a.m. to 4:00 p.m.

To the Citizens of Madawaska

The mission at Madawaska EMS is to evolve a cost effective, collaborative, and outcome-based EMS delivery system that produces clinically superior and culturally competent care, while achieving high levels of patient satisfaction from the people of the Madawaska, Frenchville, St. Agatha and Grand Isle communities.

I'm proud to report that we continue to provide coverage to all the aforementioned communities. We are still fortunate to continue to employ 4 Paramedic's with new ones to come. On a monthly basis we attend continuing education classes in order to gain hours which go towards relicensing every 3 years. We maintain a proactive relationship with the Aroostook Region V EMS Quality Assurance program in conjunction with our Regional Medical Director Dr. Beth Collamore. We have one full time staff that is currently attending NMCC Paramedicine program. One other of our new full-time staff is currently attending an EMT Basic class held here in Madawaska with a completion date of April 2022.

At Madawaska EMS we continue to maintain a staff of six full time, three of which are Paramedic's, one Advanced EMT and one driver soon to be an EMT Basic. We have ten part time staff members ranging from the Paramedic to Basic EMT level and down to a pool of drivers which we could not be more thankful for.

As has been for many years, the service continues to provide blood pressure clinics at various sites throughout the community on a weekly basis, we also provide medical support at school or private sporting activities as well as community events when time permits.

In closing I wish to thank The Aroostook County Sheriff's office for the 24/7 dispatch service, the Police and Fire departments for your continued support and assistance, the Public Works Department for having our backs during those major winter storms that we have seen, The Town Manager and Board of Select Persons for your continued support and certainly the citizens of Madawaska. I'd ask that you join me in thanking the wonderful hardworking crew that we have here at Madawaska EMS, their courage and dedication is second to none and each and every one of them thank you for your support.

Respectfully Submitted

Eric Cyr

Eric Cyr, EMT-P, RN BSN
Service Chief
Madawaska EMS

TO: The Citizens of Madawaska,

On behalf of the devoted members of the Madawaska Fire Department, it is my honor to present the 2021 Fire Department Annual Report. This report represents the department's commitment in providing quality emergency services to the residents, visitors, and businesses within our community. The Fire Department is comprised of 34 paid call Firefighters. They are devoted to serving and protecting the public and deserve to be recognized for their outstanding contributions. All are motivated by a sense of duty, tradition, and pride to train and prepare themselves, and to be available to respond when they are called upon.

Over the past year, we have continued to strengthen our working relationships with our surrounding mutual aid departments, which improves response time, increases first responder safety, and assures adequate resources are available to mitigate the event.

Finally, I would like to thank all the members of the Department for their professionalism, dedication, and cooperation at every level of the organization. I would also like to thank our Elected Officials, Town Manager, Department Heads, and the rest of our outstanding Town Staff, for their continued supportive efforts. And while this annual report is meant to be reflective of the fire department, it would be difficult to deliver our services without the tremendous support of the community as a whole. Thank you and please be safe.

Respectfully Submitted,

JAMES P. SOUCY

James P. Soucy
Fire Chief

ANNUAL REPORT OF THE MADAWASKA FIRE DEPARTMENT

The following is a brief summary of the activities of the Madawaska Fire Department for the year
2021

	Carbon Monoxide	Smoke Detector	Fire Other	Structure Fires	Chimney Fires	Vehicle Fires	Forest Grass Fires	Ambulance Asst.	Haz-Mat Calls	Investigate Only	Rescue Emergencys	Canceled Enroute	TOTAL No of Alarms	Estimated Fire Loss
January	1	1						1			1		4	
February					1					1	2		4	
March	2		1					1		2	1		7	\$ 5,000.00
April							1	1					2	
May				3				1			1		5	\$267,000.00
June			1										1	
July				1				2					3	
August				1	1			2		1	1		6	\$ 40,000.00
September		1						2					3	
October						1				1			2	
November	2	1	1		1			1		1	2	1	10	
December						1				2	1		4	\$ 20,000.00
Totals	5	3	3	5	3	2	1	11	0	8	9	1	51	
													Total	\$332,000.00

Number of Firefighters in Department

Officers--15

Safety Officers -- 1

Training Officers --1

Firefighters -- 16

Student Program -- 0

TOTAL -- 33

APPROPRIATION

\$ 142,802.00

POPULATION: 3783

Cost of Fire Protection Per Capita: \$37.75

Madawaska Public Library

2021-2022 Annual Report

2021-2022 Library Board of Trustees:

Representative of the Town Parish: Don Chasse

Representative of the Board of Selectmen: Manon Raymond

Elected: Sandra Nadeau (2022)

Elected: Suzanne Gendreau (2023)

Elected: Fran Gendreau (2024)

Library Hours:

Monday-Wednesday 10 am- 3pm

Thursday- Friday 10 am- 7pm

Saturday- 10am-3pm

Attendance 2021: 6325

Circulation 2021: 7420

New Books: 474

Staff:

Director: Ken Theriault, Jr.

Library Aide: Jessicah Girard

Library Aide: Bernadette Michaud

Library Aide: Mary Scott

Report:

The Library, like everyone else this past year, was again deeply affected by the ongoing Covid pandemic. Patron useage for the year was only about 40% of a typical year. The weekly booksale remained closed, as was access to the basement for meetings and group activities. With Covid seemingly on the wane, the library has a re-invigored board of directors and is in the process of forming a "Friends of the Library" group. The booksale should begin again, and the basement has been opened up for community groups.

The library continues to offer access at no charge to patrons to the Maine State Infonet Download Library. The Download Library offers access to thousands of downloadable books for your e-readers, ipads or other computer devices. Audio books in the form of mp3s are also available. Patrons may access the Download Library with their Madawaska Library card number.

The Library continues to provide free walk-in-wireless service to its visitors. We are now connected to a high speed fiber optic system that offers very high download and upload speeds. Anyone with a wireless ready portable computer or device may simply enter the library and get connected. There are no fees or passwords involved.

I would like to thank our patrons, the Madawaska Town Selectmen, everyone at the Town Office, my Board of Directors, and especially the citizens of the town for their continued support.

Respectfully submitted,
Ken Theriault, Jr.

TO: The Citizens of Madawaska,

On behalf of the dedicated and committed men and women of your Madawaska Police Department, I am submitting this Department's Annual Report. We are hopeful that we will be better able to serve you by providing this medium for current information on our programs, staffing and department resources.

Like many other Departments in Maine, we have experienced some turnover of our Police Officers. During this past year, Garrett Albert, Ryan Albert and Alex Levesque have moved on to other Agencies. I would like to thank them for their years of dedicated service. We are fortunate to fill these positions with qualified Officers. We welcome Dennis Picard, Dustin Charette and Seth Querze to our team.

I ask you to join me in thanking our dedicated workforce for what they have done in the past and by supporting them now and into the future. They truly deserve this support as they go about the business of protecting and serving our community. It is very important that our Police Department is providing the highest quality police service for our residents as well as those who work, visit, and travel through our Town.

I would like all persons in the Town of Madawaska to understand that no phone call is unimportant to us. If you have a need for the Police Department even if it is a simple question or minor concern, then you should feel free to contact our Communications Center. I look at all people in and around our Town as the eyes and ears of the Police Department and together the Community and the Police can provide the best protection and service possible for everyone.

The Madawaska Police Department takes all criminal complaints very seriously and we will work together with Local, State and Federal agencies to prosecute all cases within our jurisdiction. We take pride in having well trained professional officers to provide quality-policing services to all people in the Town of Madawaska.

As your Chief of Police, I am honored to serve this community. I deeply appreciate the support and confidence that has been extended to me by our elected officials, the Madawaska Town Manager, and residents of this town. My family and I are proud to call Madawaska our home.

Respectfully Submitted,

Ross M. Dubois

Ross M. Dubois
Chief of Police

PUBLIC WORKS DEPARTMENT 2021 ANNUAL REPORT

To the Citizens of Madawaska

The Public Works Department would like to start by thanking everyone for allowing our department to serve the towns people and community to the best of our ability. In the past year we've been faced with several challenges such as:

- Shortage of staff
- Contracted Services
- Availability of parts and salt/chemicals.

Please keep in mind with that being said we always put safety and what's best for the community first.

Here are some of the projects we've been working on over the past year:

- 2021 Hot Top project with completion expected by this fall. Total of approximately 30,000 tons will have been placed in this project.
- Rehabbing of some dirt / farm roads, ditching, cutting of branches and trees.
- Continued yearly maintenance, patching of potholes, painting striping, road signs replacement, brush hogging and other various duties.
- Install storm lines / catch basins on upper 16th ave.
- Service / Maintenance most departments equipment in house
- Partial upgrade of the Garage Heating System

I want to especially thank the Public Works staff for their dedication and professionalism to the community throughout the year.

Also, in closing on behalf of the Public Works department and myself, I wish to thank the citizens of Madawaska, Town Manager, the Board of Select People, and the Finance Committee for giving us the equipment, tools and support allowing us to provide the best possible service throughout the year.

Respectfully submitted by

Kevin Dube
Public Works Director



POLLUTION CONTROL 2021-2022 ANNUAL REPORT

TO THE CITIZENS OF MADAWASKA

The Madawaska Pollution Control department's past year's focus has involved the continued efforts of transitioning to newly installed equipment and adapting to changed process ideologies inherent from recent upgrades. Although these upgrades have presented some unique challenges, it has also promoted and allowed for exploring different options with positive and beneficial results. Results that have equated to overall reliability and efficiency of treatment operations.

Thus, ensuring the town's wastewater treatment systems to function properly, and remain in compliance with current and future, State and Federal regulations.

Once again, I would like to extend my sincere gratitude and thanks to homeowners and local businesses for your continued efforts in reducing and eliminating "Flushable Wipes" from being introduced into the town's sewer system. Your efforts are very important to keeping the Town of Madawaska's sewer infrastructure operating at peak efficiencies and eliminating operational complications. That effort has equated to reduced maintenance costs and improved reliability of collection systems, pump stations, and wastewater treatment facility.

The Madawaska Pollution Control department is grateful and appreciative of the Board of Selectmen, Town Manager, and all employees of the Town for their valued support given throughout the year. The Madawaska Pollution Control department will continue to strive to make day to day operations cost effective, efficient, and environmentally compliant.

Submitted by,

Mark J. Madore

Mark J Madore
Superintendent



Annual Report to Madawaska

2021 Activity Summary

- 68 - Critical Care and Ambulatory Medical flights compared to 86 in 2020
- 148 – Business Flights compared to 62 in 2020
- 180 – Pleasure Flights compared to 141 in 2020
- 892 - Recorded Flight Ops compared to 699 in 2020
- 10 - International Flights compared to 5 in 2020
- 13,627.8 gallons of fuel sold, (Jet-A/100LL) compared to 12,682.4 gallons in 2020

Looking back at 2021

- In 2021 we continued to see setbacks with Covid-19 which kept Critical Care/Medical flights to a minimum
- Continued relationship with the St. Valley Technology Center forestry students while they do some timber harvesting and land management practices on NARAA's property
- Local cattle farmer has been utilizing the grassland surrounding the runway. Cutting and bailing of the hay. This is reducing the field mowing cost and beautifying the areas around the runway
- Renewed agreements with local snowmobile/atv clubs to access the property for recreational activities
- Received MDOT funding for crack sealing and pavement markings on runway 14/32 with no cost sharing
- Received MDOT funding to purchase a new tractor for snow removal, a 10% cost sharing
- Local pilot has started doing flight instruction from NARAA (Aroostook Aviation LLC)
- Taxiway/Apron reconstruction project completed
- Held a successful Fly-in and Luncheon

Looking into 2021

- Work on advertising/promoting NARAA to increase air traffic/fuel sales
- Work with Aroostook Aviation on getting new pilots and aircraft at NARAA.
- Work on utilizing funds from U.S. Department of Transportation's Airport Infrastructure Grants Program

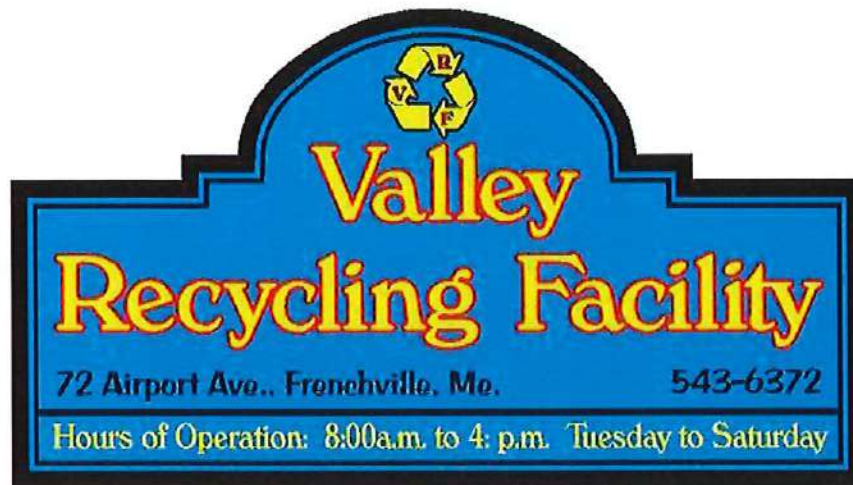
Thank You for your continued support, and don't forget to check us out and follow us on Facebook
(Northern Aroostook Regional Airport Authority)

You may contact the airport manager Matt Derosier for more information regarding this report at 543-6300 or 436-0715 or by email frenchvilleairport@gmail.com.

You may also speak with the Airport Authority directors in person. The directors of Northern Aroostook Regional Airport also known as NARAA are as follows President and chairman Steve Ouellette, Vice President Adam Paradis, Treasurer Keith Pelletier, Secretary Cliff Cyr, Don Berube, Carroll Theriault, Paul Chasse, Jason Boucher, Richard Marston Alternate is Peter Parent.

Respectfully submitted,

Matthew Derosier
Airport Manager



2020 Annual Report

The purpose of this report is to highlight recycling accomplishments and actual costs for disposal of Municipal Solid Waste (MSW) for the communities of Fort Kent, Frenchville, St. Agatha and Madawaska in the 2021 calendar year (January 1 – December 31).

2021 MSW Tonnage by Town

Town	Tonnage	Expense
Madawaska	3,956	\$ 490,484.48
Frenchville	742	\$ 91,955.92
Fort Kent	3,248	\$ 402,713.56
St. Agatha	652	\$ 80,835.60
TOTAL:	8598	\$ 1,065,989.56

Construction & Demolition Debris (C&D) is collected at the Valley Recycling Facility and cost of disposing is billed directly to the resident, business or contractor. While VRF is responsible for the ultimate disposal of C&D materials, the broad property taxpayer base is not charged for the collection and disposal of C&D.

2020 C&D & Special Waste Tonnage

	Quantity	Revenue
Construction & Demo Debris	1078 tons	\$ 143,356.71
Tires	5,032 tires	\$ 19,398.52
Universal & Out of District	N/A	\$ 19,375.80
TOTAL:	N/A	\$ 182,131.03

Recycling generates additional revenue for the VRF. In addition, all materials that are recycled are not disposed of in the landfill, thereby saving the local taxpayers additional expense. In 2021, a total of 527

tons of recyclable materials were processed and generated revenue in the amount of \$72,896.33. VRF strongly encourages all residents of our communities to continue to be proactive with recycling. Recycling containers (yellow and red igloos, cardboard dumpsters, and glass recycling totes) are placed in various locations in our owner communities for your convenience. Please contact your local town office for additional information.

Also, any business that wishes to start a recycling program whereby VRF will pick up recyclables onsite, should contact the VRF Supervisor at 543-6372 to learn more about recycling options for your business.

In closing, we thank the residents and businesses for your support in 2021 and look forward to serving you in the coming years.

Sincerely,

Gary M Picard

Gary M. Picard, Administrator
Valley Recycling Facility Inc.

2021 VRF Board of Directors:

January 2021 December 2021
Danny Nicolas, Fort Kent – Chairman
Mark Chamberland, St. Agatha -Vice Chairman
Michelle Bernier, St Agatha - Secretary
Caryl Albert, Madawaska -Treasurer
Fort Kent
John Bouchard – Voting Member
Suzie Paradis – Alternate
Madawaska
Caryl Albert – Voting Member
Gary Picard – Alternate & VRF Administrator
Doug Cyr – Voting Member
St. Agatha
Michelle Bernier – Voting Member
Mark Chamberland – Alternate
Frenchville
Nancy Dube – Voting Member
David Cyr – Alternate

Treasurer's Report

Pursuant to Title 30-A § 2801(1): Record of financial transactions. The report shall contain a record of all financial transactions of the municipality during the last municipal year. It may include an itemized list of receipts and disbursements indicating to whom and for what purpose each amount was paid.



Account	Beginning Balance	YTD Net	Balance Net
10 - MUNICIPAL GENERAL FUND	0.00	0.00	0.00
Assets	3,323,348.04	919,363.64	4,834,147.80
11010-01 CASH-EDUCATION	4,246.01	544.49	5,050.43
11010-04 TD BANKNORTH	43,598.13	-43,736.14	0.00
11011-00 KATAHDIN TRUST TOWN OPERAT	3,340,767.61	693,164.09	5,520,198.95
11016-00 PAYROLL KATAHDIN TRUST	2,515.02	-16.23	2,578.77
11030-00 PETTY CASH	700.00	0.00	700.00
11040-00 CHANGE CASH	400.00	0.00	400.00
11100-00 CREDIT MEMO	325.26	0.00	325.26
11200-02 A/R POLICE SEAT BELTS	-838.28	-3,375.33	-3,375.33
11200-04 A/R AMBULANCE FEES	161,132.81	87,011.14	282,476.68
11200-05 A/R EDUCATION	-231,206.14	-372,645.14	19,430.89
11200-06 A/R FUEL TAX REFUND	0.00	-787.65	-787.65
11201-16 2016 REAL ESTATE TAXES	1,458.60	-1,436.16	22.44
11201-17 2017 REAL ESTATE TAXES	477.81	-5.01	472.80
11201-18 2018 REAL ESTATE TAXES	2,168.34	-4.17	2,210.44
11201-19 2019 REAL ESTATE TAXES	515,538.56	-520,918.60	-5,380.04
11201-20 2020 REAL ESTATE TAXES	-8,603.23	389,103.13	380,499.90
11201-21 2021 REAL ESTATE TAXES	0.00	-19,462.83	-19,462.83
11202-03 2003 PERSONAL PROP TAXES	48.84	0.00	48.84
11202-04 2004 PERSONAL PROP TAXES	57.00	0.00	57.00
11202-05 2005 PERSONAL PROP TAXES	1,648.76	-526.22	1,122.54
11202-06 2006 PERSONAL PROP TAXES	1,677.66	-526.22	1,151.44
11202-07 2007 PERSONAL PROP TAXES	2,546.08	-510.74	2,035.34
11202-08 2008 PERSONAL PROP TAXES	2,575.55	-520.13	2,055.42
11202-09 2009 PERSONAL PROP TAXES	2,553.60	-563.14	1,990.46
11202-10 2010 PERSONAL PROP TAXES	2,040.74	-446.79	1,593.95
11202-11 2011 PERSONAL PROP TAXES	2,584.72	-327.98	2,256.74
11202-12 2012 PERSONAL PROP TAXES	3,388.48	0.00	3,388.48
11202-13 2013 PERSONAL PROP TAXES	4,894.40	0.00	4,894.40
11202-14 2014 PERSONAL PROP TAXES	5,533.78	-19.14	5,514.64
11202-15 2015 PERSONAL PROP TAXES	5,229.90	-102.30	5,127.60
11202-16 2016 PERSONAL PROP TAXES	5,600.30	-184.95	5,415.35
11202-17 2017 PERSONAL PROP TAXES	6,742.43	-2,136.84	4,605.59
11202-18 2018 PERSONAL PROP TAXES	7,298.25	-2,782.41	4,515.84
11202-19 2019 PERSONAL PROP TAXES	10,941.05	-5,370.24	5,570.81
11202-20 2020 PERSONAL PROP TAXES	0.00	14,220.93	14,220.93
11203-12 2012 TAX LIENS	186.27	-186.27	0.00
11203-13 2013 TAX LIENS	1,038.20	-1,016.72	21.48
11203-14 2014 TAX LIENS	1,886.55	-1,268.55	618.00
11203-15 2015 TAX LIENS	2,362.20	-1,428.48	933.72
11203-16 2016 TAX LIENS	2,431.99	-1,001.79	1,430.20
11203-17 2017 TAX LIENS	11,007.87	-7,015.03	3,992.84
11203-18 2018 TAX LIENS	155,337.94	-135,045.23	20,248.27
11203-19 2019 TAX LIENS	0.00	122,752.20	122,752.20
11270-01 PRINCIPAL WRITE OFF	0.00	812.63	812.63
11530-00 OTHER ACCOUNTS RECEIVABLE	534.72	20,158.91	20,703.63
11530-02 GENERAL ASSIST-STATE OF MAIN	4,577.97	0.00	3,852.74
11530-04 SERVICE AGREEMENT	21,161.33	635.86	21,797.19
13000-11 DUE TO/DUE FROM OUI DETAIL	0.01	4,617.33	4,617.34
13000-12 DUE TO/DUE FROM MDEA	-5.25	0.00	-5.25
13000-13 SEAT BELT DUE TO/DUE FROM SE	1,509.98	4,595.21	4,595.21

YEAR END

Fund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
10 - MUNICIPAL GENERAL FUND CONT'D			
13000-14 FARMER'S MARKET	-2,228.97	-1,053.47	-3,282.44
13000-16 DUE TO/DUE FROM COMMUNITY I	-52,290.33	24.83	-52,265.50
13000-17 DUE TO/DUE FROM VALLEYUNITE	-1,608.99	0.00	-1,608.99
13000-19 DUE TO/DUE FROM ME COMM. GF	-883.61	-2,144.22	-3,027.83
13000-24 DUE TO / DUE FROM ENHAN BORI	8,552.62	5,420.52	15,430.86
13000-25 DUE TO / DUE FROM DEP SEPTIC	-3,750.43	0.00	-3,750.43
13000-29 DUE TO / DUE FROM MEMA RADIK	-1,297.28	0.00	-1,297.28
13000-32 DUE TO / DUE FROM DIST DRIVIN	4,055.21	-7,645.68	-3,590.47
13000-40 DUE TO / DUE FROM CAPITAL PRI	-1,074,703.82	-257,960.95	-1,433,302.17
13000-41 DUE TO / DUE FROM RIVER ACCE	-2,709.38	0.00	-2,709.38
13000-42 DUE TO / DUE FROM PUBLIC FACI	0.00	0.00	-338.50
13000-44 DUE TO / DUE FROM EDA CSO	28,966.09	0.00	28,966.09
13000-48 DUE TO / DUE FROM NBRC GRAN	-299.87	0.00	-299.87
13000-49 DUE TO / DUE FROM MICRO-ENTE	9,000.00	1,740.00	10,740.00
13000-51 DUE TO / DUE FROM PAVING	0.00	599,066.29	599,066.29
13000-60 DUE TO / DUE FROM POLL CONTR	-828,755.46	372.43	-826,465.53
13000-61 DUE TO / DUE FROM HAZ MAT	-18,610.43	-8,007.79	-26,618.22
13000-62 DUE TO / DUE FROM UDAG	44,692.78	-4,104.86	40,587.92
13000-64 DUE TO / DUE FROM ACADIAN FE	-27,502.16	-9,633.79	-37,135.95
13000-66 DUE TO / DUE FROM BIRCH POIN	-7,978.42	0.00	-7,978.42
13000-71 DUE TO / DUE FROM TIF	-71,659.60	0.00	-80,447.96
13000-72 DUE TO / DUE FROM UNDERAG DF	-49.33	0.00	-49.33
13000-74 DUE TO / DUE FROM EXPO	-1,115.38	0.00	-1,115.38
13000-76 DUE TO/DUE FROM WWTF RD GR	499,680.11	-12,816.33	-284,458.15
13000-77 DUE TO/DUE FROM DOWNTOWN	767,525.42	401,857.17	495,554.71
13000-78 DUE TO/DUE FROM COPS GRANT	0.02	0.00	0.02
13001-00 DUE TO / DUE FROM SCHOOL GR	-43,752.57	0.00	-43,752.57
Liabilities	2,896,762.57	-90,020.21	1,299,527.20
24110-01 BMV REG FEES	2,331.80	181.70	2,513.50
24110-02 BMV SALES TAX	4,028.75	-3,555.75	473.00
24110-03 VITALS STATE FEES	247.20	0.00	0.00
24110-51 IFW REG FEES	18,776.50	-1.00	-1.00
24110-75 ANIMAL LICENSES	-96.00	0.00	0.00
24210-00 ACCOUNTS PAYABLE	0.00	35,896.04	56,985.77
24610-00 ACCRUED PAYROLL	547,395.36	-128,897.55	544,501.73
24710-01 PY DED&W/H-FEDERAL TAX	3,296.69	221.56	3,518.25
24710-02 PY DED&W/H-STATE TAX	1,560.29	229.65	1,729.94
24710-03 PY DED&W/H- FICA	4,530.46	970.72	5,501.18
24710-04 PY DED&W/H- MEDICARE	1,059.48	227.00	1,286.48
24710-05 HEALTH INSURANCE	-1,386.18	-705.90	2,130.64
24710-06 WAGE INSURANCE	148.72	35.22	765.30
24710-07 POLICE/FIREFIGHTER HEALTH IN	28.78	10.02	38.80
24710-13 AFLAC	18.30	0.00	18.30
24710-14 STUDENT FINANCIAL ASSISTANCE	55.75	-446.00	-390.25
24710-20 MAINE STATE RETIREMENT SYS	27,517.95	2,735.76	30,253.71
24710-30 VISION	31.90	44.76	145.09
24710-31 DENTAL	498.67	84.79	766.42
24710-32 SPECIFIED CRITICAL CONDITION	22.60	-4.52	0.00
24710-33 DISABILITY INCOME	41.05	-8.21	0.00
24710-34 PERSONAL ACCIDENT	67.50	-13.50	0.00
24710-35 457 DEFERRED COMPENSATION P	40.00	0.00	40.00

Account	Beginning Balance	YTD Net	Balance Net
10 - MUNICIPAL GENERAL FUND CONT'D			
24710-36 WAGE GARNISHMENT	60.00	-60.00	0.00
24710-37 NEW ENGLAND POLICE ASSOCIAT	60.00	-24.00	36.00
25900-00 OTHER LONG-TERM LIABILITIES	2,286,427.00	0.00	646,155.34
25900-02 RESERVE - FIRE DEPARTMENT	0.00	3,059.00	3,059.00
Fund Balance	426,585.47	1,009,383.85	3,534,620.60
37230-00 DESIGNATED RSRV-REG EDUCATI	625,709.81	0.00	625,709.81
37300-00 UNRESERVED FUND BALANCE	-297,321.53	1,022,745.67	2,824,075.42
37301-00 DES FB CARRY FORWARDS	1,000.00	0.00	1,000.00
37310-00 EXPENSE CONTROL	0.00	93,934.31	93,934.31
37320-00 REVENUE CONTROL	0.00	-176,949.60	-176,949.60
37330-28 DES FB CAPITAL EQUIPMENT	9,028.94	0.00	9,028.94
37330-29 DES FB ENGINEERING / SURVEYIN	10,975.00	0.00	10,975.00
37330-31 DES FB BEAUTIFICATION	1,200.00	0.00	1,200.00
37330-32 DES FB COINS	1,312.10	0.00	1,312.10
37330-34 DES FB ANIMAL	2,393.00	0.00	2,393.00
37330-35 DES FB BOAT LANDING INSURANC	18,473.32	0.00	18,473.32
40010-00 REC ADVERTISING CARRY FORWA	-82.99	0.00	-82.99
40020-00 REC BASEBALL CARRY FORWARD	3,613.10	2,960.00	6,573.10
40030-00 REC SOCCER CARRY FORWARD	5,102.65	7,230.00	12,332.65
40040-00 REC YOUTH ACT CARRY FORWARD	16,349.84	45,449.52	61,799.36
40050-00 REC HOCKEY CARRY FORWARD	983.25	0.00	983.25
40060-00 REC BASKETBALL CARRY FORWAR	1,588.98	0.00	1,588.98
40070-00 REC SKATE RENTAL CARRY FORW	9,610.92	1,988.00	11,598.92
40080-00 REC CROSS COUNTRY SKIING CF	372.06	0.00	372.06
40090-00 REC SWIM PASS FEES CARRY FOR	3,037.29	0.00	3,037.29
40100-00 REC CARNIVAL PROCEEDS CARRY	-260.26	0.00	-260.26
40110-00 REC CONCESSIONS CARRY FORW	7,486.34	2,732.06	10,218.40
40120-00 REC FOOD PROGRAM CARRY FOR	6,793.65	21,587.04	28,380.69
40121-00 COVID-19 STIMULUS CARES ACT	-780.00	-12,293.15	-13,073.15
11 - QUI ALCOHOL DETAIL PROGRAM			
Assets	-0.01	-4,617.33	-4,617.34
13000-10 Due To / Due From General Fund	-0.01	-4,617.33	-4,617.34
Liabilities	0.00	0.00	0.00
Fund Balance	-0.01	-4,617.33	-4,617.34
37300-00 Fund Balance	-0.01	-4,617.33	-4,617.34
12 - MDEA			
Assets	5.25	0.00	5.25
13000-10 DUE TO / DUE FROM GENERAL FU	5.25	0.00	5.25
Liabilities	0.00	0.00	0.00
Fund Balance	5.25	0.00	5.25
37300-00 Fund Balance	5.25	0.00	5.25
13 - SEAT BELT			
	0.00	0.00	0.00

YEAR END

Fund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
13 - SEAT BELT CONT'D			
Assets	-1,509.98	-4,595.21	-4,595.21
13000-10 DUE TO / DUE FROM GENERAL FU	-1,509.98	-4,595.21	-4,595.21
Liabilities	0.00	0.00	0.00
Fund Balance	-1,509.98	-4,595.21	-4,595.21
37300-00 Fund Balance	-1,509.98	-4,595.21	-4,595.21
14 - FARMER'S MARKET			
Assets	2,228.97	1,053.47	3,282.44
13000-10 DUE TO/FROM GENERAL FUND	2,228.97	1,053.47	3,282.44
Liabilities	0.00	0.00	0.00
Fund Balance	2,228.97	1,053.47	3,282.44
37300-00 Fund Balance	2,228.97	1,053.47	3,282.44
16 - COMMUNITY GYM			
Assets	52,290.33	-24.83	52,265.50
13000-10 DUE TO/FROM GENERAL FUND	52,290.33	-24.83	52,265.50
Liabilities	98.35	-143.85	202.86
24610-00 Salary Accrual	98.35	-143.85	202.86
Fund Balance	52,191.98	119.02	52,062.64
37300-00 Fund Balance	52,191.98	-24.83	51,918.79
37310-00 Expense Control	0.00	143.85	143.85
17 - VALLEY UNITED SOCCER CLUB			
Assets	1,608.99	0.00	1,608.99
13000-10 DUE TO/FROM GENERAL FUND	1,608.99	0.00	1,608.99
Liabilities	0.00	0.00	0.00
Fund Balance	1,608.99	0.00	1,608.99
37300-00 Fund Balance	1,608.99	0.00	1,608.99
19 - MAINE COMMUNITY GRANT			
Assets	883.61	2,144.22	3,027.83
13000-10 DUE TO / DUE FROM GENERAL FU	883.61	2,144.22	3,027.83
Liabilities	0.00	0.00	0.00
Fund Balance	883.61	2,144.22	3,027.83
37300-00 Fund Balance	883.61	2,144.22	3,027.83
24 - GRANT ENHANCED BORDER PROT			
Assets	-10,876.53	-6,520.44	-18,530.78

YEAR END

Fund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
24 - GRANT ENHANCED BORDER PROT CONT'D			
11530-05 A/R ENHANCED BORDER	-2,323.91	-3,099.92	-3,099.92
13000-10 DUE TO / DUE FROM GENERAL FU	-8,552.62	-5,420.52	-15,430.86
Liabilities	0.00	0.00	0.00
Fund Balance	-10,876.53	-8,520.44	-18,530.78
37300-00 Fund Balance	-10,876.53	-7,589.78	-17,600.12
37310-00 Expense Control	0.00	-930.66	-930.66
25 - GRANT - DEP SEPTIC SYSTEMS			
Assets	0.00	0.00	0.00
13000-10 DUE TO/FROM GENERAL FUND	3,750.43	0.00	3,750.43
Liabilities	0.00	0.00	0.00
Fund Balance	3,750.43	0.00	3,750.43
37300-00 Fund Balance	3,750.43	0.00	3,750.43
29 - MEMA RADIO GRANT			
Assets	0.00	0.00	0.00
13000-10 DUE TO / DUE FROM GENERAL FU	1,297.28	0.00	1,297.28
Liabilities	0.00	0.00	0.00
Fund Balance	1,297.28	0.00	1,297.28
37300-00 FUND BALANCE	1,297.28	0.00	1,297.28
32 - DISTRACTIVE DRIVING			
Assets	0.00	0.00	0.00
13000-10 DUE TO / DUE FROM GENERAL FU	-4,055.21	7,645.68	3,928.97
Liabilities	0.00	0.00	0.00
Fund Balance	-4,055.21	7,645.68	3,928.97
37300-00 Fund Balance	-4,055.21	7,645.68	3,928.97
40 - MUNICIPAL CAPITAL PROJECTS FUN			
Assets	0.00	0.00	0.00
11110-00 FIRE DEPT INVESTMENT	84.58	0.12	84.76
13000-10 DUE TO / DUE FROM CAPITAL PRJ	1,074,703.82	257,960.95	1,433,302.17
Liabilities	0.00	0.00	0.00
Fund Balance	1,074,788.40	257,961.07	1,433,386.93
37330-01 AMBULANCE RESERVE	778,387.60	-169,883.18	709,119.56
37330-02 AMBULANCE VEHICLE RESERVE	-36,886.11	-42,295.37	-79,181.48

Account	Beginning Balance	YTD Net	Balance Net
40 - MUNICIPAL CAPITAL PROJECTS FUN CONT'D			
37330-04 AMBULANCE TRAINING RESERVE	521.54	0.00	521.54
37330-05 COMPUTER RESERVE	6,516.65	-5,000.00	1,516.65
37330-06 EMPLOYEE APPRECIATION RESER	788.12	0.00	788.12
37330-07 FIRE DEPARTMENT RESERVE	31,526.68	21,180.04	52,706.72
37330-08 DEFERRED COMP RESERVE	46,004.10	0.00	46,004.10
37330-10 DEFERRED SICK LEAVE RESERVE	30,600.90	0.00	30,600.90
37330-12 POLICE CAR & EQUIPMENT RESER	43,040.90	-675.00	44,296.13
37330-14 PUBLIC WORKS AUCTION RESERV	9,364.00	0.00	9,364.00
37330-17 DEFERRED VACATION RESERVE	81,289.29	0.00	81,289.29
37330-18 DOCUMENT PRESERVATION RESE	2,151.12	0.00	2,151.12
37330-19 WEBSITE UPDATE RESERVE	11,168.03	0.00	11,168.03
37330-22 PUBLIC WORKS EQUIPMENT RESE	36,992.45	24,317.28	61,309.73
37330-23 COMMUNICATION TOWER	3,013.26	0.00	3,013.26
37330-26 HEALTH	5,760.90	-5,760.90	0.00
37330-27 TENT SUPPLY RESERVE	11,037.44	3,100.00	14,137.44
37330-28 EMERGENCY GENERATOR	780.00	0.00	780.00
37330-29 TIMEWARNER	16,451.09	12,311.94	26,724.47
37330-30 FEASIBILITY STUDY	20,000.00	-20,000.00	0.00
37330-31 CAPITAL PURCHASES	42,346.68	43,741.51	86,088.19
37330-32 APPRAISAL PROJECT & STAFF	-114,861.63	0.00	-114,861.63
37330-33 SIDEWALK MATCH RESERVE	19,872.43	41,390.70	61,263.13
37330-34 TOWN 150TH RESERVE	509.73	-509.73	0.00
37330-35 ROAD PROJECT RESERVE	23,413.23	67,697.78	91,241.66
37330-36 RECREATION DEPT RESERVE	5,000.00	5,000.00	10,000.00
37330-37 SAFETY COMPLEX ROOF REPAIR F	0.00	50,000.00	50,000.00
37330-38 GRADER REBUILD RESERVE	0.00	200,000.00	200,000.00
37330-39 FIRE TRUCK RESERVE	0.00	25,000.00	25,000.00
37330-40 EMERGENCY GENERATOR RESERV	0.00	8,346.00	8,346.00
41 - CAPITAL RIVER ACCESS BOAT LAND			
	0.00	0.00	0.00
Assets	2,709.38	0.00	2,709.38
13000-10 DUE TO/FROM GENERAL FUND	2,709.38	0.00	2,709.38
Liabilities	0.00	0.00	0.00
Fund Balance	2,709.38	0.00	2,709.38
37300-00 BOAT LANDING FUND BALANCE	174,217.11	0.00	174,217.11
37300-01 RIVER ACCESS FUND BALANCE	-171,507.73	0.00	-171,507.73
44 - EDA CSO			
	0.00	0.00	0.00
Assets	-28,966.09	0.00	-28,966.09
13000-10 DUE TO/FROM GENERAL FUND	-28,966.09	0.00	-28,966.09
Liabilities	0.00	0.00	0.00
Fund Balance	-28,966.09	0.00	-28,966.09
37300-00 Fund Balance	-28,966.09	0.00	-28,966.09

YEAR END

Fund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
48 - NBRC GRANT REIMBURSEMENT CONT'D			
48 - NBRC GRANT REIMBURSEMENT	0.00	0.00	0.00
Assets	299.87	0.00	299.87
13000-10 Due To / Due From General Fund	299.87	0.00	299.87
Liabilities	0.00	0.00	0.00
Fund Balance	299.87	0.00	299.87
37300-00 Fund Balance	299.87	0.00	299.87
49 - MICRO ENTERPRISE GRANT			
Assets	-9,000.00	-1,740.00	-10,740.00
13000-10 DUE TO/DUE FROM GENERAL FUN	-9,000.00	-1,740.00	-10,740.00
Liabilities	0.00	0.00	0.00
Fund Balance	-9,000.00	-1,740.00	-10,740.00
37300-00 Fund Balance	-9,000.00	-1,740.00	-10,740.00
51 - PAVING PROJECT			
Assets	0.00	-599,066.29	-599,066.29
13000-10 DUE TO/DUE FROM GENERAL FUN	0.00	-599,066.29	-599,066.29
Liabilities	0.00	0.00	0.00
Fund Balance	0.00	-599,066.29	-599,066.29
37300-00 Fund Balance	0.00	-599,066.29	-599,066.29
60 - POLLUTION CONTROL			
Assets	911,288.62	2,509.46	919,705.87
11160-00 ACCRUED COMPENSATED ABSENC	-13,738.50	0.00	-5,913.21
11203-00 CURR SEWER	-1.52	0.00	0.00
11203-12 2012 SEWERS LIENS	368.50	0.00	368.50
11203-13 2013 SEWERS LIENS	552.00	0.00	552.00
11203-14 2014 SEWERS LIENS	900.30	-69.00	831.30
11203-15 2015 SEWERS LIENS	716.40	-138.00	578.40
11203-16 2016 SEWERS LIENS	1,241.80	-276.00	965.80
11203-17 2017 SEWERS LIENS	2,313.84	-513.33	1,800.51
11203-18 2018 SEWERS LIENS	25,254.28	-20,452.28	4,802.00
11203-19 2019 SEWERS LIENS	64,926.06	-40,862.09	24,062.45
11203-20 2020 SEWER	0.00	65,188.91	65,188.91
11260-00 INT/PENALTIES RECVBL-SEWERS	0.00	3.68	3.68
13000-10 DUE TO / DUE FROM GENERAL FU	828,755.46	-372.43	826,465.53
Liabilities	3,348.40	544.40	4,849.93
24610-00 ACCRUED SALARIES & BENEFITS	3,348.40	544.40	4,849.93
Fund Balance	907,940.22	1,965.06	914,855.94
37300-00 UNRESERVED FUND BALANCE	856,268.79	93,327.58	954,547.03
37301-00 DES FB CARRY FORWARD	5,201.43	0.00	5,201.43

YEAR END

Fund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
60 - POLLUTION CONTROL CONT'D			
37310-00 EXPENSE CONTROL	0.00	-91,362.52	-91,362.52
37330-04 DES FB REPAIR/REPLACE RESERV	46,470.00	0.00	46,470.00
61 - HAZARDOUS MATERIALS	0.00	0.00	0.00
Assets	18,610.43	-11,992.21	6,618.22
11530-00 OTHER ACCOUNTS RECEIVABLE	0.00	-20,000.00	-20,000.00
13000-10 DUE TO / DUE FROM GENERAL FU	18,610.43	8,007.79	26,618.22
Liabilities	977.30	0.00	0.00
24610-00 ACCRUED SALARIES & BENEFITS	977.30	0.00	0.00
Fund Balance	17,633.13	-11,992.21	6,618.22
37300-00 Unreserved Fund Balance	17,633.13	-11,992.21	6,618.22
62 - UDAG	0.00	0.00	0.00
Assets	216,202.58	3,881.20	210,616.95
11010-00 CASH	98,871.37	12,784.96	112,322.26
11110-00 INVESTMENTS	2,012.06	2.20	2,014.67
11530-01 LOANS RECEIVABLES	160,011.93	-13,010.82	136,867.94
13000-10 DUE TO / DUE FROM GENERAL FU	-44,692.78	4,104.86	-40,587.92
Liabilities	0.00	0.00	0.00
Fund Balance	216,202.58	3,881.20	210,616.95
37300-00 REVOLVING LOAN FUND BALANCE	216,202.58	16,118.48	222,854.23
37310-00 Expense Control	0.00	-105.00	-105.00
37320-00 Revenue Control	0.00	-12,132.28	-12,132.28
64 - ACADIAN FESTIVAL	0.00	0.00	0.00
Assets	27,757.16	9,633.79	37,390.95
11030-00 PETTY CASH	255.00	0.00	255.00
13000-10 DUE TO / DUE FROM GENERAL FU	27,502.16	9,633.79	37,135.95
Liabilities	0.00	0.00	0.00
Fund Balance	27,757.16	9,633.79	37,390.95
37300-00 Fund Balance	27,757.16	9,633.79	37,390.95
66 - BIRCH POINT DEVELOPMENT	0.00	0.00	0.00
Assets	7,978.42	0.00	7,978.42
13000-10 DUE TO / DUE FROM GENERAL FU	7,978.42	0.00	7,978.42
Liabilities	0.00	0.00	0.00
Fund Balance	7,978.42	0.00	7,978.42
37300-00 Fund Balance	7,978.42	0.00	7,978.42
70 - MUNICIPAL INTERNAL SERVICE FUN	0.00	0.00	0.00

YEAR END

Fund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
70 - MUNICIPAL INTERNAL SERVICE FUN CONT'D			
Assets	0.00	0.00	0.00
Liabilities	0.00	0.00	0.00
Fund Balance	0.00	0.00	0.00
37300-00 FUND BALANCE	0.00	-20,100.00	-20,100.00
37310-00 Expense Control	0.00	20,100.00	20,100.00
71 - TAX INCREMENT FINANCING			
Assets	0.00	0.00	0.00
13000-10 DUE TO / DUE FROM GENERAL FU	71,659.60	0.00	80,447.96
Liabilities	0.00	0.00	0.00
Fund Balance	71,659.60	0.00	80,447.96
37300-00 Fund Balance	71,659.60	0.00	80,447.96
72 - Under Age Drinking			
Assets	0.00	0.00	0.00
13000-10 DUE TO / DUE FROM GENERAL FU	49.33	0.00	49.33
Liabilities	0.00	0.00	0.00
Fund Balance	49.33	0.00	49.33
37300-00 Fund Balance	49.33	0.00	49.33
74 - EXPO FUND			
Assets	0.00	0.00	0.00
13000-10 DUE TO / DUE FROM GENERAL FU	1,115.38	0.00	1,115.38
Liabilities	0.00	0.00	0.00
Fund Balance	1,115.38	0.00	1,115.38
37300-00 Fund Balance	1,115.38	0.00	1,115.38
76 - WWTF RD Grant System Upgrade			
Assets	0.00	0.00	0.00
13000-10 DUE TO / DUE FROM GENERAL FU	-499,680.11	12,816.33	284,458.15
Liabilities	0.00	0.00	0.00
Fund Balance	-499,680.11	12,816.33	284,458.15
37300-00 Fund Balance	-499,680.11	-316,587.13	-44,945.31

YEAR ENDFund(s): ALL
ALL

Account	Beginning Balance	YTD Net	Balance Net
76 - WWTF RD Grant System Upgrade CONT'D			
37320-00 Revenue Control	0.00	329,403.46	329,403.46
77 - DOWNTOWN REVITALIZATION	0.00	0.00	0.00
Assets	1,806,955.93	-635,965.93	1,172,597.34
11011-00 Katahdin Downtown Revit Cash	2,574,481.35	-234,108.76	1,668,152.05
13000-10 DUE TO / DUE FROM GENERAL FU	-767,525.42	-401,857.17	-495,554.71
Liabilities	0.00	0.00	0.00
Fund Balance	1,806,955.93	-635,965.93	1,172,597.34
37300-00 Fund Balance	1,806,955.93	-633,490.06	1,175,073.21
37310-00 Expense Control	0.00	-2,750.00	-2,750.00
37320-00 Revenue Control	0.00	274.13	274.13
78 - COPS Grant	0.00	0.00	0.00
Assets	-0.02	0.00	-0.02
13000-10 DUE TO / DUE FROM GENERAL FU	-0.02	0.00	-0.02
Liabilities	0.00	0.00	0.00
Fund Balance	-0.02	0.00	-0.02
37300-00 Fund Balance	-0.02	0.00	-0.02
Final Totals	0.00	0.00	0.00

YEAR TO DATE REVENUE

Fund: 10

ALL

Account	Budget Net	YTD Net	Uncollected Balance	Percent Collected
100 - Governing Body	9,491,446.00	9,669,400.61	-177,954.61	101.87
100 - RE & PP Tax Commitment	7,187,475.00	7,187,479.81	-4.81	100.00
105 - BETE Relmb	859,282.00	856,991.00	2,291.00	99.73
110 - Homestead Exemption	531,483.00	541,575.00	-10,092.00	101.90
115 - Veteran Tax Exemption	6,000.00	8,546.00	-2,546.00	142.43
120 - Penalties/Intrest on Deliquent	21,500.00	36,772.74	-15,272.74	171.04
122 - Lien Costs & Intrest	0.00	28,062.09	-28,062.09	----
125 - Tree Growth	6,500.00	8,209.13	-1,709.13	126.29
140 - Municipal Revenue Sharing	582,935.00	696,772.89	-113,837.89	119.53
155 - La Maison Acadian	20,000.00	21,797.19	-1,797.19	108.99
158 - Land Lease Acadia Inn	0.00	250.00	-250.00	----
160 - Sale of Municipal Property	0.00	6,674.13	-6,674.13	----
996 - Transfer In	276,271.00	276,270.63	0.37	100.00
110 - Town Administration	776,500.00	1,006,117.32	-229,617.32	129.57
100 - Animal License	0.00	1,380.00	-1,380.00	----
105 - Motor Vehicle Excise Taxes	700,000.00	889,584.30	-189,584.30	127.08
110 - Boats Excise Tax	2,000.00	3,668.20	-1,668.20	183.41
120 - IFW Agent Fee	0.00	1,626.00	-1,626.00	----
125 - Motor Vehicle Fee	12,000.00	20,324.00	-8,324.00	169.37
130 - Vital Statistics	0.00	5,867.20	-5,867.20	----
154 - Entertainment Permit	0.00	55.00	-55.00	----
156 - Tavern Keepers	0.00	97.00	-97.00	----
158 - Vendors	0.00	130.00	-130.00	----
159 - Farmer's Market Permits	0.00	205.00	-205.00	----
160 - Printing/Duplicating Services	0.00	103.25	-103.25	----
200 - VRF Administration	20,000.00	21,500.00	-1,500.00	107.50
215 - Pollution Control Admin	42,500.00	42,500.00	0.00	100.00
900 - Miscellaneous	0.00	8,903.68	-8,903.68	----
995 - Investment Earnings	0.00	10,774.25	-10,774.25	----
999 - Cash Short/Over	0.00	-600.56	600.56	----
120 - Public Health & General Assist	5,000.00	9,497.54	-4,497.54	189.95
100 - GA Reimbursement	5,000.00	9,497.54	-4,497.54	189.95
200 - Development Codes & Assessing	12,000.00	11,539.65	460.35	96.16
100 - Building Permits	2,000.00	3,246.00	-1,246.00	162.30
110 - Inspection Fees	0.00	135.00	-135.00	----
115 - Plumbing Permits	1,000.00	3,061.25	-2,061.25	306.13
200 - CEO Contracted Services	9,000.00	5,097.40	3,902.60	56.64
300 - Ambulance	405,462.00	400,052.00	5,410.00	98.66
100 - Billing Revenue	375,000.00	375,000.00	0.00	100.00
200 - Equipment Sale	0.00	99.80	-99.80	----
500 - Contract Service St. Agatha	9,400.00	9,412.20	-12.20	100.13
501 - Contract Service Frenchville	13,000.00	6,723.00	6,277.00	51.72
502 - Contract Service Grand Isle	8,067.00	8,067.00	0.00	100.00
503 - Contract Service Van Buren	0.00	750.00	-750.00	----
310 - Police Department	0.00	13,098.76	-13,098.76	----
150 - Boat Landing/Campground	0.00	245.00	-245.00	----
200 - Byrne/Jag Fed Recovery Fund	0.00	11,456.24	-11,456.24	----
215 - Concealed Weapon Permits	0.00	110.00	-110.00	----
220 - Court Costs Fees/Charges	0.00	350.00	-350.00	----
225 - Court Fines	0.00	35.00	-35.00	----
230 - Accident Reports Fee	0.00	290.00	-290.00	----
250 - Miscellaneous Revenue	0.00	235.00	-235.00	----
260 - Parking Tickets	0.00	260.00	-260.00	----
270 - Police Assignment Wages	0.00	117.52	-117.52	----

YEAR TO DATE REVENUE

Fund: 10

ALL

Account	Budget Net	YTD Net	Uncollected Balance	Percent Collected
320 - Fire Department CONT'D				
320 - Fire Department	1,000.00	243.00	757.00	24.30
100 - Miscellaneous Rev	0.00	243.00	-243.00	----
300 - Contracted Fire Protection	1,000.00	0.00	1,000.00	0.00
500 - Public Works	87,000.00	94,031.27	-7,031.27	108.08
200 - Fuel Tax Refund	5,000.00	10,072.92	-5,072.92	201.46
300 - Misc Income	0.00	50.00	-50.00	----
400 - Scrap Metal	0.00	912.35	-912.35	----
500 - Urban Road Init Prgm	82,000.00	82,996.00	-996.00	101.21
600 - Parks Recreation & Maintenance	4,500.00	46,566.81	-42,066.81	999.99
200 - Baseball	0.00	1,480.00	-1,480.00	----
225 - Soccer	0.00	3,615.00	-3,615.00	----
230 - Youth Activities	0.00	22,724.76	-22,724.76	----
240 - Skate Rental	0.00	994.00	-994.00	----
250 - Special Project	0.00	40.00	-40.00	----
300 - Tent Rental	2,500.00	2,500.00	0.00	100.00
500 - Food Program	0.00	10,793.52	-10,793.52	----
600 - Concessions	0.00	1,366.03	-1,366.03	----
810 - Bldg Rental Multi Purpose	2,000.00	2,136.00	-136.00	106.80
900 - Misc	0.00	917.50	-917.50	----
615 - Snowmobile/ATV Club	0.00	54,731.44	-54,731.44	----
100 - Salaries Reimb	0.00	14,767.96	-14,767.96	----
120 - FICA Reimb	0.00	282.06	-282.06	----
130 - Medicare Reimb	0.00	65.95	-65.95	----
200 - Tucker Fuel Reimb	0.00	240.43	-240.43	----
400 - ATV Grant	0.00	10,180.00	-10,180.00	----
500 - Snowmobile Grant	0.00	29,195.04	-29,195.04	----
700 - Town Wide Insurance	5,000.00	7,414.70	-2,414.70	148.29
100 - Insurance Premium Refund	5,000.00	0.00	5,000.00	0.00
200 - WComp Refund/Reimb	0.00	7,414.70	-7,414.70	----
800 - Education	0.00	4,582,208.42	-4,582,208.42	----
100 - General	0.00	4,215,466.18	-4,215,466.18	----
200 - Adult Ed	0.00	55,800.22	-55,800.22	----
300 - Title 1A	0.00	31,999.77	-31,999.77	----
500 - Local Ent	0.00	34,785.78	-34,785.78	----
700 - Title IIA DDE/CSR	0.00	27,284.88	-27,284.88	----
750 - Title 4A	0.00	13,178.38	-13,178.38	----
900 - School Lunch Revenue	0.00	203,693.21	-203,693.21	----
Final Totals	10,787,913.00	15,894,901.52	-5,106,988.52	147.34

YEAR TO DATE EXPENSES

Fund: 10
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
100 - Governing Body	57,625.00	50,215.40	7,409.60	87.14
05 - Salaries & Wages	11,750.00	11,326.00	424.00	96.39
10 - Employee Benefits	950.00	866.42	83.58	91.20
25 - Other Insurance	5,100.00	5,100.00	0.00	100.00
35 - Operating Expenses	38,325.00	32,415.47	5,909.53	84.58
40 - Supplies	1,000.00	507.51	492.49	50.75
55 - Minor Equipment	500.00	0.00	500.00	0.00
105 - Reserve Accounts	697,550.00	697,550.00	0.00	100.00
94 - Capital Project Reserve	697,550.00	697,550.00	0.00	100.00
110 - Town Administration	495,138.00	490,580.93	4,557.07	99.08
05 - Salaries & Wages	293,997.00	286,440.53	7,556.47	97.43
10 - Employee Benefits	155,541.00	162,012.14	-6,471.14	104.16
30 - Unfunded Liabilities	7,000.00	11,617.11	-4,617.11	165.96
35 - Operating Expenses	24,800.00	17,813.25	6,986.75	71.83
40 - Supplies	9,500.00	8,134.13	1,365.87	85.62
55 - Minor Equipment	4,300.00	4,563.77	-263.77	106.13
115 - TIF	11,102.00	5,511.03	5,590.97	49.64
81 - TIF (Tax Increment Financing)	11,102.00	5,511.03	5,590.97	49.64
120 - Public Health & General Assist	23,091.00	11,669.07	11,421.93	50.54
05 - Salaries & Wages	2,500.00	2,291.63	208.37	91.67
10 - Employee Benefits	191.00	175.32	15.68	91.79
35 - Operating Expenses	3,300.00	321.29	2,978.71	9.74
40 - Supplies	500.00	45.80	454.20	9.16
45 - GA Services	16,600.00	8,835.03	7,764.97	53.22
130 - Municipal Building	76,970.00	62,392.82	14,577.18	81.06
35 - Operating Expenses	1,000.00	156.63	843.37	15.66
40 - Supplies	2,000.00	817.08	1,182.92	40.85
50 - Utilities	22,470.00	24,273.42	-1,803.42	108.03
55 - Minor Equipment	49,000.00	33,783.36	15,216.64	68.95
70 - Building Repairs & Maintenance	2,500.00	3,362.33	-862.33	134.49
135 - Safety Complex	41,269.00	37,961.83	3,307.17	91.99
40 - Supplies	3,200.00	1,936.23	1,263.77	60.51
50 - Utilities	26,469.00	24,567.59	1,901.41	92.82
70 - Building Repairs & Maintenance	4,500.00	5,952.23	-1,452.23	132.27
85 - Special Projects/Events	7,100.00	5,505.78	1,594.22	77.55
140 - Elections	14,262.00	14,295.25	-33.25	100.23
05 - Salaries & Wages	9,575.00	7,146.26	2,428.74	74.63
10 - Employee Benefits	732.00	408.39	323.61	55.79
35 - Operating Expenses	2,755.00	1,267.06	1,487.94	45.99
40 - Supplies	1,200.00	5,473.54	-4,273.54	456.13
200 - Development Codes & Assessing	229,649.00	125,217.34	104,431.66	54.53
05 - Salaries & Wages	114,925.00	39,913.44	75,011.56	34.73
10 - Employee Benefits	66,874.00	11,266.58	55,607.42	16.85
35 - Operating Expenses	12,100.00	6,167.48	5,932.52	50.97
40 - Supplies	750.00	136.47	613.53	18.20
50 - Utilities	1,000.00	462.24	537.76	46.22
80 - Assessing	34,000.00	67,271.13	-33,271.13	197.86
300 - Ambulance	679,507.00	659,390.90	20,116.10	97.04
05 - Salaries & Wages	401,400.00	381,982.66	19,417.34	95.16
10 - Employee Benefits	169,707.00	165,972.35	3,734.65	97.80
35 - Operating Expenses	53,100.00	62,903.88	-9,803.88	118.46
40 - Supplies	28,000.00	22,946.26	5,053.74	81.95

YEAR TO DATE EXPENSES

Fund: 10
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
300 - Ambulance CONT'D				
50 - Utilities	3,100.00	2,842.28	257.72	91.69
55 - Minor Equipment	4,200.00	4,948.93	-748.93	117.83
60 - Vehicle & Equipment	20,000.00	17,794.54	2,205.46	88.97
310 - Police Department	607,384.00	576,160.65	31,223.35	94.86
05 - Salaries & Wages	379,477.00	365,199.39	14,277.61	96.24
10 - Employee Benefits	172,557.00	154,490.61	18,066.39	89.53
25 - Other Insurance	6,200.00	6,200.00	0.00	100.00
35 - Operating Expenses	27,200.00	25,297.03	1,902.97	93.00
40 - Supplies	1,450.00	1,838.03	-388.03	126.76
50 - Utilities	3,900.00	2,763.01	1,136.99	70.85
55 - Minor Equipment	600.00	4,235.00	-3,635.00	705.83
60 - Vehicle & Equipment	16,000.00	16,137.58	-137.58	100.86
320 - Fire Department	137,367.00	135,931.56	1,435.44	98.96
05 - Salaries & Wages	64,600.00	65,293.11	-693.11	101.07
10 - Employee Benefits	4,942.00	5,299.84	-357.84	107.24
35 - Operating Expenses	25,750.00	22,975.86	2,774.14	89.23
40 - Supplies	2,500.00	3,452.86	-952.86	138.11
50 - Utilities	6,400.00	6,083.62	316.38	95.06
55 - Minor Equipment	6,475.00	9,666.83	-3,191.83	149.29
60 - Vehicle & Equipment	13,000.00	11,497.00	1,503.00	88.44
70 - Building Repairs & Maintenance	1,000.00	571.68	428.32	57.17
85 - Special Projects/Events	12,700.00	11,090.76	1,609.24	87.33
325 - Emergency Mngt Assoc	8,598.00	6,587.69	2,010.31	76.62
05 - Salaries & Wages	5,200.00	4,508.27	691.73	86.70
10 - Employee Benefits	398.00	344.89	53.11	86.66
55 - Minor Equipment	2,000.00	1,734.53	265.47	86.73
75 - Program Expenses	1,000.00	0.00	1,000.00	0.00
400 - Library	107,370.00	106,511.87	858.13	99.20
05 - Salaries & Wages	43,208.00	43,326.51	-118.51	100.27
10 - Employee Benefits	26,270.00	25,293.36	976.64	96.28
35 - Operating Expenses	37,892.00	37,892.00	0.00	100.00
500 - Public Works	1,179,687.00	1,092,450.80	87,236.20	92.61
05 - Salaries & Wages	416,231.00	378,164.09	38,066.91	90.85
10 - Employee Benefits	226,966.00	199,843.91	27,122.09	88.05
35 - Operating Expenses	64,400.00	58,558.90	5,841.10	90.93
40 - Supplies	41,950.00	39,205.09	2,744.91	93.46
50 - Utilities	25,940.00	22,444.47	3,495.53	86.52
55 - Minor Equipment	2,000.00	3,085.97	-1,085.97	154.30
60 - Vehicle & Equipment	140,000.00	125,343.92	14,656.08	89.53
65 - General Maintenance	257,200.00	257,226.18	-26.18	100.01
70 - Building Repairs & Maintenance	5,000.00	8,578.27	-3,578.27	171.57
600 - Parks Recreation & Maintenance	432,808.00	400,583.35	32,224.65	92.55
05 - Salaries & Wages	236,026.00	195,334.80	40,691.20	82.76
10 - Employee Benefits	119,282.00	108,417.05	10,864.95	90.89
35 - Operating Expenses	2,575.00	1,371.07	1,203.93	53.25
40 - Supplies	4,450.00	3,498.19	951.81	78.61
50 - Utilities	37,550.00	32,833.18	4,716.82	87.44
55 - Minor Equipment	1,200.00	3,022.00	-1,822.00	251.83
60 - Vehicle & Equipment	11,525.00	8,116.41	3,408.59	70.42
65 - General Maintenance	1,650.00	943.26	706.74	57.17
70 - Building Repairs & Maintenance	13,000.00	14,025.31	-1,025.31	107.89
75 - Program Expenses	5,550.00	33,022.08	-27,472.08	594.99

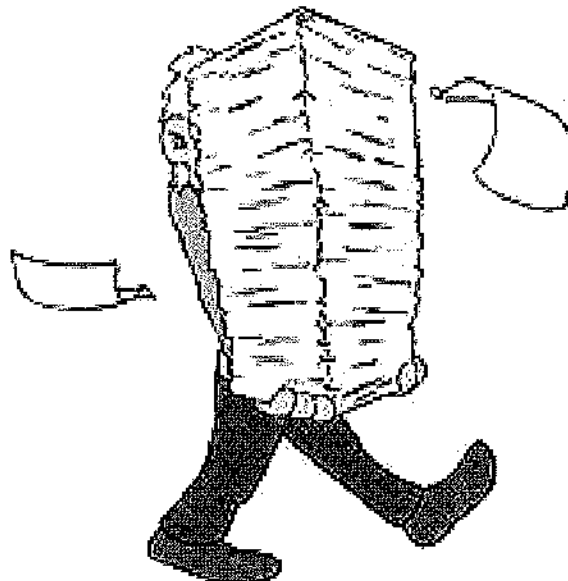
YEAR TO DATE EXPENSES

Fund: 10
ALL Months

Account	Budget Net	YTD Net	Unexpended Balance	Percent Spent
615 - Snowmobile/ATV Club CONT'D				
615 - Snowmobile/ATV Club	0.00	41,917.64	41,917.64	----
05 - Salaries & Wages	0.00	4,549.20	-4,549.20	----
10 - Employee Benefits	0.00	348.01	-348.01	----
60 - Vehicle & Equipment	0.00	240.43	-240.43	----
82 - Loan / Grants	0.00	36,780.00	-36,780.00	----
700 - Town Wide Insurance	154,400.00	135,206.88	19,193.12	87.57
15 - Unemployment Compensation	10,000.00	4,942.30	5,057.70	49.42
20 - Workers Compensation	55,100.00	45,964.58	9,135.42	83.42
25 - Other Insurance	89,300.00	84,300.00	5,000.00	94.40
710 - Intergovernmental	1,551,912.00	1,367,239.50	184,672.50	88.10
35 - Operating Expenses	680,931.00	472,702.50	208,228.50	69.42
90 - Intergovernmental	870,981.00	894,537.00	-23,556.00	102.70
720 - Social Service	21,465.00	21,465.00	0.00	100.00
93 - Social Services	21,465.00	21,465.00	0.00	100.00
730 - Municipal Debt Service	496,204.00	496,204.02	0.02	100.00
97 - Debt Service	496,204.00	496,204.02	-0.02	100.00
800 - Education	3,764,555.00	8,338,180.99	-4,573,625.99	221.49
88 - Education	3,764,555.00	8,338,180.99	-4,573,625.99	221.49
Final Totals	10,787,913.00	14,873,224.52	-4,085,311.52	137.87

Tax Collector's Report

Pursuant to Title 30-A § 2801(2): Statement of assets and liabilities; delinquent taxpayers. The report shall contain a detailed statement of the assets and liabilities of the municipality including a list of all delinquent taxpayers and the amount due from each. It shall also contain any engineering and survey reports relating to the boundaries of the municipality and all related proceedings and actions of the municipal officers, together with any other information that the municipal officers consider to be a historical significance.



2020 Outstanding Real Estate Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
3101 *	ALBERT, FREDA	2020	2,011.94	0.00	2,011.94
48 *	ALBERT, HEIRS OF KATHREN	2020	397.59	2.32	395.27
49 *	ALBERT, HEIRS OF KATHREN	2020	2,792.27	6.96	2,785.31
53 *	ALBERT, MARC E	2020	1,696.61	0.00	1,696.61
1689	AROOSTOCK TIMBERLANDS LLC	2020	5,682.80	5,679.23	3.57
101	BAILLIE, DONNA L	2020	790.61	0.00	790.61
3085	BAKER, WAYNE	2020	486.71	0.00	486.71
935 *	BARBEE, MICHAEL LEE	2020	514.13	0.35	513.78
2461	BEAULIEU, ANDY	2020	1,923.97	1918.49	5.48
131 *	BEAULIEU, CHERYL	2020	806.61	0.00	806.61
1430	BEAULIEU, CHRISTINA	2020	82.26	0.00	82.26
158 *	BEAULIEU, GAETANE	2020	784.90	0.00	784.90
954	BEAULIEU, ROGER J JR	2020	1,837.14	0.00	1,837.14
749 *	BEAULIEU, ROGER JR	2020	1,615.50	0.00	1,615.50
2691	BEAULIEU, ROGER JR	2020	838.60	0.00	838.60
2764	BEAULIEU, ROGER JR	2020	1,023.68	0.00	1,023.68
211	BELANGER, JACQUELINE L	2020	73.12	0.00	73.12
246 *	BINETTE, NORMAND	2020	331.33	0.00	331.33
514 *	BORDERTOWN PROPERTIES LLC	2020	1,508.10	0.00	1,508.10
1158 *	BOSSE, DONALD	2020	327.90	0.00	327.90
1401 *	BOUCHARD, RAYMOND	2020	318.76	0.00	318.76
1653 *	BOUCHER, COREY	2020	309.62	0.00	309.62
327 *	BOURGOIN, MICHAEL	2020	1,804.01	7.71	1,796.30
332	BOURGOIN, PETER	2020	2,338.70	0.00	2,338.70
333	BOURGOIN, PETER	2020	237.64	0.00	237.64
334	BOURGOIN, PETER	2020	3,566.89	0.00	3,566.89
336	BOURGOIN, REGINALD	2020	285.63	0.00	285.63
337	BOURGOIN, REGINALD	2020	1,177.46	0.00	1,177.46
344 *	BOUTOT, JAMES	2020	308.48	0.00	308.48
345 *	BOUTOT, JAMES	2020	164.52	0.00	164.52
346 *	BOUTOT, JAMES	2020	2,194.74	0.00	2,194.74
347 *	BOUTOT, JAMES	2020	596.39	0.00	596.39
348 *	BOUTOT, JAMES J	2020	150.81	0.00	150.81
2906 *	BROOKS-PFEFFER, EDITH	2020	2,182.18	0.00	2,182.18
374 *	CAMPAGNA, JASON J	2020	2,539.78	0.00	2,539.78
385 *	CANXUS BROADCASTING CORP	2020	114.25	0.00	114.25
390	CARPENTER, FLORENCE C	2020	1,479.08	0.00	1,479.08
3122 *	CENTRAL MAINE & QUEBEC RAILWAY	2020	18.28	0.00	18.28
1832 *	CENTRAL MAINE & QUEBEC RAILWAY	2020	658.77	0.00	658.77
452	CHASSE, MONTFORT	2020	794.04	0.00	794.04
459 *	CHASSE, RODNEY M	2020	1,141.36	0.00	1,141.36
485	CLAVETTE, PHILIP S	2020	853.45	0.00	853.45
2740	CLINCH, WILLIAM	2020	1,487.54	0.00	1,487.54
30	CLINE, CHELSEA D	2020	3,796.53	0.00	3,796.53
32 *	CLINE, CHELSEA D	2020	207.94	0.00	207.94
530 *	CORRIVEAU, ROBERT C	2020	324.47	0.00	324.47
531 *	CORRIVEAU, ROBERT C	2020	850.02	452.69	397.33
541	COTE, ERNEST	2020	628.38	0.00	628.38
536 *	COTE, JAMES P	2020	2,266.72	0.00	2,266.72
548 *	COTE, JAMES P	2020	490.13	0.00	490.13
549 *	COTE, JAMES P	2020	530.12	0.00	530.12

550 *	COTE, JAMES P	2020	1,425.84	0.00	1,425.84
555 *	COTE, JAMES P	2020	1,169.92	0.00	1,169.92
3204 *	COTE, JAMES P	2020	1,702.33	0.00	1,702.33
551 *	COTE, JORDYN L	2020	2,249.58	0.00	2,249.58
535 *	COTE, THERESA	2020	1,128.79	0.00	1,128.79
537 *	COTE, THERESA	2020	1,567.51	0.00	1,567.51
538 *	COTE, THERESA	2020	2,067.93	0.00	2,067.93
1392 *	COUTURIER, DANIEL G	2020	1,412.13	0.00	1,412.13
1658 *	CRAWFORD, MELISSA	2020	1,348.15	0.00	1,348.15
1996 *	CURRAN, JOSHUA M	2020	1,364.15	0.00	1,364.15
630 *	CYR, ALAN	2020	300.48	0.00	300.48
634 *	CYR, ALLAN	2020	1,350.44	0.00	1,350.44
2750 *	CYR, ALLAN R	2020	774.62	560.33	214.29
657	CYR, DANNY G SR	2020	347.32	0.00	347.32
658	CYR, DANNY G SR	2020	41.13	0.00	41.13
666 *	CYR, HEIRS OF LEOLA D	2020	1,823.43	0.00	1,823.43
757 *	CYR, JARED D	2020	1,537.81	0.00	1,537.81
735	CYR, LEWELLYN O	2020	243.35	238.64	4.71
747 *	CYR, MICHAEL P	2020	2,298.71	0.00	2,298.71
739 *	CYR, PAUL	2020	1,177.46	1,167.32	10.14
1631 *	CYR, RENA V	2020	972.27	592.78	379.49
776 *	CYR, RICHARD A	2020	73.12	0.00	73.12
1049 *	CYR, RIVA Y	2020	226.22	0.00	226.22
791 *	CYR, ROGER J	2020	478.71	0.93	477.78
427	CYR, TOBEY	2020	1,711.47	0.00	1,711.47
1044 *	CYR, TOBEY	2020	187.37	0.00	187.37
2673 *	DAIGLE, ANN L	2020	1,657.77	0.00	1,657.77
827	DAIGLE, BRYAN M	2020	2,385.54	0.00	2,385.54
532 *	DAIGLE, CHASTETY	2020	2,195.89	0.00	2,195.89
853 *	DAIGLE, JAMES A	2020	381.60	0.00	381.60
854 *	DAIGLE, JAMES A	2020	1,655.48	0.00	1,655.48
2053 *	DEBOTTIS, JOHN P	2020	936.85	0.00	936.85
911	DECHAINED, JOSEPH J	2020	1,973.10	536.24	1,436.86
908	DECHAINED, GUY D	2020	2,995.64	0.00	2,995.64
956 *	DECHAINED, ROBERT R	2020	2,376.40	1,707.51	668.89
366 *	DEVOE, DANIELLE D	2020	1,307.02	0.00	1,307.02
1962 *	DEVOE, JESSICA S	2020	652.37	0.00	652.37
998 *	DEWS, LYNNE A	2020	682.07	0.00	682.07
2718 *	DIONNE, ADAM J	2020	578.11	0.00	578.11
1006 *	DIONNE, CLIFFORD J	2020	269.63	0.00	269.63
1074	DIONNE, KELLY J	2020	918.57	0.00	918.57
1036 *	DIONNE, KENNETH	2020	205.65	0.00	205.65
1037 *	DIONNE, KENNETH	2020	223.93	0.00	223.93
1038	DIONNE, KENNETH A	2020	5,066.99	2,956.69	2,110.30
2751 *	DIONNE, NANCY	2020	422.73	0.00	422.73
1497 *	DIONNE, ROBERT	2020	1,791.44	0.00	1,791.44
1948 *	DIONNE, SAMUEL	2020	1,164.21	0.00	1,164.21
2 *	DOUCETTE, BRUNO	2020	1,249.90	0.00	1,249.90
1848 *	DOUCETTE, JACOB HR	2020	3,748.54	0.00	3,748.54
1126 *	DUBE, GORMAN & BRENDA (LIFE ESTATE)	2020	536.98	0.00	536.98
1130 *	DUBE, LUCIEN	2020	2,162.75	2,156.11	6.64
2017 *	DUBE, REGINALD	2020	2,232.45	0.00	2,232.45
1166 *	DUFOR, DOROTHY	2020	1,293.31	0.00	1,293.31
1172 *	DUFOR, DOROTHY	2020	722.06	0.00	722.06
1175 *	DUFOR, DOROTHY	2020	191.94	0.00	191.94
1176 *	DUFOR, DOROTHY	2020	324.47	0.00	324.47
1180 *	DUFOR, DOROTHY	2020	735.77	0.00	735.77
1182 *	DUFOR, DOROTHY	2020	587.25	0.00	587.25

3100 *	DUFOUR, DOROTHY	2020	514.13	0.00	514.13
1167 *	DUFOUR, HEIRS OF GILMAN	2020	93.69	0.00	93.69
1168 *	DUFOUR, HEIRS OF GILMAN	2020	461.57	0.00	461.57
1169 *	DUFOUR, HEIRS OF GILMAN	2020	797.47	0.00	797.47
1170 *	DUFOUR, HEIRS OF GILMAN	2020	966.56	0.00	966.56
1173 *	DUFOUR, HEIRS OF GILMAN	2020	3,973.62	0.00	3,973.62
1174 *	DUFOUR, HEIRS OF GILMAN	2020	1,661.20	0.00	1,661.20
1177 *	DUFOUR, HEIRS OF GILMAN	2020	150.81	0.00	150.81
1178 *	DUFOUR, HEIRS OF GILMAN	2020	230.79	0.00	230.79
1179 *	DUFOUR, HEIRS OF GILMAN	2020	1,741.17	0.00	1,741.17
1209 *	DUFOUR, HEIRS OF GILMAN SR	2020	879.73	0.00	879.73
1208 *	DUFOUR, HEIRS OF MICHAEL	2020	863.73	0.00	863.73
1224 *	DUGAL, ANDREW J	2020	1,209.91	982.33	227.58
2264 *	DUGAL, ANNE A	2020	684.36	0.00	684.36
1226 *	DUGAL, HEIRS OF DOLORES C	2020	2,131.91	0.00	2,131.91
210 *	DUGAL, STEVEN	2020	930.00	0.00	930.00
3176 *	DUMAIS, RENEE	2020	365.60	0.00	365.60
1242 *	DUMAIS, THERESE MARIE	2020	814.60	803.31	11.29
2420	DUMOND, KATIE	2020	1,265.89	0.00	1,265.89
1454 *	DUMOND, PIERRETTE	2020	810.03	806.12	3.91
1262 *	DUMONT, MARK V	2020	425.01	0.00	425.01
1263 *	DUMONT, MARK V	2020	30.85	0.00	30.85
2472 *	DUNLAP, DAVID P	2020	1,405.28	0.00	1,405.28
2137 *	EASTERN MAINE RAILWAY CO.	2020	9,249.68	0.00	9,249.68
2133 *	EASTERN MAINE RAILWAY COMPANY	2020	644.37	0.00	644.37
2136 *	EASTERN MAINE RAILWAY COMPANY	2020	1,702.33	0.00	1,702.33
1942 *	EMERA MAINE	2020	132.53	0.00	132.53
1944 *	EMERA MAINE	2020	16.00	0.00	16.00
3200 *	EMERA MAINE	2020	715.21	0.00	715.21
1277 *	EMOND, LIONEL (LIFE ESTATE)	2020	181.20	0.00	181.20
3207	ESHAGHI, SADOFF DAWN	2020	813.46	583.03	230.43
1364 *	FUTURE SECURITY INC	2020	235.36	0.00	235.36
1369 *	GAFFNEY-PICARD, GINETTE	2020	1,067.10	384.52	682.58
2328 *	GAGNON'S RENTAL PROPERTIES, LLC	2020	3,868.51	0.00	3,868.51
3089	GANDELSMAN, ISHAI	2020	463.86	441.88	21.98
1424 *	GENDREAU, DEAN	2020	1,315.02	0.00	1,315.02
1462 *	GERVAIS, ANTOINETTE D	2020	525.55	0.00	525.55
1463 *	GERVAIS, ANTOINETTE D	2020	114.25	0.00	114.25
820 *	GIRARD, BRIAN R	2020	1,270.46	0.00	1,270.46
2320 *	GIRARD, DANIEL	2020	406.73	0.00	406.73
1476 *	GIRARD, GABRIEL L	2020	743.77	0.00	743.77
1500 *	GRIVOIS, GORDON	2020	419.30	0.00	419.30
3057 *	GUERRETTE, CLAUDETTE	2020	2,014.23	2,009.82	4.41
1872 *	GUERRETTE, IRMA MARTIN	2020	396.45	395.32	1.13
568	GUERRETTE, KIRK	2020	1,572.08	1,395.72	176.36
1139	GUILLEMETTE, THAD	2020	507.27	0.00	507.27
2407	HAND, TABATHA S	2020	808.89	34.89	774.00
215 *	HARRINGTON, TERRI	2020	2,125.05	2,124.12	0.93
363 *	HARRINGTON, TERRI A	2020	1,693.19	1,692.45	0.74
1540	HARTT, ARMANDE (LIFE ESTATE)	2020	2,315.85	0.00	2,315.85
2186 *	HEBERT, JOEL	2020	3,180.72	0.00	3,180.72
2187 *	HEBERT, JOEL	2020	251.35	0.00	251.35
1569 *	HEBERT, REAL J	2020	1,728.15	1,691.47	36.68
1590 *	HEBERT, RONEL	2020	1,048.82	0.00	1,048.82
242 *	HILLEGASS NORMAN L.	2020	262.78	0.00	262.78
1513	HILLEGASS, NORMAN L	2020	164.52	0.00	164.52
3187	HILLEGASS, NORMAN L	2020	536.98	0.00	536.98
1634 *	HOWLETT, CHRISTOPHER M	2020	348.46	0.00	348.46

2692	JEFF'S PIZZA, LLC	2020	4,028.46	3,523.46	505.00
1115 *	JMF PROPERTIES LLC	2020	9,836.93	0.00	9,836.93
1624 *	JORDAN, MICHAEL J	2020	2,723.72	0.00	2,723.72
1685 *	KEINER, ILA ANNA	2020	3,425.22	0.00	3,425.22
1629 *	KELLY, KARL	2020	1,359.58	0.00	1,359.58
1630 *	KELLY, KARL	2020	6,217.49	0.00	6,217.49
1483 *	KOLB, MARIE JEANNETTE R	2020	1,846.28	0.00	1,846.28
3111 *	LAGASSE, SHAWN	2020	2,828.83	0.00	2,828.83
3163 *	LAGASSE, THOMAS J., JR	2020	452.43	0.00	452.43
1688	LAJOIE, SCOTTY K	2020	1,255.61	0.00	1,255.61
1732 *	LAVERTU, ALLEN M	2020	2,713.44	0.00	2,713.44
3110 *	LAVERTU, JAMES L	2020	386.17	0.00	386.17
3128	LAVERTU, JAMES L.; ROY,	2020	20.57	0.00	20.57
1744 *	LAVERTU, L JAMES	2020	1,131.08	0.00	1,131.08
1746 *	LAVERTU, L JAMES	2020	36.56	0.00	36.56
1747 *	LAVERTU, L JAMES	2020	34.28	0.00	34.28
1748 *	LAVERTU, L JAMES	2020	36.56	0.00	36.56
1753 *	LAVERTU, L JAMES	2020	125.68	0.00	125.68
1754 *	LAVERTU, L JAMES	2020	130.25	0.00	130.25
1755 *	LAVERTU, L JAMES	2020	141.67	0.00	141.67
1756 *	LAVERTU, L JAMES	2020	111.97	0.00	111.97
1757 *	LAVERTU, L JAMES	2020	82.26	0.00	82.26
1758 *	LAVERTU, L JAMES	2020	93.69	0.00	93.69
1759 *	LAVERTU, L JAMES	2020	86.83	0.00	86.83
1760 *	LAVERTU, L JAMES	2020	155.38	0.00	155.38
1761 *	LAVERTU, L JAMES	2020	155.38	0.00	155.38
1762	LAVERTU, L JAMES	2020	4,538.70	0.00	4,538.70
1764 *	LAVERTU, L JAMES	2020	11.43	0.00	11.43
1765 *	LAVERTU, L JAMES	2020	178.23	0.00	178.23
1766 *	LAVERTU, L JAMES	2020	20.57	0.00	20.57
1767 *	LAVERTU, L JAMES	2020	386.17	0.00	386.17
1768 *	LAVERTU, L JAMES	2020	34.28	0.00	34.28
1769 *	LAVERTU, L JAMES	2020	34.28	0.00	34.28
1770 *	LAVERTU, L JAMES	2020	34.28	0.00	34.28
1771 *	LAVERTU, L JAMES	2020	34.28	0.00	34.28
1775 *	LAVERTU, L JAMES	2020	1,535.52	0.00	1,535.52
1776 *	LAVERTU, L JAMES	2020	146.24	0.00	146.24
1777 *	LAVERTU, L JAMES	2020	146.24	0.00	146.24
2432 *	LAVERTU, L JAMES	2020	11.43	0.00	11.43
3124 *	LAVERTU, L JAMES	2020	185.09	0.00	185.09
679	LEVESQUE, AMY M	2020	955.13	0.00	955.13
1847 *	LEVESQUE, DIANA R	2020	387.31	381.31	6.00
1864 *	LEVESQUE, HERVIN J	2020	3,338.39	0.00	3,338.39
1852 *	LEVESQUE, SARA	2020	431.87	0.00	431.87
1884 *	LEVESQUE, SCOTT C	2020	2,223.31	2,127.98	95.33
583	LILLY, DARIN	2020	3,731.41	0.00	3,731.41
828	LOCKE, JULIE	2020	1,524.10	0.00	1,524.10
1510 *	LONG LAKE CONSTRUCTION	2020	959.70	0.85	958.85
2143 *	LONG LAKE CONSTRUCTION	2020	1,398.42	1.25	1,397.17
2905 *	LORI ANNE & GERALD THIBEAULT	2020	242.21	0.00	242.21
3081	MACINTYRE, WILLIAM J III	2020	477.57	0.00	477.57
3082	MACINTYRE, WILLIAM J III	2020	482.14	0.00	482.14
3083	MACINTYRE, WILLIAM J III	2020	484.42	0.00	484.42
2146 *	MADAWASKA HOME LLC	2020	29.71	0.00	29.71
1934 *	MADORE, JUDY	2020	431.87	0.00	431.87
1941 *	MAINE ATLANTIC PROPERTIES INC	2020	9,526.17	9,372.74	153.43
1968 *	MARSTON, RICHARD JR	2020	2,211.88	0.00	2,211.88
1505	MARTIN ACADIAN HOMESTEAD AND	2020	1,249.90	0.00	1,249.90

2106 *	MARTIN, MARK Y	2020	354.18	0.00	354.18
1668 *	MASON, PATRICIA A	2020	1,425.38	567.93	857.45
3027 *	MCBREAIRTY, DARRELL	2020	1,953.68	0.00	1,953.68
3131 *	MCINNIS, LORI	2020	137.10	127.26	9.84
3036 *	MEYER, SIMON	2020	420.44	399.56	20.88
2055	MICHAUD, CHAD A	2020	770.05	0.00	770.05
1307 *	MICHAUD, GARY	2020	527.84	0.00	527.84
2107 *	MID OZARKS INVESTMENTS LLC	2020	1,012.26	691.22	321.04
2108 *	MID OZARKS INVESTMENTS LLC	2020	2,038.22	1,345.60	692.62
1692 *	MID-OZARKS INVESTMENTS LLC	2020	1,700.04	1,134.49	565.55
2121 *	MID-OZARKS INVESTMENTS LLC	2020	1,921.69	1,345.08	576.61
1693 *	MID-OZARKS INVESTMENTS, LLC	2020	2,179.89	1,334.00	845.89
1694 *	MID-OZARKS INVESTMENTS, LLC	2020	3,592.02	2,201.68	1,390.34
122	MIGNEAULT, CHRISTOPHER J	2020	2,554.63	0.00	2,554.63
2130 *	MIRANDA, GLADYS G	2020	746.05	0.00	746.05
2144 *	MORIN, ALAN J	2020	3,414.93	3.15	3,411.78
2151 *	MORIN, DAVID R	2020	9,555.87	0.00	9,555.87
1552	MORIN, DEVIN	2020	1,374.43	0.00	1,374.43
1976 *	MORIN, DUSTIN	2020	2,490.65	0.00	2,490.65
1979 *	MORIN, DUSTIN A	2020	399.88	0.00	399.88
2185 *	MORIN, EDDY	2020	409.02	300.00	109.02
1783 *	MORIN, ERIC	2020	354.18	353.93	0.25
29 *	CLINE, CHELSEA	2020	1,153.93	0.00	1,153.93
2213 *	MORIN, MAURICE J	2020	3,015.06	0.00	3,015.06
2214 *	MORIN, MAURICE J	2020	132.53	0.00	132.53
2252 *	MORNEAULT, FLORENCE	2020	2,247.30	2,210.18	37.12
2269	MYERS, RONALD J	2020	1,352.72	0.00	1,352.72
2270 *	NADEAU, IMELDA (LIFE ESTATE)	2020	206.79	0.00	206.79
2290	NADEAU, PHILIP K	2020	466.14	0.00	466.14
2216 *	NADEAU, RAYMOND J	2020	1,126.51	0.00	1,126.51
1403	NADEAU, RICKY	2020	3,950.77	0.00	3,950.77
1531	NADEAU, RICKY N	2020	2,426.67	2.30	2,424.37
2301	NELSON, RICHARD	2020	1,929.68	0.00	1,929.68
2834	NELSON, RICHARD G	2020	1,574.37	0.00	1,574.37
2899 *	NORSTATE FEDERAL CREDIT UNION	2020	1,793.73	1,488.11	305.62
2917 *	NORSTATE FEDERAL CREDIT UNION	2020	15,275.23	3,691.98	11,583.25
1649 *	NORTH BORDER PROPERTIES INC	2020	4,204.40	0.00	4,204.40
1652 *	NORTH BORDER PROPERTIES LLC	2020	5,977.56	5,977.21	0.35
3118	NORTHERN AROOSTOOK REGIONAL	2020	246.78	0.00	246.78
3105 *	O'GARA, DONNA M	2020	413.59	0.00	413.59
1752	OSGOOD, BARBARA L	2020	1,593.79	0.00	1,593.79
1793	OSGOOD, BARBARA L	2020	121.11	0.00	121.11
1650	OUELLETTE, ALLEN D	2020	1,722.89	0.00	1,722.89
2323	OUELLETTE, ALLEN D	2020	711.78	0.00	711.78
2333 *	OUELLETTE, CALVIN	2020	7,126.92	0.00	7,126.92
2325 *	OUELLETTE, DALE	2020	1,433.84	0.00	1,433.84
529 *	OUELLETTE, KAREN	2020	11.43	0.00	11.43
2362	OUELLETTE, REGINALD	2020	414.27	0.00	414.27
1507 *	OUELLETTE, ROBERT J	2020	1,796.01	796.46	999.55
2379	PARADIS, DEBORAH JOAN	2020	710.64	0.00	710.64
2380	PARADIS, EDDIE L	2020	162.92	0.00	162.92
2471 *	PELLETIER, J CLARENCE	2020	1,577.34	7.16	1,570.18
1664 *	PELLETIER, LOUISE L	2020	457.00	0.00	457.00
1085 *	PELLETIER, ROBERT E	2020	715.21	0.00	715.21
1090 *	PELLETIER, ROBERT E	2020	340.47	0.00	340.47
2536 *	PELLETIER, ROBERT E	2020	2,463.23	0.00	2,463.23
2537 *	PELLETIER, ROBERT E	2020	2,614.04	0.00	2,614.04
3222 *	PELLETIER, ROBERT E	2020	143.96	0.00	143.96

2550 *	PELLETIER, RONALD J	2020	672.93	0.00	672.93
2557 *	PERRAMOND ASSOCIATES	2020	21,076.84	20,984.79	92.05
160 *	PETIT MAITRE, ELODIE B	2020	1,092.23	0.00	1,092.23
2569 *	PICARD, LEO J	2020	631.80	0.00	631.80
2575 *	PICARD, PAUL	2020	923.14	697.17	225.97
93	PICARD, ROLAND G	2020	856.88	0.00	856.88
2766 *	PINEAU, BARBARA	2020	653.51	0.00	653.51
2583 *	PINEAU, BARBARA L	2020	655.80	0.00	655.80
94 *	PJM PROPERTIES, INC	2020	900.29	0.00	900.29
2585 *	PLOURDE, JENNIFER M	2020	693.50	599.54	93.96
282	PLOURDE, TOMMIE	2020	1,224.76	1.22	1,223.54
1857 *	PREECE, ROBERT J	2020	52.56	0.00	52.56
78 *	QUERZE, SHAWN S	2020	3,305.25	0.00	3,305.25
2623 *	RIOUX, GUILD	2020	313.05	0.07	312.98
2674 *	ROSSIGNOL, NICHOLAS N	2020	1,832.57	9.38	1,823.19
2675 *	ROSSIGNOL, NICHOLAS N	2020	5,671.37	26.22	5,645.15
2715 *	ROY, THOMAS M	2020	1,941.11	1,940.26	0.85
2732	SAUCIER, TINA	2020	5,726.21	0.00	5,726.21
2733	SAUCIER, TINA	2020	388.45	0.00	388.45
319 *	SCHLICHER, SARA	2020	506.13	0.00	506.13
1434 *	SCOTT, DONALD W	2020	297.05	0.00	297.05
1446 *	SELENE FINANCE LP	2020	2,305.57	0.00	2,305.57
1111 *	SFERRAZZA, BARTLO F	2020	654.20	0.00	654.20
2019 *	SHELTON, SAMUEL A	2020	1,205.34	1,202.45	2.89
2771	SIROIS, MICHAEL	2020	550.69	0.00	550.69
2772	SIROIS, MICHAEL	2020	1,054.53	7.55	1,046.98
2416	SPINNEY, JAMES	2020	1,238.47	0.00	1,238.47
2415 *	ST. PIERRE, ROBERT	2020	1,127.65	637.56	490.09
544 *	THERIAULT, GARY	2020	804.32	0.00	804.32
2534 *	THIBEAULT, GERALD R	2020	735.77	734.94	0.83
2926	THIBODEAU, MARIE MAE	2020	1,296.74	0.00	1,296.74
997 *	TMC OF MAINE	2020	2,444.95	0.00	2,444.95
578 *	TMC OF MAINE, LLC	2020	1,126.51	0.00	1,126.51
1635 *	TMC OF MAINE, LLC	2020	5,198.38	0.00	5,198.38
1860 *	TMC OF MAINE, LLC	2020	1,105.94	0.00	1,105.94
573 *	VACHON, KEVIN M	2020	3,878.79	0.00	3,878.79
2770 *	VETERANS AFFAIRS, SECRETARY OF	2020	2,552.35	0.00	2,552.35
2739	WEATHERSPOON, FITZROY P	2020	792.90	0.00	792.90
322	WINTERS, TIMOTHY S	2020	2,700.87	0.00	2,700.87
3030	WINTERS, TIMOTHY S	2020	334.75	0.00	334.75
1265	WITHERSPOON, FITZROY P	2020	2,198.17	0.00	2,198.17
2879	WJV HOLDINGS, LLC	2020	1,809.72	0.04	1,809.68
324 *	YOUNG, DEREK	2020	2,464.37	0.00	2,464.37
2469	ZACOUR, BRANDON	2020	5,351.47	0.00	5,351.47
2470	ZAKOUR, BRANDON	2020	852.31	0.00	852.31
2664	ZAKOUR, BRANDON	2020	1,345.87	0.00	1,345.87
3162	ZAKOUR, BRANDON	2020	418.16	0.00	418.16
Total:			479,902.33	97,555.36	382,346.97

* Paid after books closed on June 30, 2021 and time given to printer.

2019 Outstanding Real Estate Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
101	BAILLIE, DONNA L	2019	805.41	0.00	805.41
3085	* BAKER, WAYNE	2019	584.95	478.05	106.90
1430	BEAULIEU, CHRISTINA	2019	152.80	150.71	2.09
158	* BEAULIEU, GAETANE	2019	1031.75	0.00	1,031.75
749	* BEAULIEU, ROGER JR.	2019	1,791.06	919.11	871.95
2764	* BEAULIEU, ROGER JR.	2019	1,158.71	459.91	698.80
211	BELANGER, JACQUELINE L	2019	143.03	0.00	143.03
246	* BINETTE, NORMAND	2019	418.92	0.00	418.92
1158	* BOSSE, DONALD	2019	408.49	0.00	408.49
1653	* BOUCHER, COREY	2019	523.91	0.00	523.91
332	BOURGOIN, PETER	2019	2,691.99	0.00	2,691.99
333	BOURGOIN, PETER	2019	318.82	0.00	318.82
334	BOURGOIN, PETER	2019	3,876.13	0.00	3,876.13
336	BOURGOIN, REGINALD	2019	370.09	0.00	370.09
337	* BOURGOIN, REGINALD	2019	1,446.81	0.00	1,446.81
2906	* BROOKS-PFEFFER, EDITH	2019	2,396.56	0.00	2,396.56
374	* CAMPAGNA, JASON J	2019	2,906.84	743.16	2,163.68
385	* CANXUS BROADCASTING CORP	2019	116.00	104.04	11.96
390	CARPENTER, RONALD W.	2019	1,769.09	0.00	1,769.09
394	* CARRIER, RYAN J	2019	81.99	0.00	81.99
1832	* CHARETTE, GENE N SR	2019	379.23	289.26	89.97
32	* CLINE, CHELSEA D	2019	287.08	0.00	287.08
30	* CLINE, CHELSEA D.	2019	4,249.68	0.00	4,249.68
541	* COTE, ERNEST	2019	736.32	0.00	736.32
1392	* COUTURIER, DANIEL G.	2019	1,573.77	1340.37	233.40
1658	* CRAWFORD, MELISSA	2019	1,505.40	0.00	1,505.40
634	* CYR, ALLAN	2019	1,457.58	0.00	1,457.58
657	CYR, DANNY G SR	2019	436.01	0.00	436.01
658	CYR, DANNY G SR	2019	108.85	0.00	108.85
427	* CYR, TOBEY	2019	1,893.61	12.95	1,880.66
1044	* CYR, TOBEY	2019	265.11	0.00	265.11
827	DAIGLE, BRYAN M	2019	2,613.86	0.00	2,613.86
2053	* DEBOTTIS, JOHN P.	2019	1065.93	1013.52	52.41
2718	* DIONNE, ADAM J.	2019	682.61	0.00	682.61
1074	DIONNE, KELLY J.	2019	1046.40	0.00	1,046.40
1036	* DIONNE, KENNETH	2019	284.64	0.00	284.64
1037	* DIONNE, KENNETH	2019	304.17	0.00	304.17
1948	* DIONNE, SAMUEL	2019	1,437.04	0.00	1,437.04
210	* DUGAL, STEVEN	2019	1058.60	924.21	134.39
1262	* DUMONT, MARK V	2019	519.02	26.55	492.47
1263	* DUMONT, MARK V	2019	226.04	0.00	226.04
828	* GAGNON, GAIL YVONNE	2019	1,693.40	0.00	1,693.40
820	* GIRARD, BRIAN R.	2019	1,422.39	691.42	730.97
1139	GUILLEMETTE, THAD	2019	606.92	0.00	606.92
2186	* HEBERT, JOEL	2019	3,463.51	0.00	3,463.51
2187	* HEBERT, JOEL	2019	333.47	0.00	333.47
1590	* HEBERT, RONEL	2019	1,185.56	0.00	1,185.56
1513	* HILLEGASS, NORMAN L	2019	240.69	0.00	240.69
3187	* HILLEGASS, NORMAN L.	2019	638.66	0.00	638.66
1634	* HOWLETT, CHRISTOPHER M.	2019	1,151.38	0.00	1,151.38
1629	* KELLY, KARL	2019	1,517.61	0.00	1,517.61

1630	* KELLY, KARL	2019	6,708.30	2752.82	3,955.48
3111	* LAGASSE, SHAWN	2019	3,087.51	0.00	3,087.51
3163	* LAGASSE, THOMAS J., JR	2019	548.32	0.00	548.32
1688	* LAJOIE, SCOTTY K	2019	1,534.70	0.00	1,534.70
3110	* LAVERTU, JAMES L.	2019	477.52	0.00	477.52
3128	* LAVERTU, JAMES L.; ROY,	2019	86.87	0.00	86.87
1744	* LAVERTU, L JAMES	2019	1,273.46	0.00	1,273.46
1753	* LAVERTU, L JAMES	2019	199.18	0.00	199.18
1754	* LAVERTU, L JAMES	2019	204.07	0.00	204.07
1755	* LAVERTU, L JAMES	2019	216.27	0.00	216.27
1756	* LAVERTU, L JAMES	2019	184.53	0.00	184.53
1760	* LAVERTU, L JAMES	2019	230.92	0.00	230.92
1761	* LAVERTU, L JAMES	2019	230.92	0.00	230.92
1762	* LAVERTU, L JAMES	2019	5,038.30	0.00	5,038.30
1765	* LAVERTU, L JAMES	2019	255.34	0.00	255.34
1767	* LAVERTU, L JAMES	2019	477.52	0.00	477.52
1775	* LAVERTU, L JAMES	2019	1,705.61	0.00	1,705.61
1776	* LAVERTU, L JAMES	2019	221.16	0.00	221.16
1777	* LAVERTU, L JAMES	2019	221.16	0.00	221.16
3124	* LAVERTU, L JAMES	2019	262.66	0.00	262.66
679	* LEVESQUE, AMY M.	2019	1085.46	0.00	1,085.46
583	* LILLY, DARIN	2019	4,051.92	0.00	4,051.92
3081	MACINTYRE, WILLIAM J. III	2019	575.18	0.00	575.18
3082	MACINTYRE, WILLIAM J. III	2019	580.06	0.00	580.06
3083	MACINTYRE, WILLIAM J. III	2019	582.50	0.00	582.50
2146	MADAWASKA HOME LLC	2019	96.64	0.00	96.64
1968	* MARSTON JR, RICHARD	2019	2,428.30	2424.85	3.45
2300	* MAXFIELD, JUNE D.	2019	775.39	0.00	775.39
2017	* MAZEROLLE, RONALD	2019	2,731.05	0.00	2,731.05
2055	MICHAUD, CHAD A.	2019	887.70	0.00	887.70
122	* MIGNEAULT, CHRISTOPHER J.	2019	2,794.53	0.00	2,794.53
1552	* MORIN, DEVIN	2019	1,661.66	1002.12	659.54
29	* CLINE, CHELSEA	2019	1,297.87	0.00	1,297.87
2269	* MYERS, RONALD J.	2019	1,510.29	0.00	1,510.29
2290	* NADEAU, PHILIP K	2019	562.97	530.27	32.70
2216	* NADEAU, RAYMOND J. AND KATHY M.	2019	1,268.57	0.00	1,268.57
1403	NADEAU, RICKY	2019	4,286.31	3507.40	778.91
2301	* NELSON, RICHARD	2019	2,254.95	0.00	2,254.95
2834	* NELSON, RICHARD G.	2019	1,747.11	0.00	1,747.11
1752	OSGOOD, BARBARA L.	2019	1,896.05	0.00	1,896.05
1793	OSGOOD, BARBARA L.	2019	194.30	0.00	194.30
2325	* OUELLETTE, DALE	2019	1,725.14	0.00	1,725.14
2362	OUELLETTE, REGINALD	2019	631.33	0.00	631.33
2379	PARADIS, DEBORAH JOAN	2019	824.22	0.00	824.22
2380	PARADIS, EDDIE L	2019	362.77	0.00	362.77
2550	* PELLETIER, RONALD J	2019	912.11	0.00	912.11
93	* PICARD, ROLAND G.	2019	980.47	0.00	980.47
2732	* SAUCIER, TINA	2019	6,183.37	0.00	6,183.37
2733	* SAUCIER, TINA	2019	479.96	0.00	479.96
2771	SIROIS, MICHAEL	2019	653.31	0.00	653.31
2416	* SPINNEY, JAMES	2019	1,388.21	0.00	1,388.21
2926	* THIBODEAU, MARIE MAE	2019	1,478.53	275.66	1,202.87
997	* TMC OF MAINE	2019	2,677.34	0.00	2,677.34
578	* TMC OF MAINE, LLC	2019	1,268.57	0.00	1,268.57
1635	* TMC OF MAINE, LLC	2019	5,619.38	0.00	5,619.38
1860	* TMC OF MAINE, LLC	2019	1,246.60	0.00	1,246.60
2739	* WEATHERSPOON, FITZROY P	2019	912.11	0.00	912.11
1265	* WITHERSPOON, FITZROY P.	2019	2,413.65	0.00	2,413.65

2469	ZAKOUR, BRANDON	2019	5,782.96	0.00	5,782.96
2470	ZAKOUR, BRANDON	2019	975.59	0.00	975.59
2664	ZAKOUR, BRANDON	2019	1,502.96	0.00	1,502.96
3162	ZAKOUR, BRANDON	2019	511.70	0.00	511.70
	Total:		152,341.30	17,646.38	134,694.92

* Paid after books closed on June 30, 2021 and time given to printer.

2018 Outstanding Real Estate Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
211	BELANGER, JACQUELINE L	2018	132.01	-10.00	142.01
246	* BINETTE, NORMAND	2018	369.68	-10.00	379.68
336	BOURGOIN, REGINALD	2018	327.61	-10.00	337.61
337	* BOURGOIN, REGINALD	2018	1,255.16	-10.00	1,265.16
657	CYR, DANNY G SR	2018	307.04	306.50	0.54
1044	* CYR, TOBEY	2018	237.17	-10.00	247.17
827	DAIGLE, BRYAN M	2018	2,260.54	-10.00	2,270.54
2718	* DIONNE, ADAM J.	2018	596.83	-10.00	606.83
1074	DIONNE, KELLY J.	2018	917.07	-17.00	934.07
1590	* HEBERT, RONEL	2018	509.49	-10.00	519.49
3081	MACINTYRE, WILLIAM J. III	2018	511.14	-17.00	528.14
3082	MACINTYRE, WILLIAM J. III	2018	508.49	-10.00	518.49
3083	MACINTYRE, WILLIAM J. III	2018	510.60	-10.00	520.60
29	* MORIN CLINE, CHELSEA	2018	1,126.86	-10.00	1,136.86
30	* MORIN CLINE, CHELSEA	2018	3,676.59	0.00	3,676.59
32	* MORIN CLINE, CHELSEA	2018	256.10	-10.00	266.10
2216	* NADEAU, RAYMOND J. AND KATHY M.	2018	1,101.62	-10.00	1,111.62
2771	SIROIS, MICHAEL	2018	578.44	-17.00	595.44
Total:			15,182.44	125.50	15,056.94

* Paid after books closed on June 30, 2021 and time given to printer.

2017 Outstanding Real Estate Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
246	BELANGER, JACQUELINE L	2017	123.41	-9.95	133.36
246 *	BINETTE, NORMAND	2017	285.65	0.00	285.65
336	BOURGOIN, REGINALD	2017	314.39	114.22	200.17
2718 *	DIONNE, ADAM J.	2017	577.23	-9.95	587.18
3081	MACINTYRE, WILLIAM J. III	2017	493.58	428.83	64.75
3082	MACINTYRE, WILLIAM J. III	2017	490.99	442.37	48.62
3083	MACINTYRE, WILLIAM J. III	2017	493.04	445.53	47.51
29 *	MORIN CLINE, CHELSEA	2017	1,094.72	-9.95	1,104.67
2771	SIROIS, MICHAEL	2017	559.20	486.69	72.51
		Total:	4,432.21	1,887.79	2,544.42

* Paid after books closed on June 30, 2021 and time given to printer.

2016 Outstanding Real Estate Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
246	* BINETTE, NORMAND	2016	338.88	-9.85	348.73
2718	ROY, VERNON	2016	548.39	-9.85	558.24
		Total:	887.27	- 19.70	906.97

* Paid after books closed on June 30, 2021 and time given to printer.

2015 Outstanding Real Estate Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
246	* BINETTE, NORMAND	2015	333.08	-7.67	340.75
		Total:	333.08	- 7.67	340.75

* Paid after books closed on June 30, 2021 and time given to printer.

2020 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
7 *	AROOSTOOK BEVERAGE CO	2020	25.41	25.27	0.14
318	BAY COMMUNICATIONS II, LLC	2020	145.78	0.00	145.78
22	CANXUS BROADCASTING CORP	2020	751.01	0.00	751.01
219	CATALINA MARKETING CORP.	2020	86.60	0.00	86.60
299	CIGARET SHOPPER	2020	358.11	11.85	346.26
345	Context Media LLC DBA: Outcome Hlt	2020	75.66	0.00	75.66
32	COTE FARM	2020	1,464.69	0.00	1,464.69
61 *	DIRECTV, LLC	2020	65.51	0.00	65.51
67 *	DUFOUR AUTO BODY INC	2020	80.77	0.00	80.77
160	GATEWAY HOSPITALITY, LLC	2020	1,394.35	0.00	1,394.35
265 *	HEAD TO TOE	2020	52.58	52.32	0.26
104	HENDRICH VENDING INC	2020	25.41	17.33	8.08
342	Huntington Technology Finance & Su	2020	161.28	93.14	68.14
266	INTERIOR ACCENTS	2020	69.85	0.00	69.85
118	J & N WATER DISTRIBUTORS	2020	25.66	0.00	25.66
122	LAVERTU, L JAMES	2020	243.81	0.00	243.81
125 *	LEVESQUE OFFICE SUPPLY	2020	1,337.18	0.00	1,337.18
124 *	LEVESQUE OFFICE SUPPLY, INC	2020	329.91	0.00	329.91
131 *	LONG LAKE CONSTRUCTION	2020	879.27	0.71	878.56
255	MARLENE'S CUTTING EDGE	2020	25.41	0.00	25.41
138 *	MARTIN'S MOTEL	2020	160.52	0.00	160.52
144	MODERN TOUCH	2020	75.93	0.00	75.93
145 *	MONTREAL MAINE & ATLANTIC RR	2020	365.74	0.00	365.74
147 *	MORIN'S VARIETY	2020	1,576.19	0.00	1,576.19
348	MORNEAULT, CHAD M	2020	196.81	0.00	196.81
42	NORTHERN MAINE SURVEYORS	2020	990.52	0.00	990.52
333	ORCHIDS	2020	634.96	0.00	634.96
268	PARTY STARTERS & MORE	2020	36.33	0.00	36.33
239	PAWS & CLAWS	2020	69.85	0.00	69.85
168	PETE'S CAR WASH & REDEMPTION	2020	67.82	0.00	67.82
169	PETE'S LAUNDROMAT	2020	117.08	0.00	117.08
151 *	RAY'S POTATO FARM INC	2020	553.15	0.00	553.15
282 *	ROB'S AUTO REPAIR & SALVAGE	2020	65.53	0.00	65.53
341	THE BAKERY ON MAIN	2020	1,067.99	0.00	1,067.99
335	TOMRA MAINE	2020	734.76	0.00	734.76
		Total:	14,311.43	200.62	14,110.81

* Paid after books closed on June 30, 2021 and time given to printer.

2019 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
318	BAY COMMUNICATIONS II, LLC	2019	133.17	0.00	133.17
20	BRY'S QUICK STOP	2019	122.26	0.00	122.26
22	CANXUS BROADCASTING CORP	2019	686.02	0.00	686.02
219	CATALINA MARKETING CORP.	2019	79.11	0.00	79.11
61	* DIRECTV, LLC	2019	59.16	60.78	-1.62
67	* DUFOUR AUTO BODY INC	2019	73.78	0.00	73.78
160	GATEWAY HOSPITALITY, LLC	2019	1,273.68	0.00	1,273.68
227	HIGI SH LLC	2019	73.08	0.00	73.08
266	INTERIOR ACCENTS	2019	63.80	0.00	63.80
118	J & N WATER DISTRIBUTORS	2019	23.43	0.00	23.43
122	LAVERTU, L JAMES	2019	222.72	0.00	222.72
255	MARLENE'S CUTTING EDGE	2019	23.20	0.00	23.20
138	* MARTIN'S MOTEL	2019	146.62	0.00	146.62
144	MODERN TOUCH	2019	69.37	0.00	69.37
42	NORTHERN MAINE SURVEYORS	2019	904.80	0.00	904.80
333	ORCHIDS	2019	580.00	0.00	580.00
268	PARTY STARTERS & MORE	2019	33.18	0.00	33.18
239	PAWS & CLAWS	2019	63.80	0.00	63.80
168	PETE'S CAR WASH & REDEMPTION	2019	61.94	0.00	61.94
169	PETE'S LAUNDROMAT	2019	106.95	0.00	106.95
282	* ROB'S AUTO REPAIR & SALVAGE	2019	59.86	0.00	59.86
335	TOMRA MAINE	2019	748.43	0.00	748.43
259	WESTERN UNION FINANCIAL SVCS, INC	2019	23.20	0.00	23.20
Total:			5,631.56	60.78	5,570.78

* Paid after books closed on June 30, 2021 and time given to printer.

2018 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
318	BAY COMMUNICATIONS II, LLC	2018	115.95	0.00	115.95
20	BRY'S QUICK STOP	2018	106.45	0.00	106.45
22	CANXUS BROADCASTING CORP	2018	597.31	0.00	597.31
219	CATALINA MARKETING CORP.	2018	68.88	0.00	68.88
67	* DUFOUR AUTO BODY INC	2018	64.24	0.00	64.24
160	GATEWAY HOSPITALITY, LLC	2018	1,108.98	0.00	1,108.98
227	HIGI SH LLC	2018	74.13	0.00	74.13
266	INTERIOR ACCENTS	2018	55.55	0.00	55.55
118	J & N WATER DISTRIBUTORS	2018	20.40	0.00	20.40
122	LAVERTU, L JAMES	2018	193.92	0.00	193.92
138	* MARTIN'S MOTEL	2018	305.63	0.00	305.63
42	NORTHERN MAINE SURVEYORS	2018	787.80	0.00	787.80
333	ORCHIDS	2018	505.00	0.00	505.00
268	PARTY STARTERS & MORE	2018	28.89	0.00	28.89
239	PAWS & CLAWS	2018	55.55	0.00	55.55
168	PETE'S CAR WASH & REDEMPTION	2018	53.93	0.00	53.93
169	PETE'S LAUNDROMAT	2018	93.12	0.00	93.12
282	* ROB'S AUTO REPAIR & SALVAGE	2018	52.12	0.00	52.12
189	ROSSIGNOL INC, L E	2018	131.70	0.00	131.70
335	TOMRA MAINE	2018	733.06	636.77	96.29
Total:			5,152.61	636.77	4,515.84

* Paid after books closed on June 30, 2021 and time given to printer.

2017 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
318	BAY COMMUNICATIONS II, LLC	2017	113.08	0.00	113.08
11	BEAULIEU, ALAN	2017	129.63	0.00	129.63
22	CANXUS BROADCASTING CORP	2017	582.53	0.00	582.53
219	CATALINA MARKETING CORP.	2017	67.18	0.00	67.18
160	GATEWAY HOSPITALITY, LLC	2017	1,081.53	0.00	1,081.53
227	HIGI SH LLC	2017	79.19	50.80	28.39
266	INTERIOR ACCENTS	2017	54.18	0.00	54.18
118	J & N WATER DISTRIBUTORS	2017	19.90	0.00	19.90
122	LAVERTU, L JAMES	2017	189.12	0.00	189.12
138	* MARTIN'S MOTEL	2017	298.06	0.00	298.06
42	NORTHERN MAINE SURVEYORS	2017	768.30	0.00	768.30
239	PAWS & CLAWS	2017	54.18	44.30	9.88
168	PETE'S CAR WASH & REDEMPTION	2017	52.60	0.00	52.60
169	PETE'S LAUNDROMAT	2017	90.82	0.00	90.82
171	PINE STATE TRADING INC	2017	148.14	0.00	148.14
282	* ROB'S AUTO REPAIR & SALVAGE	2017	50.83	0.00	50.83
300	ROGER BEAULIEU	2017	21.67	0.00	21.67
194	SHAW REAL ESTATE	2017	123.32	0.00	123.32
200	SURE WINNER FOODS	2017	78.60	0.00	78.60
311	TIMEPAYMENT CORP	2017	124.11	0.00	124.11
210	WHITCOMB, SHARON	2017	139.28	0.00	139.28
292	WICKED WATER GRAPHICS	2017	433.40	0.00	433.40
Total:			4,699.65	95.10	4,604.55

* Paid after books closed on June 30, 2021 and time given to printer.

2016 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
11	BEAULIEU, ALAN	2016	123.05	0.00	123.05
22	CANXUS BROADCASTING CORP	2016	552.96	0.00	552.96
240	CWC SERVICES	2016	102.85	0.00	102.85
160	GATEWAY HOSPITALITY, LLC	2016	1,026.63	0.00	1,026.63
266	INTERIOR ACCENTS	2016	51.43	0.00	51.43
118	J & N WATER DISTRIBUTORS	2016	18.89	0.00	18.89
122	LAVERTU, L JAMES	2016	179.52	0.00	179.52
138	* MARTIN'S MOTEL	2016	282.93	0.00	282.93
42	NORTHERN MAINE SURVEYORS	2016	729.30	0.00	729.30
168	PETE'S CAR WASH & REDEMPTION	2016	49.93	0.00	49.93
169	PETE'S LAUNDROMAT	2016	86.21	0.00	86.21
282	* ROB'S AUTO REPAIR & SALVAGE	2016	48.25	0.00	48.25
300	ROGER BEAULIEU	2016	20.57	0.00	20.57
194	SHAW REAL ESTATE	2016	117.06	0.00	117.06
200	SURE WINNER FOODS	2016	74.61	0.00	74.61
311	TIMEPAYMENT CORP	2016	546.04	0.00	546.04
163	TRENZ PLUS	2016	108.65	0.00	108.65
8	VISION CARE OF MAINE	2016	752.86	0.00	752.86
210	WHITCOMB, SHARON	2016	132.21	0.00	132.21
292	WICKED WATER GRAPHICS	2016	411.40	0.00	411.40
Total:			5,415.35	0.00	5,415.35

* Paid after books closed on June 30, 2021 and time given to printer.

2015 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
11	BEAULIEU, ALAN	2015	122.39	0.00	122.39
22	CANXUS BROADCASTING CORP	2015	550.00	0.00	550.00
240	CWC SERVICES	2015	102.30	0.00	102.30
99	FROM HAIR TO THERE	2015	86.86	0.00	86.86
160	GATEWAY HOSPITALITY, LLC	2015	1,021.16	0.00	1,021.16
69	GENTLE TOUCH DAY SPA & TANNING	2015	295.18	0.00	295.18
118	J & N WATER DISTRIBUTORS	2015	18.79	0.00	18.79
122	LAVERTU, L JAMES	2015	178.56	0.00	178.56
42	NORTHERN MAINE SURVEYORS	2015	725.40	0.00	725.40
168	PETE'S CAR WASH & REDEMPTION	2015	49.66	0.00	49.66
169	PETE'S LAUNDROMAT	2015	85.75	0.00	85.75
282	* ROB'S AUTO REPAIR & SALVAGE	2015	47.99	0.00	47.99
194	SHAW REAL ESTATE	2015	116.44	0.00	116.44
311	TIMEPAYMENT CORP	2015	437.84	0.00	437.84
8	VISION CARE OF MAINE	2015	748.84	0.00	748.84
210	WHITCOMB, SHARON	2015	131.50	0.00	131.50
292	WICKED WATER GRAPHICS	2015	409.20	0.00	409.20
Total:			5,127.86	0.00	5,127.86

* Paid after books closed on June 30, 2021 and time given to printer.

2014 Personal Property Taxes

as of: 06/30/2021

Acct	Name	Year	Original Tax	Payment / Adjustments	Amount Due
11	BEAULIEU, ALAN	2014	114.49	0.00	114.49
14	* BEAUREGARD, JULIEN	2014	840.25	0.00	840.25
22	CANXUS BROADCASTING CORP	2014	514.52	0.00	514.52
245	CHARLES-THOMAS HAIR COLOR	2014	19.14	0.00	19.14
240	CWC SERVICES	2014	95.70	0.00	95.70
99	FROM HAIR TO THERE	2014	81.26	0.00	81.26
69	GENTLE TOUCH DAY SPA & TANNING	2014	276.14	0.00	276.14
118	J & N WATER DISTRIBUTORS	2014	17.57	0.00	17.57
258	JERRY T'S TAVERN	2014	417.60	0.00	417.60
122	LAVERTU, L JAMES	2014	167.04	0.00	167.04
42	NORTHERN MAINE SURVEYORS	2014	678.60	0.00	678.60
160	NORTHERN MAINE TRAVEL INC	2014	592.64	0.00	592.64
239	PAWS & CLAWS	2014	47.85	0.00	47.85
168	PETE'S CAR WASH & REDEMPTION	2014	51.16	0.00	51.16
169	PETE'S LAUNDROMAT	2014	80.21	0.00	80.21
178	RADIO SHACK/MUSIC CENTER	2014	105.44	0.00	105.44
241	* RAGG'S MUSIC / RENTAL CENTRAL	2014	40.54	0.00	40.54
282	* ROB'S AUTO REPAIR & SALVAGE	2014	44.89	0.00	44.89
194	SHAW REAL ESTATE	2014	108.92	41.17	67.75
8	VISION CARE OF MAINE	2014	700.52	0.00	700.52
210	WHITCOMB, SHARON	2014	123.02	0.00	123.02
292	WICKED WATER GRAPHICS	2014	438.31	0.00	438.31
Total:			5,555.81	41.17	5,514.64

* Paid after books closed on June 30, 2021 and time given to printer.

Audit Report

Pursuant to Title 30-A § 2801(3): 3. Post audit report. The report shall contain the statement that the complete post audit report for the last municipal year is on file at the municipal office and the following excerpts from the report:

- A. Name and address of the auditor;
- B. Auditor's comments and suggestions for improving the financial administration;
- C. Comparative balance sheet;
- D. Statement of departmental operations.





Chester M. Kearney
Certified Public Accountants

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Barbara E. McGuire, CPA, CGMA
Timothy P. Poitras, CPA, CGMA

To the Selectboard of
Town of Madawaska, Maine

INDEPENDENT AUDITORS' REPORT

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of Madawaska, Maine, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town of Madawaska, Maine, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 4 through 12, the budgetary comparison information on page 76 and the pension and OPEB schedules on Pages 77 to 86 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Madawaska Maine's basic financial statements. The accompanying supplementary information on pages 87 to 116 and the accompanying schedule of expenditures of federal awards, as required by *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 14, 2022 on our consideration of the Town of Madawaska's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town of Madawaska's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Chester M. Kearney

Presque Isle, Maine
April 14, 2022

**REQUIRED SUPPLEMENTARY INFORMATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021**

(UNAUDITED)

The following management's discussion and analysis of Town of Madawaska, Maine's financial performance provides an overview of the Town's financial activities for the fiscal year ended June 30, 2021. Please read it in conjunction with the Town's financial statements.

Financial Statement Overview

The Town of Madawaska's basic financial statements include the following components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also includes required supplementary information which consists of the general fund budgetary comparison schedule, pension and OPEB related information and other supplementary information which includes combining and other schedules.

Basic Financial Statements

The basic financial statements include financial information in two differing views: the government-wide financial statements and the fund financial statements. These basic financial statements also include the notes to financial statements that explain in more detail certain information in the financial statements and also provide the user with the accounting policies used in the preparation of the financial statements.

Government-Wide Financial Statements

The government-wide financial statements provide a broad view of the Town's operations in a manner that is similar to private businesses. These statements provide both short-term as well as long-term information in regards to the Town's financial position. These financial statements are prepared using the accrual basis of accounting. This measurement focus takes into account all revenues and expenses associated with the fiscal year regardless of when cash is received or paid. The government-wide financial statements include the following two statements:

The Statement of Net Position - this statement presents *all* of the government's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being reported as net position.

The Statement of Activities - this statement presents information that shows how the government's net position changed during the period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flow.

Both of the above-mentioned financial statements have separate columns for the two different types of Town activities. The types of activities presented for the Town of Madawaska are:

- *Governmental activities* - The activities in this section are mostly supported by taxes and intergovernmental revenues (federal and state grants). Most of the Town's basic services are reported in governmental activities, which include general government, protection, health, sanitation and public works, library, recreation, education, agencies, unclassified and program expenditures.
- *Business-type activities* - These activities are normally intended to recover all or a significant portion of their costs through user fees and/or charges to external users for goods and/or services. These activities for the Town of Madawaska include the water pollution fund, the school lunch program and the community gym fund.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Madawaska, like other local governments uses fund accounting to ensure and demonstrate compliance with financial related legal requirements. All of the funds of the Town of Madawaska can be divided into three categories: governmental, proprietary and fiduciary funds.

Governmental funds: Most of the basic services provided by the Town are financed through governmental funds. Governmental funds are used to account for essentially the same functions reported in governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources. They also focus on the balance of spendable resources available at the end of the fiscal year. Such information will be useful in evaluating the government's near-term financing requirements. This approach is known as the current financial resources measurement focus and the modified accrual basis of accounting. Under this approach, revenues are recorded when cash is received or when susceptible to accrual. Expenditures are recorded when liabilities are incurred and due. These statements provide a detailed short-term view of the Town's finances to assist in determining whether there will be adequate financial resources available to meet the current needs of the Town.

Because the focus of governmental funds is narrower than that of government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. These reconciliations are presented on the page immediately following each governmental fund financial statement.

The Town of Madawaska presents seven columns in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances. The Town's major governmental funds are the general fund, the education fund, the UDAG fund, the WWTF RD Grant fund, the Capital Reserve fund and the Downtown Revitalization fund. All other funds are shown as nonmajor and are combined in the "Other Governmental Funds" column on these statements.

The general fund is the only fund for which the Town legally adopted a budget. The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund - Budget and Actual - Education Fund provides a comparison of the original and final budget and the actual expenditures for the current year.

Proprietary Funds: The Town of Madawaska maintains three proprietary funds; the Water Pollution Control fund, the School Lunch fund and the Community Gym fund. These funds are used to show activities that operate more like those of commercial enterprises. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Like the government-wide financial statements, proprietary fund financial statements use the accrual basis of accounting. No reconciliation is needed between the government-wide financial statements for business-type activities and the proprietary fund financial statements.

Fiduciary Funds: These funds are used to account for resources held for the benefit of parties outside the Town of Madawaska. These funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the Town's own programs. The accounting used for fiduciary funds are much like that of proprietary funds. They use the accrual basis of accounting.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the Government-Wide and the Fund Financial Statements. The Notes to Financial Statements can be found following the Statement of Net Position - Fiduciary Funds.

Required Supplementary Information

The basic financial statements are followed by a section of required supplementary information, which includes a Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund, a Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - Education Fund, a Schedule of Proportionate Share of the Net Pension Liability, a Schedule of Contributions - Pensions, a Schedule of Proportionate Share of the Net OPEB Liability - Group Life, a Schedule of Changes in Net OPEB Liability - MMEHT Health Plan, a Schedule of Changes in Net OPEB Liability - MEABT Health Plan, a Schedule of Changes in Net OPEB Liability and Related Ratios - MMEHT Health Plan, a Schedule of Changes in Net OPEB Liability and Related Ratios - MEABT Health Plan, a Schedule of Contributions - OPEB - Group Life, a Schedule of Contributions - OPEB - Health Plans and Notes to Required Supplementary Information.

Other Supplementary Information

Other supplementary information follows the required supplementary information. These combining and other schedules provide information in regards to nonmajor funds, capital asset activity and other detailed budgetary information for the general fund.

Government-Wide Financial Analysis

Our analysis below focuses on the net position and changes in net position of the Town's governmental activities. The Town's total net position for governmental funds is \$25,313,001 compared to \$24,627,578 in the prior year, an increase of \$685,423. For the business-type activities total net position is \$586,842 as compared to \$(1,024,076) in the prior year, an increase of \$1,610,918.

Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements - is \$5,720,647 at the end of this year for governmental activities. The business-type activities unrestricted net position is \$696,944.

Table 1
Town of Madawaska, Maine
Net Position
June 30,

	<u>Governmental Activities</u>		<u>Business-type Activities</u>	
	<u>2021</u>	<u>2020 (Restated)</u>	<u>2021</u>	<u>2020 (Restated)</u>
Assets:				
Current Assets	\$ 8,077,356	\$10,194,167	\$ 999,808	\$ 984,300
Noncurrent Assets - Capital Assets	<u>26,693,566</u>	<u>25,026,441</u>	<u>7,955,871</u>	<u>7,804,911</u>
Total Assets	<u>34,770,422</u>	<u>35,220,608</u>	<u>8,881,491</u>	<u>8,789,211</u>
Deferred Outflows of Resources:				
Deferred Outflows Related to OPEB	260,783	270,928	-	-
Deferred Outflows Related to Pensions	<u>612,531</u>	<u>603,146</u>	-	-
Total Deferred Outflows of Resources	<u>873,314</u>	<u>874,074</u>	-	-
Liabilities:				
Current Liabilities	1,011,252	1,378,981	302,864	6,131
Noncurrent Liabilities	<u>9,225,900</u>	<u>9,665,003</u>	<u>8,065,973</u>	<u>9,807,156</u>
Total Liabilities	<u>10,237,152</u>	<u>11,043,984</u>	<u>8,368,837</u>	<u>9,813,287</u>
Deferred Inflows of Resources:				
Prepaid Taxes		7,788	-	-
Deferred Inflows Related to OPEB	56,599	76,811	-	-
Deferred Inflows Related to Pensions	<u>37,484</u>	<u>338,521</u>	-	-
Total Deferred Inflows of Resources	<u>94,083</u>	<u>423,120</u>	-	-
Net Position:				
Net Investment in Capital Assets	18,234,067	18,437,052	(110,102)	(2,002,245)
Restricted	1,358,287	2,606,353	696,944	-
Unrestricted	<u>5,720,647</u>	<u>3,584,173</u>	<u>644,881</u>	<u>978,169</u>
Total Net Position	<u>\$ 25,313,001</u>	<u>\$24,627,578</u>	<u>\$ 586,842</u>	<u>\$ (1,024,076)</u>

Revenues and Expenses

Revenues for the Town's governmental activities increased by 11.18%, while total expenses decreased by 7.72%. The Town incurred the largest revenue increase in operating grants and contributions. The Town's expenses increased primarily in unclassified.

Revenues for the business-type funds increased by 24.83%, while expenses increased by 8.74%.

Table 2
Town of Madawaska, Maine
Changes in Net Position
For the Years Ended June 30,

	<u>Governmental Activities</u>		<u>Business-type Activities</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Revenues				
<i>Program Revenues:</i>				
Charges for services	\$ 856,706	\$ 465,445	\$ 873,215	801,049
Grants and contributions	4,909,075	2,038,914	361,522	116,315
<i>General Revenues:</i>				
Taxes	8,077,064	8,415,629	-	-
Grants and contributions not restricted to specific programs	3,098,245	5,352,202	-	-
Miscellaneous	<u>1,741,169</u>	<u>531,503</u>	<u>16,189</u>	<u>84,710</u>
Total Revenues	<u>18,682,259</u>	<u>16,803,693</u>	<u>1,250,926</u>	<u>1,002,074</u>
Expenses				
<i>Current:</i>				
General government	944,419	1,165,841	-	-
Protection	1,416,288	1,461,088	-	-
Health, sanitation and public works	2,261,123	1,404,770	750,878	647,801
Library	106,512	114,635	-	-
Recreation	485,904	456,277	19,422	17,843
Education	7,294,756	7,245,731	336,988	352,806
County tax	472,703	427,312	-	-
Agencies	21,465	10,207	-	-
Unclassified	2,701,879	2,791,283	-	-
Capital outlay	258,437	-	-	-
Program expenditures	-	1,620,259	-	-
State of Maine - on-behalf payments	448,881	1,059,453	-	-
Interest expense	117,189	155,022	-	-
Total Expenses	<u>16,529,556</u>	<u>17,911,878</u>	<u>1,107,288</u>	<u>1,018,250</u>
Transfers	<u>(1,467,280)</u>	<u>(45,976)</u>	<u>1,467,280</u>	<u>45,976</u>
Change in Net Position	685,423	(1,154,161)	1,610,918	29,800
Net Position - July 1, Restated	<u>24,627,578</u>	<u>25,781,739</u>	<u>(1,024,076)</u>	<u>(1,053,876)</u>
Net Position - June 30	<u>\$ 25,313,001</u>	<u>\$ 24,627,578</u>	<u>\$ 586,842</u>	<u>\$(1,024,076)</u>

Financial Analysis of the Town's Fund Statements

Governmental funds: The financial reporting focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information may be useful in assessing the Town's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's financial position at the end of the year and the net resources available for spending.

Table 3
Town of Madawaska, Maine
Fund Balances - Governmental Funds
June 30,

	<u>2021</u>	<u>2020 (Restated)</u>	<u>Change</u>
Major Funds:			
General Fund			
Nonspendable	\$ 168,085	\$ 174,206	\$ (6,121)
Committed	160,000	80,000	80,000
Assigned	1,266,129	833,542	432,587
Unassigned	<u>2,077,613</u>	<u>1,051,325</u>	<u>1,026,288</u>
Total General Fund	<u>3,671,827</u>	<u>2,139,073</u>	<u>1,532,754</u>
WWTF RD Grant:			
Committed	284,458	271,642	12,816
Total WWTF RD Grant	<u>284,458</u>	<u>271,642</u>	<u>12,816</u>
Downtown Revitalization Fund			
Restricted	1,172,597	1,808,564	(635,967)
Total Downtown Revitalization Fund	<u>1,172,597</u>	<u>1,808,564</u>	<u>(635,967)</u>
Total Major Funds	<u>\$ 5,144,653</u>	<u>\$ 5,144,653</u>	<u>\$909,603</u>
Nonmajor Funds:			
Restricted	185,690	251,451	\$ (65,761)
Committed	1,771,878	1,363,947	407,931
Assigned	91,962	103,108	(11,146)
Unassigned	<u>(169,121)</u>	<u>(88,579)</u>	<u>(80,542)</u>
Total Nonmajor Funds	<u>\$ 1,880,409</u>	<u>\$ 1,629,927</u>	<u>\$250,482</u>

The changes to total fund balances for the general fund, education fund, UDAG fund, WWTF RD grant, capital reserve fund, downtown revitalization fund and nonmajor funds occurred due to the regular activity of operations.

Proprietary funds: The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The net position of the water pollution control fund increased to \$534,779, increasing by \$1,619,698, while the school lunch fund had a net position of \$0, a decrease of \$8,900 from the prior year. Likewise, the net position of the community gym fund increased to \$52,063 from \$51,943, an increase of \$120.

Budgetary Highlights

There were no differences between the original and final budget for the general fund.

The general fund actual revenues exceeded budgeted revenues by \$979,019. All revenue categories exceeded budget.

The general fund appropriations exceeded actual expenditures by \$820,992. All expenditure categories were within or under budget with the exception of interest expense.

Capital Asset and Debt Administration

Capital Assets

As of June 30, 2021, the net book value of capital assets recorded by the Town increased by \$393,617. This was a result of current year capital additions of \$2,314,080 less depreciation expense of \$1,920,463.

**Table
4
Town of Madawaska, Maine
Capital Assets (Net of
Depreciation)
June 30,**

	<u>2021</u>	<u>2020</u>
Land and construction in progress	\$ 2,069,976	\$ 7,792,333
Buildings and improvements	6,292,701	6,770,503
Equipment, furniture and vehicles	1,244,366	1,423,534
Infrastructure	<u>22,417,168</u>	<u>15,644,224</u>
Total	<u>\$32,024,211</u>	<u>\$31,630,594</u>

Debt

At June 30, 2021, the Town had \$14,170,222 in bonds and notes from direct borrowings outstanding versus \$13,893,568 last year, a net increase of 1.9%. Refer to Note 7 of Notes to Financial Statements for more detailed information.

Currently Known Facts, Decisions or Conditions

The outbreak of COVID-19 has been declared a pandemic and led to a national state of emergency in the United States. Refer to Note 1 of Notes to Financial Statements for more detailed information.

At present it is not possible, with any degree of certainty, to estimate the impact of COVID-19 on the revenues, expenditures, budget or overall financial position of the Town. No assurance can be given regarding future events or impacts because these actions and events are unpredictable or unknowable at this time and are outside the control of the Town.

Economic Factors and Next Year's Budgets and Rates

For the 2022 fiscal year, the Town will be faced with the uncertainty of state funding, along with reductions in certain other revenues and tax base.

In light of future economic uncertainties, the Town adopted a fund balance policy on May 1, 2012 to provide for the sound financial management of the Town's unassigned fund balance. The policy established targeted levels of 30-, 60- and 90-days of unassigned fund balance based on the current year's approved expense budget. Calculation of each tier will be reported to the Selectboard on an annual basis, prior to May 1st. The policy also provides for corrective actions to be taken should the balance fall below targeted minimums. Advance voter authorization is required for any change in use of unassigned fund balance with the exception of emergency funding, which is subject to approval by the Selectboard.

Contacting the Town's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town Finance Department at 328 St. Thomas Street, Suite 101, Madawaska, Maine 04756.

TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION

JUNE 30, 2021

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Current Assets			
Cash and cash equivalents	\$ 7,311,217	\$ -	\$ 7,311,217
Accounts receivable (net of allowance for uncollectibles)			
Taxes	386,459	-	386,459
Liens	168,085	-	168,085
Notes	149,879	-	149,879
Other	344,912	99,154	444,066
Due from other governments	573,614	21,922	595,536
Internal balances	(856,810)	878,732	21,922
Total current assets	8,077,356	999,808	9,077,164
Noncurrent assets			
Investment in joint venture - VRF	249,151	-	249,151
Investment in joint venture - NARAA	2,376,075	-	2,376,075
Capital assets			
Land and other assets not being depreciated	2,064,676	5,300	2,069,976
Depreciable assets, net of accumulated depreciation	22,003,664	7,950,571	29,954,235
Total Capital assets	24,068,340	7,955,871	32,024,211
Total noncurrent assets	26,693,566	7,955,871	34,649,437
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows related to pension expense	612,531	-	612,531
Deferred outflows related to OPEB	260,783	-	260,783
Total deferred outflows of resources	873,314	-	873,314
Total assets and deferred outflows of resources	35,644,236	8,955,679	44,599,915
LIABILITIES			
Current Liabilities			
Accounts payable	108,870	5,053	113,923
Accrued expenses	447,877	5,913	453,790
Due to other funds	-	21,922	21,922
Current portion of long-term obligations	454,505	269,976	724,481
Total current liabilities	1,011,252	302,864	1,314,116
Noncurrent liabilities			
Noncurrent portion of long-term obligations			
Bonds payable	5,281,776	8,065,973	13,347,749
Notes payable	97,992	-	97,992
Net pension liability	1,831,814	-	1,831,814
OPEB Liability	2,014,318	-	2,014,318
Total noncurrent liabilities	9,225,900	8,065,973	17,291,873
Total liabilities	10,237,152	8,368,837	18,605,989
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows related to pension expense	37,484	-	37,484
Deferred inflows related to OPEB	56,599	-	56,599
Total deferred inflows of resources	94,083	-	94,083
NET POSITION			
Invested in capital assets, net of related debt	18,234,067	(110,102)	18,123,965
Restricted	1,358,287	-	1,358,287
Unrestricted	5,720,647	696,944	6,417,591
Total net position	\$ 25,313,001	\$ 586,842	\$ 25,899,843

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

Functions/Programs	Expenses	Program Revenues			Changes in Net Position			Net (Expense) Revenue and
		Charges for Services / Dept Revenues	Operating Grants & Contributions	Capital Grants & Contributions	Governmental Activities	Business-Type Activities	Total	
Governmental activities:								
General government	\$ 944,419	\$ 64,000	\$ -	\$ -	\$ (880,419)	\$ -	\$ (880,419)	
Education	7294,756	346,838	4,377,198	-	(2,570,720)	-	(2,570,720)	
Protection	1,416,288	399,202	-	-	(1,017,086)	-	(1,017,086)	
Health, sanitation, and public works	2,261,123	13,099	82,996	-	(2,165,028)	-	(2,165,028)	
Library	106,512	-	-	-	(106,512)	-	(106,512)	
Recreation	443,986	-	-	-	(443,986)	-	(443,986)	
County tax	472,703	-	-	-	(472,703)	-	(472,703)	
Agencies	21,465	-	-	-	(21,465)	-	(21,465)	
Unclassified	2,701,879	33,567	-	-	(2,668,312)	-	(2,668,312)	
Capital outlay	258,437	-	-	-	(258,437)	-	(258,437)	
State of Maine - on behalf payments	448,881	-	448,881	-	-	-	-	
Interest expense	117,189	-	-	-	(117,189)	-	(117,189)	
Total Governmental activities	16,487,638	856,706	4,909,075	-	(10,721,857)	-	(10,721,857)	
Business-type activities								
Water pollution control	750,878	853,673	-	50,000	-	132,795	132,795	
School lunch	336,988	-	311,522	-	-	(25,466)	(25,466)	
Community gym	19,422	19,542	-	-	-	120	120	
Total Business-type activities	1,107,288	873,215	311,522	50,000	-	127,449	127,449	
Total Government	\$ 17,594,926	\$ 1,729,921	\$ 5,220,597	\$ 50,000	(10,721,857)	127,449	(10,594,408)	
Changes in net position					(10,721,857)	127,449	(10,594,408)	
Net (expense) revenue								
General revenues:								
Property taxes					7,187,480	-	7,187,480	
Excise taxes					889,584	-	889,584	
Government grants and contributions not restricted to specific programs					3,098,245	-	3,098,245	
Interest income					51,567	13,918	65,485	
Net investment gain (loss)					126,507	-	126,507	
Miscellaneous					1,521,177	2,271	1,523,448	
Transfers					(1,467,280)	1,467,280	-	
Total general revenues and transfers					11,407,280	1,483,469	12,890,749	
Change in net position					685,423	1,610,918	2,296,341	
Net position - July 1, 2020 (restated)					24,627,578	(1,024,076)	23,603,502	
Net position - June 30, 2021					\$ 25,313,001	\$ 586,842	\$ 25,899,843	

See accompanying independent auditors' report and notes to financial statements.

Chester M. Kearney, Certified Public Accountants

TOWN OF MADAWASKA, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2021

	Major Funds				Total Governmental Funds
	General Fund	WWTF Grant	Downtown Revitalization Fund	Other Nonmajor Funds	
ASSETS					
Cash and cash equivalents	\$ 5,528,473	\$ -	\$ 1,668,152	\$ 134,592	\$ 7,311,217
Receivables					
Taxes	386,459	-	-	-	386,459
Liens	168,085	-	-	-	168,085
Notes	-	-	-	149,879	149,879
Other	344,912	-	-	-	344,912
Due from other governments	-	-	-	573,614	573,614
Due from other funds	1,179,170	284,458	-	1,825,647	3,289,275
TOTAL ASSETS	<u>7,607,099</u>	<u>284,458</u>	<u>1,668,152</u>	<u>2,663,732</u>	<u>12,223,441</u>
LIABILITIES					
Accounts payable	\$ 108,870	\$ -	\$ -	\$ -	\$ 108,870
Due to other funds	2,867,207	-	495,555	783,323	4,146,085
Accrued compensated absences	447,877	-	-	-	447,877
TOTAL LIABILITIES	<u>3,423,954</u>	<u>-</u>	<u>495,555</u>	<u>783,323</u>	<u>4,702,832</u>
DEFERRED INFLOWS OF RESOURCES					
Unavailable property tax revenue	511,318	-	-	-	511,318
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>511,318</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>511,318</u>
FUND BALANCES					
Nonspendable	168,085	-	-	-	168,085
Restricted	-	-	1,172,597	185,690	1,358,287
Committed	160,000	284,458	-	1,771,878	2,216,336
Assigned	1,266,129	-	-	91,962	1,358,091
Unassigned	2,077,613	-	-	(169,121)	1,908,492
TOTAL FUND BALANCES	<u>3,671,827</u>	<u>284,458</u>	<u>1,172,597</u>	<u>1,880,409</u>	<u>7,009,291</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$ 7,607,099</u>	<u>\$ 284,458</u>	<u>\$ 1,668,152</u>	<u>\$ 2,663,732</u>	<u>\$ 12,223,441</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADA WASKA, MAINE

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE
STATEMENT OF NET POSITION
JUNE 30, 2021

	Total Governmental Funds
Total Fund Balances	<u>\$ 7,009,291</u>
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Investments in joint ventures are not record in the fund financial statements	
Investment in joint venture-VRP	249,151
Investment in joint venture-NARAA	2,376,075
	<u>2,625,226</u>
Capital assets used in goveremntal activities are not financial resources and therefore are not reported in the funds, net of accumulated depreciation	<u>24,068,340</u>
Property taxes receivable that are not available soon enough to pay for the current period's expenditures are deferred in the funds	<u>511,318</u>
Long term obligations are not due and payable in the current period and therefore are not reported in the funds shown above:	
Bonds payable	(5,555,269)
Notes payable	(279,004)
	<u>(5,834,273)</u>
Amounts reported related to net pension liability under GASB #68 are used in governmental activities and therefore are not reported in the funds	
Net pension liability	(1,831,814)
Deferred outflows of resources	612,531
Deferred inflows of resources	(37,484)
	<u>(1,256,767)</u>
Amounts reported related to net OPEB liability under GASB #75 are used in governmental activities and therefore are not reported in the funds	
Net OPEB liability	(2,014,318)
Deferred outflows of resources	260,783
Deferred inflows of resources	(56,599)
	<u>(1,810,134)</u>
Net position of governmental activities	<u>\$ 25,313,001</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND
BALANCES - GOVERNMENTAL FUNDS

FOR THE YEAR ENDED JUNE 30, 2021

	Major Funds			Other Nonmajor Funds	Total Governmental Funds
	General Fund	WWTF Grant	Downtown Revitalization Fund		
REVENUES					
Taxes					
Property taxes	\$ 7,187,480	\$ -	\$ -	\$ -	\$ 7,187,480
Decrease in property taxes unavailable for use	134,837	-	-	-	134,837
Excise taxes	889,584	-	-	-	889,584
Intergovernmental	5,159,220	1,440,872	-	1,407,228	8,007,320
Charges for services/other fees	856,706	-	-	-	856,706
Investment income	47,547	-	4,020	-	51,567
Other revenues	836,313	22,658	-	213,325	1,072,296
TOTAL REVENUES	15,111,687	1,463,530	4,020	1,620,553	18,199,790
EXPENDITURES					
Current:					
General government	883,419	-	-	-	883,419
Education	6,958,328	-	-	-	6,958,328
Protection	1,416,033	-	-	-	1,416,033
Health, sanitation, and public works	1,104,120	-	-	-	1,104,120
Library	106,512	-	-	-	106,512
Recreation	400,584	-	-	-	400,584
County tax	472,703	-	-	-	472,703
Agencies	21,465	-	-	-	21,465
Unclassified	894,537	-	-	1,857,736	2,752,273
Debt service					
Principal	441,375	-	-	-	441,375
Interest	117,189	-	-	-	117,189
Capital outlay	-	-	639,987	258,437	898,424
TOTAL EXPENDITURES	12,816,265	-	639,987	2,116,173	15,572,425
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	2,295,422	1,463,530	(635,967)	(495,620)	2,627,365
OTHER FINANCING SOURCES (USES)					
Operating transfers in	-	-	-	825,283	825,283
Operating transfers (out)	(762,668)	(1,450,714)	-	(79,181)	(2,292,563)
TOTAL OTHER FINANCING SOURCES (USES)	(762,668)	(1,450,714)	-	746,102	(1,467,280)
NET CHANGE IN FUND BALANCES	1,532,754	12,816	(635,967)	250,482	1,160,085
FUND BALANCES - JULY 1, 2020 (RESTATE)	2,139,073	271,642	1,808,564	1,629,927	5,849,206
FUND BALANCES - JUNE 30, 2021	\$ 3,671,827	\$ 284,458	\$ 1,172,597	\$ 1,880,409	\$ 7,009,291

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

Net change in fund balances - total governmental funds	<u>\$ 1,160,085</u>
Amounts reported for governmental activities in the Statement of Activities are different because:	
Property taxes unavailable for use in the current period are reported in the funds but not in the governmental activities	<u>(134,837)</u>
Governmental funds report capital outlays as expenditures while governmental activities report depreciation expense allocated to those expenditures over the life of the assets.	
Capital asset purchases	811,402
Depreciation expense	<u>(1,769,503)</u>
	<u>(958,101)</u>
Income from change in value of joint ventures is not recognized in the funds	<u>126,507</u>
Debt proceeds provide current financial resources to governmental funds, but increases long-term obligations in the Statement of Net Position.	<u>100,788</u>
Repayment of long-term debt principal is an expenditure in the governmental funds, reduces long-term liabilities in the Statement of Net Position.	<u>441,375</u>
OPEB expense (recovery) reported under GASB #75 is not reported in the governmental funds	<u>(183,811)</u>
Pension expense (recovery) reported under GASB #68 is not reported in the governmental funds	<u>133,417</u>
Change in net position of governmental activities	<u>\$ 685,423</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION

PROPRIETARY FUNDS

YEAR ENDED JUNE 30, 2021

	WATER POLLUTION CONTROL	COMMUNITY GYM	SCHOOL LUNCH	TOTAL
ASSETS				
Current Assets				
Accounts receivable (net)	99,154	-	-	99,154
Due from other governments	-	-	21,922	21,922
Due from other funds	826,466	52,266	-	878,732
	<u>925,620</u>	<u>52,266</u>	<u>21,922</u>	<u>999,808</u>
Noncurrent assets				
Land	5,300	-	-	5,300
Buildings & improvements	3,529,719	-	-	3,529,719
Equipment	212,806	-	-	212,806
Infrastructure	8,038,732	-	-	8,038,732
Total capital assets	11,786,557	-	-	11,786,557
Less: accumulated depreciation	(3,830,686)	-	-	(3,830,686)
Capital assets (net)	<u>7,955,871</u>	<u>-</u>	<u>-</u>	<u>7,955,871</u>
TOTAL ASSETS	<u>8,881,491</u>	<u>52,266</u>	<u>21,922</u>	<u>8,955,679</u>
LIABILITIES				
Current Liabilities				
Accounts payable	4,850	203	-	5,053
Accrued expenses	5,913	-	-	5,913
Due to other funds	-	-	21,922	21,922
Current portion of long-term obligations	269,976	-	-	269,976
	<u>280,739</u>	<u>203</u>	<u>21,922</u>	<u>302,864</u>
Noncurrent liabilities				
Noncurrent portion of long-term obligations:				
Long-term debt	8,065,973	-	-	8,065,973
	<u>8,065,973</u>	<u>-</u>	<u>-</u>	<u>8,065,973</u>
TOTAL LIABILITIES	<u>8,346,712</u>	<u>203</u>	<u>21,922</u>	<u>8,368,837</u>
NET POSITION				
Invested in capital assets, net of related debt	(110,102)	-	-	(110,102)
Unrestricted	644,881	52,063	-	696,944
TOTAL NET POSITION	<u>534,779</u>	<u>52,063</u>	<u>-</u>	<u>586,842</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

PROPRIETARY FUNDS

YEAR ENDED JUNE 30, 2021

	WATER POLLUTION CONTROL	COMMUNITY GYM	SCHOOL LUNCH	TOTAL
OPERATING REVENUES				
Intergovernmental revenue	-	-	311,522	311,522
Charges for services	853,673	19,542	-	873,215
Other income	2,271	-	-	2,271
TOTAL OPERATING REVENUES	855,944	19,542	311,522	1,187,008
OPERATING EXPENSES				
Salaries	130,737	4,101	184,384	319,222
Employee benefits	69,208	325	-	69,533
Supplies	20,968	5,050	-	26,018
Services	59,043	-	-	59,043
Repairs & maintenance	100,747	-	-	100,747
Utilities	72,355	-	-	72,355
Equipment	-	6,988	-	6,988
Food	-	-	119,667	119,667
Depreciation	150,960	-	-	150,960
Other expenses	19,828	2,958	32,937	55,723
TOTAL OPERATING EXPENSES	623,846	19,422	336,988	980,256
OPERATING INCOME (LOSS)	232,098	120	(25,466)	206,752
NONOPERATING REVENUES (EXPENSES)				
Interest income	13,918	-	-	13,918
Debt forgiveness income	50,000	-	-	50,000
Interest expense	(127,032)	-	-	(127,032)
TOTAL NONOPERATING REVENUES (EXPENSES)	(63,114)	-	-	(1,143)
INCOME (LOSS) BEFORE TRANSFER AND CONTRIBUTIONS	168,984	120	(25,466)	143,638
TRANSFER (TO) FROM PRIMARY GOVERNMENT	1,450,714	-	16,566	1,467,280
CHANGE IN NET POSITION	1,619,698	120	(8,900)	1,610,918
TOTAL NET POSITION - JULY 1, 2020 (Restated)	(1,084,919)	51,943	8,900	(1,024,076)
TOTAL NET POSITION - JUNE 30, 2021	534,779	52,063	-	586,842

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

STATEMENT OF CASH FLOWS

PROPRIETARY FUNDS

YEAR ENDED JUNE 30, 2021

	WATER POLLUTION CONTROL	COMMUNITY GYM	SCHOOL LUNCH	TOTAL
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash received from customers	855,944	19,542	-	875,486
Intergovernmental receipts	-	-	311,522	311,522
Cash paid to suppliers for goods and services	(344,487)	(15,140)	(143,704)	(503,331)
Cash paid to employees for services	(130,737)	(4,426)	(184,384)	(319,547)
Net cash provided by (used in) operating activities	380,720	(24)	(16,566)	364,130
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Interest received	13,918	-	-	13,918
Net cash received from (paid to) General Fund	372	24	16,566	16,962
Net cash provided by noncapital financing activities	14,290	24	16,566	30,880
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Transfer from WWTF fund	1,450,714	-	-	1,450,714
Principal paid on bonds and notes	(266,014)	-	-	(266,014)
Interest paid on bonds and notes	(127,032)	-	-	(127,032)
Net cash provided by capital and related financing activities	1,057,668	-	-	1,057,668
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash from debt service	50,000	-	-	50,000
Cash paid for capital assets	(1,502,678)	-	-	(1,502,678)
Net cash used in investing activities	(1,452,678)	-	-	(1,452,678)
NET INCREASE (DECREASE) IN CASH AND EQUIVALENTS	-	-	-	-
CASH - JANUARY 1, 2021	-	-	-	-
CASH - DECEMBER 31, 2021	-	-	-	-
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES				
Operating income (loss)	168,984	120	(25,466)	143,638
Adjustments to reconcile loss to net cash provided by operating activities				
Depreciation	150,960	-	-	150,960
Debt forgiveness income	(50,000)	-	-	(50,000)
Non-operating interest income	(13,918)	-	-	(13,918)
Interest paid on capital related financing bonds	127,032	-	-	127,032
Changes in assets and liabilities:				
(Increase) decrease in accounts receivable	(2,882)	-	-	(2,882)
(Increase) decrease in inventory	-	-	8,900	8,900
Increase (decrease) in accounts payable	4,850	(144)	-	4,706
Increase (decrease) in accrued expenses	1,607	-	-	1,607
Increase (decrease) in accrued compensated absences	(5,913)	-	-	(5,913)
	211,736	(144)	8,900	220,492
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	380,720	(24)	(16,566)	364,130

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE
BUDGETARY COMPARISON SCHEDULE
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021

	Budgeted Amounts		Actual	Variance Positive (Negative)
	Original	Final		
Budgetary Fund Balance, July 1, 2020 (Restated)	\$ 267,257	\$ 267,257	\$ 2,139,073	\$ 1,871,816
Resources (Inflows)				
Taxes				
Property taxes	6,993,398	6,993,398	7,322,317	328,919
Excise taxes	700,000	700,000	889,584	189,584
Intergovernmental revenues	5,013,603	5,013,603	5,159,220	145,617
Charges for services	753,160	753,160	856,706	103,546
Interest income	21,500	21,500	47,547	26,047
Other revenues	651,007	651,007	836,313	185,306
Amounts Available for Appropriation	14,399,925	14,399,925	17,250,760	2,850,835
Charges to Appropriations (Outflows):				
General government	924,422	924,422	883,419	41,003
Education	7,699,519	7,699,519	6,958,328	741,191
Protection	1,474,125	1,474,125	1,416,033	58,092
Health sanitation and public works	1,202,778	1,202,778	1,104,120	98,658
Library	107,370	107,370	106,512	858
Recreation	432,808	432,808	400,584	32,224
County tax	472,703	472,703	472,703	-
Agencies	21,465	21,465	21,465	-
Unclassified	1,568,531	1,568,531	894,537	673,994
Debt service				
Principal	441,375	441,375	441,375	-
Interest	54,829	54,829	117,189	(62,360)
Transfers to other funds	-	-	762,668	(762,668)
Total Charges to Appropriations	14,399,925	14,399,925	13,578,933	820,992
Budgetary Fund Balance, June 30, 2021	-	-	3,671,827	2,029,843

See accompanying independent auditors' report and notes to financial statements.

Proposed 2021-2022 Municipal Budget



Town of Madawaska

Proposed FY 2022-2023

Expense Budget Summary

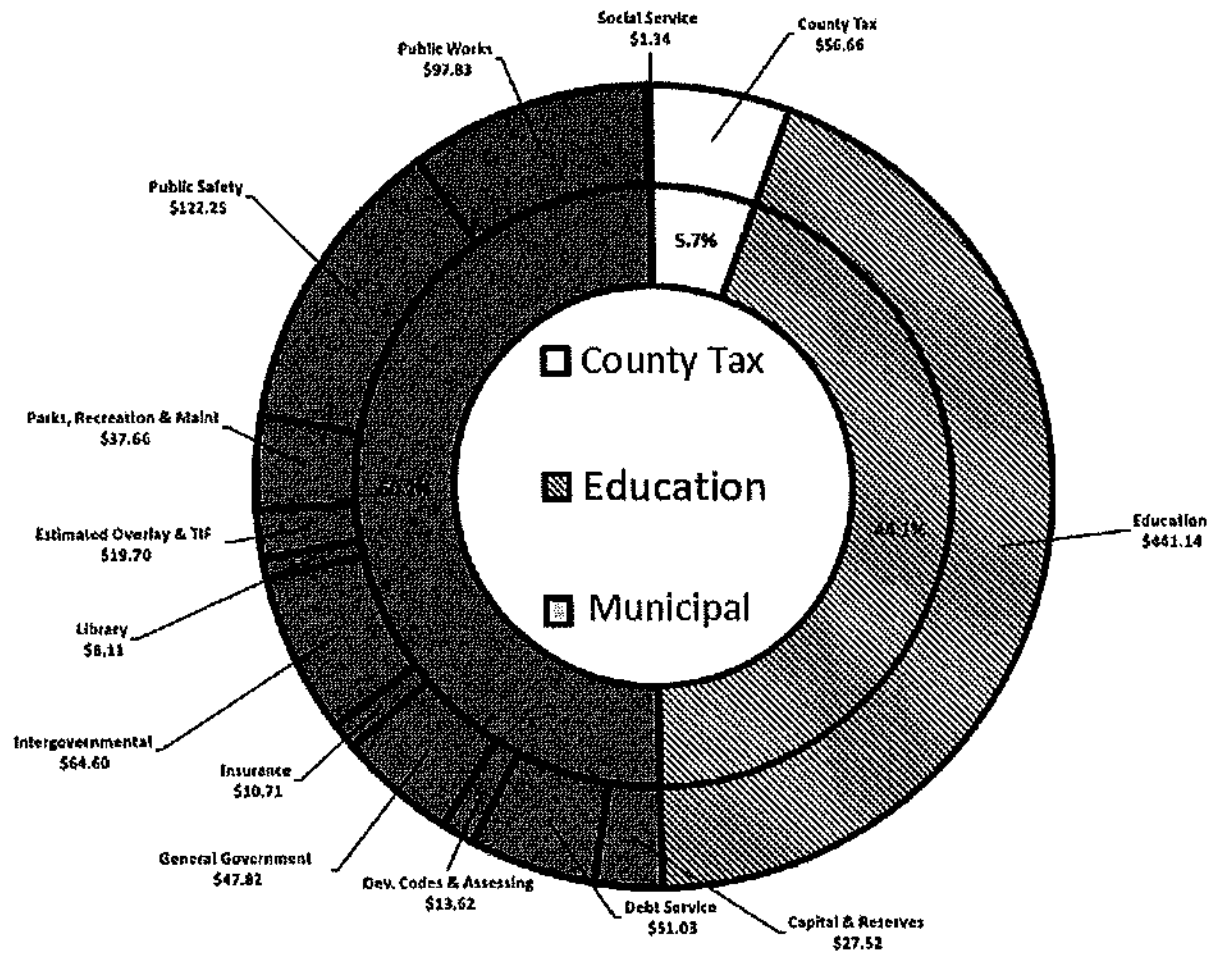
Department	2017-2018 Approved Expense Budget	2018-2019 Approved Expense Budget	2019-2020 Approved Expense Budget	2020-2021 Approved Expense Budget	2021-2022 Approved Expense Budget	2022-2023 Proposed Expense Budget	Increase / (Decrease) from Previous Yr Budget	Increase / (Decrease) %
Gov Body	48,525	58,265	57,625	57,625	59,225	60,175	950	1.6%
Town Admin	559,005	560,020	560,020	495,138	507,761	564,820	57059	11.2%
GA	23,091	23,091	23,091	23,091	23,091	23,091	0	0.0%
Muni Building	79,112	79,112	80,975	76,970	56,600	58,280	1680	3.0%
Safety Bldg	33,800	45,160	47,940	41,269	43,769	60,019	16250	37.1%
Elections	10,422	10,422	14,262	14,262	10,387	11,221	834	8.0%
Dev / Code	229,294	229,294	234,777	229,649	197,521	204,416	6894	3.5%
Ambulance	664,522	664,522	677,550	679,507	703,672	1,026,595	322923	45.9%
Police Dept	588,992	588,992	620,552	607,384	631,999	660,238	28238	4.5%
Fire	155,429	155,429	138,079	137,367	142,802	139,980	-2822	-2.0%
EMA	8,100	8,598	8,100	8,598	8,754	7,598	-1156	-13.2%
Library	111,464	111,464	113,242	107,370	103,945	121,735	17790	17.1%
Public Works	1,385,505	1,385,505	1,182,321	1,179,687	1,184,755	1,467,987	283231	23.9%
Rec/Park/Maint	404,852	404,852	417,317	432,808	445,430	505,120	59690	13.4%
Insurance	150,530	165,600	173,836	154,400	153,867	160,674	6807	4.4%
Intergov *Includes County Tax	1,342,982	1,382,982	1,364,314	1,343,683	1,381,759	1,490,773	109014	7.9%
Social Service	12,833	13,033	10,207	21,465	19,465	20,127	662	3.4%
Debt Service	248,590	248,590	434,473	496,204	496,204	765,782	269578	54.3%
Capital & Reserves	300,000	267,500	399,506	697,550	605,000	413,000	-192000	-31.7%
Line 8 MVR	\$ 6,357,046	\$ 6,402,431	\$ 6,558,137	\$ 6,804,027	\$ 6,775,008	\$ 7,761,631	985,624	14.5%

FY22 - FY23 Added / Deducted Revenue \$ 874,931
Projected FY23 REV & Expense Budget NET Increase (Decrease) \$ 110,692

County Tax *Included w/Intergov	368,772	408,287	427,312	472,703	458,643	521,431	22,788	4.4%
Education -	3,317,820	3,717,697	3,764,555	3,764,555	3,764,555	4,059,808	295,253	7.3%
TIF -	34,617	9,783	11,236	11,102	-	-	0	0.0%
Overlay -	105,509	362,015	109,148	208,228	295,614	295,614	(0)	0.0%
\$	3,826,718	\$ 4,497,782	\$ 4,312,251	\$ 4,456,588	\$	\$ 4,876,853	\$ 318,041	8.6%

Pollution Control	821,291	821,291	843,027	939,487	978,180	1,035,301	95,814	9.3%
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Tax Expenditure Illustration: Allocation per Thousand Dollars of Taxes Collected



Town of Madawaska

Revenue

	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	Proposed +/- from FY 2021 Budget
100 - Governing Body						
115 - Veteran Tax Exemption	4,000	4,000	6,000	6,000	6,000	0.00
120 - Penalties/Intrest on Delinquent	20,000	21,500	21,500	21,500	21,500	0.00
125 - Tree Growth	6,000	6,000	6,500	6,500	6,500	0.00
140 - Municipal Revenue Sharing	237,601	370,000	582,935	627,834	983,372	355538.00
155 - La Maison Acadian	15,000	15,000	20,000	20,000	20,000	0.00
Transfer from Undesignated Fund					150,000	150000.00
	282,601	416,500	636,935	681,834	1,187,372	(505538.00)
110 - Town Admin.						
105 - Motor Vehicle Excise Taxes	500,000	700,000	700,000	700,000	775,000	75000.00
110 - Boats Excise Tax	2,000	2,000	2,000	2,000	2,000	0.00
125 - Motor Vehicle Fee	10,000	10,000	12,000	12,000	12,000	0.00
200 - VRF Administration	18,000	18,000	20,000	21,930	22,370	440.00
210 - Contracted Clerk	0	0	0	0	0	0.00
215 - Pollution Control Admin	42,500	42,500	42,500	42,500	42,500	0.00
	572,500	772,500	776,500	778,430	853,870	(75440.00)
120 - Public Health & General Assist						
100 - GA Reimbursement	10,000	5,000	5,000	5,000	5,000	0.00
	10,000	5,000	5,000	5,000	5,000	0.00
200 - Development Codes & Assessing						
100 - Building Permits	4,000	4,000	2,000	2,000	2,000	0.00
110 - Inspection Fees	100	100	0	0	0	0.00
115 - Plumbing Permits	2,500	2,500	1,000	1,000	1,000	0.00
200 - CEO Contracted Services	7,500	8,800	9,000			0.00
205 - Community Dev Contracted Serv.	6,000	0				0.00
	20,100	15,400	12,000	3,000	3,000	0.00
300 - Ambulance						
100 - Billing Revenue	300,000	375,000	375,000	375,000	610,000	235000.00
500 - Contracted Services - St. Agatha	9,400	9,400	9,400	9,400	9,400	0.00
501 - Contracted Services - Frenchville	13,000	13,000	13,000	13,000	13,000	0.00
502 - Contracted Services - Grand Isle			8,067	8,067	8,067	0.00
996 - Transfer In from Ambulance Reserve	150,000	0	250,000	250,000	250,000	0.00
	472,400	397,400	655,467	655,467	890,467	(235000.00)
310 - Police Department						
225 - Court Fines	0	0	0	0		0.00
225 - FY 22 COPS grant revenue					32,000	
	0	0	0	0	32,000	(32000.00)
320 - Fire Department						
300 - Contracted Fire Protection	1,000	1,000	1,000	1,000	1,000	0.00
	1,000	1,000	1,000	1,000	1,000	0.00
500 - Public Works						
200 - Fuel Tax Refund	10,000	10,000	5,000	5,000	5,000	0.00
500 - Local Roads Assistance Prog. (LRAP)	85,000	85,000	82,000	82,000	82,000	0.00
	95,000	95,000	87,000	87,000	87,000	0.00
600 - Parks Recreation & Maintenance						
300 - Tent Rental	2,500	2,500	2,500	2,500	2,500	0.00
810 - Bldg Rental Multi Purpose	2,000	2,000	2,000	2,000	2,000	0.00
	4,500	4,500	4,500	4,500	4,500	0.00
700 - Town Wide Insurance						
100 - Insurance Premium Refund	9,000	5,000	5,000	5,000	5,000	0.00
	9,000	5,000	5,000	5,000	5,000	0.00
Transfers from Reserve Accounts						
Grader Rebuild Reserve			5,761		17,403	17403.37
Safety Complex Roof Repair Reserve			20,000		9,550	9550.00
Rec Dept. Tractor Reserve			510			352.92
			26,271	0	26,953	(26953.37)
Grand Total	\$ 1,467,101	\$ 1,712,300	\$ 2,209,673	\$ 2,221,231	\$ 3,096,162	\$ 874,931

Town of Madawaska

Governing Body Expense - Dept 100

	Previous Year Approved Budgets			Current Year Proposed Budget		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021	
100 - Governing Body							
05 - Salaries & Wages	11,750	11,750	11,750	11,750	11,750	11,326	0.00
10 - Employee Benefits							
300 - Employer Social Security	775	775	775	775	775	702	0.00
400 - Employer Medicare	175	175	175	175	175	164	0.00
	950	950	950	950	950	866	0.00
25 - Other Insurance							
300 - Public Officials & Liability	4,000	4,240	5,100	6,200	6,550	5,100	450.00
35 - Operating Expenses							
150 - Audit	15,500	12,500	12,500	13,000	13,500	11,750	500.00
300 - Dues/Subscription/Memberships	1,325	1,325	1,325	1,325	1,325	291	0.00
600 - Legal	7,500	20,000	20,000	20,000	20,000	19,895	0.00
750 - Miscellaneous	1,000	1,000	1,000	1,000	1,000	300	0.00
900 - Travel & Training	5,000	5,000	3,500	3,500	3,500	180	0.00
	30,325	39,825	38,325	38,825	39,325	32,416	500.00
40 - Supplies							
200 - General Supplies	1,000	1,000	1,000	1,000	1,000	508	0.00
55 - Minor Equipment							
650 - Upgrade	500	500	500	500	500	0	0.00
\$	48,525	\$ 58,265	\$ 57,625	\$ 59,225	\$ 60,175	\$ 50,216	950.00

Town of Madawaska

Town Administration Expense - Dept 110

	Previous Year Approved Budgets			Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021	
110 - Town Administration							
05 - Salaries & Wages	295,967	302,691	293,997	295,076	340,098	286,440	45,022
10 - Employee Benefits							
100 - MSRS							
200 - Health Insurance	27,907	28,519	27,900	28,443	34,690	29,343	6,247
300 - Employer Social Security	111,164	104,329	103,400	112,318	114,564	108,462	2,246
400 - Employer Medicare	18,573	18,990	18,228	18,295	21,086	18,520	2,791
600 - Dental	4,344	4,441	4,263	4,279	4,931	4,331	652
	1,750	1,750	1,750	1,750	1,750	1,356	0
	163,738	158,029	155,541	165,085	177,021	162,012	11,936
30 - Unfunded Liabilities							
200 - Deferred Compensation	56,600	56,600	7,000	7,000	7,100	11,617	300
35 - Operating Expenses							
075 - Animal Welfare	300	300	300	300	300	250	0
300 - Dues/Subscriptions/Memberships	1,500	1,500	1,500	1,500	1,500	1,980	0
750 - Miscellaneous	1,000	1,000	1,000	1,000	1,000	274	0
755 - Bank Fees	0	0	0	0	0	15	0
780 - Postage	4,000	4,000	4,000	4,000	4,000	3,234	0
800 - Printing & Advertising	6,000	6,000	6,000	6,000	6,000	6,911	0
900 - Travel & Training	16,100	16,100	12,000	14,000	14,000	5,149	0
	28,900	28,900	24,800	26,800	26,800	17,813	0
40 - Supplies							
100 - Office Supplies	9,500	9,500	9,500	9,500	9,500	8,134	0
55 - Minor Equipment							
100 - Software/Computer/Phone	1,500	1,500	1,500	1,500	1,500	1,548	0
550 - Rental	2,800	2,800	2,800	2,800	2,800	3,016	0
	4,300	4,300	4,300	4,300	4,300	4,564	0
	\$ 559,005	\$ 560,020	\$ 495,138	\$ 507,761	\$ 564,820	\$ 490,581	\$ 57,059

Town of Madawaska

Public Health & General Assistance - Dept 120

	Previous Year Approved Budgets				Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021		
120 - Public Health & GA								
05 - Salaries & Wages	2,500	2,500	2,500	2,500	2,500	2,292	0	0
10 - Employee Benefits								
300 - Employer Social Security	155	155	155	155	155	142	0	0
400 - Employer Medicare	36	36	36	36	36	33	0	0
	191	191	191	191	191	175	0	0
35 - Operating Expenses								
400 - Employee Safety/Wellness	3,300	3,300	3,300	3,300	3,300	321	0	0
40 - Supplies								
100 - Office Supplies	500	500	500	500	500	46	0	0
45 - GA Services								
100 - Rental Assistance	12,000	12,000	12,000	12,000	12,000	6,122	0	0
200 - Electrical Service	1,000	1,000	1,000	1,000	1,000	0	0	0
300 - Heating Assistance	1,000	1,000	1,000	1,000	1,000	0	0	0
400 - Household/Personal Supplies	750	750	750	750	750	552	0	0
500 - Medical/Prescription	350	350	350	350	350	0	0	0
600 - All Other Assistance	1,500	1,500	1,500	1,500	1,500	2,161	0	0
	16,600	16,600	16,600	16,600	16,600	8,835	0	0
	\$ 23,091	\$ 23,091	\$ 23,091	\$ 23,091	\$ 23,091	\$ 11,669	\$ 0	\$ 0

Town of Madawaska

Municipal Building Expense - Dept 130

	Previous Year Approved Budgets			Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021	
130 - Municipal Building							
35 - Operating Expenses							
750 - Miscellaneous	1,000	1,000	1,000	1,000	1,000	157	0
40 - Supplies							
300 - Janitorial Supplies	2,000	2,000	2,000	2,000	2,000	817	0
50 - Utilities							
100 - Electricity	6,000	6,000	4,500	4,900	7,350	4,055	2,450
200 - Telephone	6,300	6,300	5,750	2,250	2,500	10,478	250
250 - Trash	600	600	600	600	600	600	0
270 - Sewer	312	300	320	320	320	308	0
300 - Heating Fuel	10,500	11,375	7,000	8,000	9,100	6,264	1,100
350 - Water Fees	800	800	800	800	800	738	0
400 - Internet/Website	3,500	3,500	3,500	3,500	1,380	1,830	(2,120)
	28,012	28,875	22,470	20,370	22,050	24,273	1,680
55 - Minor Equipment							
100 - Software/Computer	44,600	44,600	49,000	30,730	30,730	33,783	0
60 - Vehicle & Equipment							
600 - Purchase	0	0	0	0	0	0	0
70 - Bldg Repairs & Maint							
200 - Municipal Bldg	2,500	4,500	2,500	2,500	2,500	3,362	0
85 - Special Projects/Events							
751 - Replacement of Lights to LED	1,000	0	0	0	0	0	0
	\$ 79,112	\$ 80,975	\$ 76,970	\$ 56,600	\$ 58,280	\$ 62,392	1,680

Town of Madawaska

Safety Complex Building Expense - Dept 135

	Previous Year Approved Budgets			Current Year Proposed Budget & Current Activity		Previous Year Activity YTD Expensed as of 6/30/2021	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget		
135 - Safety Building							
40 - Supplies							
200 - General Supplies	700	700	700	700	700	169	0
300 - Janitorial Supplies	2,000	2,000	2,500	2,500	2,500	1,767	0
	2,700	2,700	3,200	3,200	3,200	1,936	0
50 - Utilities							
100 - Electricity	10,000	10,000	10,000	10,500	15,750	9,185	5,250
250 - Trash	700	700	700	700	700	660	0
270 - Sewer	-	1,560	1,560	1,669	1,669	1,020	0
300 - Heating Fuel	13,300	18,500	19,780	15,500	21,000	11,684	5,500
350 - Water Fees	2,100	2,100	2,100	2,100	2,100	2,019	0
	26,100	32,860	34,140	30,469	41,219	24,568	10,750
70 - Bldg Repairs & Maint							
300 - Safety Building	4,000	4,000	4,000	4,500	4,500	5,952	0
75 - Program Expenses							
600 - Infrastructure Comm. Tower	1,000	1,000	1,000	-	-	-	0
85 - Special Projects/Events							
751 - Replacement of Lights to LED	-	1,000	2,000	2,000	2,000	2,230	0
750 - Small Window Replacement	-	3,600	3,600	3,600	3,600	1,876	0
752- Roof Repair	-	-	-	-	-	-	0
000 - Door Upgrades	-	-	1,500	5,600	5,500	1,400	5,500
	-	4,600	7,100	-	11,100	5,506	5,500
	\$ 33,800	\$ 45,160	\$ 49,440	\$ 43,769	\$ 60,019	\$ 37,962	\$ 16,250

Town of Madawaska

Elections - Dept 140

	Previous Years Approved Budget				Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget		Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021	
140 - Elections								
05 - Salaries & Wages	6,430	6,625	9,575		6,625	7,400	7,146	775
10 - Employee Benefits								
300 - Employer Social Security	399	411	594		411	459	331	48
400 - Employer Medicare	93	96	139		96	107	77	11
	492	507	732		507	566	408	59
35 - Operating Expenses								
720 - Meals	500	500	500		500	500	416	0
780 - Postage	200	200	255		255	255	417	0
800 - Printing & Advertising	2,300	2,300	2,000		2,000	2,000	434	0
	3,000	3,000	2,755		2,755	2,755	1,267	0
40 - Supplies								
200 - General Supplies	500	500	1,200		500	500	474	0
85 - Special Projects/Events								
000 - Ballot Booths	0	0	0		0	0	0	0
	\$ 10,422	\$ 10,632	\$ 14,262		\$ 10,387	\$ 11,221	\$ 9,295	834

Town of Madawaska

Development, Codes & Assessing - Dept 200

	Previous Year Approved Budgets			Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021	
200 - Development, Codes & Assessing							
05 - Salaries & Wages	99,468	103,557	114,925	66,390	79,346	39,913	12,956
10 - Employee Benefits							
100 - MSRS	9,427	9,836	11,082	6,303	7,563	2,135	1,260
200 - Health Insurance	32,189	33,777	47,000	47,000	13,686	5,754	(33,314)
300 - Employer Social Security	6,167	6,421	7,125	4,116	4,919	2,738	803
400 - Employer Medicare	1,442	1,502	1,666	963	1,151	640	188
	49,226	51,535	65,874	58,381	27,319	11,267	(31,250)
35 - Operating Expenses							
300 - Dues/Subscription/Memberships	2,000	2,000	1,500	1,500	1,500	145	0
750 - Miscellaneous	400	400	400	400	400	311	0
780 - Postage	400	400	400	400	400	59	0
800 - Printing & Advertising	1,800	1,800	1,800	1,800	1,800	4,570	0
900 - Travel & Training - Comm Dev Director	8,500	8,500	6,000	7,000	7,000	721	0
901 - Travel & Training - CEO St. Agatha	1,000	1,000	1,000	0	0	134	0
902 - Assessing Contract	0	0	0	0	25,000	227	25,000
903 - NMDC/Professional Services Agreement	15,100	15,100	11,100	25,000	25,000	0	0
				36,100	61,100	6,167	0
40 - Supplies							
100 - Office Supplies	750	750	750	750	750	136	0
50 - Utilities							
201 - Digital Sign	1,300	1,300	1,000	1,000	1,000	462	0
80 - Assessing & Development							
100 - Abatements	5,000	5,000	5,000	5,000	5,000	19,442	0
200 - Agent Fee (RE)	17,250	17,250	0	0	0	0	0
300 - Agent Fee (PP)	3,500	4,000	0	0	0	0	0
400 - Business Development Activity	6,500	6,500	4,000	4,000	4,000	1,899	0
500 - Community Development Activity	3,700	3,700	3,000	3,000	3,000	1,440	0
501 - Acadian Day/Congress forest	5,500	4,035	0	0	0	0	0

Town of Madawaska

Development, Codes & Assessing - Dept 200

	Previous Year Approved Budgets			Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021	
550 - Engineering	3,000	3,000	3,000	3,000	3,000	0	0
600 - Lien Cost & Filing Fee	15,000	15,000	15,000	15,000	15,000	12,791	0
700 - Property Mapping	4,000	4,000	4,000	4,900	4,900	31,700	0
	63,450	62,485	34,000	34,900	34,900	67,272	0
	\$ 229,294	\$ 234,727	\$ 228,649	\$ 197,521	\$ 204,416	\$ 125,217	6,894

Town of Madawaska

Ambulance Expense - Dept 300

	Previous Years Approved Budget			Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expended as of 6/30/2021	
300 - Ambulance Department							
05 - Salaries & Wages							
500 - Ambulance Director	62,000	63,240	64,505	65,635	71,796	73,573	6,161
510 - Ambulance Attendants	240,506	216,264	220,590	223,000	322,265	224,255	99,265
950 - Overtime	86,482	114,024	116,305	104,000	163,559	84,154	59,559
COLA @ 4%	7,780	7,871	0	7,853	22,305		14,452
Longevity Incentive					9,852		9,852
05 - Salaries & Wages	396,767	401,399	401,400	400,488	589,777	381,982	189,289
10 - Employee Benefits							
100 - MSRS	17,826	23,000	23,000	24,302	53,736	24,446	29,434
200 - Health Insurance	97,146	105,995	116,000	125,625	180,944	112,120	55,319
300 - Employer Social Security	24,600	24,887	24,887	24,830	36,566	23,833	11,736
400 - Employer Medicare	5,753	5,820	5,820	5,807	8,552	5,574	2,745
	145,324	159,702	169,707	180,564	279,798	165,973	99,233
35 - Operating Expenses							
030 - Admin & Billing Service	22,000	22,000	22,000	24,000	42,000	26,471	18,000
200 - Clothing & Safety Equipment	2,880	2,000	2,000	2,000	15,000	2,531	13,000
220 - Contracted Services - ASI	9,000	9,000	9,000	20,000	10,000	15,750	(10,000)
225 - Contracted Services - Emerg. Dispatch	25,000	13,000	13,500	13,000	13,000	12,107	0
300 - Dues/Subscription/Memberships	500	500	500	500	500	1,595	0
350 - Employee Physical	0	0	0	0	0	351	0
700 - License/Permit/Certification	1,800	1,800	1,800	1,800	1,800	635	0
780 - Postage	50	50	50	50	50	0	0
800 - Printing & Advertising	150	150	50	50	50	341	0
900 - Travel & Training	4,200	4,200	4,200	4,200	6,000	3,123	1,800
	65,580	52,700	53,100	65,600	88,400	62,904	22,800
40 - Supplies							
100 - Office Supplies	200	300	600	600	600	389	0
200 - General Supplies	300	400	400	400	1,000	407	600

Town of Madawaska

Ambulance Expense - Dept 300

	Previous Years Approved Budget				Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 6/30/2021		
400 - Medical Supplies	20,000	28,000	25,000	25,000	25,000	19,871	0	
500 - Oxygen	3,000	2,200	2,000	2,000	2,000	2,279	0	
	23,500	30,900	28,000	28,000	28,600	22,946	600	
50 - Utilities								
200 - Telephone	2,500	2,000	2,500	1,700	1,700	2,376	0	
400 - Internet	600	600	600	600	600	466	0	
	3,100	2,600	3,100	2,300	2,300	2,842	0	
55 - Minor Equipment								
100 - Software/Computer	0	0	0	2,520	2,520	2,310	0	
300 - Minor Equipment	8,000	8,000	2,000	2,000	3,000	2,127	1,000	
600 - Repair	2,250	2,250	2,200	2,200	2,200	512	0	
	10,250	10,250	4,200	6,720	7,720	4,949	1,000	
60 - Vehicle & Equipment								
450 - Gas/Diesel/Propane	10,000	10,000	10,000	10,000	20,000	8,839	10,000	
500 - Repair/Maint	10,000	10,000	10,000	10,000	10,000	8,956	0	
	20,000	20,000	20,000	20,000	30,000	17,795	10,000	
	664,522	677,550	679,507	703,672	1,026,595	659,391	322,923	

Town of Madawaska

Police Expense - Dept 310

	Previous Years Approved Budget				Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021		
310 - Police Department								
05 - Salaries & Wages								
800 - Police Chief	63,100	65,600	66,912	67,830	69,168	66,765	1,338	
810 - Lieutenant	53,072	56,235	56,235	57,112	60,388	55,644	3,276	
820 - Sergeant	50,014	53,055	53,055	54,928	56,500	52,891	1,572	
830 - Officers	137,510	162,257	126,940	141,830	154,977	121,365	13,147	
840 - Clerical	42,000	42,000	32,485	13,878	16,835	33,454	2,957	
850 - PT Reserves	2,000	2,000	6,500	6,500	6,500	13,405	0	
945 - Police Educational Wages	2,500	2,500	2,350	2,350	2,350	1,800	0	
950 - Overtime	10,000	13,800	35,000	35,000	35,000	19,875	0	
COLA @ 4%		2,152	0	7,589	16,069		8,480	
Longevity Incentive					8,624		8,624	
05 - Salaries & Wages	360,196	399,599	379,477	387,017	426,410	365,199	39,393	
10 - Employee Benefits								
100 - MSRS	33,275	35,431	38,327	43,108	49,110	41,222	6,002	
200 - Health Insurance	80,880	99,603	103,100	112,318	89,247	83,164	(23,071)	
300 - Employer Social Security	22,332	24,775	23,528	23,995	26,437	23,264	2,442	
400 - Employer Medicare	5,223	5,794	5,502	5,612	6,183	5,441	571	
500 - Police Physical Fitness Benefit	2,450	2,100	2,100	2,100	0	1,400	(2,100)	
	144,161	167,703	172,557	187,133	170,977	154,491	(16,155)	
25 - Other Insurance								
400 - Police Liability Ins	6,200	6,200	6,200	6,200	6,200	6,200	0	
35 - Operating Expenses								
070 - Animal Control	500	500	500	500	500	600	0	
200 - Clothing & Safety Equipment	4,000	4,000	4,000	4,000	6,000	3,101	2,000	
225 - Contracted Services	25,000	13,000	13,500	13,500	13,500	12,932	0	

Town of Madawaska

Police Expense - Dept 310

	Previous Years Approved Budget				Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021		
300 - Dues/Subscriptions/Memberships	435	350	350	350	350	135	0	
420 - Evidence	200	500	500	500	500	- 673	0	
800 - Printing & Advertising	500	250	250	250	250	99	0	
820 - Prisoner Meals/Transport	350	500	600	600	600	0	0	
900 - Travel & Training	7,500	8,000	7,500	7,500	8,500	9,103	1,000	
775 - Officer Transfer	17,500	0	0	0	0	0	0	
	55,985	27,100	27,200	27,200	30,200	25,297	3,000	
40 - Supplies								
100 - Office Supplies	1,300	1,300	1,300	1,300	1,300	1,766	0	
200 - General Supplies	150	150	150	150	150	72	0	
	1,450	1,450	1,450	1,450	1,450	1,838	0	
50 - Utilities								
200 - Telephone	5,000	2,500	3,500	2,800	1,700	2,297	(1,100)	
400 - Internet	400	400	400	400	500	466	100	
	5,400	2,900	3,900	3,200	2,200	2,763	(1,000)	
55 - Minor Equipment								
100 - Software/Computer	0	0	0	4,200	4,200	3,850	0	
200 - Electronic Equipment	500	500	500	500	500	385	0	
600 - Repair	100	100	100	100	100	0	0	
	600	600	600	4,800	4,800	4,235	0	
60 - Vehicle & Equipment								
450 - Gas/Diesel/Propane	11,500	11,500	11,500	11,500	13,500	12,107	2,000	
500 - Repair/Maint	3,500	3,500	4,500	3,500	4,500	4,031	1,000	
	15,000	15,000	16,000	15,000	18,000	16,138	3,000	

Police Expense - Dept 310

2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603
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Town of Madawaska

Fire Dept. Expense - Dept 320

	Previous Years Approved Budget			Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
320 - Fire Department							
05 - Salaries & Wages	64,600	64,600	64,600	65,770	67,144	65,293	1,373
10 - Employee Benefits							
100 - MSRS	0	0	0	0	0	329	0
300 - Employer Social Security	4,020	4,020	4,005	4,078	4,163	4,029	85
400 - Employer Medicare	940	940	937	954	974	942	20
	4,960	4,960	4,942	5,031	5,136	5,300	105
35 - Operating Expenses							
200 - Clothing & Safety Equipment	4,500	4,500	4,500	4,500	4,500	4,531	0
210 - Background Checks	310	310	200	200	200	62	0
225 - Contracted Services - Emerg. Dispatch	25,000	13,000	13,500	13,000	13,000	12,107	0
300 - Dues/Subscription/Memberships	800	800	800	800	800	905	0
350 - Employee Physical	750	750	750	750	750	0	0
500 - Fire Prevention	750	750	750	750	750	454	0
750 - Miscellaneous	500	500	500	500	700	336	200
850 - Professional Fee	4,000	4,000	4,000	4,000	4,000	3,905	0
900 - Travel & Training	1,000	750	750	750	750	676	0
	37,610	25,360	25,750	25,250	25,450	22,976	200
40 - Supplies							
100 - Office Supplies	300	1,000	1,000	1,000	1,000	902	0
200 - General Supplies	1,500	1,500	1,500	1,500	1,500	2,551	0
	1,800	2,500	2,500	2,500	2,500	3,453	0
50 - Utilities							
100 - Electricity	800	800	800	1,025	1,025	828	0
200 - Telephone	2,500	2,500	3,200	2,300	2,200	3,297	(100)
300 - Heating Fuel	3,500	3,500	2,000	4,000	4,000	1,493	0
400 - Internet	400	400	400	400	400	466	0
	7,200	7,200	6,400	7,725	7,625	6,084	(100)

Town of Madawaska

Fire Dept. Expense - Dept 320

	Previous Years Approved Budget				Current Year Proposed Budget & Current Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget		Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
55 - Minor Equipment								
100 - Software/Computer	675	675	675		4,025	4,025	3,495	0
600 - Repair	5,800	5,800	5,800		5,800	5,800	5,172	0
	6,475	6,475	6,475		9,825	9,825	9,667	0
60 - Vehicle & Equipment								
450 - Gas/Diesel/Propane	3,900	4,000	4,000		4,000	4,000	1,450	0
500 - Repair/Maint	8,500	9,000	9,000		9,000	9,000	10,047	0
	12,400	13,000	13,000		13,000	13,000	11,497	0
70 - Building Repairs & Maintenance								
300 - Safety Building	1,000	1,000	1,000		1,000	1,000	572	0
85 - Special Projects/Events								
100 - Hoses	4,300	4,300	4,300		4,300	4,300	2,775	0
000 - Yearly Forestry Grant 50/50						4,000		4,000
300 - Ford 550 Engine	5,000	0	0		0	0	0	0
525 - NFPA Code Book	1,400	0	0		0	0	0	0
550 - SCBA Compressor Lease	8,684	8,684	8,400		8,400		8,315	(8,400)
	19,384	12,984	12,700		12,700	8,300	11,090	(4,400)
	\$ 155,429	\$ 138,079	\$ 137,367		\$ 142,802	\$ 139,980	\$ 135,932	(2,822)

Town of Madawaska

EMA - Dept 325

	Previous Years Approved Budget			Current Year Proposed Budget & Current Activity		Previous Year Activity YTD Expensed as of 06/30/2021	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget		
325 - EMA							
05 - Salaries & Wages	5,200	5,200	5,200	5,200	5,200	4,508	0
COLA @ 4%				156	156		0
				5,356	5,356	4,508	0
10 - Employee Benefits							
300 - Employer Social Security	325	325	322	322	322	280	0
400 - Employer Medicare	75	75	75	75	75	65	0
	400	400	398	398	398	345	0
55 - Minor Equipment							
600 - Repair	2,500	2,500	2,000	2,000	2,000	1,735	0
650 - Upgrade	-	-	-	-	-	-	0
	2,500	2,500	2,000	2,000	2,000	1,735	0
75 - Program Expenses							
600 - Infrastructure Comm. Tower	-	-	1,000	1,000		-	(1000)
000 - Elementary School Generator	-	-	1,000	1,000	-	-	(1000)
	8,100	8,100	8,598	8,754	7,598	6,588	(1000)

Notes:

Town of Madawaska

Library Expense - Dept 400

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
400 - Library							
05 - Salaries & Wages	42,361	43,208	43,208	44,072	45,835	43,327	1,763
10 - Employee Benefits							
100 - MSRS	4,236	4,321	4,364	4,539	4,721	4,366	182
200 - Health Insurance	16,311	16,963	18,600	18,600	18,873	17,622	273
300 - Employer Social Security	2,626	2,679	2,679	2,732	2,842	2,679	109
400 - Employer Medicare	614	627	627	639	665	627	26
	23,788	24,590	26,270	26,511	27,100	25,294	589
35 - Operating Expenses							
630 - Library Operations	45,315	45,444	37,892	35,862 (2,500)	48,800	37,892	12,938
	\$ 111,464	\$ 113,242	\$ 107,370	\$ 103,945	\$ 121,735	\$ 106,513	17,790

Library Provided Detail to support Line: 630 - Library Operations					Library Provided YTD Expended as of 05/30/2021		+/- of Current Budget Spent
	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget			
Library Aide Wages	17,940	17,790	14,976	16,800	16,295	1,824	
Library Aide FICA	1,372	1,362	1,146	1,300	663	154	
Workers Compensation				1,400			
Office Supplies	700	700	700	700	694	0	
Books & Periodicals	8,000	5,500	6,500	7,500	6,856	1,000	
Fuel Oil	4,000	3,000	3,000	5,985	3,777	2,985	
Accountant	747	747	747	750	275	3	
Bookkeeper	2,800	2,800	2,800	2,800	3,100	0	
Spring Cleaning	1,000					0	
Electricity	2,000	2,000	2,000	3,000	1,463	1,000	
Water	300	300	300	500	299	200	
Telephone						0	
Sanitation	320	320	320	320	240	0	
Parking Lot Fee	500					0	
Copier Service Contract	385				575	0	
General Repair & Maint.	1,000	500	385	385	402	400	
Lawn Care/Snow Removal	200			700		700	
Internet	1,080					0	
Building/Casualty Insurance	2,200	2,200	2,200	2,200	2,194	0	
Training/Travel	600			300		300	
Corp.Registration Fees				60			
Misc.							
Major Building Repairs				1,200			
Sewer	300	288	288	4,000	308	112	
(Less Anticipated Revenue)				(2,400)			
630 - Library Operations	\$ 45,444	\$ 37,892	\$ 35,862	\$ 48,800	\$ 37,141	12,938	

Town of Madawaska

Public Works Expense - Dept 500

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
500 - Public Works Department							
05 - Salaries & Wages	413,825	416,231	416,231	432,480	572,533	378,164	117,173
10 - Employee Benefits							
100 - MSRS							
200 - Health Insurance	36,670	41,623	42,039	44,545	58,398	36,313	13,853
300 - Employer Social Security	130,862	149,685	153,085	132,635	193,087	134,233	60,452
400 - Employer Medicare	25,657	25,806	25,806	26,814	35,497	23,745	8,683
	6,000	6,035	6,035	6,271	8,302	5,553	2,031
	199,190	223,150	226,966	210,265	295,284	199,844	85,019
35 - Operating Expenses							
100 - Auction State Surplus	1,000	0	0	0	0	0	0
170 - Books & Periodicals	200	200	200	200	200	106	0
200 - Clothing & Safety Equipment	3,000	3,000	3,000	3,000	3,000	2,649	0
220 - Contracted Services	60,000	60,000	55,000	55,000	50,000	53,137	(5,000)
350 - Employee Physical	1,200	1,200	1,200	1,200	1,200	510	0
550 - Lease Parking Lot	1,400	1,400	1,400	0	0	0	0
700 - License/Permit/Certification	1,000	1,000	1,000	1,000	1,000	562	0
780 - Postage	100	100	100	100	100	0	0
800 - Printing & Advertising	500	500	500	500	500	444	0
900 - Travel & Training	1,000	2,250	2,000	2,000	1,500	1,151	(500)
	69,400	69,550	64,400	63,000	57,500	58,559	(5,500)
40 - Supplies							
100 - Office Supplies	750	750	750	750	750	614	0
200 - General Supplies	30,000	30,000	30,000	30,000	30,000	27,679	0
300 - Janitorial Supplies	2,200	2,200	2,200	2,200	2,200	2,170	0
600 - Street Supplies	9,000	9,000	9,000	9,000	9,000	8,742	0
	41,950	41,950	41,950	41,950	41,950	39,205	0
50 - Utilities							

Town of Madawaska

Public Works Expense - Dept 500

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 05/30/2021	
100 - Electricity	7,500	7,500	7,500	7,800	11,700	6,210	3,900
200 - Telephone / Internet	2,500	3,500	3,500	2,600	2,200	3,704	(400)
270 - Sewer	1,040	1,040	1,340	1,340	1,500	954	160
300 - Heating Fuel	17,000	17,000	12,000	17,000	17,000	10,221	0
350 - Water Fees	1,600	1,600	1,600	1,600	1,600	1,356	0
	29,640	30,640	25,940	30,340	34,000	22,445	3,660
55 - Minor Equipment							
100 - Software/Computer	0	0	0	2,520	2,520	2,310	0
300 - Minor Equipment	1,000	1,000	1,000	1,000	1,000	776	0
600 - Repair	1,000	1,000	1,000	1,000	1,000	0	0
	2,000	2,000	2,000	4,520	4,520	3,086	0
60 - Vehicle & Equipment							
450 - Gas/Diesel/Propane	75,000	75,000	70,000	70,000	80,000	58,735	10,000
500 - Repair/Maint	61,500	70,000	70,000	70,000	85,000	66,609	15,000
	136,500	145,000	140,000	140,000	165,000	125,344	25,000
65 - General Maintenance							
100 - Sand & Gravel	20,000	20,000	30,000	30,000	30,000	30,000	0
150 - Chemicals	90,000	100,000	100,000	100,000	135,000	103,288	35,000
200 - Asphalt/Cold Patch	350,000	100,000	100,000	100,000	100,000	100,000	0
250 - Signs	1,500	1,500	1,500	1,500	1,500	1,020	0
300 - Construction Materials	6,500	6,500	6,500	6,500	6,500	6,500	0
350 - Oils & Lubricants	8,000	8,500	8,500	8,500	8,500	8,002	0
400 - Tools	2,000	2,000	2,000	2,000	2,000	1,895	0
450 - Guardrails	500	500	500	500	500	170	0
500 - Sidewalks	1,000	1,200	1,200	1,200	1,200	0	0
600 - Road Striping	7,000	7,000	5,000	5,000	5,000	4,967	0
625 - Water District Pump House Maint.	1,500	1,500	2,000	2,000	2,000	1,384	0
	488,000	248,700	257,200	257,200	292,200	257,226	35,000

Town of Madawaska

Public Works Expense - Dept 500

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
70 - Building Repairs & Maintenance							
100 - PW Garage	5,000	5,000	5,000	5,000	5,000	8,578	0
	\$ 1,385,505	\$ 1,182,321	\$ 1,179,687	\$ 1,184,755	\$ 1,457,987	\$ 1,092,451	283,231

Town of Madawaska

Parks, Recreation & Maintenance Expense - Dept 600

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expended as of 06/30/2021	
600 - Parks, Recreation & Maintenance							
05 - Salaries & Wages	219,452	228,922	227,290	240,747	306,682	195,336	65935
10 - Employee Benefits							
100 - M/SRS	17,500	15,000	15,663	15,973	17,694	14,254	1721
200 - Health Insurance	75,000	78,500	85,563	85,563	60,953	78,996	(25510)
300 - Employer Social Security	14,000	14,400	14,092	14,926	19,014	12,293	4088
400 - Employer Medicare	3,300	3,395	3,296	3,491	4,447	2,875	956
	109,800	111,295	118,614	119,953	101,208	108,418	(18745)
35 - Operating Expenses							
200 - Clothing & Safety Equip.	375	375	375	375	375	239	0
300 - Dues, Subscriptions, Memberships	500	300	300	300	300	240	0
800 - Printing & Advertising	300	300	500	500	500	517	0
900 - Travel & Training	1,400	1,400	1,400	1,400	1,400	375	0
	2,375	2,375	2,575	2,575	2,575	1,371	0
40 - Supplies							
100 - Office Supplies	1,300	1,300	1,300	1,300	1,300	844	0
200 - General Supplies	500	500	1,000	1,000	1,000	933	0
300 - Janitorial Supplies	2,150	2,150	2,150	2,150	2,150	1,721	0
	3,950	3,950	4,450	4,450	4,450	3,498	0
50 - Utilities							
100 - Electricity	21,450	21,450	22,950	25,000	37,500	20,900	12500
200 - Telephone	2,600	2,600	2,600	2,600	2,600	1,693	0
250 - Trash	400	400	400	400	400	330	0
260 - Septic	1,200	1,200	1,200	1,200	1,200	0	0
270 - Sewer	500	500	500	500	500	546	0
300 - Heating Fuel	6,800	6,800	5,000	6,500	6,500	3,470	0
350 - Water Fees	1,300	1,300	1,300	1,300	1,300	2,013	0
400 - Internet	2,100	3,600	3,600	3,600	3,600	3,882	0
	36,350	37,850	37,550	41,100	53,600	32,834	12500
55 - Minor Equipment							

Town of Madawaska

Parks, Recreation & Maintenance Expense - Dept 600

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity YTD Expensed as of 06/30/2021	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget		
100 - Software/Computer	0	0	0	1,680	1,680	1,540	0
550 - Rental	1,200	1,200	1,200	1,200	1,200	1,482	0
	1,200	1,200	1,200	2,880	2,880	3,022	0
60 - Vehicle & Equipment							
450 - Gas/Diesel/Propane	7,000	7,000	7,000	7,000	7,000	3,508	0
500 - Repair/Maintenance	4,525	4,525	4,525	4,525	4,525	4,608	0
	11,525	11,525	11,525	11,525	11,525	8,115	0
65 - General Maintenance							
800 - Fire Alarm & Sprinkler	1,650	1,650	1,650	1,650	1,650	943	0
70 - Building Repair & Maintenance							
350 - Parks/Restrooms	9,000	9,000	9,000	9,000	9,000	10,264	0
400 - Multi Purpose Buildings	4,000	4,000	4,000	4,000	4,000	3,762	0
	13,000	13,000	13,000	13,000	13,000	14,025	0
75 - Program Expenses							
100 - Athletic Supplies							0
200 - Tent Supplies	1,000	1,000	1,000	1,000	1,000	0	0
300 - Special Programs	3,000	3,000	3,000	3,000	3,000	2,841	0
400 - American Flags	750	750	750	750	750	748	0
500 - Seasonal Decorations	800	800	800	2,800	2,800	867	0
	5,550	5,550	5,550	7,550	7,550	4,456	0
	\$ 404,852	\$ 417,317	\$ 423,404	\$ 445,430	\$ 505,120	\$ 372,020	\$ 59,690

Town Wide Insurance Expense - Dept 700

700 - Insurance Expense
15 - Unemployment Compensation
20 - Workers Compensation
25 - Other Insurance
100 Prop & Casualty
200 Bond & Excess

Town of Madawaska

Intergovernmental Expense - Dept 710

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget		
710 - Intergovernmental							
35 - Operating Expenses							
250 County Tax	408,287	427,312	472,703	498,643	521,431	472,703	22,788
710 - Intergovernmental							
90 - Intergovernmental							
100 VRF	457,938	447,000	470,000	470,000	507,450	491,365	37,450
200 Northern AAA Airport	44,247	56,688	58,161	58,161	57,158	58,161	(1,003)
300 Hydrant Rent	288,000	288,000	288,000	288,000	327,495	287,066	39,495
400 Street Light	100,000	80,000	21,000	24,000	28,000	23,879	4,000
500 NMDC	8,510	8,513	8,517	8,687	8,817	8,517	130
600 MMA	7,500	4,336	4,303	4,303	4,422	4,279	119
700 Chamber	10,000	10,765	15,000	10,765	15,000	15,000	4,235
800 Acadian Fest	12,500	13,200	0	13,200	15,000	0	1,800
900 Four Seasons	4,000	4,000	4,000	4,000	4,000	4,000	0
950 Farmers Mkt	2,000	2,000	2,000	2,000	2,000	2,270	0
	934,695	914,502	870,981	883,115	969,342	894,537	86,226
	\$ 1,342,982	\$ 1,341,814	\$ 1,343,683	\$ 1,381,759	\$ 1,490,773	\$ 1,367,240	109,014

Town of Madawaska

Social Service Expense - Dept 720

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- of Previous Budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2020	
720 - Social Service							
93 - Social Service							
100 - American Legion Decorations	700	700	700	700	700	700	0
150 - Maine Acadian Heritage Trail	200	200	200	200	200	200	0
200 - St John Valley Assoc.	3,000	3,000	3,000	3,000	3,000	3,000	0
250 - Aroostook Agency on Aging	5,076	2,300	2,300	2,300	2,300	2,300	0
300 - American Red Cross	300	300	300	300	300	300	0
350 - Aroostook County Action Prog	807	807	807	807	1,469	807	662
400 - Homeless Services of Aroostook	1,050	1,050	1,050	1,050	1,050	1,050	0
450 - Northern Maine Vets Cemetery	100	100	100	100	100	100	0
600 - Community Health & Counseling	150	100	100	100	100	100	0
650 - Life Flight	1,000	1,000	1,008	1,008	1,008	1,008	0
651 - United Way	100	100	100	100	100	100	0
654 - Paws Animal Welfare	100	200	200	200	200	200	0
655 - Health Equity Alliance	250	250	500	500	500	500	0
657 - Madawaska Historical Society	-	-	11,000	9,000	9,000	11,000	0
658 - Maine Public Radio/TV	-	-	100	100	100	100	0
\$ 12,833	\$ 10,107	\$ 21,465	\$ 19,465	\$ 20,127	\$ 21,465	\$ 21,465	662

Town of Madawaska

Municipal Debt Expense - Dept 730

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- previous budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget		
730 - Municipal Debt							
97 - Debt Service							
300 - PW Truck Lease	32,770	0	0	0	0	0	0
301 - PW 2020 Single Axel Truck/Box Lease	0	62,000	53,539	53,539	0	53,539	(53,539)
400 - Paving CSO	117,200	117,200	117,176	117,176	0	117,176	(117,176)
410 - Downtown Loan	47,000	196,500	241,111	241,111	234,016	241,111	(7,095)
500 - Skid Steer Lease	15,120	15,100	0	0	0	0	0
501 - Payloader Lease	36,500	36,500	36,082	36,082	0	36,082	(36,082)
502 - PW Pickup Truck Lease	0	7,173	7,173	7,173	7,173	7,173	0
502 - PW White Dump Body Truck Lease	0	0	10,610	10,610	10,610	10,610	0
503 - Street Light Project Lease	0	0	30,513	30,513	30,513	30,513	0
504 - 2021 GO Paving Bond					346,122		346,122
505 - 2021 Firetruck					89,911		89,911
506 - 2021 Plow Truck					47,437		47,437
	\$ 248,590	\$ 434,473	\$ 496,204	\$ 496,204	\$ 765,782	\$ 496,204	269,578

Town of Madawaska

Capital Purchases & Reserves

	Approved FY 2019-2020	Approved FY 2020-2021	Approved FY 2021-2022	Proposed FY 2022-2023	+/- Previous Budget
600 - Parks, Recreation & Maintenance					
145 - John Deer 1575 Terrian Out Tractor/front mower/broom/snow blower	0	0	42,500.00	0.00	(42,500)
500 - Public Works Department G: 40-37330-01	22,850	25,000	25,000	25,000	0
000 - Paving Project	0	0	0	0	0
000 - 2022 Plow Truck	0	0	0	0	0
038 - Grader Rebuild via CAT	0	0	0	0	0
Total Public Works Department	22,850	25,000	67,500	25,000	(42,500)
320 - Fire Department G: 40-37330-07					
039 - Fire Truck Reserve	0	25,000	25,000	25,000	0
007 - Capital Repairs to fire trucks	54,656	40,000	40,000	40,000	0
007 - SCBA Tanks (8)	0	0	0	0	0
028 - Generator Transfer Switch Reserve Account	0	44,300	0	15,000	0
029 - Fire Station #2, Building Repairs Reserve Account	54,656	109,300	65,000	80,000	15,000
Total Fire Department			65,000	105,000	40,000
GRAND TOTAL CAPITAL REQUESTS	\$ 77,506	\$ 334,300	\$ 65,000	\$ 105,000	\$ 40,000
36-Recreation Facility Reserve - Tennis Courts (Lake)	5,000	5,000	5,000	5,000	0
17-Deferred Vacation Reserve	35,000	0	0	0	0
35-Road Project Reserve	284,500	284,500	364,500	225,000	(199,500)
33-MDOT 2021 Sidewalk Project Match	17,500	43,750	49,000	48,000	0
37-Safety Complex Road Replacement Project		50,000	55,000	0	(55,000)
38-Public Works Garage Heating Building Repair Account				25,000	
39-Library Capital Repairs Reserve Account	0			5,000	0
GRAND TOTAL RESERVE REQUESTS	322,000	363,250	472,500	308,000	(164,500)
	\$ 359,506	\$ 697,550	\$ 605,000	\$ 413,000	(192,000)

Reserve Account Balances: As of 3-11-2022

Ambulance Equipment Reserve	\$288,245.77	
Computer Reserve	\$1,516.65	
Fire Dept Reserve	\$19,352.49	
Fire Truck Reserve	\$50,000.00	\$501,932.16
Emergency Generator Reserve	\$9,126.00	
Police Car Reserve	\$3,559.45	
Public Works Equipment Reserve	\$86,309.73	
Tent Supply Reserve	\$14,137.44	
Sidewalk Match Reserve	\$84,031.00	
Road Project Reserve	\$276,932.16	
Recreation Dept Reserve	\$15,000.00	\$276,932.16
Safety Complex Roof Repair Reserve	\$9,550.00	\$501,932.16
Grader Rebuild Reserve	\$17,403.37	
Tractor Replacement Reserve	\$352.92	
Emergency Tax Assessment Credit Reserve	\$900,000.00	
	\$1,135,516.68	

Town of Madawaska

Pollution Control Expense - Dept 960

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- previous budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
960 - Pollution Control							
05 - Salaries & Wages	160,446	171,349	168,428	171,797	180,498	130,737	6,622
10 - Employee Benefits							
100 - MSRS	15,245	16,235	16,183	16,503	16,503	12,902	0
200 - Health Insurance	42,951	45,228	57,458	57,458	61,641	32,358	4,183
300 - Employer Social Security	9,948	10,624	10,443	10,651	11,191	8,156	540
400 - Employer Medicare	2,326	2,485	2,442	2,491	2,617	1,908	126
	70,470	75,571	86,526	87,104	91,953	55,324	4,849
15 - Unemployment Compensation							
900 PC	750	795	840	840	840	399	0
20 - Workers Compensation							
900 PC	5,525	5,857	6,189	6,189	6,189	3,520	0
25 - Other Insurance							
500 Pollution Control Dept	6,750	7,155	7,560	7,560	12,281	9,966	4,721
35 - Operating Expenses							
030 Admin/Bill	42,500	42,500	42,500	42,500	42,500	42,500	0
150 Audit	500	500	500	500	500	500	0
200 Clothing/Saf	2,000	2,100	2,200	2,200	2,500	1,176	300
300 Dues/Subs/Me	1,650	2,200	2,400	2,400	2,400	1,669	0
750 Misc	500	500	500	500	500	280	0
780 Postage	4,000	4,000	4,100	4,100	4,100	3,359	0
800 Printing/Adv	750	1,500	1,650	1,650	1,650	1,720	0
850 Prof Fee	10,000	10,000	11,000	11,000	12,500	16,043	1,500
900 Travel/Train	1,750	2,500	2,700	2,700	2,700	572	0
	63,650	65,800	67,550	67,550	69,350	67,819	1,800

Town of Madawaska

Pollution Control Expense - Dept 960

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity YTD Expensed as of 06/30/2021	+/- previous budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget		
40 - Supplies							
100 - Office Supplies	1,000	1,100	1,100	1,100	1,200	388	100
200 - General Supplies	11,000	12,000	12,500	12,500	14,000	12,418	1,500
	12,000	13,100	13,600	13,600	15,200	12,806	1,600
50 - Utilities							
100 - Electricity	52,500	52,500	53,500	54,500	81,750	55,768	27,250
200 - Telephone / Internet	3,000	3,200	3,900	3,900	5,300	4,159	1,400
300 - Heating Fuel	15,000	17,000	11,000	16,500	16,500	8,753	0
350 - Water Fees	7,500	9,000	8,000	8,000	8,500	3,675	500
	78,000	81,700	76,400	82,900	112,050	72,355	29,150
55 - Minor Equipment							
100 - Software/Computer	1,800	1,800	2,000	2,000	2,000	3,069	0
60 - Vehicle & Equipment							
450 - Gas/Diesel/Propane	4,000	4,500	4,600	4,600	4,600	3,918	0
500 - Repair/Maint	36,000	36,000	36,500	36,500	36,500	41,172	0
600 - Truck Purchase	-	-	-	-	-	-	0
600 - Plow Purchase	7,500	-	-	-	-	-	0
	47,500	40,500	41,100	41,100	41,100	43,090	0
65 - General Maintenance							
150 - Chemicals	34,000	37,500	38,000	38,000	42,000	20,047	4,000
300 - Construction Materials	12,500	12,500	12,500	12,500	12,500	-	0
350 - Oils & Lubricants	1,000	1,500	1,700	1,700	2,000	520	300
650 - Line Maintenance	6,500	7,500	10,000	10,000	12,000	16,587	2,000
700 - Endico Site Maintenance	12,500	12,500	30,000	30,000	32,000	22,421	2,000
	66,500	71,500	92,200	92,200	100,500	59,575	8,300
70 - Building Repairs & Maintenance							
500 - Pollution Control Building	2,000	2,000	2,000	2,000	2,000	660	0

Town of Madawaska

Pollution Control Expense - Dept 960

	Previous Years Approved Budget			Proposed Budget & Current Year Activity		Previous Year Activity	+/- previous budget
	Approved FY 2018-2019 Budget	Approved FY 2019-2020 Budget	Approved FY 2020-2021 Budget	Approved FY 2021-2022 Budget	Proposed FY 2022-2023 Budget	YTD Expensed as of 06/30/2021	
80 - Assessing							
100 - Abatements	2,500	2,500	2,500	2,500	2,500	5,976	0
600 - Lien Cost & Filing Fee	5,600	5,600	5,600	5,600	5,600	5,590	0
	8,100	8,100	8,100	8,100	8,100	11,566	0
97 - Debt Service							
200 - Sewer Debt	297,800	297,800	366,994	395,241	393,241	395,010	(2,000)
99 - Transfer Out To PC Reserve							
100 - Transfer Out	-	-	-	-	-	-	0
	821,291	843,027	939,487	978,180	1,035,301	867,895	57,121

Annual Town Meeting Warrant

Tuesday, June 28, 2022

6:00 PM

Madawaska High School Cafeteria

