



2020 Annual Report Dedication

The Municipal Officers hereby dedicate the 2020 Annual Report to the Madawaska Beautification Committee. A collaboration between the Town of Madawaska, and the St John Valley Chamber of Commerce, the Committee was founded in early 2020 as a stakeholder group, dedicated to keep up the beautification efforts initiated by the Town in 2018. After its' founding, the committee's worked began in earnest with planning & goal setting meetings, with the earliest tangibles of their work being decorating for the seasons in the downtown, the 1st being the fall harvest season leading up to the 1st Annual Fall Fest in September, Main Street Trunk or Treat, and the Christmas Holiday. The Committee's 2021 work begins this year Spring Clean-up, an all-volunteer project that provides a free window & door cleaning to willing businesses in the downtown, and the additional of hanging flowerpots on the light-posts in the downtown, farmers-market, and downtown parks.

The Committee operate primarily by fundraising to accomplish its beautification goals, with the Flowerpot Project raising roughly \$4,800 via a "Buy Flowers in Memory Of" campaign, and a raffle to pay for flowerpot brackets and perennial flower purchases that raised an additional \$1,168.00. The Committee's future goals are to continue beautification with the addition of perennial flower beds in available area on Main Street when funding permits, and to continue decorating for the seasons, in collaboration with programs and activities in the downtown.

The Committee's Mission Statement Reads:

Madawaska Beautification Committee "Providing a strong, vibrant and attractive community."

The 2020-2021 Committee Members are St John Valley Chamber of Commerce, Sharon Boucher Executive Director, Secretary

Town of Madawaska, Town Manager, Gary Picard / Public Works Director, Kevin Dube

Parks & Recreation, Sam Cyr; Director, Diane Boucher; Programs / Public Facilities Director, Gerald Ouellette

Art Lamoreau, Chair / Theresa Theriault, Treasurer / Jane Carter / Paula Gendreau / Helen Hebert / Lorraine Pelletier Marsten / Gerald Fongemie / Brenda Dube



STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

Dear Friends:

When I took the oath of office as Maine's 75th governor, I never imagined that we would face a deadly pandemic. But that is our reality, and it is my responsibility to guide our state through this time, to keep Maine people safe and healthy, and to put our economy on a path to recovery.

COVID-19 has wreaked havoc on our national economy, dealing heavy losses to businesses of all sizes, and leaving millions of people unemployed. Here in Maine it has taken the lives of hundreds of people and sickened many more. Since the arrival of the first vaccines in December 2020, we have been working to get as many shots into the arms of Maine people as quickly and efficiently as possible.

While our spirits are lifted and we share in a collective sense of relief, particularly for frontline health care workers who are exhausted and have been working around the clock to save lives, it will take months to administer the vaccine to all Maine people and we must keep our guard up. In the coming months, I look forward to working with you in fully opening our schools and businesses across the state. We will hasten our state's recovery if we wear our masks, watch our distance, avoid gatherings, and wash our hands.

My Administration, in collaboration with public health experts and business leaders across the state, developed a plan to gradually and safely restart Maine's economy. We also formed an Economic Recovery Committee charged with assessing the economic impacts of the pandemic on Maine's economy and providing recommendations for policy changes to deal with these impacts. Together, drawing on the hard work and resilience of Maine people, we will rebuild and strengthen our economy and rise from this unprecedented challenge to be a stronger, better state than ever.

I continue to be amazed by the strength and courage of the Maine people and businesses who have found different ways to do business and the brave first responders in your town and in our health care facilities. Thank you to the people of Maine who have demonstrated patience, kindness, and compassion during this difficult time.

Please take care,

A blue ink signature of Janet T. Mills, written in a cursive style.

Janet T. Mills
Governor

P.S. For the latest information and guidance on Maine's response to COVID-19, as well as resources for assistance during this time, please visit www.maine.gov/covid19/.

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2623
(202) 224-2693 (FAX)

United States Senate
WASHINGTON, DC 20510-1904

COMMITTEES:
SPECIAL COMMITTEE
ON AGING,
CHAIRMAN
APPROPRIATIONS
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to reflect on 2020, an incredibly challenging year for Maine families, small businesses, and communities.

When the pandemic struck, our country faced the specter of an overwhelmed health care system and devastation to our small businesses and the millions of people they employ. I immediately worked with Republicans and Democrats to pass multiple laws allocating approximately \$3 trillion to respond to this public health and economic crisis, including more than \$8 billion directed to Maine to support testing, schools, the economy, and other purposes — that is nearly double Maine's annual state budget.

I am especially proud of the bipartisan Paycheck Protection Program (PPP) I co-authored. This program has provided three out of four Maine small businesses with nearly \$2.3 billion in forgivable loans, which has helped sustain more than 250,000 Maine jobs. I have met thousands of Maine small employers and employees in all 16 counties who are surviving because of the PPP. As one small business owner told me, the PPP provided "exactly what we needed at exactly the right time." The PPP also allowed employers to maintain benefits, such as health care, during this challenging time. Another round of PPP is needed to sustain small businesses and their employees.

While the pandemic continues across Maine, our nation, and the world, I thank the first responders, health care professionals, teachers, grocery store employees, factory workers, farmers, truck drivers, postal employees, and so many others who continue to stay on the job during this difficult time. With the deployment of the first vaccines, better tests, and the incredible speed with which these life-saving responses were developed, I am hopeful we can emerge from this crisis in the next few months.

While providing relief to American families was my focus throughout 2020, other accomplishments include the passage of the Great American Outdoors Act, which provides full funding of the Land and Water Conservation Fund and addresses the maintenance backlog at our national parks, forests, and wildlife refuges. As Chairman of the Transportation Appropriations Subcommittee, in 2020 alone, I secured \$132 million to improve Maine's roads, bridges, airports, buses, rail, ferries, and seaports. Finally, as Chairman of the Aging Committee, I led the reauthorization of the Older Americans Act, which funds programs that improve the well-being, independence, and health of our nation's seniors and their caregivers, and I authored laws to reduce the cost of prescription drugs and protect individuals with Alzheimer's disease.

As the end of 2020 is approaching, I have cast more than 7,535 votes, never having missed one. In the New Year, my focus remains to work with colleagues to find common ground on policies to help support the health and safety of Mainers and the safe, responsible opening of our communities. If ever I or my staff can be of assistance to you, please do not hesitate to contact one of my state offices. May the coming year be a successful one for you, your family, your community, and our state.

Sincerely,



Susan M. Collins
United States Senator



Roland Danny Martin

PO Box 97

Sinclair, ME 04779

Residence: (207) 231-1358

Danny.Martin@legislature.maine.gov

HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1400

TTY: MAINE RELAY 711

Dear Neighbors,

Thank you for the opportunity to serve the people of Madawaska in the 130th Legislature. It is an honor to represent our community in Augusta.

This new legislative session looks very different from any other because of the continuing COVID-19 pandemic. We were sworn in at the Augusta Civic Center, and much of our early work has taken place remotely, with both legislators and the public participating virtually. We are determined to continue our work for the people of Maine in spite of the difficulties caused by the pandemic.

Our major work in the upcoming session will be the creation of a two-year balanced budget. My goals in helping to craft this document are to keep services intact for people who need them most, without placing an undue burden on taxpayers.

Another critical area of work will be to get Maine's economy back on its feet as things return to normal. Important steps in this direction will include making sure our workforce is properly trained for the new economy, improving access to broadband, and improving our roads and bridges. We will also need to address the serious shortcomings in our unemployment insurance system that were brought to light by the current situation.

In addition to our COVID-19 efforts, we will be looking at ways to deal with other long-standing problems, such as the ongoing opioid crisis, taking steps to address climate change, and making healthcare more affordable and more accessible.

I am proud to serve as House chair of the Joint Standing Committee on Transportation, where we will consider bills that address road and bridge construction, safety, and maintenance in addition to other vehicle-related issues. I am also proud to serve on the Joint Standing Committee on Inland Fisheries and Wildlife where I will continue to protect and preserve our environment as well as our rich history of outdoor recreation.

Input from the people of Madawaska is invaluable and will help strengthen the partnership between town and state government. I fully welcome your questions and feedback. Please contact me by phone at (207) 543-2160 or by email at Danny.Martin@legislature.maine.gov.

Respectfully,

A handwritten signature in dark ink, appearing to read 'Danny'.

Roland Danny Martin
State Representative

District 150: Frenchville, Grand Isle, Madawaska, St. Agatha and Van Buren, and Square Lake
(including Cross Lake, Madawaska Lake and Sinclair Townships)

ADMINISTRATION REPORTS





FROM THE MANAGER'S OFFICE

May 17, 2021

Dear Madawaska Residents and Businesspeople,

The past year in Madawaska, like all other communities has been one that will remain vivid in our memory, as the COVID-19 pandemic upended our "normal" into what many hoped would never become our "new normal" everyday life. It has been a long year, but we are now starting to see signs of a return to normal, albeit a slower return to normal than most of us hoped for, yet still better than the longer turn-around that other areas of the world are facing.

There is optimism for the year ahead of us in regard to not only our lives getting back to normal, but for municipal government in Maine. After a decade of declining revenues from the State of Maine's Revenue Sharing Program, and the subsequent impact to the taxpayers of every community, there is now overwhelming bipartisan support in Augusta to return to 5% revenue sharing. Maine's Revenue Sharing program by statute returns 5% of State Revenue to Municipalities, yet reimbursement rates were cut after the recession of 2008, and have been slow to return. These critical revenues are used by municipalities to reduce the local property tax burden on taxpayers. Madawaska's share of revenue sharing has seen a high of \$836,884 received dating back to 2008, to a decline beginning every year after 2012 at \$439,320 received, to a low of \$214,429 in 2017. The decrease in revenue of roughly \$622,000 for 2017 when compared to 2008 translates to roughly 1 & 3/4 of a mil on the town mill rate increase of local property tax. While projections for 2021-2022 revenue sharing have not yet been finalized as we await the State of Maine to finalize the state budget, we anticipate that revenue sharing distributions to be more than last year, which will help to reduce the local property tax burden.

Our community will benefit from an economic boost beginning this summer with the beginning of the International Bridge Project, and the new US Land Port of Entry, with combined project costs estimated at \$140 million, of which will have significant trickle down into our local economy. These projects are expected to run until 2024, with the last component of the project being the removal of the old International Bridge.

Lastly, our community will continue in its' revitalization efforts with a focus on sidewalks extensions in 2022, and remediation of the vacant buildings in the Mid-Town Shopping Plaza. I remain hopeful that our border with Canada will open sooner than later, so that we may all be able to reconnect with friends and family, and for our businesses that have been severely impacted by the loss of Canadian consumers for so long.

Respectfully,

Madawaska Town Manager

TOWN CLERK'S OFFICE

Staff: Nathalie Morneault, Certified Town Clerk
Donna Leonard, Deputy Clerk/GA Administrator
Roxy Levesque, Deputy Clerk

The Town Clerk's office provides issuance, oversight and protection of vital records; preparing for municipal and state elections; oversight of polling activities; drafting and printing ballots; entering and updating voter lists; reporting of official election results to news media and State Election Bureau; hunting and fishing licensing; boat, snowmobile, and ATV registrations; dog licensing; issuing yearly Entertainment, Liquor, Tavernkeeper/Innkeeper licenses and Pinball permits; business licenses; updating of E-911 addresses in the database; preparing and/or completing the required monthly State reports for: Inland Fisheries & Wildlife(which include hunting/fishing, snowmobile, ATV, and boats); Vital Statistics, Animal Welfare; and Bureau of Elections.

Additional duties include the collection of real estate, property, and personal property taxes; motor vehicle registration fees; transfer of plates or issuing of new plate and stickers; excise tax for newly and/or registered automobiles and boats; collecting payments of sewer, ambulance, and general revenue.

Vital Statistics

The following Vital Statistics were recorded in the Town Clerk's Office:

Births – 26

Deaths - 71

Marriages – 19



NOTICE TO ALL DOG OWNERS

The license fee for a neutered or spayed dog is \$6.00 and a non-neutered or non-spayed dog is \$11.00. Kennel licenses are \$41.00 and must be approved by the Animal Control Officer. A current rabies certificate and neutered or spayed certificate must be shown at time of licensing. There is a \$25.00 late fee in addition to the annual license fee after January 31 in accordance with Section 3923-C, subsection 1. If you no longer have your dog, please notify the clerk's office at (207) 728-6351.

To the Citizens of Madawaska

The mission at Madawaska EMS is to evolve a cost effective, collaborative, and outcome-based EMS delivery system that produces clinically superior and culturally competent care, while achieving high levels of patient satisfaction from the people of our community.

Madawaska EMS has been busy over the last year providing EMS coverage to the communities of Madawaska, Frenchville, Saint Agatha and with the recent addition of Grand Isle. We are very proud to be serving these communities and doing so does not come without its challenges. Continuing education on a monthly basis has been a challenge with the many restrictions imposed on us by this unfortunate pandemic, but we have found ways to be proactive with online learning programs and zoom learning so we can stay up to date with all the new medical best practices. Covid 19 has certainly made it a challenging year, what we learned about Covid changed almost on a weekly basis at times. Proudly we were able to stay up to date ensuring all our patients were treated using best practices. We continue to be proactive with the Aroostook Region V EMS Quality Assurance program in conjunction with our Regional Medical Director Dr. Beth Collamore. She and Jessica Page, EMT-P, QA Coordinator, work to identify areas that are in need of improvement not only with our service but at the Regional Level as well. This also helps guide our continuing education program which is Coordinated by Kris Albert EMT-P. This past year have one new full time staff member, Brandon Thibeault, Brandon is an EMT and also a member of the Maine National Guard as an Army Medic. He is also in his last year of school at NMCC where he is completing his degree in Paramedicine. Both Jessica Page and Kris Albert have also completed EMT Instructor Coordinator training which will enable them to provide EMT courses right here in our community. As always, we are continuously looking for more EMT's. This would be a great opportunity for anyone wanting to help out in their community. Anyone interested can reach out to us for more information.

At Madawaska EMS we continue to maintain a staff of six full time, three of which are Paramedic's, one Advanced EMT and two Basic EMT. We have sixteen part time staff members ranging from the Paramedic to Basic EMT level and down to a small pool of drivers which we could not be more thankful for.

For many years, the service provided blood pressure clinics at various sites throughout the community on a weekly basis and we also provide Medical support at school or private sporting activities as well as community events. Some of these services have been suspended due to the pandemic, but we do look forward to continuing these in the future.

I would like to take the time to thank The Aroostook County Sheriff's office for dispatching services, the Police and Fire Departments for your continued support and assistance, the Public Works Department for being there when needed, The Town Manager and Board of Select Persons for your continued support and certainly the citizens of Madawaska.

Lastly thank you to all the Crew, this has been a challenging and stressful year for us all. Everyone did their part to make things safe and most importantly function without a hitch. I am very grateful for you all and look forward to leading you into the future.

Respectfully Submitted

Eric Cyr

Eric Cyr, EMT-P, RN BSN

Service Chief

Madawaska EMS

TO: The Citizens of Madawaska,

On behalf of the devoted members of the Madawaska Fire Department, it is my honor to present the 2020 Fire Department Annual Report. This report represents the department's commitment in providing quality emergency services to the residents, visitors, and businesses within our community. The Fire Department is comprised of 40 paid call Firefighters. They are devoted to serving and protecting the public and deserve to be recognized for their outstanding contributions. All are motivated by a sense of duty, tradition and pride to train and prepare themselves, and to be available to respond when they are called upon.

Over the past year, we have continued to strengthen our working relationships with our surrounding mutual aid departments, which improves response time, increases first responder safety, and assures adequate resources are available to mitigate the event.

Finally, I would like to thank all the members of the Department for their professionalism, dedication, and cooperation at every level of the organization. I would also like to thank our Elected Officials, Town Manager, Department Heads, and the rest of our outstanding Town Staff, for their continued supportive efforts. And while this annual report is meant to be reflective of the fire department, it would be difficult to deliver our services without the tremendous support of the community as a whole. Thank you and please be safe.

Respectfully Submitted,

JAMES P. SOUCY

James P. Soucy
Fire Chief

ANNUAL REPORT OF THE MADAWASKA FIRE DEPARTMENT

The following is a brief summary of the activities of the Madawaska Fire Department for the year

| | Carbon Monoxide | Smoke Detector | Fire Other | Structure Fires | Chimney Fires | Vehicle Fires | Forest Grass Fires | Ambulance Asst. | Haz-Mat Calls | Investigate Only | Rescue Emergencys | Canceled Enroute | TOTAL No of Alarms | Estimated Fire Loss |
|-----------|--------------------|-------------------|---------------|--------------------|------------------|------------------|--------------------------|--------------------|------------------|---------------------|----------------------|---------------------|--------------------------|------------------------|
| January | | 1 | | | 1 | | | 1 | | | | | 3 | |
| February | 1 | | | 1 | | | | | 1 | | 1 | 1 | 5 | \$ 4,000.00 |
| March | | 2 | 1 | | | | | | | 1 | | | 4 | |
| April | | 1 | | | | | | 1 | | | | 1 | 3 | |
| May | | | | | | | | 1 | | 1 | | | 2 | |
| June | | | | | | | | 1 | 1 | | 1 | | 3 | |
| July | | 2 | | | | | | 1 | | 1 | 1 | | 5 | |
| August | 1 | | | 1 | | | | | | 1 | 1 | | 3 | \$100,000.00 |
| September | 1 | | 1 | 2 | | | | | 1 | 1 | | | 6 | \$ 30,000.00 |
| October | 1 | | | 1 | | | | | | | | 2 | 4 | \$ 30,000.00 |
| November | | 3 | | | 1 | | | 1 | | | | 1 | 6 | |
| December | | | | | | | | 1 | | 1 | 1 | | 3 | |
| Totals | | | | | | | | | | | | | 47 | \$164,000.00 |
| | | | | | | | | | | | | | Total | \$164,000.00 |

Number of Firefighters in Department

Officers--15

Safety Officers -- 2

Training Officers --1

Firefighters -- 22

Student Program -- 0

TOTAL -- 40

APPROPRIATION

\$ 137,367.00

POPULATION: 3783

Cost of Fire Protection Per Capita: \$36.31

Madawaska Public Library

2020-2021 Annual Report

2020-2021 Library Board of Trustees:

Representative of the Town Parish: Father James Plourde

Representative of the Board of Selectmen: Manon Raymond

Elected: Kim Deschenes (2021)

Elected: Sandra Nadeau (2022)

Elected: Suzanne Gendreau (2023)

Library Hours: (Covid hours)

Monday-Wednesday 10 am- 5pm

Thursday-Saturday 10 am- 2pm

Attendance 2020: 4241

Circulation 2020: 5229

New Books: 425

Staff:

Director: Ken Theriault, Jr.

Library Aide: Jessica Girard

Library Aide: Bernadette Michaud

Library Aide: Mary Scott

Report:

The Library, like everyone else this past year, was deeply affected by the ongoing Covid pandemic. Patron usage for the year was only about 25% of what it usually is, at 4241. The library was closed for several months from April through June, and access after re-opening during the pandemic has been limited to a capacity of 5 in the building at one time.

Circulation of books and other items was at 5229, also hovering at about 25% of normal. The weekly book sale remains closed, as does access to the basement for meetings and group activities.

During the closure, staff first set themselves to deep cleaning the building as was recommended. We then took advantage of the time with no patrons to finally replace our circulation system, which was over 22 years old. Staff re-catalogued all 20,000 items of the collection to an online circulation system. Patrons may now search for items online. Visit the Library's Facebook page to find a link to access the catalog.

The library offers access at no charge to patrons to the Maine State Infonet Download Library. The Download Library offers access to thousands of downloadable books for your e-readers, ipads or other computer devices. Audio books in the form of mp3s are also available. Patrons may access the Download Library with their Madawaska Library card number.

The Library continues to provide free walk-in-wireless service to its visitors. We are now connected to a high-speed fiber optic system that offers very high download and upload speeds. Anyone with a wireless ready portable computer or device may simply enter the library and get connected. There are no fees or passwords involved.

I would like to thank our patrons, the Madawaska Town Selectmen, everyone at the Town Office, my Board of Directors, and especially the citizens of the town for their continued support.

Respectfully submitted,

Ken Theriault, Jr.

What a year it has been! Madawaska Parks & Rec saw enrollment increase for most programs in 2019 and continued through the start of 2020. We were excited to introduce many new programs over the course of the year but were blindsided by COVID-19 when everything came to a standstill. This unprecedented closure of the State of Maine left schools empty, parks and municipal buildings empty, restaurants, and bars empty. Everything was closed in fear of the virus. Seeing as it was still winter in Northern Maine, we thought there was a good chance this was going to be over by the summer. Especially because our summer rec program is something kids and parents look forward to every year.

The state guidelines for day camps required us to limit the amount of people in the building to 50. Along with capacity restrictions, we were required to increase sanitation and health monitoring protocols, remain socially distanced, and wear masks when 6 feet of separation was not possible. These guidelines made it hard for kids who wanted to play with friends they had not seen in a while. We considered how difficult it would be to follow the guidelines, the restrictions on the campers, and the risk of infection on a community-wide scale. Ultimately, after lots of planning and organizing, we decided to open a modified version of our summer camp. This camp included a younger group in the morning and older group in the afternoon. There was no travel for field day trips, and each cohort of 10 campers remained in their groups for the whole 6-week camp. The camp was made successful by our wonderful staff and maintenance crew who worked diligently to sanitize and enforce the new guidelines.

Fall soccer was offered like usual and we saw a record number of registrations. This was potentially attributed to all the pandemic closures; we ran the biggest fall soccer program that Madawaska Recreation has ever seen! It was amazing to see the kids participating and for there to be some sort of normalcy back into our lives. Throughout the fall, we organized a Trunk-Or-Treat on Main Street for Halloween and participated in a Fall Fest by putting on a cash prize Cornhole Tournament.

As we entered winter, the pandemic had a resurgence in Northern Maine and especially in Madawaska. After much discussion, The Town decided that we would not make an indoor skating rink. Although this was not great news, we got creative and were still able to offer a place for families to skate. We created an outdoor skating rink located inside the Little League baseball field, located directly behind the Multi-Purpose building. It was used heavily over the winter months and it offered something for families to do outdoors amidst the pandemic. Spring of 2021 is showing increased signs of normalcy as restrictions start to lessen. We are so excited to be offering new programs like our Bike Rodeo, soap-making class for kids and adults, sip & paint, and many more! We are planning a wonderful summer camp and if everything stays the same, we will be operating like normal, with the addition of masks and increased sanitation. We will be going on trips every Friday and every Wednesday will be a themed day like Carnival Day and Hawaiian Luau, just to name a couple.

Although this last year was not what anyone envisioned, we did the best we could to bring programs and services to the people. We are hoping that the rest of 2021 and 2022 will be better years, and we are looking forward to bringing many new programs to the Town of Madawaska.

Best wishes for a happy, healthy year ahead.

Samuel Cyr
Recreation Director

To the Citizens of Madawaska

On behalf of the dedicated and committed men and women of your Madawaska Police Department, I am submitting this Department's Annual Report. We are hopeful that we will be better able to serve you by providing this medium for current information on our programs, staffing and department resources.

I ask you to join me in thanking our dedicated workforce for what they have done in the past and by supporting them now and into the future. They truly deserve this support as they go about the business of protecting and serving our community. It is very important that our Police Department is providing the highest quality police service for our residents as well as those who work, visit, and travel through our Town.

I would like all persons in the Town of Madawaska to understand that no phone call is unimportant to us. If you have a need for the Police Department even if it is a simple question or minor concern, then you should feel free to contact our Communications Center. I look at all people in and around our Town as the eyes and ears of the Police Department and together the Community and the Police can provide the best protection and service possible for everyone.

The Madawaska Police Department takes all criminal complaints very seriously and we will work together with Local, State and Federal agencies to prosecute all cases within our jurisdiction. We take pride in having well trained professional officers to provide quality-policing services to all people in the Town of Madawaska.

As your Chief of Police, I am honored to serve this community. I deeply appreciate the support and confidence that has been extended to me by our elected officials, the Madawaska Town Manager, and residents of this town. My family and I are proud to call Madawaska our home.

Respectfully Submitted

Ross M. DuBois

Ross M. DuBois
Chief of Police

PUBLIC WORKS DEPARTMENT 2020 ANNUAL REPORT

To the Citizens of Madawaska

In the past few years, the department has been working diligently to make adjustments in our department to keep up with the changing times and demands, yet still offering the best possible service. One example is we have been experimenting with salt/priority in the back streets of town which resulted with a lot of positive feedback and overall cost savings to the town such as reduced plowing time, less wearing and tare on equipment and a shortened spring clean-up.

The department has also been busy working with:

- GSA and MDOT on the upcoming bridge/customs project.
- Working with Woodward/Curran in finalizing the 2019 Sewer project.
- Prepping for 2021-2022 hot top project.
- Yearly maintenance, cold patching, flushing of sewers, brush hogging of roadsides, sign repairs, paint stripping and other various duties.

I want to especially thank the Public Works staff for their dedication and professionalism to the community throughout the year.

Also, in closing on behalf of the Public Works department and myself, I wish to thank the citizens of Madawaska, Town Manager, the Board of Select People, and the Finance Committee for giving us the equipment, tools and support allowing us to provide the best possible service throughout the year.

Respectfully submitted by

Kevin Dube
Public Works Director



POLLUTION CONTROL 2020-2021 ANNUAL REPORT

TO THE CITIZENS OF MADAWASKA

The Madawaska Pollution Control department's past year's focus was on the completion of construction projects and ongoing upgrades. I am pleased to submit that the collection system, wastewater treatment plant, pump station upgrades, and associated improvements, have been substantially completed. The investment for improvements of the town's sewer infrastructure, will benefit our community for the next 15 to 20 years. Thus, ensuring the town's wastewater treatment systems overall efficiency, and remaining in compliance with current and future, State and Federal regulations.

The Madawaska Pollution Control department would like to take this opportunity to congratulate Mr. Walter Parker on his retirement, which occurred June 30th, 2020. Walter was a valuable employee for his 40+ year career with the town, working in the Pollution Control department. On behalf of the town, its citizens, and the Pollution Control department, except our sincere best wishes Walter, as you transition into a much deserved retirement. Congratulations and Thank you Walt!

Thank you to homeowners and local businesses for your continued efforts of reducing and eliminating "Flushable Wipes" from being introduced into the town's sewer system. Your efforts contribute to keeping our town's collection system, pump stations, and treatment facility, operating at peak efficiencies and eliminating operational complications. That effort has been instrumental in reducing maintenance costs and improving overall reliability of the Madawaska's collection systems and wastewater treatment plant.

The Madawaska Pollution Control department is grateful and appreciative of the Board of Selectmen, Town Manager, and all employees of the Town for their valued support given throughout the year. I thank my current staff member Seth Lagasse for his valued dedication, professionalism, and integrity. As a team, we will continue to strive to make department operations, cost effective, efficient, and environmentally compliant.

Submitted by,

Mark J. Madore

Mark J Madore
Superintendent



2020 Annual Report

The purpose of this report is to highlight recycling accomplishments and actual costs for disposal of Municipal Solid Waste (MSW) for the communities of Fort Kent, Frenchville, St. Agatha and Madawaska in the 2020 calendar year (January 1 – December 31).

2020 MSW Tonnage by Town

| Town | Tonnage | Expense |
|---------------|--------------|----------------------|
| Madawaska | 3,723 | \$ 390,942.83 |
| Frenchville | 612 | \$ 64,260.53 |
| Fort Kent | 3,110 | \$ 326,583.60 |
| St. Agatha | 579 | \$ 60,784.50 |
| TOTAL: | 8,024 | \$ 842,571.45 |

Construction & Demolition Debris (C&D) is collected at the Valley Recycling Facility and cost of disposing is billed directly to the resident, business or contractor. While VRF is responsible for the ultimate disposal of C&D materials, the broad property taxpayer base is not charged for the collection and disposal of C&D.

2020 C&D & Special Waste Tonnage

| | Tonnage | Revenue |
|-----------------------------|------------|----------------------|
| Construction & Demo Debris | 877 | \$ 100,868.92 |
| Tires | 3 | \$ 15,772.00 |
| Universal & Out of District | N/A | \$ 26,260.42 |
| TOTAL: | 880 | \$ 142,901.34 |

Recycling generates additional revenue for the VRF. In addition, all materials that are recycled are not disposed of in the landfill, thereby saving the local taxpayers additional expense. In 2017, a total of

488.90 tons of recyclable materials were processed and generated revenue in the amount of \$69,198.02. VRF strongly encourages all residents of our communities to continue to be proactive with recycling. Recycling containers (yellow and red igloos, cardboard dumpsters, and glass recycling totes) are placed in various locations in our owner communities for your convenience. Please contact your local town office for additional information.

Also, any business that wishes to start a recycling program whereby VRF will pick up recyclables onsite, should contact the VRF Supervisor at 543-6372 to learn more about recycling options for your business.

In closing, we thank the residents and businesses for your support in 2020 and look forward to serving you in the coming years.

Sincerely,

Gary M Picard

Gary M. Picard, Administrator
Valley Recycling Facility Inc.

2020 VRF Board of Directors:

| |
|---|
| January 2020– December 2020 |
| Danny Nicolas, Fort Kent – Chairman |
| Aubrie Michaud, St. Agatha -Vice Chairman |
| Ryan Pelletier, Frenchville - Secretary |
| Caryl Albert, Madawaska -Treasurer |
| |
| Fort Kent |
| John Bouchard – Voting Member |
| Suzie Paradis – Alternate |
| |
| Madawaska |
| Caryl Albert – Voting Member |
| Gary Picard – Alternate & VRF Administrator |
| Doug Cyr – Voting Member |
| |
| St. Agatha |
| Aubrie Michaud – Voting Member |
| Mark Chamberland – Alternate |
| |
| Frenchville |
| Yvan Dube – Voting Member |
| Ryan E. Pelletier – Alternate |
| |



Dear Town of Madawaska,

This letter is to give notice that Northern Aroostook Regional Airport Authority (NARAA) is requesting funding for year 2021.

2020 has been a challenging year with travel restrictions and lots of uncertainty. Throughout the year I have been working on improving NARAA's facility and the overall experience. I have completed my first full year as Airport Manager and have a better understanding of the needs and concerns for NARAA. With that I have eliminated some unnecessary expenses to help fund some much-needed improvements.

I have gone through the budget from 2020 and compared it with what I will be expecting for expenses in 2021. With that I am submitting a request for \$58,161. This is the same request as 2020.

Thank you for your support.

Sincerely

Matthew Derosier
Airport Manager



Annual Report to Madawaska

2020 Activity Summary

- 86 - Critical Care and Ambulatory Medical flights compared to 90 in 2019
- 62 – Business Flights compared to 36 in 2019
- 141 – Pleasure Flights compared to 132 in 2019
- 699 - Recorded Flight Ops compared to 939 in 2019
- 5 - International Flights compared to 3 in 2019
- 12,682.4 gallons of fuel sold, (Jet-A/100LL) compared to 11,531.6 gallons in 2019

Looking back at 2020

- In 2020 we were faced with the Coronavirus outbreak which kept traveling and air traffic to a minimum.
- The St. Valley Technology Center forestry students have been doing some timber harvesting and land management practices on NARAA's property
- Local cattle farmer has been utilizing the grassland surrounding the runway. Cutting and bailing of the hay.
- Received money from Cares Act Grant
- Office and lobby heating upgrades
- Sold Non-Directional Beacon Property
- Taxiway/Apron reconstruction project started

Looking into 2021

- Wrap up Apron/Taxiway reconstruction project.

- Work on advertising/promoting NARAA and the surrounding communities to outdoor enthusiast.
- Work on getting new pilots and aircraft at NARAA.
- Work on starting a Flight School.
- Work on upgrading snow removal equipment

Thank You for your continued support, and don't forget to check us out and follow us on Facebook
(Northern Aroostook Regional Airport Authority)

You may contact the airport manager Matt Derosier for more information regarding this report at 543-6300 or 436-0715 or by email frenchvilleairport@gmail.com.

You may also speak with the Airport Authority directors in person. The directors of Northern Aroostook Regional Airport also known as NARAA are as follows President and chairman Steve Ouellette, Vice President Percy Thibeault, Treasurer Keith Pelletier, Secretary Cliff Cyr, Don Berube, Carroll Theriault, Paul Chasse, Jason Boucher, Richard Marston Alternate is Adam Paradis.

Respectfully submitted,

Matthew Derosier
Airport Manager

Treasurer's Report

Pursuant to Title 30-A § 2801(1): Record of financial transactions. The report shall contain a record of all financial transactions of the municipality during the last municipal year. It may include an itemized list of receipts and disbursements indicating to whom and for what purpose each amount was paid.



| Account | Beginning Balance | YTD Net | Balance Net |
|---------------------------------------|----------------------|--------------------|---------------------|
| 10 - MUNICIPAL GENERAL FUND | 0.00 | 0.00 | 0.00 |
| Assets | 4,408,919.82 | -468,814.77 | 3,914,784.16 |
| 11010-01 CASH-EDUCATION | 2,106.49 | 2,261.02 | 4,505.94 |
| 11010-04 TO BANKNORTH | 43,424.10 | 138.01 | 43,736.14 |
| 11011-00 KATAHDIN TRUST TOWN OPERAT | 4,154,301.69 | 668,406.20 | 4,827,034.86 |
| 11016-00 PAYROLL KATAHDIN TRUST | 1,965.26 | 616.20 | 2,595.00 |
| 11030-00 PETTY CASH | 700.00 | 0.00 | 700.00 |
| 11040-00 CHANGE CASH | 400.00 | 0.00 | 400.00 |
| 11100-00 CREDIT MEMO | 325.26 | 0.00 | 325.26 |
| 11200-02 A/R POLICE SEAT BELTS | 0.00 | -2,701.20 | 0.00 |
| 11200-04 A/R AMBULANCE FEES | 107,509.72 | 53,271.71 | 195,465.54 |
| 11200-05 A/R EDUCATION | -65,717.85 | 392,076.03 | 392,076.03 |
| 11200-06 A/R FUEL TAX REFUND | 0.00 | -7,317.76 | 0.00 |
| 11201-14 2014 REAL ESTATE TAXES | 3.48 | -3.48 | 0.00 |
| 11201-15 2015 REAL ESTATE TAXES | 3.72 | -3.72 | 0.00 |
| 11201-16 2016 REAL ESTATE TAXES | 2,113.92 | -655.32 | 1,458.60 |
| 11201-17 2017 REAL ESTATE TAXES | 746.83 | -905.80 | 477.81 |
| 11201-18 2018 REAL ESTATE TAXES | 1,551,804.23 | -1,549,589.62 | 2,214.61 |
| 11201-19 2019 REAL ESTATE TAXES | -7,723.49 | 523,262.05 | 515,538.56 |
| 11201-20 2020 REAL ESTATE TAXES | 0.00 | -8,603.23 | -8,603.23 |
| 11202-03 2003 PERSONAL PROP TAXES | 48.84 | 0.00 | 48.84 |
| 11202-04 2004 PERSONAL PROP TAXES | 57.00 | 0.00 | 57.00 |
| 11202-05 2005 PERSONAL PROP TAXES | 1,648.76 | 0.00 | 1,648.76 |
| 11202-06 2006 PERSONAL PROP TAXES | 1,677.66 | 0.00 | 1,677.66 |
| 11202-07 2007 PERSONAL PROP TAXES | 2,546.08 | 0.00 | 2,546.08 |
| 11202-08 2008 PERSONAL PROP TAXES | 2,575.55 | 0.00 | 2,575.55 |
| 11202-09 2009 PERSONAL PROP TAXES | 2,553.60 | 0.00 | 2,553.60 |
| 11202-10 2010 PERSONAL PROP TAXES | 2,040.74 | 0.00 | 2,040.74 |
| 11202-11 2011 PERSONAL PROP TAXES | 2,584.72 | 0.00 | 2,584.72 |
| 11202-12 2012 PERSONAL PROP TAXES | 3,388.48 | 0.00 | 3,388.48 |
| 11202-13 2013 PERSONAL PROP TAXES | 4,894.40 | 0.00 | 4,894.40 |
| 11202-14 2014 PERSONAL PROP TAXES | 5,533.78 | 0.00 | 5,533.78 |
| 11202-15 2015 PERSONAL PROP TAXES | 5,229.90 | 0.00 | 5,229.90 |
| 11202-16 2016 PERSONAL PROP TAXES | 5,600.30 | 0.00 | 5,600.30 |
| 11202-17 2017 PERSONAL PROP TAXES | 6,770.60 | -28.17 | 6,742.43 |
| 11202-18 2018 PERSONAL PROP TAXES | 603,562.87 | -596,264.62 | 7,298.25 |
| 11202-19 2019 PERSONAL PROP TAXES | -64.62 | 11,005.67 | 10,941.05 |
| 11203-12 2012 TAX LIENS | 507.81 | -321.54 | 186.27 |
| 11203-13 2013 TAX LIENS | 1,038.20 | 0.00 | 1,038.20 |
| 11203-14 2014 TAX LIENS | 2,375.49 | -488.94 | 1,886.55 |
| 11203-15 2015 TAX LIENS | 3,840.90 | -1,478.70 | 2,362.20 |
| 11203-16 2016 TAX LIENS | 3,730.13 | -1,298.14 | 2,431.99 |
| 11203-17 2017 TAX LIENS | 146,938.32 | -135,317.89 | 11,007.87 |
| 11203-18 2018 TAX LIENS | 0.00 | 155,293.50 | 155,293.50 |
| 11530-00 OTHER ACCOUNTS RECEIVABLE | 486.34 | -600.97 | 544.72 |
| 11530-02 GENERAL ASSIST-STATE OF MAIN | 0.00 | -725.23 | 3,852.74 |
| 11530-04 SERVICE AGREEMENT | 20,977.46 | 183.87 | 21,161.33 |
| 13000-11 DUE TO/DUE FROM OUI DETAIL | 0.00 | 0.01 | 0.01 |
| 13000-12 DUE TO/DUE FROM MDEA | -5.25 | 0.00 | -5.25 |
| 13000-13 SEAT BELT DUE TO/DUE FROM SE | 2,701.20 | 0.00 | 0.00 |
| 13000-14 FARMER'S MARKET | -1,345.72 | -883.25 | -2,228.97 |
| 13000-16 DUE TO/DUE FROM COMMUNITY I | -46,585.43 | -5,704.90 | -52,290.33 |

| Account | Beginning Balance | YTD Net | Balance Net |
|---|----------------------|----------------------|---------------------|
| 10 - MUNICIPAL GENERAL FUND CONT'D | | | |
| 13000-17 DUE TO/DUE FROM VALLEYUNITE | -1,608.99 | 0.00 | -1,608.99 |
| 13000-19 DUE TO/DUE FROM ME COMM. GF | -883.61 | 0.00 | -883.61 |
| 13000-24 DUE TO / DUE FROM ENHAN BORI | 504.35 | 8,656.26 | 10,010.34 |
| 13000-25 DUE TO / DUE FROM DEP SEPTIC | -3,750.43 | 0.00 | -3,750.43 |
| 13000-29 DUE TO / DUE FROM MEMA RADIK | -1,297.28 | 0.00 | -1,297.28 |
| 13000-32 DUE TO / DUE FROM DIST DRIVIN | 0.00 | 4,055.21 | 4,055.21 |
| 13000-40 DUE TO / DUE FROM CAPITAL PRK | -1,315,722.21 | 294,535.42 | -1,175,341.22 |
| 13000-41 DUE TO / DUE FROM RIVER ACCE | -2,709.38 | 0.00 | -2,709.38 |
| 13000-42 DUE TO / DUE FROM PUBLIC FACI | 0.00 | -338.50 | -338.50 |
| 13000-44 DUE TO / DUE FROM EDA CSO | 28,966.09 | 0.00 | 28,966.09 |
| 13000-48 DUE TO / DUE FROM NBRC GRAN | -299.87 | 0.00 | -299.87 |
| 13000-49 DUE TO / DUE FROM MICRO-ENTI | 0.00 | 9,000.00 | 9,000.00 |
| 13000-60 DUE TO / DUE FROM POLL CONTR | -705,282.38 | -121,555.58 | -826,837.96 |
| 13000-61 DUE TO / DUE FROM HAZ MAT | -30,087.61 | 11,477.18 | -18,610.43 |
| 13000-62 DUE TO / DUE FROM UDAG | 11,863.05 | 32,829.73 | 44,692.78 |
| 13000-64 DUE TO / DUE FROM ACADIAN FE | -28,901.66 | 1,399.50 | -27,502.16 |
| 13000-66 DUE TO / DUE FROM BIRCH POIN | -7,978.42 | 0.00 | -7,978.42 |
| 13000-71 DUE TO / DUE FROM TIF | -62,271.52 | -8,788.36 | -80,447.96 |
| 13000-72 DUE TO /DUE FROM UNDERAG DE | 0.00 | -49.33 | -49.33 |
| 13000-74 DUE TO / DUE FROM EXPO | -1,115.38 | 0.00 | -1,115.38 |
| 13000-76 DUE TO/DUE FROM WWTF RD GR | 0.00 | -271,641.82 | -271,641.82 |
| 13000-77 DUE TO/DUE FROM DOWNTOWN | 15,713.81 | 77,983.73 | 93,697.54 |
| 13000-78 DUE TO/DUE FROM COPS GRANT | 0.02 | 0.00 | 0.02 |
| 13001-00 DUE TO / DUE FROM SCHOOL GRV | -63,490.23 | 0.00 | -43,752.57 |
| Liabilities | 908,610.89 | -1,505,649.95 | 1,389,547.41 |
| 24110-01 BMV REG FEES | 4,440.55 | -2,108.75 | 2,331.80 |
| 24110-02 BMV SALES TAX | 2,250.03 | 1,778.72 | 4,028.75 |
| 24110-03 VITALS STATE FEES | 225.60 | 0.00 | 0.00 |
| 24110-51 IFW REG FEES | 12,143.75 | 0.00 | 0.00 |
| 24110-75 ANIMAL LICENSES | 10.00 | 0.00 | 0.00 |
| 24210-00 ACCOUNTS PAYABLE | 0.00 | -33,689.61 | 21,089.73 |
| 24610-00 ACCRUED PAYROLL | 333,715.17 | 126,003.92 | 673,399.28 |
| 24710-01 PY DED&W/H-FEDERAL TAX | 0.00 | 3,296.69 | 3,296.69 |
| 24710-02 PY DED&W/H-STATE TAX | 0.00 | 1,500.29 | 1,500.29 |
| 24710-03 PY DED&W/H- FICA | 0.00 | 4,530.46 | 4,530.46 |
| 24710-04 PY DED&W/H- MEDICARE | 0.00 | 1,059.48 | 1,059.48 |
| 24710-05 HEALTH INSURANCE | -980.33 | 2,836.54 | 2,836.54 |
| 24710-06 WAGE INSURANCE | -197.11 | 799.36 | 730.08 |
| 24710-07 POLICE/FIREFIGHTER HEALTH IN | 0.00 | 28.78 | 28.78 |
| 24710-13 AFLAC | 0.00 | 18.30 | 18.30 |
| 24710-14 STUDENT FINANCIAL ASSISTANCE | 0.00 | 55.75 | 55.75 |
| 24710-20 MAINE STATE RETIREMENT SYS | 22,944.01 | 27,517.95 | 27,517.95 |
| 24710-30 VISION | -44.64 | 144.97 | 100.33 |
| 24710-31 DENTAL | -0.06 | 681.63 | 681.63 |
| 24710-32 SPECIFIED CRITICAL CONDITION | 18.08 | 4.52 | 4.52 |
| 24710-33 DISABILITY INCOME | 32.84 | 8.21 | 8.21 |
| 24710-34 PERSONAL ACCIDENT | 73.00 | -5.50 | 13.50 |
| 24710-35 457 DEFERRED COMPENSATION P | 0.00 | 40.00 | 40.00 |
| 24710-36 WAGE GARNISHMENT | 0.00 | 60.00 | 60.00 |
| 24710-37 NEW ENGLAND POLICE ASSOCIAT | 0.00 | 60.00 | 60.00 |

YEAR END

Fund(s): ALL
ALL

| Account | Beginning Balance | YTD Net | Balance Net |
|---|----------------------|---------------------|---------------------|
| 10 - MUNICIPAL GENERAL FUND CONT'D | | | |
| 25900-00 OTHER LONG-TERM LIABILITIES | 533,980.00 | -1,640,271.66 | 646,155.34 |
| Fund Balance | 3,500,308.93 | 1,036,835.18 | 2,525,236.75 |
| 37230-00 DESIGNATED RSRV-REG EDUCATI | 321,095.86 | 0.00 | 625,709.81 |
| 37300-00 UNRESERVED FUND BALANCE | 3,081,797.52 | 0.00 | 770,878.15 |
| 37301-00 DES FB CARRY FORWARDS | 1,000.00 | 0.00 | 1,000.00 |
| 37310-00 EXPENSE CONTROL | 0.00 | -5,952,917.94 | -5,952,917.94 |
| 37320-00 REVENUE CONTROL | 0.00 | 6,983,369.54 | 6,983,369.54 |
| 37330-28 DES FB CAPITAL EQUIPMENT | 9,028.94 | 0.00 | 9,028.94 |
| 37330-29 DES FB ENGINEERING / SURVEYIN | 10,975.00 | 0.00 | 10,975.00 |
| 37330-31 DES FB BEAUTIFICATION | 1,200.00 | 0.00 | 1,200.00 |
| 37330-32 DES FB COINS | 1,312.10 | 0.00 | 1,312.10 |
| 37330-34 DES FB ANIMAL | 2,393.00 | 0.00 | 2,393.00 |
| 37330-35 DES FB BOAT LANDING INSURAN | 0.00 | 0.00 | 18,473.32 |
| 40010-00 REC ADVERTISING CARRY FORWA | -82.99 | 0.00 | -82.99 |
| 40020-00 REC BASEBALL CARRY FORWARD | 3,613.10 | 0.00 | 3,613.10 |
| 40030-00 REC SOCCER CARRY FORWARD | 4,532.58 | 570.07 | 5,102.65 |
| 40040-00 REC YOUTH ACT CARRY FORWARD | 15,890.40 | 459.44 | 16,349.84 |
| 40050-00 REC HOCKEY CARRY FORWARD | 1,548.65 | -565.40 | 983.25 |
| 40060-00 REC BASKETBALL CARRY FORWAR | 1,188.98 | 400.00 | 1,588.98 |
| 40070-00 REC SKATE RENTAL CARRY FORW | 7,878.92 | 1,732.00 | 9,610.92 |
| 40080-00 REC CROSS COUNTRY SKIING CF | 372.06 | 0.00 | 372.06 |
| 40090-00 REC SWIM PASS FEES CARRY FOR | 3,037.29 | 0.00 | 3,037.29 |
| 40100-00 REC CARNIVAL PROCEEDS CARRY | -254.26 | -6.00 | -260.26 |
| 40110-00 REC CONCESSIONS CARRY FORW | 8,796.21 | -1,309.87 | 7,486.34 |
| 40120-00 REC FOOD PROGRAM CARRY FOR | 24,985.57 | 5,883.34 | 6,793.65 |
| 40121-00 COVID-19 STIMULUS CARES ACT | 0.00 | -780.00 | -780.00 |
| 11 - OUI ALCOHOL DETAIL PROGRAM | | | |
| Assets | 0.00 | -0.01 | -0.01 |
| 13000-10 Due To / Due From General Fund | 0.00 | -0.01 | -0.01 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 0.00 | -0.01 | -0.01 |
| 37310-00 Expense Control | 0.00 | -1,802.81 | -1,802.81 |
| 37320-00 Revenue Control | 0.00 | 1,802.80 | 1,802.80 |
| 12 - MDEA | | | |
| Assets | 5.25 | 0.00 | 5.25 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 5.25 | 0.00 | 5.25 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 5.25 | 0.00 | 5.25 |
| 37300-00 Fund Balance | 5.25 | 0.00 | 5.25 |

YEAR END
Fund(s): ALL
ALL

| Account | Beginning Balance | YTD Net | Balance Net |
|---------------------------------------|----------------------|-----------------|------------------|
| 13 - SEAT BELT CONT'D | | | |
| 13 - SEAT BELT | 0.00 | 0.00 | 0.00 |
| Assets | -2,701.20 | 0.00 | 0.00 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | -2,701.20 | 0.00 | 0.00 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | -2,701.20 | 0.00 | 0.00 |
| 37300-00 Fund Balance | -2,701.20 | 838.28 | 838.28 |
| 37310-00 Expense Control | 0.00 | -838.28 | -838.28 |
| 14 - FARMER'S MARKET | | | |
| Assets | 1,345.72 | 883.25 | 2,228.97 |
| 13000-10 DUE TO/FROM GENERAL FUND | 1,345.72 | 883.25 | 2,228.97 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 1,345.72 | 883.25 | 2,228.97 |
| 37300-00 Fund Balance | 1,345.72 | 0.00 | 1,345.72 |
| 37310-00 Expense Control | 0.00 | -1,459.75 | -1,459.75 |
| 37320-00 Revenue Control | 0.00 | 2,343.00 | 2,343.00 |
| 16 - COMMUNITY GYM | | | |
| Assets | 46,585.43 | 5,704.90 | 52,290.33 |
| 13000-10 DUE TO/FROM GENERAL FUND | 46,585.43 | 5,704.90 | 52,290.33 |
| Liabilities | 91.13 | 248.36 | 346.71 |
| 24610-00 Salary Accrual | 91.13 | 248.36 | 346.71 |
| Fund Balance | 46,494.30 | 5,456.54 | 51,943.62 |
| 37300-00 Fund Balance | 46,494.30 | 0.00 | 46,487.08 |
| 37310-00 Expense Control | 0.00 | -17,842.46 | -17,842.46 |
| 37320-00 Revenue Control | 0.00 | 23,299.00 | 23,299.00 |
| 17 - VALLEY UNITED SOCCER CLUB | | | |
| Assets | 1,608.99 | 0.00 | 1,608.99 |
| 13000-10 DUE TO/FROM GENERAL FUND | 1,608.99 | 0.00 | 1,608.99 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 1,608.99 | 0.00 | 1,608.99 |
| 37300-00 Fund Balance | 1,608.99 | 0.00 | 1,608.99 |

| Account | Beginning Balance | YTD Net | Balance Net |
|--|----------------------|-------------------|-------------------|
| 19 - MAINE COMMUNITY GRANT CONT'D | | | |
| 19 - MAINE COMMUNITY GRANT | 0.00 | 0.00 | 0.00 |
| Assets | 883.61 | 0.00 | 883.61 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 883.61 | 0.00 | 883.61 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 883.61 | 0.00 | 883.61 |
| 37300-00 Fund Balance | 883.61 | 0.00 | 883.61 |
| 24 - GRANT ENHANCED BORDER PROT | | | |
| Assets | -504.35 | -10,010.34 | -10,010.34 |
| 11530-05 A/R ENHANCED BORDER | 0.00 | -1,354.08 | 0.00 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | -504.35 | -8,656.26 | -10,010.34 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | -504.35 | -10,010.34 | -10,010.34 |
| 37300-00 Fund Balance | -504.35 | 0.00 | 0.00 |
| 37310-00 Expense Control | 0.00 | -14,130.53 | -14,130.53 |
| 37320-00 Revenue Control | 0.00 | 4,120.19 | 4,120.19 |
| 25 - GRANT - DEP SEPTIC SYSTEMS | | | |
| Assets | 3,750.43 | 0.00 | 3,750.43 |
| 13000-10 DUE TO/FROM GENERAL FUND | 3,750.43 | 0.00 | 3,750.43 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 3,750.43 | 0.00 | 3,750.43 |
| 37300-00 Fund Balance | 3,750.43 | 0.00 | 3,750.43 |
| 29 - MEMA RADIO GRANT | | | |
| Assets | 1,297.28 | 0.00 | 1,297.28 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 1,297.28 | 0.00 | 1,297.28 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 1,297.28 | 0.00 | 1,297.28 |
| 37300-00 FUND BALANCE | 1,297.28 | 0.00 | 1,297.28 |
| 32 - DISTRACTIVE DRIVING | | | |
| Assets | 0.00 | -3,716.71 | -3,716.71 |

| Account | Beginning Balance | YTD Net | Balance Net |
|--|----------------------|--------------------|---------------------|
| 32 - DISTRACTIVE DRIVING CONT'D | | | |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 0.00 | -3,716.71 | -3,716.71 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 0.00 | -3,716.71 | -3,716.71 |
| 37310-00 Expense Control | 0.00 | -4,383.08 | -4,383.08 |
| 37320-00 Revenue Control | 0.00 | 666.37 | 666.37 |
| 40 - MUNICIPAL CAPITAL PROJECTS FUN | | | |
| Assets | 1,315,806.55 | -294,535.18 | 1,175,425.86 |
| 11110-00 FIRE DEPT INVESTMENT | 84.34 | 0.24 | 84.64 |
| 13000-10 DUE TO / DUE FROM CAPITAL PR | 1,315,722.21 | -294,535.42 | 1,175,341.22 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 1,315,806.55 | -294,535.18 | 1,175,425.86 |
| 37300-00 FUND BALANCE | -35,000.00 | 35,000.00 | 0.00 |
| 37330-01 AMBULANCE RESERVE | 639,833.32 | 96,716.34 | 879,002.74 |
| 37330-02 AMBULANCE VEHICLE RESERVE | 5,409.26 | -42,295.37 | -36,886.11 |
| 37330-04 AMBULANCE TRAINING RESERVE | 521.54 | 0.00 | 521.54 |
| 37330-05 COMPUTER RESERVE | 6,516.65 | 0.00 | 6,516.65 |
| 37330-06 EMPLOYEE APPRECIATION RESER | 888.12 | -100.00 | 788.12 |
| 37330-07 FIRE DEPARTMENT RESERVE | 4,754.30 | 27,306.38 | 31,526.68 |
| 37330-08 DEFERRED COMP RESERVE | 46,004.10 | 0.00 | 46,004.10 |
| 37330-10 DEFERRED SICK LEAVE RESERVE | 30,600.90 | 0.00 | 30,600.90 |
| 37330-12 POLICE CAR & EQUIPMENT RESE | 74,996.54 | -32,502.91 | 44,971.13 |
| 37330-14 PUBLIC WORKS AUCTION RESERV | 9,364.00 | 0.00 | 9,364.00 |
| 37330-17 DEFERRED VACATION RESERVE | 46,289.29 | 35,000.00 | 81,289.29 |
| 37330-18 DOCUMENT PRESERVATION RESE | 2,151.12 | 0.00 | 2,151.12 |
| 37330-19 WEBSITE UPDATE RESERVE | 11,168.03 | 0.00 | 11,168.03 |
| 37330-22 PUBLIC WORKS EQUIPMENT RESE | 29,582.04 | 7,410.41 | 36,992.45 |
| 37330-23 COMMUNICATION TOWER | 3,013.26 | 0.00 | 3,013.26 |
| 37330-26 HEALTH | 5,760.90 | 0.00 | 5,760.90 |
| 37330-27 TENT SUPPLY RESERVE | 12,456.12 | -4,163.68 | 11,037.44 |
| 37330-28 EMERGENCY GENERATOR | 780.00 | 0.00 | 780.00 |
| 37330-29 TIMEWARNER | 9,438.18 | -2,038.56 | 14,412.53 |
| 37330-30 FEASIBILITY STUDY | 20,000.00 | 0.00 | 20,000.00 |
| 37330-31 CAPITAL PURCHASES | 42,346.68 | 0.00 | 42,346.68 |
| 37330-32 APPRAISAL PROJECT & STAFF | 79,865.69 | -194,727.32 | -114,861.63 |
| 37330-33 SIDEWALK MATCH RESERVE | 17,287.78 | 2,584.65 | 19,872.43 |
| 37330-34 TOWN 150TH RESERVE | 61,778.73 | -61,269.00 | 509.73 |
| 37330-35 ROAD PROJECT RESERVE | 190,000.00 | -166,456.12 | 23,543.88 |
| 37330-36 RECREATION DEPT RESERVE | 0.00 | 5,000.00 | 5,000.00 |
| 41 - CAPITAL RIVER ACCESS BOAT LAND | | | |
| Assets | 2,709.38 | 0.00 | 2,709.38 |
| 13000-10 DUE TO/FROM GENERAL FUND | 2,709.38 | 0.00 | 2,709.38 |

| Account | Beginning Balance | YTD Net | Balance Net |
|---|----------------------|-------------------|-------------------|
| 41 - CAPITAL RIVER ACCESS BOAT LAND CONT'D | | | |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 2,709.38 | 0.00 | 2,709.38 |
| 37300-00 BOAT LANDING FUND BALANCE | 174,217.11 | 0.00 | 174,217.11 |
| 37300-01 RIVER ACCESS FUND BALANCE | -171,507.73 | 0.00 | -171,507.73 |
| 44 - EDA CSO | | | |
| Assets | -28,966.09 | 0.00 | -28,966.09 |
| 13000-10 DUE TO/FROM GENERAL FUND | -28,966.09 | 0.00 | -28,966.09 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | -28,966.09 | 0.00 | -28,966.09 |
| 37300-00 Fund Balance | -28,966.09 | 0.00 | -28,966.09 |
| 48 - NBRC GRANT REIMBURSEMENT | | | |
| Assets | 299.87 | 0.00 | 299.87 |
| 13000-10 Due To / Due From General Fund | 299.87 | 0.00 | 299.87 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 299.87 | 0.00 | 299.87 |
| 37300-00 Fund Balance | 299.87 | 0.00 | 299.87 |
| 49 - MICRO ENTERPRISE GRANT | | | |
| Assets | 0.00 | -9,000.00 | -9,000.00 |
| 13000-10 DUE TO/DUE FROM GENERAL FUND | 0.00 | -9,000.00 | -9,000.00 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 0.00 | -9,000.00 | -9,000.00 |
| 37310-00 Expense Control | 0.00 | -9,000.00 | -9,000.00 |
| 60 - POLLUTION CONTROL | | | |
| Assets | 794,807.27 | 123,980.72 | 917,196.41 |
| 11160-00 ACCRUED COMPENSATED ABSENC | -12,161.97 | 7,825.29 | -5,913.21 |
| 11203-00 CURR SEWER | -23.00 | 0.00 | 0.00 |
| 11203-12 2012 SEWER LIENS | 632.50 | -264.00 | 368.50 |
| 11203-13 2013 SEWERS LIENS | 828.00 | -276.00 | 552.00 |
| 11203-14 2014 SEWERS LIENS | 1,245.30 | -345.00 | 900.30 |
| 11203-15 2015 SEWERS LIENS | 1,318.63 | -602.23 | 716.40 |
| 11203-16 2016 SEWERS LIENS | 2,337.08 | -1,095.28 | 1,241.80 |
| 11203-17 2017 SEWERS LIENS | 24,308.19 | -22,003.06 | 2,313.84 |
| 11203-18 2018 SEWERS LIENS | 71,040.16 | -45,739.12 | 25,254.28 |

YEAR END
Fund(s): ALL
ALL

| Account | Beginning Balance | YTD Net | Balance Net |
|--|----------------------|-------------------|-------------------|
| 60 - POLLUTION CONTROL CONT'D | | | |
| 11203-19 2019 SEWERS | 0.00 | 64,924.54 | 64,924.54 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 705,282.38 | 121,555.58 | 826,837.96 |
| Liabilities | 2,848.05 | 957.13 | 4,305.53 |
| 24610-00 ACCRUED SALARIES & BENEFITS | 2,848.05 | 957.13 | 4,305.53 |
| Fund Balance | 791,959.22 | 123,023.59 | 912,890.88 |
| 37300-00 UNRESERVED FUND BALANCE | 750,757.79 | 0.00 | 738,195.86 |
| 37301-00 DES FB CARRY FORWARD | 5,201.43 | 0.00 | 5,201.43 |
| 37310-00 EXPENSE CONTROL | 0.00 | 226,823.27 | 226,823.27 |
| 37320-00 REVENUE CONTROL | 0.00 | -103,799.68 | -103,799.68 |
| 37330-04 DES FB REPAIR/REPLACE RESERVI | 36,000.00 | 0.00 | 46,470.00 |
| 61 - HAZARDOUS MATERIALS | | | |
| Assets | 30,087.61 | -11,477.18 | 18,610.43 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 30,087.61 | -11,477.18 | 18,610.43 |
| Liabilities | 120.00 | -977.30 | 0.00 |
| 24610-00 ACCRUED SALARIES & BENEFITS | 120.00 | -977.30 | 0.00 |
| Fund Balance | 29,967.61 | -10,499.88 | 18,610.43 |
| 37300-00 Unreserved Fund Balance | 29,967.61 | 0.00 | 29,110.31 |
| 37310-00 Expense Control | 0.00 | -11,329.52 | -11,329.52 |
| 37320-00 Revenue Control | 0.00 | 829.64 | 829.64 |
| 62 - UDAG | | | |
| Assets | 263,413.77 | -32,365.82 | 206,735.75 |
| 11010-00 CASH | 87,718.10 | 10,592.03 | 99,537.30 |
| 11110-00 INVESTMENTS | 2,007.01 | 5.05 | 2,012.47 |
| 11530-01 LOANS RECEIVABLES | 185,551.71 | -10,133.17 | 149,878.76 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | -11,863.05 | -32,829.73 | -44,692.78 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 263,413.77 | -32,365.82 | 206,735.75 |
| 37300-00 REVOLVING LOAN FUND BALANCE | 263,413.77 | 0.00 | 239,101.57 |
| 37310-00 Expense Control | 0.00 | -36,329.73 | -36,329.73 |
| 37320-00 Revenue Control | 0.00 | 3,963.91 | 3,963.91 |
| 64 - ACADIAN FESTIVAL | | | |
| Assets | 29,156.66 | -1,399.50 | 27,757.16 |
| 11030-00 PETTY CASH | 255.00 | 0.00 | 255.00 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 28,901.66 | -1,399.50 | 27,502.16 |

| Account | Beginning Balance | YTD Net | Balance Net |
|---------------------------------------|----------------------|------------------|------------------|
| 64 - ACADIAN FESTIVAL CONT'D | | | |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 29,156.66 | -1,399.50 | 27,757.16 |
| 37300-00 Fund Balance | 29,156.66 | 0.00 | 29,156.66 |
| 37310-00 Expense Control | 0.00 | -38,240.23 | -38,240.23 |
| 37320-00 Revenue Control | 0.00 | 36,840.73 | 36,840.73 |
| 66 - BIRCH POINT DEVELOPMENT | | | |
| Assets | 7,978.42 | 0.00 | 7,978.42 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 7,978.42 | 0.00 | 7,978.42 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 7,978.42 | 0.00 | 7,978.42 |
| 37300-00 Fund Balance | 7,978.42 | 0.00 | 7,978.42 |
| 71 - TAX INCREMENT FINANCING | | | |
| Assets | 62,271.52 | 8,788.36 | 80,447.96 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 62,271.52 | 8,788.36 | 80,447.96 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 62,271.52 | 8,788.36 | 80,447.96 |
| 37300-00 Fund Balance | 62,271.52 | 8,788.36 | 80,447.96 |
| 72 - Under Age Drinking | | | |
| Assets | 0.00 | 49.33 | 49.33 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 0.00 | 49.33 | 49.33 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 0.00 | 49.33 | 49.33 |
| 37310-00 Expense Control | 0.00 | -1,307.77 | -1,307.77 |
| 37320-00 Revenue Control | 0.00 | 1,357.10 | 1,357.10 |
| 74 - EXPO FUND | | | |
| Assets | 1,115.38 | 0.00 | 1,115.38 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 1,115.38 | 0.00 | 1,115.38 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 1,115.38 | 0.00 | 1,115.38 |

YEAR END
Fund(s): ALL
ALL

| Account | Beginning Balance | YTD Net | Balance Net |
|--|----------------------|--------------------|---------------------|
| 74 - EXPO FUND CONT'D | | | |
| 37300-00 Fund Balance | 1,115.38 | 0.00 | 1,115.38 |
| 76 - WWTF RD Grant System Upgrade | | | |
| Assets | 0.00 | 271,641.82 | 271,641.82 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | 0.00 | 271,641.82 | 271,641.82 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 0.00 | 271,641.82 | 271,641.82 |
| 37310-00 Expense Control | 0.00 | -6,362,343.04 | -6,362,343.04 |
| 37320-00 Revenue Control | 0.00 | 6,633,984.86 | 6,633,984.86 |
| 77 - DOWNTOWN REVITALIZATION | | | |
| Assets | 2,249,812.34 | -443,018.62 | 1,808,563.27 |
| 11011-00 Katahdin Downtown Revit Cash | 2,265,526.15 | -365,034.89 | 1,902,260.81 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | -15,713.81 | -77,983.73 | -93,697.54 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | 2,249,812.34 | -443,018.62 | 1,808,563.27 |
| 37300-00 Fund Balance | 2,249,812.34 | 0.00 | 2,251,581.89 |
| 37310-00 Expense Control | 0.00 | -464,295.43 | -464,295.43 |
| 37320-00 Revenue Control | 0.00 | 21,276.81 | 21,276.81 |
| 78 - COPS Grant | | | |
| Assets | -0.02 | 0.00 | -0.02 |
| 13000-10 DUE TO / DUE FROM GENERAL FU | -0.02 | 0.00 | -0.02 |
| Liabilities | 0.00 | 0.00 | 0.00 |
| Fund Balance | -0.02 | 0.00 | -0.02 |
| 37300-00 Fund Balance | -0.02 | 0.00 | -0.02 |
| 37310-00 Expense Control | 0.00 | -42,902.25 | -42,902.25 |
| 37320-00 Revenue Control | 0.00 | 42,902.25 | 42,902.25 |
| Final Totals | 0.00 | 0.00 | 0.00 |

YEAR TO DATE REVENUE

Fund: 10

ALL

| Account | Budget Net | YTD Net | Uncollected Balance | Percent Collected |
|--------------------|---------------|---------------|------------------------|----------------------|
| 100 - Gov Body | 9,126,785.86 | 10,923,630.37 | -1,796,844.51 | 119.69 |
| 100 - RE PP Tax | 7,412,860.82 | 9,073,262.08 | -1,660,401.26 | 122.40 |
| 105 - BETE Reimb | 907,405.49 | 907,491.00 | -85.51 | 100.01 |
| 110 - Home Tx Exmp | 390,019.55 | 315,089.00 | 74,930.55 | 80.79 |
| 115 - Vet Tx Exmp | 4,000.00 | 7,473.00 | -3,473.00 | 186.83 |
| 120 - Deliq Acct | 21,500.00 | 174,584.35 | -153,084.35 | 812.02 |
| 122 - Lien Cst/Int | 0.00 | 20,626.83 | -20,626.83 | ---- |
| 125 - Tree Growth | 6,000.00 | 8,429.69 | -2,429.69 | 140.49 |
| 140 - State Rev | 370,000.00 | 394,515.23 | -24,515.23 | 106.63 |
| 155 - LaMaison Aca | 15,000.00 | 21,161.33 | -6,161.33 | 141.08 |
| 160 - Sale of Prop | 0.00 | 997.86 | -997.86 | ---- |
| 110 - Town Admin | 772,500.00 | 936,159.19 | -163,659.19 | 121.19 |
| 100 - Animal Fee | 0.00 | 2,013.00 | -2,013.00 | ---- |
| 105 - Excise MV | 700,000.00 | 803,876.99 | -103,876.99 | 114.84 |
| 110 - Excise Boats | 2,000.00 | 4,177.60 | -2,177.60 | 208.88 |
| 120 - Agent IFW | 0.00 | 1,799.00 | -1,799.00 | ---- |
| 125 - Agent MV | 10,000.00 | 16,237.00 | -6,237.00 | 162.37 |
| 130 - Vital Stat | 0.00 | 5,829.60 | -5,829.60 | ---- |
| 154 - Enter/Permit | 0.00 | 40.00 | -40.00 | ---- |
| 156 - Tavern Keep | 0.00 | 50.00 | -50.00 | ---- |
| 158 - Vendors | 0.00 | 70.00 | -70.00 | ---- |
| 159 - Farm Mkt Per | 0.00 | 175.00 | -175.00 | ---- |
| 160 - Printing/Dup | 0.00 | 169.60 | -169.60 | ---- |
| 200 - Contract Svc | 18,000.00 | 19,750.00 | -1,750.00 | 109.72 |
| 215 - Contract Svc | 42,500.00 | 42,500.00 | 0.00 | 100.00 |
| 300 - Safety Bldg | 0.00 | 153.00 | -153.00 | ---- |
| 900 - Misc | 0.00 | 1,386.72 | -1,386.72 | ---- |
| 995 - Intrest Inc | 0.00 | 37,957.63 | -37,957.63 | ---- |
| 999 - Cash Sht/Ovr | 0.00 | -25.95 | 25.95 | ---- |
| 120 - Public Hlth | 5,000.00 | 3,555.67 | 1,444.33 | 71.11 |
| 100 - GA Reimb | 5,000.00 | 3,555.67 | 1,444.33 | 71.11 |
| 200 - Dev Code | 15,400.00 | 11,439.00 | 3,961.00 | 74.28 |
| 100 - Bldg Permits | 4,000.00 | 1,135.00 | 2,865.00 | 28.38 |
| 110 - Inspect Fee | 100.00 | 0.00 | 100.00 | 0.00 |
| 115 - Plumbing Fee | 2,500.00 | 435.00 | 2,065.00 | 17.40 |
| 200 - Contract Svc | 8,800.00 | 9,869.00 | -1,069.00 | 112.15 |
| 300 - Ambulance | 397,400.00 | 416,642.98 | -19,242.98 | 104.84 |
| 100 - Amb Fee | 375,000.00 | 393,784.78 | -18,784.78 | 105.01 |
| 500 - St. Agatha | 9,400.00 | 9,412.20 | -12.20 | 100.13 |
| 501 - Frenchville | 13,000.00 | 13,446.00 | -446.00 | 103.43 |
| 310 - Police Dept | 0.00 | 573.17 | -573.17 | ---- |
| 150 - Boat Landing | 0.00 | 26.25 | -26.25 | ---- |
| 200 - Byrne/Jag | 0.00 | 102.00 | -102.00 | ---- |
| 215 - Conclld Weap | 0.00 | 65.00 | -65.00 | ---- |
| 270 - Police Assig | 0.00 | 379.92 | -379.92 | ---- |
| 320 - Fire Dept | 1,000.00 | 2,008.50 | -1,008.50 | 200.85 |
| 100 - Misc | 0.00 | 636.50 | -636.50 | ---- |
| 300 - Contracted | 1,000.00 | 1,372.00 | -372.00 | 137.20 |
| 500 - Public Works | 95,000.00 | 94,853.45 | 146.55 | 99.85 |
| 200 - Fuel Tax | 10,000.00 | 5,072.45 | 4,927.55 | 50.72 |
| 400 - Scrap Metal | 0.00 | 957.00 | -957.00 | ---- |
| 500 - URIP | 85,000.00 | 88,824.00 | -3,824.00 | 104.50 |
| 600 - Park & Rec | 4,500.00 | 7,440.25 | -2,940.25 | 165.34 |
| 300 - Tent Rental | 2,500.00 | 2,500.00 | 0.00 | 100.00 |

YEAR TO DATE REVENUE

Fund: 10
ALL

| Account | Budget Net | YTD Net | Uncollected Balance | Percent Collected |
|-------------------------|---------------|---------------|------------------------|----------------------|
| 600 - Park & Rec CONT'D | | | | |
| 810 - Multi Purp | 2,000.00 | 797.00 | 1,203.00 | 39.85 |
| 820 - Skating Fee | 0.00 | 4,143.25 | -4,143.25 | ---- |
| 615 - Snow/ATV | 0.00 | 50,101.36 | -50,101.36 | ---- |
| 400 - ATV Grant | 0.00 | 21,000.00 | -21,000.00 | ---- |
| 500 - Snow Grant | 0.00 | 29,101.36 | -29,101.36 | ---- |
| 700 - Insurance | 5,000.00 | 9,532.81 | -4,532.81 | 190.66 |
| 100 - Prem Refund | 5,000.00 | 0.00 | 5,000.00 | 0.00 |
| 200 - WComp Refund | 0.00 | 9,532.81 | -9,532.81 | ---- |
| 710 - Intergov | 0.00 | 6,194.69 | -6,194.69 | ---- |
| 300 - Time Warner | 0.00 | 6,194.69 | -6,194.69 | ---- |
| 800 - Education | 0.00 | 4,943,823.96 | -4,943,823.96 | ---- |
| 100 - General | 0.00 | 4,641,329.85 | -4,641,329.85 | ---- |
| 200 - Adult Ed | 0.00 | 78,724.90 | -78,724.90 | ---- |
| 300 - Title 1A | 0.00 | 90,674.79 | -90,674.79 | ---- |
| 500 - Local Ent | 0.00 | 81,007.57 | -81,007.57 | ---- |
| 900 - Lunch | 0.00 | 52,086.85 | -52,086.85 | ---- |
| Final Totals | 10,422,585.86 | 17,405,955.40 | -6,983,369.54 | 167.00 |

YEAR TO DATE EXPENSES

Fund: 10
ALL Months

| Account | Budget Net | YTD Net | Unexpended Balance | Percent Spent |
|--------------------------------------|---------------|------------|-----------------------|------------------|
| 100 - Governing Body | 58,265.00 | 45,059.46 | 13,205.54 | 77.34 |
| 05 - Salaries & Wages | 11,750.00 | 9,232.88 | 2,517.12 | 78.58 |
| 10 - Employee Benefits | 950.00 | 706.31 | 243.69 | 74.35 |
| 25 - Other Insurance | 4,240.00 | 4,240.00 | 0.00 | 100.00 |
| 35 - Operating Expenses | 39,825.00 | 30,681.09 | 9,143.91 | 77.04 |
| 40 - Supplies | 1,000.00 | 199.18 | 800.82 | 19.92 |
| 55 - Minor Equipment | 500.00 | 0.00 | 500.00 | 0.00 |
| 105 - Reserve Accounts | 382,006.00 | 382,006.00 | 0.00 | 100.00 |
| 94 - Capital Project Reserve | 382,006.00 | 382,006.00 | 0.00 | 100.00 |
| 110 - Town Administration | 560,020.00 | 508,756.35 | 51,263.65 | 90.85 |
| 05 - Salaries & Wages | 302,691.00 | 296,168.58 | 6,522.42 | 97.85 |
| 10 - Employee Benefits | 158,029.00 | 165,654.54 | -7,625.54 | 104.83 |
| 30 - Unfunded Liabilities | 56,600.00 | 13,233.59 | 43,366.41 | 23.38 |
| 35 - Operating Expenses | 28,900.00 | 20,483.29 | 8,416.71 | 70.88 |
| 40 - Supplies | 9,500.00 | 9,070.71 | 429.29 | 95.48 |
| 55 - Minor Equipment | 4,300.00 | 4,145.64 | 154.36 | 96.41 |
| 115 - TIF | 11,235.76 | 11,235.76 | 0.00 | 100.00 |
| 81 - TIF (Tax Increment Financing) | 11,235.76 | 11,235.76 | 0.00 | 100.00 |
| 120 - Public Health & General Assist | 23,091.00 | 13,519.94 | 9,571.06 | 58.55 |
| 05 - Salaries & Wages | 2,500.00 | 2,338.67 | 161.33 | 93.55 |
| 10 - Employee Benefits | 191.00 | 178.94 | 12.06 | 93.69 |
| 35 - Operating Expenses | 3,300.00 | 469.96 | 2,830.04 | 14.24 |
| 40 - Supplies | 500.00 | 40.00 | 460.00 | 8.00 |
| 45 - GA Services | 16,600.00 | 10,492.37 | 6,107.63 | 63.21 |
| 130 - Municipal Building | 80,975.00 | 68,867.43 | 12,107.57 | 85.05 |
| 35 - Operating Expenses | 1,000.00 | 183.69 | 816.31 | 18.37 |
| 40 - Supplies | 2,000.00 | 1,515.68 | 484.32 | 75.78 |
| 50 - Utilities | 28,875.00 | 24,926.05 | 3,948.95 | 86.32 |
| 55 - Minor Equipment | 44,600.00 | 40,695.21 | 3,904.79 | 91.24 |
| 70 - Building Repairs & Maintenance | 4,500.00 | 1,546.80 | 2,953.20 | 34.37 |
| 135 - Safety Complex | 47,940.00 | 41,214.31 | 6,725.69 | 85.97 |
| 40 - Supplies | 3,200.00 | 2,886.54 | 313.46 | 90.20 |
| 50 - Utilities | 34,140.00 | 30,209.96 | 3,930.04 | 88.49 |
| 70 - Building Repairs & Maintenance | 4,000.00 | 4,231.34 | -231.34 | 105.78 |
| 75 - Program Expenses | 1,000.00 | 1,000.00 | 0.00 | 100.00 |
| 85 - Special Projects/Events | 5,600.00 | 2,886.47 | 2,713.53 | 51.54 |
| 140 - Elections | 10,632.00 | 2,570.32 | 8,061.68 | 24.18 |
| 05 - Salaries & Wages | 6,625.00 | 885.07 | 5,739.93 | 13.36 |
| 10 - Employee Benefits | 507.00 | 166.50 | 340.50 | 32.84 |
| 35 - Operating Expenses | 3,000.00 | 1,518.75 | 1,481.25 | 50.63 |
| 40 - Supplies | 500.00 | 0.00 | 500.00 | 0.00 |
| 200 - Development Codes & Assessing | 234,727.00 | 197,871.29 | 36,855.71 | 84.30 |
| 05 - Salaries & Wages | 103,556.00 | 104,699.72 | -1,143.72 | 101.10 |
| 10 - Employee Benefits | 51,536.00 | 45,773.15 | 5,762.85 | 88.82 |
| 35 - Operating Expenses | 15,100.00 | 7,792.87 | 7,307.13 | 51.61 |
| 40 - Supplies | 750.00 | 452.55 | 297.45 | 60.34 |
| 50 - Utilities | 1,300.00 | 462.24 | 837.76 | 35.56 |
| 80 - Assessing | 62,485.00 | 38,690.76 | 23,794.24 | 61.92 |
| 300 - Ambulance | 677,550.00 | 652,448.71 | 25,101.29 | 96.30 |
| 05 - Salaries & Wages | 401,398.00 | 399,079.83 | 2,318.17 | 99.42 |
| 10 - Employee Benefits | 159,702.00 | 161,034.13 | -1,332.13 | 100.83 |
| 35 - Operating Expenses | 52,700.00 | 47,666.23 | 5,033.77 | 90.45 |

YEAR TO DATE EXPENSES

Fund: 10
ALL Months

| Account | Budget Net | YTD Net | Unexpended Balance | Percent Spent |
|---|---------------|--------------|-----------------------|------------------|
| 300 - Ambulance CONT'D | | | | |
| 40 - Supplies | 30,900.00 | 23,618.82 | 7,281.18 | 76.44 |
| 50 - Utilities | 2,600.00 | 2,529.71 | 70.29 | 97.30 |
| 55 - Minor Equipment | 10,250.00 | 3,456.41 | 6,793.59 | 33.72 |
| 60 - Vehicle & Equipment | 20,000.00 | 15,063.58 | 4,936.42 | 75.32 |
| 310 - Police Department | 620,552.00 | 574,580.45 | 45,971.55 | 92.59 |
| 05 - Salaries & Wages | 399,599.00 | 375,014.75 | 24,584.25 | 93.85 |
| 10 - Employee Benefits | 167,703.00 | 154,378.21 | 13,324.79 | 92.05 |
| 25 - Other Insurance | 6,200.00 | 5,097.00 | 1,103.00 | 82.21 |
| 35 - Operating Expenses | 27,100.00 | 21,086.61 | 6,013.39 | 77.81 |
| 40 - Supplies | 1,450.00 | 1,005.02 | 444.98 | 69.31 |
| 50 - Utilities | 2,900.00 | 2,458.58 | 441.42 | 84.78 |
| 55 - Minor Equipment | 600.00 | 438.40 | 161.60 | 73.07 |
| 60 - Vehicle & Equipment | 15,000.00 | 15,101.88 | -101.88 | 100.68 |
| 320 - Fire Department | 138,079.00 | 127,646.68 | 10,432.32 | 92.44 |
| 05 - Salaries & Wages | 64,600.00 | 64,423.60 | 176.40 | 99.73 |
| 10 - Employee Benefits | 4,960.00 | 5,325.15 | -365.15 | 107.36 |
| 35 - Operating Expenses | 25,360.00 | 19,264.76 | 6,095.24 | 75.97 |
| 40 - Supplies | 2,500.00 | 2,730.52 | -230.52 | 109.22 |
| 50 - Utilities | 7,200.00 | 5,360.29 | 1,839.71 | 74.45 |
| 55 - Minor Equipment | 6,475.00 | 7,143.49 | -668.49 | 110.32 |
| 60 - Vehicle & Equipment | 13,000.00 | 9,770.48 | 3,229.52 | 75.16 |
| 70 - Building Repairs & Maintenance | 1,000.00 | 932.51 | 67.49 | 93.25 |
| 85 - Special Projects/Events | 12,984.00 | 12,695.86 | 288.12 | 97.78 |
| 325 - Emergency Mngt Assoc | 8,100.00 | 6,716.71 | 1,383.29 | 82.92 |
| 05 - Salaries & Wages | 5,200.00 | 4,161.48 | 1,038.52 | 80.03 |
| 10 - Employee Benefits | 400.00 | 318.36 | 81.64 | 79.59 |
| 55 - Minor Equipment | 2,500.00 | 2,236.87 | 263.13 | 89.47 |
| 400 - Library | 113,242.00 | 114,635.28 | -1,393.28 | 101.23 |
| 05 - Salaries & Wages | 43,208.00 | 44,278.48 | -1,070.48 | 102.48 |
| 10 - Employee Benefits | 24,590.00 | 24,912.80 | -322.80 | 101.31 |
| 35 - Operating Expenses | 45,444.00 | 45,444.00 | 0.00 | 100.00 |
| 500 - Public Works | 1,182,321.00 | 1,097,742.57 | 84,578.43 | 92.85 |
| 05 - Salaries & Wages | 416,232.00 | 389,065.71 | 27,166.29 | 93.47 |
| 10 - Employee Benefits | 223,149.00 | 189,811.27 | 33,337.73 | 85.06 |
| 35 - Operating Expenses | 69,650.00 | 48,455.23 | 21,194.77 | 69.57 |
| 40 - Supplies | 41,950.00 | 38,037.59 | 3,912.41 | 90.67 |
| 50 - Utilities | 30,640.00 | 28,473.52 | 2,166.48 | 92.93 |
| 55 - Minor Equipment | 2,000.00 | 564.29 | 1,435.71 | 28.21 |
| 60 - Vehicle & Equipment | 145,000.00 | 136,482.72 | 8,517.28 | 94.13 |
| 65 - General Maintenance | 248,700.00 | 260,065.38 | -11,365.38 | 104.57 |
| 70 - Building Repairs & Maintenance | 5,000.00 | 6,786.86 | -1,786.86 | 135.74 |
| 600 - Parks Recreation & Maintenance | 417,317.00 | 402,558.56 | 14,758.44 | 96.46 |
| 05 - Salaries & Wages | 228,922.00 | 221,758.15 | 7,163.85 | 96.87 |
| 10 - Employee Benefits | 111,295.00 | 105,237.25 | 6,057.75 | 94.56 |
| 35 - Operating Expenses | 2,375.00 | 739.61 | 1,635.39 | 31.14 |
| 40 - Supplies | 3,950.00 | 3,876.19 | 73.81 | 98.13 |
| 50 - Utilities | 37,850.00 | 39,265.90 | -1,415.90 | 103.74 |
| 55 - Minor Equipment | 1,200.00 | 1,359.00 | -159.00 | 113.25 |
| 60 - Vehicle & Equipment | 11,525.00 | 9,251.69 | 2,273.31 | 80.27 |
| 65 - General Maintenance | 1,650.00 | 1,244.89 | 405.11 | 75.45 |
| 70 - Building Repairs & Maintenance | 13,000.00 | 15,081.64 | -2,081.64 | 116.01 |
| 75 - Program Expenses | 5,550.00 | 4,744.24 | 805.76 | 85.48 |

YEAR TO DATE EXPENSESFund: 10
ALL Months

| Account | Budget Net | YTD Net | Unexpended Balance | Percent Spent |
|----------------------------------|---------------|---------------|-----------------------|------------------|
| 615 - Snowmobile/ATV Club CONT'D | | | | |
| 615 - Snowmobile/ATV Club | 0.00 | 60,320.12 | -60,320.12 | ---- |
| 05 - Salaries & Wages | 0.00 | 6,074.00 | -6,074.00 | ---- |
| 10 - Employee Benefits | 0.00 | 464.68 | -464.68 | ---- |
| 60 - Vehicle & Equipment | 0.00 | 3,680.08 | -3,680.08 | ---- |
| 82 - Loan / Grants | 0.00 | 50,101.36 | -50,101.36 | ---- |
| 700 - Town Wide Insurance | 173,836.00 | 156,821.36 | 17,014.64 | 90.21 |
| 15 - Unemployment Compensation | 9,858.00 | 4,764.52 | 5,093.48 | 48.33 |
| 20 - Workers Compensation | 70,000.00 | 62,002.84 | 7,997.16 | 88.58 |
| 25 - Other Insurance | 93,978.00 | 90,054.00 | 3,924.00 | 95.82 |
| 710 - Intergovernmental | 1,473,462.10 | 3,041,477.13 | -1,568,015.03 | 206.42 |
| 35 - Operating Expenses | 536,460.10 | 2,181,764.45 | -1,645,304.35 | 406.70 |
| 90 - Intergovernmental | 937,002.00 | 859,712.68 | 77,289.32 | 91.75 |
| 720 - Social Service | 10,207.00 | 10,207.00 | 0.00 | 100.00 |
| 93 - Social Services | 10,207.00 | 10,207.00 | 0.00 | 100.00 |
| 730 - Municipal Debt Service | 434,473.00 | 473,538.02 | -39,065.02 | 108.99 |
| 97 - Debt Service | 434,473.00 | 473,538.02 | -39,065.02 | 108.99 |
| 800 - Education | 3,764,555.00 | 8,385,710.35 | -4,621,155.35 | 222.75 |
| 88 - Education | 3,764,555.00 | 8,385,710.35 | -4,621,155.35 | 222.75 |
| Final Totals | 10,422,585.86 | 16,375,503.80 | -5,952,917.94 | 157.12 |

YEAR TO DATE EXPENSES

Department(s): 912 - 978

ALL Months

| Account | Budget Net | YTD Net | Unexpended Balance | Percent Spent |
|-------------------------------------|---------------|------------|-----------------------|------------------|
| 913 - SEAT BELT | 0.00 | 838.28 | -838.28 | ---- |
| 05 - Salaries & Wages | 0.00 | 712.52 | -712.52 | ---- |
| 10 - Employee Benefits | 0.00 | 125.76 | -125.76 | ---- |
| 914 - Farmers Market | 0.00 | 1,459.75 | -1,459.75 | ---- |
| 35 - Operating Expenses | 0.00 | 186.00 | -186.00 | ---- |
| 40 - Supplies | 0.00 | 1,273.75 | -1,273.75 | ---- |
| 916 - Community Gym Fund | 0.00 | 17,842.46 | -17,842.46 | ---- |
| 05 - Salaries & Wages | 0.00 | 5,099.90 | -5,099.90 | ---- |
| 10 - Employee Benefits | 0.00 | 371.04 | -371.04 | ---- |
| 40 - Supplies | 0.00 | 4,830.56 | -4,830.56 | ---- |
| 50 - Utilities | 0.00 | 3,193.96 | -3,193.96 | ---- |
| 55 - Minor Equipment | 0.00 | 4,347.00 | -4,347.00 | ---- |
| 924 - Enhanced Border Protection | 0.00 | 14,130.53 | -14,130.53 | ---- |
| 05 - Salaries & Wages | 0.00 | 10,794.16 | -10,794.16 | ---- |
| 10 - Employee Benefits | 0.00 | 1,878.65 | -1,878.65 | ---- |
| 60 - Vehicle & Equipment | 0.00 | 1,457.72 | -1,457.72 | ---- |
| 932 - Distractive Driving | 0.00 | 4,383.08 | -4,383.08 | ---- |
| 05 - Salaries & Wages | 0.00 | 3,725.52 | -3,725.52 | ---- |
| 10 - Employee Benefits | 0.00 | 657.56 | -657.56 | ---- |
| 949 - Micro Enterprise CDBG | 0.00 | 9,000.00 | -9,000.00 | ---- |
| 83 - Business Assistance | 0.00 | 9,000.00 | -9,000.00 | ---- |
| 960 - Pollution Control | 843,027.00 | 616,203.73 | 226,823.27 | 73.09 |
| 05 - Salaries & Wages | 171,349.00 | 157,572.19 | 13,776.81 | 91.96 |
| 10 - Employee Benefits | 75,571.00 | 75,796.02 | -225.02 | 100.30 |
| 15 - Unemployment Compensation | 795.00 | 384.22 | 410.78 | 48.33 |
| 20 - Workers Compensation | 5,857.00 | 4,786.80 | 1,070.20 | 81.73 |
| 25 - Other Insurance | 7,155.00 | 7,155.00 | 0.00 | 100.00 |
| 35 - Operating Expenses | 65,800.00 | 60,381.75 | 5,418.25 | 91.77 |
| 40 - Supplies | 13,100.00 | 10,618.46 | 2,481.54 | 81.06 |
| 50 - Utilities | 81,700.00 | 65,347.03 | 16,352.97 | 79.98 |
| 55 - Minor Equipment | 1,800.00 | 1,693.69 | 106.31 | 94.09 |
| 60 - Vehicle & Equipment | 40,500.00 | 36,580.21 | 3,919.79 | 90.32 |
| 65 - General Maintenance | 71,500.00 | 82,631.61 | -11,131.61 | 115.57 |
| 70 - Building Repairs & Maintenance | 2,000.00 | 796.16 | 1,203.84 | 39.81 |
| 80 - Assessing | 8,100.00 | 6,295.50 | 1,804.50 | 77.72 |
| 97 - Debt Service | 297,800.00 | 106,165.09 | 191,634.91 | 35.65 |
| 961 - Hazard Materials | 0.00 | 11,329.52 | -11,329.52 | ---- |
| 05 - Salaries & Wages | 0.00 | 8,630.48 | -8,630.48 | ---- |
| 10 - Employee Benefits | 0.00 | 735.10 | -735.10 | ---- |
| 35 - Operating Expenses | 0.00 | 662.94 | -662.94 | ---- |
| 55 - Minor Equipment | 0.00 | 1,301.00 | -1,301.00 | ---- |
| 962 - UDAG | 0.00 | 36,329.73 | -36,329.73 | ---- |
| 35 - Operating Expenses | 0.00 | 4,829.73 | -4,829.73 | ---- |
| 82 - Loan / Grants | 0.00 | 31,500.00 | -31,500.00 | ---- |
| 964 - Acadian Festival | 0.00 | 38,240.23 | -38,240.23 | ---- |
| 35 - Operating Expenses | 0.00 | 25.50 | -25.50 | ---- |
| 40 - Supplies | 0.00 | 4,112.83 | -4,112.83 | ---- |
| 50 - Utilities | 0.00 | 12,535.97 | -12,535.97 | ---- |
| 85 - Special Projects/Events | 0.00 | 21,565.93 | -21,565.93 | ---- |
| 972 - Under Age Drinking | 0.00 | 1,307.77 | -1,307.77 | ---- |
| 05 - Salaries & Wages | 0.00 | 1,209.78 | -1,209.78 | ---- |
| 10 - Employee Benefits | 0.00 | 97.99 | -97.99 | ---- |

YEAR TO DATE EXPENSES

Department(s): 912 - 978

ALL Months

| Account | Budget Net | YTD Net | Unexpended Balance | Percent Spent |
|--|---------------|--------------|-----------------------|------------------|
| 976 - WWTF Upgrade CSU RD Grant CONT'D | | | | |
| 976 - WWTF Upgrade CSU RD Grant | 0.00 | 6,362,343.04 | 6,362,343.04 | ---- |
| 82 - Loan / Grants | 0.00 | 6,362,343.04 | -6,362,343.04 | ---- |
| 977 - Downtown Revitalization | 0.00 | 464,295.43 | -464,295.43 | ---- |
| 82 - Loan / Grants | 0.00 | 452,295.43 | -452,295.43 | ---- |
| 85 - Special Projects/Events | 0.00 | 12,000.00 | -12,000.00 | ---- |
| 978 - COPS Grant | 0.00 | 42,902.25 | -42,902.25 | ---- |
| 05 - Salaries & Wages | 0.00 | 33,743.86 | -33,743.86 | ---- |
| 10 - Employee Benefits | 0.00 | 8,281.03 | -8,281.03 | ---- |
| 20 - Workers Compensation | 0.00 | 877.36 | -877.36 | ---- |
| Final Totals | 843,027.00 | 7,620,605.80 | -6,777,578.80 | 903.96 |

Tax Collector's Report

Pursuant to Title 30-A § 2801(2): Statement of assets and liabilities; delinquent taxpayers. The report shall contain a detailed statement of the assets and liabilities of the municipality including a list of all delinquent taxpayers and the amount due from each. It shall also contain any engineering and survey reports relating to the boundaries of the municipality and all related proceedings and actions of the municipal officers, together with any other information that the municipal officers consider to be a historical significance.



2019 Outstanding Real Estate Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|------|-----------------------------------|------|-----------------|--------------------------|---------------|
| 51 | * ALBERT, LORETTE | 2019 | 832.88 | 591.18 | 241.70 |
| 53 | * ALBERT, MARC E | 2019 | 1,844.40 | 0.00 | 1,844.40 |
| 75 | * ALBERT, MATTHEW S. | 2019 | 290.00 | 0.00 | 290.00 |
| 959 | * ANGEL B.C DESCHAIINE TRUSTEE OF | 2019 | 2,213.28 | 1,800.00 | 413.28 |
| 101 | BAILLIE, DONNA L | 2019 | 802.72 | 99.07 | 703.65 |
| 3085 | BAKER, WAYNE | 2019 | 494.16 | 0.00 | 494.16 |
| 935 | * BARBEE, MICHAEL LEE | 2019 | 408.32 | 11.73 | 396.59 |
| 114 | * BARON, ALLEN M | 2019 | 1,166.96 | 0.00 | 1,166.96 |
| 3189 | * BAY COMMUNICATIONS II, LLC | 2019 | 139.20 | 0.00 | 139.20 |
| 1690 | * BAYSOUND LIMITED PARTNERSHIP | 2019 | 359.60 | 375.84 | (16.24) |
| 125 | * BEAULIEU, ALAN | 2019 | 2,865.20 | 0.00 | 2,865.20 |
| 126 | * BEAULIEU, ALAN | 2019 | 74.24 | 0.00 | 74.24 |
| 2076 | * BEAULIEU, ALAN | 2019 | 227.36 | 0.00 | 227.36 |
| 131 | * BEAULIEU, CHERYL | 2019 | 818.96 | 0.00 | 818.96 |
| 132 | * BEAULIEU, CHERYL | 2019 | 1,584.56 | 0.00 | 1,584.56 |
| 1430 | BEAULIEU, CHRISTINA | 2019 | 83.52 | 0.00 | 83.52 |
| 158 | BEAULIEU, GAETANE | 2019 | 918.72 | 0.00 | 918.72 |
| 954 | * BEAULIEU, ROGER J. JR. | 2019 | 1,865.28 | 0.00 | 1,865.28 |
| 749 | BEAULIEU, ROGER JR. | 2019 | 1,640.24 | 0.00 | 1,640.24 |
| 2691 | * BEAULIEU, ROGER JR. | 2019 | 851.44 | 0.00 | 851.44 |
| 2764 | BEAULIEU, ROGER JR. | 2019 | 1,039.36 | 0.00 | 1,039.36 |
| 195 | * BEAUPRE, ALAN J. | 2019 | 4,684.08 | 341.50 | 4,342.58 |
| 2404 | * BEAUREGARD, JULIEN | 2019 | 2,111.20 | 0.00 | 2,111.20 |
| 211 | BELANGER, JACQUELINE L | 2019 | 74.24 | 0.00 | 74.24 |
| 3195 | * BERON, PATRICK | 2019 | 1,090.40 | 0.00 | 1,090.40 |
| 2386 | * WILLIAMS, MELISSA M | 2019 | 1,027.76 | 0.00 | 1,027.76 |
| 246 | BINETTE, NORMAND | 2019 | 336.40 | 0.00 | 336.40 |
| 2040 | * BITHER, LOUISE CHASSE | 2019 | 5,136.48 | 5,131.95 | 4.53 |
| 1691 | * BLACKWELL, JEREMIAH L. | 2019 | 1,169.28 | 499.83 | 669.45 |
| 1736 | * BLACKWELL, SANDRA G. | 2019 | 1,037.04 | 0.00 | 1,037.04 |
| 2885 | * BLACKWELL, TIMOTHY W. | 2019 | 1,693.60 | 0.00 | 1,693.60 |
| 249 | * BLANCHETTE, ANDREW R | 2019 | 2,368.72 | 0.00 | 2,368.72 |
| 267 | * BOSSE FAMILY TRUST | 2019 | 1,417.52 | 1,415.50 | 2.02 |
| 268 | * BOSSE FAMILY TRUST | 2019 | 1,976.64 | 1,682.48 | 294.16 |
| 1158 | BOSSE, DONALD | 2019 | 454.72 | 0.00 | 454.72 |
| 1401 | * BOUCHARD, RAYMOND | 2019 | 445.44 | 0.00 | 445.44 |
| 1653 | BOUCHER, COREY | 2019 | 436.16 | 0.00 | 436.16 |
| 305 | * BOUCHER, JAMIE A | 2019 | 2,480.08 | 0.00 | 2,480.08 |
| 2374 | * BOUCHER, JASON ROBERT | 2019 | 675.12 | 0.00 | 675.12 |
| 308 | * BOUCHER, JOHN P | 2019 | 2,329.28 | 2,313.09 | 16.19 |
| 8 | * BOUCHER, TINA | 2019 | 1,160.00 | 0.00 | 1,160.00 |
| 2818 | * BOUCHER, TINA | 2019 | 1,916.32 | 0.00 | 1,916.32 |
| 327 | * BOURGOIN, MICHAEL | 2019 | 1,953.44 | 0.00 | 1,953.44 |
| 332 | BOURGOIN, PETER | 2019 | 2,496.32 | 0.00 | 2,496.32 |
| 333 | BOURGOIN, PETER | 2019 | 241.28 | 0.00 | 241.28 |
| 334 | BOURGOIN, PETER | 2019 | 3,621.52 | 0.00 | 3,621.52 |
| 336 | BOURGOIN, REGINALD | 2019 | 290.00 | 0.00 | 290.00 |
| 337 | BOURGOIN, REGINALD | 2019 | 1,313.12 | 0.00 | 1,313.12 |
| 344 | * BOUTOT, JAMES | 2019 | 313.20 | 0.00 | 313.20 |
| 345 | * BOUTOT, JAMES | 2019 | 167.04 | 0.00 | 167.04 |
| 346 | * BOUTOT, JAMES | 2019 | 2,350.16 | 0.00 | 2,350.16 |

| | | | | | |
|------|------------------------------|------|----------|----------|----------|
| 347 | * BOUTOT, JAMES | 2019 | 605.52 | 0.00 | 605.52 |
| 348 | * BOUTOT, JAMES J | 2019 | 153.12 | 0.00 | 153.12 |
| 2906 | BROOKS-PFEFFER, EDITH | 2019 | 2,215.60 | 0.00 | 2,215.60 |
| 374 | CAMPAGNA, JASON J | 2019 | 2,700.48 | 0.00 | 2,700.48 |
| 385 | CANXUS BROADCASTING CORP | 2019 | 116.00 | 0.00 | 116.00 |
| 390 | CARPENTER, RONALD W. | 2019 | 1,619.36 | 0.00 | 1,619.36 |
| 394 | CARRIER, RYAN J | 2019 | 16.24 | 0.00 | 16.24 |
| 400 | * CASA DEL SOL INC | 2019 | 1,965.04 | 1,964.18 | 0.86 |
| 401 | * CASEY, CECILE P | 2019 | 1,728.40 | 9.52 | 1,718.88 |
| 424 | * CHAMBERLAND, FERNANDE | 2019 | 450.08 | 0.00 | 450.08 |
| 1832 | CHARETTE, GENE N SR | 2019 | 786.48 | 287.02 | 499.46 |
| 442 | * CHASSE, GILMAN | 2019 | 146.16 | 157.76 | (11.60) |
| 443 | * CHASSE, GILMAN | 2019 | 143.84 | 155.44 | (11.60) |
| 444 | * CHASSE, GILMAN | 2019 | 795.76 | 853.76 | (58.00) |
| 2923 | * CHASSE, JESSICA M | 2019 | 1,526.56 | 0.00 | 1,526.56 |
| 2589 | * CHASSE, JOHN R. | 2019 | 802.72 | 625.75 | 176.97 |
| 452 | * CHASSE, MONTFORT | 2019 | 928.00 | 0.00 | 928.00 |
| 459 | * CHASSE, RODNEY M | 2019 | 1,280.64 | 0.00 | 1,280.64 |
| 467 | * CLAVETTE, ALPHIE | 2019 | 1,006.88 | 468.64 | 538.24 |
| 470 | * CLAVETTE, MATTHEW; DAVID & | 2019 | 777.20 | 774.64 | 2.56 |
| 32 | CLINE, CHELSEA D | 2019 | 211.12 | 0.00 | 211.12 |
| 30 | CLINE, CHELSEA D. | 2019 | 3,976.48 | 0.00 | 3,976.48 |
| 530 | * CORRIVEAU, ROBERT C | 2019 | 329.44 | 0.00 | 329.44 |
| 541 | COTE, ERNEST | 2019 | 638.00 | 0.00 | 638.00 |
| 548 | * COTE, JAMES P | 2019 | 619.44 | 0.00 | 619.44 |
| 549 | * COTE, JAMES P | 2019 | 538.24 | 0.00 | 538.24 |
| 550 | * COTE, JAMES P | 2019 | 1,447.68 | 0.00 | 1,447.68 |
| 555 | * COTE, JAMES P | 2019 | 1,187.84 | 0.00 | 1,187.84 |
| 536 | * COTE, JAMES P. | 2019 | 2,301.44 | 0.00 | 2,301.44 |
| 3204 | * COTE, JAMES P. | 2019 | 1,728.40 | 0.00 | 1,728.40 |
| 551 | * COTE, JORDYN L. | 2019 | 2,962.64 | 0.00 | 2,962.64 |
| 535 | * COTE, THERESA | 2019 | 1,146.08 | 0.00 | 1,146.08 |
| 537 | * COTE, THERESA | 2019 | 1,591.52 | 0.00 | 1,591.52 |
| 538 | * COTE, THERESA | 2019 | 2,099.60 | 0.00 | 2,099.60 |
| 3084 | * COUGHLIN, JOHN M TRUST | 2019 | 491.84 | 0.00 | 491.84 |
| 566 | * COUTURE, DAVID | 2019 | 816.64 | 0.00 | 816.64 |
| 1392 | COUTURIER, DANIEL G. | 2019 | 1,433.76 | 0.00 | 1,433.76 |
| 1658 | CRAWFORD, MELISSA | 2019 | 1,368.80 | 0.00 | 1,368.80 |
| 2544 | * CRAWFORD, RONALD IV | 2019 | 614.80 | 0.00 | 614.80 |
| 597 | * CULBERT, THOMAS | 2019 | 220.40 | 236.64 | (16.24) |
| 1996 | * CURRAN, JOSHUA M | 2019 | 1,385.04 | 681.79 | 703.25 |
| 630 | * CYR, ALAN | 2019 | 426.88 | 88.80 | 338.08 |
| 634 | CYR, ALLAN | 2019 | 1,371.12 | 0.25 | 1,370.87 |
| 2750 | * CYR, ALLAN R | 2019 | 786.48 | 204.72 | 581.76 |
| 1121 | * CYR, BRIAN G. | 2019 | 1,570.64 | 1,570.29 | 0.35 |
| 2677 | * CYR, CHRISTINE | 2019 | 292.32 | 0.00 | 292.32 |
| 2041 | * CYR, DANA | 2019 | 1,366.48 | 889.34 | 477.14 |
| 2041 | * CYR, DANA | 2019 | 164.72 | 0.00 | 164.72 |
| 657 | CYR, DANNY G SR | 2019 | 352.64 | 0.00 | 352.64 |
| 658 | CYR, DANNY G SR | 2019 | 41.76 | 0.00 | 41.76 |
| 720 | * CYR, JOEL B | 2019 | 1,552.08 | 670.37 | 881.71 |
| 666 | * CYR, LEOLA D. | 2019 | 1,294.56 | 0.00 | 1,294.56 |
| 735 | * CYR, LEWELLYN O | 2019 | 368.88 | 366.95 | 1.93 |
| 2882 | * CYR, MARC R. | 2019 | 1,837.44 | 0.00 | 1,837.44 |
| 739 | * CYR, PAUL | 2019 | 1,313.12 | 0.00 | 1,313.12 |
| 761 | * CYR, PAUL A | 2019 | 1,890.80 | 0.00 | 1,890.80 |
| 765 | * CYR, PETER PAUL | 2019 | 1,542.80 | 727.40 | 815.40 |
| 2389 | * CYR, RANDY J | 2019 | 278.40 | 0.00 | 278.40 |

| | | | | | |
|------|---------------------------------|------|----------|----------|----------|
| 772 | * CYR, REAL J | 2019 | 1,229.60 | 1,225.82 | 3.78 |
| 792 | * CYR, REBECCA C. | 2019 | 1,361.84 | 0.00 | 1,361.84 |
| 1631 | * CYR, RENA V. | 2019 | 1,108.96 | 0.00 | 1,108.96 |
| 776 | * CYR, RICHARD A | 2019 | 74.24 | 0.00 | 74.24 |
| 1049 | * CYR, RIVA Y. | 2019 | 229.68 | 0.00 | 229.68 |
| 791 | * CYR, ROGER J. | 2019 | 607.84 | 0.51 | 607.33 |
| 427 | CYR, TOBEY | 2019 | 1,737.68 | 0.00 | 1,737.68 |
| 1044 | CYR, TOBEY | 2019 | 190.24 | 0.00 | 190.24 |
| 876 | * CYR, WAYNE L. | 2019 | 2,521.84 | 0.00 | 2,521.84 |
| 827 | DAIGLE, BRYAN M | 2019 | 2,422.08 | 0.00 | 2,422.08 |
| 532 | * DAIGLE, CHASTETY | 2019 | 2,229.52 | 0.00 | 2,229.52 |
| 853 | * DAIGLE, JAMES A | 2019 | 387.44 | 0.00 | 387.44 |
| 854 | * DAIGLE, JAMES A | 2019 | 1,802.64 | 0.00 | 1,802.64 |
| 2918 | * DC AT LONG LAKE LLC | 2019 | 301.60 | 0.00 | 301.60 |
| 624 | * DE CROIX, ANNETTE M | 2019 | 1,494.08 | 716.60 | 777.48 |
| 2053 | DEBOTTIS, JOHN P. | 2019 | 951.20 | 0.00 | 951.20 |
| 899 | * DECHAIINE, ALSIME MRS | 2019 | 528.96 | 0.00 | 528.96 |
| 911 | * DECHAIINE, JOSEPH J | 2019 | 2,125.12 | 0.00 | 2,125.12 |
| 3193 | * DELGADO, PENNY | 2019 | 772.56 | 0.00 | 772.56 |
| 3133 | * DERNLAN, GARY D. | 2019 | 394.40 | 419.92 | (25.52) |
| 934 | * DERNLAN, SUSAN K. | 2019 | 97.44 | 106.72 | (9.28) |
| 3042 | * DERNLAN, SUSAN K. | 2019 | 62.64 | 67.28 | (4.64) |
| 3188 | * DERNLAN, SUSAN K. | 2019 | 122.96 | 132.24 | (9.28) |
| 395 | * DEROSIER, LISA | 2019 | 696.00 | 0.00 | 696.00 |
| 2581 | * DEROSIER, LISA | 2019 | 2,088.00 | 0.00 | 2,088.00 |
| 949 | * DESCHAIINE, GUY | 2019 | 1,171.60 | 0.00 | 1,171.60 |
| 950 | * DESCHAIINE, GUY | 2019 | 1,679.68 | 0.00 | 1,679.68 |
| 952 | * DESCHAIINE, GUY D | 2019 | 2,923.20 | 0.00 | 2,923.20 |
| 969 | * DESCHENE, MARC J. & JANINE R. | 2019 | 1,561.36 | 0.00 | 1,561.36 |
| 970 | * DESCHENE, JANINE R. | 2019 | 1,136.80 | 0.00 | 1,136.80 |
| 985 | * DESJARDINS, LOUIS DAN | 2019 | 482.56 | 0.00 | 482.56 |
| 986 | * DESJARDINS, LOUIS DAN | 2019 | 4.64 | 0.00 | 4.64 |
| 366 | * DEVOE, DANIELLE D. | 2019 | 1,327.04 | 0.00 | 1,327.04 |
| 1962 | * DEVOE, JESSICA S. | 2019 | 784.16 | 0.00 | 784.16 |
| 998 | * DEWS, LYNNE A | 2019 | 814.32 | 0.00 | 814.32 |
| 2718 | DIONNE, ADAM J. | 2019 | 586.96 | 0.00 | 586.96 |
| 570 | * DIONNE, CLIFFORD J | 2019 | 220.40 | 0.00 | 220.40 |
| 571 | * DIONNE, CLIFFORD J | 2019 | 290.00 | 0.00 | 290.00 |
| 1003 | * DIONNE, CLIFFORD J | 2019 | 419.92 | 0.00 | 419.92 |
| 1005 | * DIONNE, CLIFFORD J | 2019 | 5,097.04 | 0.00 | 5,097.04 |
| 1052 | * DIONNE, CLIFFORD J | 2019 | 213.44 | 0.00 | 213.44 |
| 2659 | * DIONNE, CLIFFORD J. | 2019 | 1,951.12 | 0.00 | 1,951.12 |
| 2660 | * DIONNE, CLIFFORD J. | 2019 | 88.16 | 0.00 | 88.16 |
| 1023 | * DIONNE, J GILBERT | 2019 | 46.40 | 0.00 | 46.40 |
| 1074 | DIONNE, KELLY J. | 2019 | 932.64 | 0.00 | 932.64 |
| 1036 | DIONNE, KENNETH | 2019 | 208.80 | 0.00 | 208.80 |
| 1037 | DIONNE, KENNETH | 2019 | 227.36 | 0.00 | 227.36 |
| 1038 | * DIONNE, KENNETH A | 2019 | 5,266.40 | 0.00 | 5,266.40 |
| 1497 | * DIONNE, ROBERT | 2019 | 1,818.88 | 0.00 | 1,818.88 |
| 1948 | DIONNE, SAMUEL | 2019 | 1,303.84 | 0.00 | 1,303.84 |
| 2 | * DOUCETTE, BRUNO | 2019 | 1,269.04 | 0.00 | 1,269.04 |
| 1848 | * DOUCETTE, JACOB H.R. | 2019 | 3,927.76 | 0.00 | 3,927.76 |
| 1113 | * DOUCETTE, NORMAN J | 2019 | 1,582.24 | 1,581.89 | 0.35 |
| 1126 | * DUBE, GORMAN & BRENDA (LIFE | 2019 | 545.20 | 0.00 | 545.20 |
| 1166 | * DUFOR, GILMAN | 2019 | 1,313.12 | 0.00 | 1,313.12 |
| 1167 | * DUFOR, GILMAN | 2019 | 95.12 | 0.00 | 95.12 |
| 1168 | * DUFOR, GILMAN | 2019 | 468.64 | 0.00 | 468.64 |
| 1169 | * DUFOR, GILMAN | 2019 | 809.68 | 0.00 | 809.68 |

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|------|---|------------------------------|------|----------|----------|----------|
| 1170 | * | DUFOUR, GILMAN | 2019 | 981.36 | 0.00 | 981.36 |
| 1171 | * | DUFOUR, GILMAN | 2019 | 531.28 | 0.00 | 531.28 |
| 1172 | * | DUFOUR, GILMAN | 2019 | 733.12 | 0.00 | 733.12 |
| 1173 | * | DUFOUR, GILMAN | 2019 | 3,477.68 | 0.00 | 3,477.68 |
| 1174 | * | DUFOUR, GILMAN | 2019 | 1,686.64 | 0.00 | 1,686.64 |
| 1175 | * | DUFOUR, GILMAN | 2019 | 194.88 | 0.00 | 194.88 |
| 1176 | * | DUFOUR, GILMAN | 2019 | 329.44 | 0.00 | 329.44 |
| 1177 | * | DUFOUR, GILMAN | 2019 | 153.12 | 0.00 | 153.12 |
| 1178 | * | DUFOUR, GILMAN | 2019 | 234.32 | 0.00 | 234.32 |
| 1179 | * | DUFOUR, GILMAN | 2019 | 944.24 | 11.60 | 932.64 |
| 1180 | * | DUFOUR, GILMAN | 2019 | 747.04 | 0.00 | 747.04 |
| 1209 | * | DUFOUR, GILMAN SR | 2019 | 893.20 | 0.00 | 893.20 |
| 1182 | * | DUFOUR, GILMAN SR. | 2019 | 596.24 | 0.00 | 596.24 |
| 3100 | * | DUFOUR, GILMAN SR. | 2019 | 522.00 | 0.00 | 522.00 |
| 1206 | * | DUFOUR, KEVIN | 2019 | 788.80 | 0.00 | 788.80 |
| 1208 | * | DUFOUR, MICHAEL | 2019 | 876.96 | 0.00 | 876.96 |
| 1215 | * | DUFOUR, ROBERT | 2019 | 44.08 | 0.00 | 44.08 |
| 1224 | * | DUGAL, ANDREW J | 2019 | 1,350.24 | 0.00 | 1,350.24 |
| 109 | * | DUGAL, ANDREW J. | 2019 | 192.56 | 0.00 | 192.56 |
| 2264 | * | DUGAL, ANNE A. | 2019 | 816.64 | 0.00 | 816.64 |
| 1225 | * | DUGAL, CECIL | 2019 | 1,071.84 | 0.00 | 1,071.84 |
| 1226 | * | DUGAL, DOLORES C | 2019 | 1,440.72 | 0.00 | 1,440.72 |
| 210 | | DUGAL, STEVEN | 2019 | 944.24 | 0.00 | 944.24 |
| 1682 | * | DUMAIS, RENEE | 2019 | 5,616.72 | 0.00 | 5,616.72 |
| 3176 | * | DUMAIS, RENEE | 2019 | 371.20 | 0.00 | 371.20 |
| 1454 | * | DUMOND, PIERRETTE | 2019 | 944.24 | 934.85 | 9.39 |
| 1262 | | DUMONT, MARK V | 2019 | 431.52 | 0.00 | 431.52 |
| 1263 | | DUMONT, MARK V | 2019 | 153.12 | 0.00 | 153.12 |
| 2472 | * | DUNLAP, DAVID P | 2019 | 1,426.80 | 0.00 | 1,426.80 |
| 1273 | * | ECKER, JON E | 2019 | 1,621.68 | 0.00 | 1,621.68 |
| 1504 | * | EL-HACHEM, ROBIN | 2019 | 2,268.96 | 0.00 | 2,268.96 |
| 1278 | * | EPSTEIN, MARK | 2019 | 818.96 | 0.00 | 818.96 |
| 3207 | * | ESHAGHI, SADOFF DAWN | 2019 | 825.92 | 747.18 | 78.74 |
| 1783 | * | FARM SERVICE AGENCY | 2019 | 359.60 | 359.36 | 0.24 |
| 1787 | * | FARM SERVICE AGENCY | 2019 | 2,999.76 | 0.00 | 2,999.76 |
| 1283 | * | FONGEMIE, GERALD D | 2019 | 2,547.36 | 1,255.62 | 1,291.74 |
| 2561 | * | FORTIN, MICHAEL GASTON | 2019 | 2,371.04 | 0.00 | 2,371.04 |
| 1369 | * | GAFFNEY-PICARD, GINETTE | 2019 | 1,083.44 | 0.00 | 1,083.44 |
| 2329 | * | GAGNON RENTAL PROPERTIES LLC | 2019 | 327.12 | 0.00 | 327.12 |
| 828 | | GAGNON, GAIL YVONNE | 2019 | 1,684.32 | 136.88 | 1,547.44 |
| 1385 | * | GAGNON, PATRICE L | 2019 | 95.12 | 0.00 | 95.12 |
| 1387 | * | GAGNON, REGINALD | 2019 | 1,535.84 | 0.00 | 1,535.84 |
| 3089 | * | GANDELSMAN, ISHAI | 2019 | 470.96 | 0.00 | 470.96 |
| 1424 | * | GENDREAU, DEAN | 2019 | 1,456.96 | 0.00 | 1,456.96 |
| 1450 | * | GENDREAU, RANDY | 2019 | 484.88 | 0.00 | 484.88 |
| 3173 | * | GENDREAU, RANDY | 2019 | 589.28 | 0.00 | 589.28 |
| 1462 | * | GERVAIS, ANTOINETTE D | 2019 | 533.60 | 0.00 | 533.60 |
| 1463 | * | GERVAIS, ANTOINETTE D | 2019 | 116.00 | 0.00 | 116.00 |
| 820 | | GIRARD, BRIAN R. | 2019 | 1,289.92 | 0.00 | 1,289.92 |
| 2320 | * | GIRARD, DANIEL | 2019 | 412.96 | 0.00 | 412.96 |
| 1476 | | GIRARD, GABRIEL L | 2019 | 876.96 | 0.00 | 876.96 |
| 1587 | * | GODIN, STEVEN G. | 2019 | 4,946.24 | 4,929.98 | 16.26 |
| 1489 | * | GOLEMBESKY, WADE J | 2019 | 1,983.60 | 208.80 | 1,774.80 |
| 1488 | * | GOLEMBESKY, WADE J. | 2019 | 1,050.96 | 0.00 | 1,050.96 |
| 1366 | * | GRAY, ROLAND ADAM | 2019 | 689.04 | 0.00 | 689.04 |
| 2317 | * | GREGSON, THOMAS P. | 2019 | 2,860.56 | 0.00 | 2,860.56 |
| 1139 | | GUILLEMETTE, THAD | 2019 | 515.04 | 0.00 | 515.04 |
| 2407 | * | HAND, TABATHA S. | 2019 | 821.28 | 0.00 | 821.28 |

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|------|------------------------------------|------|----------|----------|----------|
| 2186 | HEBERT, JOEL | 2019 | 3,229.44 | 0.00 | 3,229.44 |
| 2187 | HEBERT, JOEL | 2019 | 255.20 | 0.00 | 255.20 |
| 1569 | * HEBERT, REAL J | 2019 | 1,851.36 | 1,888.04 | (36.68) |
| 1573 | * HEBERT, REGINALD L & JOAN | 2019 | 290.00 | 0.00 | 290.00 |
| 1572 | * HEBERT, REGINALD L & JOAN LIVING | 2019 | 2,115.84 | 0.00 | 2,115.84 |
| 1590 | HEBERT, RONEL | 2019 | 1,064.88 | 0.00 | 1,064.88 |
| 242 | * HILLEGASS NORMAN L. | 2019 | 266.80 | 0.00 | 266.80 |
| 1513 | HILLEGASS, NORMAN L | 2019 | 167.04 | 0.00 | 167.04 |
| 3187 | HILLEGASS, NORMAN L. | 2019 | 545.20 | 0.00 | 545.20 |
| 1634 | HOWLETT, CHRISTOPHER M. | 2019 | 1,032.40 | 0.00 | 1,032.40 |
| 386 | * JACKSON, ALLEN | 2019 | 3,426.64 | 3,401.30 | 25.34 |
| 2692 | * JEFF'S PIZZA, LLC | 2019 | 4,090.16 | 0.00 | 4,090.16 |
| 1624 | * JORDAN, MICHAEL J | 2019 | 2,765.44 | 0.00 | 2,765.44 |
| 1629 | KELLY, KARL | 2019 | 1,380.40 | 0.00 | 1,380.40 |
| 1630 | KELLY, KARL | 2019 | 6,312.72 | 0.00 | 6,312.72 |
| 2915 | * KELLY, SUSAN (FKA: THIBEAULT) | 2019 | 51.04 | 0.00 | 51.04 |
| 2576 | KEYES, NORA | 2019 | 828.24 | 0.00 | 828.24 |
| 1643 | * LABBE, RENA S. | 2019 | 1,389.68 | 1,369.68 | 20.00 |
| 2006 | * LACHAPELLE, CORINE | 2019 | 2,097.28 | 0.00 | 2,097.28 |
| 1666 | * LAGASSE, CONRAD | 2019 | 2,570.56 | 0.00 | 2,570.56 |
| 3111 | LAGASSE, SHAWN | 2019 | 2,872.16 | 0.00 | 2,872.16 |
| 3163 | LAGASSE, THOMAS J., JR | 2019 | 459.36 | 0.00 | 459.36 |
| 1688 | LAJOIE, SCOTTY K | 2019 | 1,396.64 | 0.00 | 1,396.64 |
| 1778 | * LAVERTU, ALLEN M | 2019 | 1,412.88 | 0.00 | 1,412.88 |
| 1781 | * LAVERTU, ALLEN M | 2019 | 614.80 | 490.00 | 124.80 |
| 1732 | * LAVERTU, ALLEN M. | 2019 | 2,876.80 | 0.00 | 2,876.80 |
| 1733 | * LAVERTU, BRIAN J | 2019 | 3,969.52 | 0.00 | 3,969.52 |
| 1734 | * LAVERTU, BRIAN J | 2019 | 682.08 | 0.00 | 682.08 |
| 1735 | * LAVERTU, BRIAN J | 2019 | 1,570.64 | 0.00 | 1,570.64 |
| 1774 | * LAVERTU, GAETANNE | 2019 | 1,389.68 | 0.00 | 1,389.68 |
| 3110 | LAVERTU, JAMES L. | 2019 | 392.08 | 0.00 | 392.08 |
| 3128 | LAVERTU, JAMES L.; ROY, | 2019 | 20.88 | 0.00 | 20.88 |
| 1744 | LAVERTU, L JAMES | 2019 | 1,148.40 | 0.00 | 1,148.40 |
| 1753 | LAVERTU, L JAMES | 2019 | 127.60 | 0.00 | 127.60 |
| 1754 | LAVERTU, L JAMES | 2019 | 132.24 | 0.00 | 132.24 |
| 1755 | LAVERTU, L JAMES | 2019 | 143.84 | 0.00 | 143.84 |
| 1756 | LAVERTU, L JAMES | 2019 | 113.68 | 0.00 | 113.68 |
| 1760 | LAVERTU, L JAMES | 2019 | 157.76 | 0.00 | 157.76 |
| 1761 | LAVERTU, L JAMES | 2019 | 157.76 | 0.00 | 157.76 |
| 1762 | LAVERTU, L JAMES | 2019 | 4,725.84 | 0.00 | 4,725.84 |
| 1765 | LAVERTU, L JAMES | 2019 | 180.96 | 0.00 | 180.96 |
| 1767 | LAVERTU, L JAMES | 2019 | 392.08 | 0.00 | 392.08 |
| 1775 | LAVERTU, L JAMES | 2019 | 1,559.04 | 0.00 | 1,559.04 |
| 1776 | LAVERTU, L JAMES | 2019 | 148.48 | 0.00 | 148.48 |
| 1777 | LAVERTU, L JAMES | 2019 | 148.48 | 0.00 | 148.48 |
| 3124 | LAVERTU, L JAMES | 2019 | 187.92 | 0.00 | 187.92 |
| 1800 | * LAVOIE, CYNTHIA | 2019 | 1,361.84 | 0.00 | 1,361.84 |
| 1809 | * LAVOIE, PAUL | 2019 | 1,700.56 | 0.00 | 1,700.56 |
| 1810 | * LAVOIE, PAUL | 2019 | 1,545.12 | 706.98 | 838.14 |
| 679 | LEVESQUE, AMY M. | 2019 | 969.76 | 0.00 | 969.76 |
| 3177 | * LEVESQUE, HERVIN | 2019 | 16.24 | 0.00 | 16.24 |
| 1864 | * LEVESQUE, HERVIN J | 2019 | 3,389.52 | 0.00 | 3,389.52 |
| 1863 | * LEVESQUE, HERVIN J. | 2019 | 960.48 | 0.00 | 960.48 |
| 581 | * LEVESQUE, NORMAND | 2019 | 1,726.08 | 0.00 | 1,726.08 |
| 1882 | * LEVESQUE, ROY | 2019 | 227.36 | 0.00 | 227.36 |
| 1852 | * LEVESQUE, SARA | 2019 | 438.48 | 0.00 | 438.48 |
| 1884 | * LEVESQUE, SCOTT C | 2019 | 2,257.36 | 1,858.00 | 399.36 |
| 1886 | * LEVESQUE, VERNA | 2019 | 489.52 | 485.26 | 4.26 |

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|------|----------------------------------|------|----------|----------|----------|
| 583 | LILLY, DARIN | 2019 | 3,788.56 | 0.00 | 3,788.56 |
| 1892 | * LIZOTTE, DANIEL J | 2019 | 1,090.40 | 0.00 | 1,090.40 |
| 893 | * LIZOTTE, JACQUES R. & JOCELYNE | 2019 | 334.08 | 0.00 | 334.08 |
| 1510 | * LONG LAKE CONSTRUCTION | 2019 | 974.40 | 0.00 | 974.40 |
| 2143 | * LONG LAKE CONSTRUCTION | 2019 | 1,419.84 | 0.00 | 1,419.84 |
| 2905 | * LORI ANNE & GERALD THIBEAULT | 2019 | 245.92 | 0.00 | 245.92 |
| 3081 | MACINTYRE, WILLIAM J. III | 2019 | 484.88 | 0.00 | 484.88 |
| 3082 | MACINTYRE, WILLIAM J. III | 2019 | 489.52 | 0.00 | 489.52 |
| 3083 | MACINTYRE, WILLIAM J. III | 2019 | 491.84 | 0.00 | 491.84 |
| 2146 | MADAWASKA HOME LLC | 2019 | 30.16 | 0.00 | 30.16 |
| 2193 | * MADAWASKA HOME LLC | 2019 | 2,113.52 | 0.00 | 2,113.52 |
| 1941 | * MAINE ATLANTIC PROPERTIES INC | 2019 | 9,672.08 | 9,589.40 | 82.68 |
| 1947 | * MARIN, AVRIL | 2019 | 1,786.40 | 0.00 | 1,786.40 |
| 1968 | MARSTON JR, RICHARD | 2019 | 2,245.76 | 0.00 | 2,245.76 |
| 1989 | * MARTIN, KEITH G | 2019 | 2,187.76 | 0.00 | 2,187.76 |
| 1994 | * MARTIN, PATRICIA | 2019 | 647.28 | 0.00 | 647.28 |
| 2013 | * MARTIN, YVES R | 2019 | 1,424.48 | 1,418.39 | 6.09 |
| 1668 | * MASON, PATRICIA A. | 2019 | 1,443.04 | 0.00 | 1,443.04 |
| 2300 | MAXFIELD, JUNE D. | 2019 | 675.12 | 0.00 | 675.12 |
| 2017 | MAZEROLLE, RONALD | 2019 | 2,533.44 | 0.00 | 2,533.44 |
| 3027 | * MCBREAIRTY, DARRELL | 2019 | 1,983.60 | 0.00 | 1,983.60 |
| 2018 | * MCCANN, GLORIA E | 2019 | 320.16 | 0.00 | 320.16 |
| 2027 | * MCCAULEY, SIDNEY & SCOTT, | 2019 | 955.84 | 522.67 | 433.17 |
| 3131 | * MCINNIS, LORI | 2019 | 76.56 | 86.40 | (9.84) |
| 3036 | * MEYER, SIMON | 2019 | 236.64 | 257.52 | (20.88) |
| 2055 | MICHAUD, CHAD A. | 2019 | 781.84 | 0.00 | 781.84 |
| 257 | * MICHAUD, DENISE | 2019 | 1,879.20 | 338.72 | 1,540.48 |
| 1307 | * MICHAUD, GARY | 2019 | 535.92 | 0.00 | 535.92 |
| 2054 | * MICHAUD, GUY L. | 2019 | 693.68 | 689.88 | 3.80 |
| 2070 | * MICHAUD, JOEL M | 2019 | 983.68 | 0.00 | 983.68 |
| 2417 | * MICHAUD, TAMARA; NATALE M | 2019 | 1,514.96 | 383.95 | 1,131.01 |
| 122 | MIGNEAULT, CHRISTOPHER J. | 2019 | 2,593.76 | 0.00 | 2,593.76 |
| 1042 | * MORIN, ALAN | 2019 | 30.16 | 0.00 | 30.16 |
| 2144 | * MORIN, ALAN J | 2019 | 3,589.04 | 0.00 | 3,589.04 |
| 2176 | * MORIN, COREY | 2019 | 1,876.88 | 1,870.71 | 6.17 |
| 2177 | * MORIN, COREY | 2019 | 505.76 | 504.10 | 1.66 |
| 1552 | MORIN, DEVIN | 2019 | 1,517.28 | 0.00 | 1,517.28 |
| 1979 | * MORIN, DUSTIN A. | 2019 | 406.00 | 0.00 | 406.00 |
| 2162 | * MORIN, EDDY | 2019 | 677.44 | 0.00 | 677.44 |
| 29 | MORIN, CLINE CHELSEA | 2019 | 1,171.60 | 0.00 | 1,171.60 |
| 3054 | * MORIN, FRANCIS J LIVING TRUST | 2019 | 1,199.44 | 1,255.12 | (55.68) |
| 425 | * MORIN, MARCEL | 2019 | 11.60 | 0.00 | 11.60 |
| 2234 | * MORIN, ROBERT J | 2019 | 2,883.76 | 7.10 | 2,876.66 |
| 2252 | * MORNEAULT, FLORENCE | 2019 | 2,688.88 | 2,726.00 | (37.12) |
| 2115 | * MTGLO INVESTORS L.P. | 2019 | 1,839.76 | 0.00 | 1,839.76 |
| 1444 | * MURPHY, SAMUEL A. | 2019 | 2,185.44 | 0.00 | 2,185.44 |
| 2269 | MYERS, RONALD J. | 2019 | 1,373.44 | 0.00 | 1,373.44 |
| 2270 | * NADEAU, IMELDA (LIFE ESTATE) | 2019 | 331.76 | 0.00 | 331.76 |
| 2290 | NADEAU, PHILIP K | 2019 | 473.28 | 0.00 | 473.28 |
| 2216 | NADEAU, RAYMOND J. AND KATHY M. | 2019 | 1,143.76 | 0.00 | 1,143.76 |
| 1403 | NADEAU, RICKY | 2019 | 4,011.28 | 0.00 | 4,011.28 |
| 2288 | * NADEAU, ROLANDE N | 2019 | 361.92 | 464.00 | (102.08) |
| 3192 | * NASH, SCOTT E | 2019 | 1,733.04 | 0.00 | 1,733.04 |
| 2298 | * NELSON, DARLEEN PELLETIER | 2019 | 153.12 | 0.00 | 153.12 |
| 2299 | * NELSON, DARLEEN PELLETIER | 2019 | 1,050.96 | 0.00 | 1,050.96 |
| 2301 | NELSON, RICHARD | 2019 | 2,081.04 | 0.00 | 2,081.04 |
| 2834 | NELSON, RICHARD G. | 2019 | 1,598.48 | 0.00 | 1,598.48 |
| 2303 | NICKERSON, FREDERICK | 2019 | 194.88 | 0.00 | 194.88 |

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| 2917 | * | NORSTATE FEDERAL CREDIT UNION | 2019 | 15,509.20 | 5.12 | 15,504.08 |
| 1649 | * | NORTH BORDER PROPERTIES INC | 2019 | 4,268.80 | 0.00 | 4,268.80 |
| 1652 | * | NORTH BORDER PROPERTIES LLC | 2019 | 6,484.40 | 415.28 | 6,069.12 |
| 1815 | * | O'BRIEN, KERRY A. | 2019 | 1,306.16 | 0.00 | 1,306.16 |
| 3105 | * | O'GARA, DONNA M. | 2019 | 419.92 | 0.00 | 419.92 |
| 3135 | * | OGDEN, BENJAMIN J. | 2019 | 143.84 | 157.76 | (13.92) |
| 1333 | * | ORCHIDS, LLC | 2019 | 517.36 | 0.00 | 517.36 |
| 1752 | | OSGOOD, BARBARA L. | 2019 | 1,740.00 | 0.00 | 1,740.00 |
| 1793 | | OSGOOD, BARBARA L. | 2019 | 122.96 | 0.00 | 122.96 |
| 3026 | * | OUELLETTE, ADAM | 2019 | 2,955.68 | 0.00 | 2,955.68 |
| 2325 | | OUELLETTE, DALE | 2019 | 1,577.60 | 0.00 | 1,577.60 |
| 2367 | * | OUELLETTE, DAVID A. | 2019 | 8,314.88 | 0.00 | 8,314.88 |
| 2343 | * | OUELLETTE, JEAN | 2019 | 290.00 | 0.00 | 290.00 |
| 2344 | * | OUELLETTE, JEAN | 2019 | 313.20 | 0.00 | 313.20 |
| 528 | * | OUELLETTE, KAREN | 2019 | 1,742.32 | 776.24 | 966.08 |
| 529 | * | OUELLETTE, KAREN | 2019 | 11.60 | 0.00 | 11.60 |
| 2362 | | OUELLETTE, REGINALD | 2019 | 538.24 | 0.00 | 538.24 |
| 2379 | | PARADIS, DEBORAH JOAN | 2019 | 721.52 | 0.00 | 721.52 |
| 2380 | | PARADIS, EDDIE L | 2019 | 283.04 | 0.00 | 283.04 |
| 2418 | * | PELLETIER, DANIEL | 2019 | 3,872.08 | 3,861.90 | 10.18 |
| 2422 | * | PELLETIER, DAVID | 2019 | 1,108.96 | 0.00 | 1,108.96 |
| 2471 | * | PELLETIER, J CLARENCE | 2019 | 1,719.12 | 0.00 | 1,719.12 |
| 2536 | * | PELLETIER, ROBERT E | 2019 | 2,500.96 | 357.96 | 2,143.00 |
| 2537 | * | PELLETIER, ROBERT E | 2019 | 2,654.08 | 0.00 | 2,654.08 |
| 1090 | * | PELLETIER, ROBERT E. | 2019 | 345.68 | 344.52 | 1.16 |
| 3222 | | PELLETIER, ROBERT E. | 2019 | 146.16 | 145.68 | 0.48 |
| 2550 | | PELLETIER, RONALD J | 2019 | 805.04 | 0.00 | 805.04 |
| 2554 | * | PELLETIER, TERRENCE J | 2019 | 1,361.84 | 450.00 | 911.84 |
| 521 | * | PERKINS, CHRISTOPHER | 2019 | 1,050.96 | 0.00 | 1,050.96 |
| 2557 | * | PERRAMOND ASSOCIATES | 2019 | 21,399.68 | 11,788.93 | 9,610.75 |
| 2676 | * | PETERSON, SANDRA M | 2019 | 1,907.04 | 1,906.74 | 0.30 |
| 1378 | * | PICARD, GARY | 2019 | 487.20 | 0.00 | 487.20 |
| 1378 | * | PICARD, GARY | 2019 | 190.24 | 0.00 | 190.24 |
| 2569 | * | PICARD, LEO J | 2019 | 763.28 | 0.00 | 763.28 |
| 93 | | PICARD, ROLAND G. | 2019 | 870.00 | 0.00 | 870.00 |
| 94 | * | PJM PROPERTIES, INC | 2019 | 914.08 | 0.00 | 914.08 |
| 2541 | * | RINGDALE, ROLF | 2019 | 990.64 | 990.00 | 0.64 |
| 2803 | * | ROEPKE, WILLIAM S | 2019 | 53.36 | 53.18 | 0.18 |
| 2804 | * | ROEPKE, WILLIAM S. | 2019 | 5,310.48 | 0.00 | 5,310.48 |
| 2675 | * | ROSSIGNOL, RICHARD J | 2019 | 5,201.44 | 0.00 | 5,201.44 |
| 2674 | * | ROSSIGNOL, RICHARD J. | 2019 | 1,860.64 | 0.00 | 1,860.64 |
| 1853 | * | ROY, CLAUDE J JR | 2019 | 2,415.12 | 2,412.54 | 2.58 |
| 2719 | * | RUEST, KENNETH | 2019 | 464.00 | 0.00 | 464.00 |
| 2724 | * | RUSSELL, REAL | 2019 | 721.52 | 0.00 | 721.52 |
| 2725 | * | SACRE, ROBERT | 2019 | 1,503.36 | 0.00 | 1,503.36 |
| 799 | * | SALAZAR, CHANTAL | 2019 | 1,510.32 | 1,502.38 | 7.94 |
| 2732 | | SAUCIER, TINA | 2019 | 5,813.92 | 0.00 | 5,813.92 |
| 2733 | | SAUCIER, TINA | 2019 | 394.40 | 0.00 | 394.40 |
| 2734 | * | SAUNDERS, GLENWOOD J | 2019 | 719.20 | 0.00 | 719.20 |
| 1434 | * | SCOTT, DONALD W. | 2019 | 301.60 | 0.00 | 301.60 |
| 1111 | * | SFERRAZZA, BARTLO F. | 2019 | 781.84 | 0.00 | 781.84 |
| 2751 | * | SFERRAZZA, BERTLO F | 2019 | 429.20 | 0.00 | 429.20 |
| 2752 | * | SFERRAZZA, MURIELLE M | 2019 | 259.84 | 0.00 | 259.84 |
| 1457 | * | SHAW, GARY M. & CYR, ASHLEY | 2019 | 238.96 | 0.00 | 238.96 |
| 163 | * | SIMEONE, MICHELLE | 2019 | 44.08 | 46.40 | (2.32) |
| 2306 | * | SIROIS, JAMES E | 2019 | 1,095.04 | 0.00 | 1,095.04 |
| 2771 | | SIROIS, MICHAEL | 2019 | 559.12 | 0.00 | 559.12 |
| 2779 | * | SIROIS, ROBERT | 2019 | 1,691.28 | 1,286.88 | 404.40 |

| | | | | | |
|---------------|----------------------------------|------|-------------------|-------------------|-------------------|
| 3129 | * SMITH, OLIVER JACOB | 2019 | 129.92 | 141.52 | (11.60) |
| 1117 | * SORENSEN, PAULA JUDITH | 2019 | 215.76 | 0.00 | 215.76 |
| 2806 | * SPERREY, JEFFREY C | 2019 | 1,173.92 | 494.03 | 679.89 |
| 2416 | SPINNEY, JAMES | 2019 | 1,257.44 | 0.00 | 1,257.44 |
| 2415 | * ST. PIERRE, ROBERT | 2019 | 1,266.72 | 399.64 | 867.08 |
| 631 | STALEY, STEVE L. & DEMORANVILLE, | 2019 | 190.24 | 189.85 | 0.39 |
| 2835 | * SULLIVAN, GEORGE | 2019 | 1,264.40 | 1,101.53 | 162.87 |
| 3031 | * THE INN OF ACADIA, LLC | 2019 | 15,843.28 | 0.00 | 15,843.28 |
| 3156 | * THE INN OF ACADIA, LLC | 2019 | 241.28 | 0.00 | 241.28 |
| 1411 | * THERIAULT, DUANE J. | 2019 | 5,233.92 | 0.00 | 5,233.92 |
| 2872 | * THERIAULT, BRENDA | 2019 | 1,215.68 | 1,210.62 | 5.06 |
| 1841 | * THIBEAULT, DENISE M. | 2019 | 1,528.88 | 0.00 | 1,528.88 |
| 2534 | * THIBEAULT, GERALD R. | 2019 | 747.04 | 0.00 | 747.04 |
| 2926 | THIBODEAU, MARIE MAE | 2019 | 1,438.40 | 0.00 | 1,438.40 |
| 997 | TMC OF MAINE | 2019 | 2,482.40 | 0.00 | 2,482.40 |
| 578 | TMC OF MAINE, LLC | 2019 | 1,143.76 | 0.00 | 1,143.76 |
| 1635 | TMC OF MAINE, LLC | 2019 | 5,278.00 | 0.00 | 5,278.00 |
| 1860 | TMC OF MAINE, LLC | 2019 | 1,122.88 | 0.00 | 1,122.88 |
| 2873 | * TMC OF MAINE, LLC | 2019 | 682.08 | 0.00 | 682.08 |
| 926 | * TNT HOLDINGS LLC | 2019 | 250.56 | 252.88 | (2.32) |
| 927 | * TNT HOLDINGS LLC | 2019 | 255.20 | 262.16 | (6.96) |
| 928 | * TNT HOLDINGS LLC | 2019 | 436.16 | 457.04 | (20.88) |
| 573 | * VACHON, KEVIN M | 2019 | 4,060.00 | 0.00 | 4,060.00 |
| 457 | * VAILLANCOURT, JAMES | 2019 | 605.52 | 0.00 | 605.52 |
| 2989 | * VIOLETTE, JACQUELINE | 2019 | 1,264.40 | 0.00 | 1,264.40 |
| 3004 | * WALTMAN, CAROL | 2019 | 505.76 | 0.00 | 505.76 |
| 2273 | * WALTZ, JEAN M. | 2019 | 677.44 | 150.00 | 527.44 |
| 2739 | WEATHERSPOON, FITZROY P | 2019 | 805.04 | 0.00 | 805.04 |
| 3009 | * WELCYNG, ABIGAIL | 2019 | 1,521.92 | 1,566.00 | (44.08) |
| 3018 | * WHARTON, JEANNINE P | 2019 | 1,027.76 | 0.00 | 1,027.76 |
| 3023 | * WICKENHEISER, KURT | 2019 | 2,139.04 | 0.00 | 2,139.04 |
| 322 | * WINTERS, TIMOTHY S. | 2019 | 2,742.24 | 0.00 | 2,742.24 |
| 3030 | * WINTERS, TIMOTHY S. | 2019 | 461.68 | 0.00 | 461.68 |
| 1267 | * WITHERSPOON, FITZROY P | 2019 | 3,076.32 | 0.00 | 3,076.32 |
| 1265 | WITHERSPOON, FITZROY P. | 2019 | 2,231.84 | 0.00 | 2,231.84 |
| 494 | * WJV HOLDINGS LLC | 2019 | 825.92 | 0.00 | 825.92 |
| 1495 | * WJV HOLDINGS LLC | 2019 | 1,338.64 | 106.80 | 1,231.84 |
| 1151 | * WJV HOLDINGS, LLC | 2019 | 870.00 | 102.84 | 767.16 |
| 3087 | * WU-RORRER, BILLY RAY | 2019 | 487.20 | 0.00 | 487.20 |
| 324 | * YOUNG, DEREK | 2019 | 2,623.92 | 0.00 | 2,623.92 |
| 2469 | ZACOUR, BRANDON | 2019 | 5,433.44 | 0.00 | 5,433.44 |
| 2470 | ZAKOUR, BRANDON | 2019 | 865.36 | 0.00 | 865.36 |
| 2664 | ZAKOUR, BRANDON | 2019 | 1,366.48 | 0.00 | 1,366.48 |
| 3162 | ZAKOUR, BRANDON | 2019 | 424.56 | 0.00 | 424.56 |
| Total: | | | 622,836.48 | 101,080.32 | 521,756.16 |

* Paid after books closed on June 30, 2020 and time given to printer.

2018 Outstanding Real Estate Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|------|------------------------------|------|-----------------|--------------------------|---------------|
| 53 | * ALBERT, MARC E | 2018 | 1,743.67 | 0.00 | 1,743.67 |
| 3189 | * BAY COMMUNICATIONS II, LLC | 2018 | 190.90 | 0.00 | 190.90 |
| 125 | * BEAULIEU, ALAN | 2018 | 2,669.11 | 0.00 | 2,669.11 |
| 126 | * BEAULIEU, ALAN | 2018 | 138.86 | 0.00 | 138.86 |
| 2076 | * BEAULIEU, ALAN | 2018 | 277.67 | 0.00 | 277.67 |
| 158 | * BEAULIEU, GAETANE | 2018 | 897.60 | 0.00 | 897.60 |
| 954 | * BEAULIEU, ROGER J. JR. | 2018 | 1,769.45 | 0.00 | 1,769.45 |
| 749 | * BEAULIEU, ROGER JR. | 2018 | 1,565.43 | 0.00 | 1,565.43 |
| 2764 | * BEAULIEU, ROGER JR. | 2018 | 1020.67 | 285.63 | 735.04 |
| 211 | BELANGER, JACQUELINE L | 2018 | 132.01 | 0.00 | 132.01 |
| 246 | BINETTE, NORMAND | 2018 | 369.68 | 0.00 | 369.68 |
| 1158 | * BOSSE, DONALD | 2018 | 479.09 | 141.12 | 337.97 |
| 332 | * BOURGOIN, PETER | 2018 | 2,334.69 | 0.00 | 2,334.69 |
| 333 | * BOURGOIN, PETER | 2018 | 290.29 | 0.00 | 290.29 |
| 334 | * BOURGOIN, PETER | 2018 | 3,354.79 | 0.00 | 3,354.79 |
| 336 | BOURGOIN, REGINALD | 2018 | 327.61 | 0.00 | 327.61 |
| 337 | BOURGOIN, REGINALD | 2018 | 1,255.16 | 0.00 | 1,255.16 |
| 374 | * CAMPAGNA, JASON J | 2018 | 2,306.04 | 1,392.30 | 913.74 |
| 385 | * CANXUS BROADCASTING CORP | 2018 | 176.71 | 164.97 | 11.74 |
| 394 | * CARRIER, RYAN J | 2018 | 86.27 | 0.00 | 86.27 |
| 2923 | * CHASSE, JESSICA M | 2018 | 448.49 | 0.00 | 448.49 |
| 452 | * CHASSE, MONTFORT | 2018 | 912.87 | 0.00 | 912.87 |
| 541 | * COTE, ERNEST | 2018 | 643.10 | 0.00 | 643.10 |
| 551 | * COTE, JORDYN L. | 2018 | 2,757.45 | 0.00 | 2,757.45 |
| 1392 | * COUTURIER, DANIEL G. | 2018 | 1,364.53 | 841.60 | 522.93 |
| 1658 | * CRAWFORD, MELISSA | 2018 | 1,312.49 | 0.00 | 1,312.49 |
| 657 | * CYR, DANNY G SR | 2018 | 307.04 | 306.50 | 0.54 |
| 666 | * CYR, LEOLA D. | 2018 | 1,245.18 | 0.01 | 1,245.17 |
| 2882 | * CYR, MARC R. | 2018 | 1,737.36 | 0.00 | 1,737.36 |
| 1049 | * CYR, RIVA Y. | 2018 | 199.98 | 199.75 | 0.23 |
| 427 | * CYR, TOBEY | 2018 | 1,646.91 | 33.90 | 1,613.01 |
| 1044 | CYR, TOBEY | 2018 | 237.17 | 0.00 | 237.17 |
| 876 | * CYR, WAYNE L. | 2018 | 275.36 | 0.00 | 275.36 |
| 827 | DAIGLE, BRYAN M | 2018 | 2,260.54 | 0.00 | 2,260.54 |
| 395 | * DEROSIER, LISA | 2018 | 695.69 | 0.00 | 695.69 |
| 2581 | * DEROSIER, LISA | 2018 | 1,964.51 | 0.00 | 1,964.51 |
| 366 | * DEVOE, DANIELLE D. | 2018 | 1,274.63 | 0.00 | 1,274.63 |
| 2718 | DIONNE, ADAM J. | 2018 | 596.83 | 0.00 | 596.83 |
| 1074 | DIONNE, KELLY J. | 2018 | 917.07 | 0.00 | 917.07 |
| 1038 | * DIONNE, KENNETH A | 2018 | 4,036.00 | 0.00 | 4,036.00 |
| 1948 | * DIONNE, SAMUEL | 2018 | 1,452.87 | 0.00 | 1,452.87 |
| 1848 | * DOUCETTE, JACOB H.R. | 2018 | 3,419.86 | 3,415.92 | 3.94 |
| 1224 | * DUGAL, ANDREW J | 2018 | 1,288.82 | 0.00 | 1,288.82 |
| 109 | * DUGAL, ANDREW J. | 2018 | 239.27 | 0.00 | 239.27 |
| 1225 | * DUGAL, CECIL | 2018 | 1,036.02 | 973.31 | 62.71 |
| 1262 | * DUMONT, MARK V | 2018 | 462.76 | 0.00 | 462.76 |
| 1278 | * EPSTEIN, MARK | 2018 | 814.01 | 0.00 | 814.01 |
| 1387 | * GAGNON, REGINALD | 2018 | 1,455.76 | 0.00 | 1,455.76 |
| 1450 | * GENDREAU, RANDY | 2018 | 511.14 | 442.96 | 68.18 |
| 3173 | * GENDREAU, RANDY | 2018 | 598.94 | 0.00 | 598.94 |
| 1462 | * GERVAIS, ANTOINETTE D | 2018 | 548.46 | 0.00 | 548.46 |

| | | | | | |
|------|---------------------------------|------|----------|--------|----------|
| 1463 | * GERVAIS, ANTOINETTE D | 2018 | 169.86 | 0.00 | 169.86 |
| 820 | * GIRARD, BRIAN R. | 2018 | 1,240.98 | 0.00 | 1,240.98 |
| 1476 | * GIRARD, GABRIEL L | 2018 | 866.59 | 0.00 | 866.59 |
| 1489 | * GOLEMBESKY, WADE J | 2018 | 1,695.93 | 993.39 | 702.54 |
| 1488 | * GOLEMBESKY, WADE J. | 2018 | 1,017.49 | 0.00 | 1,017.49 |
| 1139 | * GUILLEMETTE, THAD | 2018 | 531.63 | 0.00 | 531.63 |
| 2407 | * HAND, TABATHA S. | 2018 | 809.26 | 318.21 | 491.05 |
| 1590 | HEBERT, RONEL | 2018 | 509.49 | 0.00 | 509.49 |
| 242 | * HILLEGASS NORMAN L. | 2018 | 313.43 | 0.00 | 313.43 |
| 1513 | * HILLEGASS, NORMAN L | 2018 | 216.14 | 8.78 | 207.36 |
| 3187 | * HILLEGASS, NORMAN L. | 2018 | 558.97 | 86.71 | 472.26 |
| 1624 | * JORDAN, MICHAEL J | 2018 | 2578.67 | 0.00 | 2,578.67 |
| 1630 | * KELLY, KARL | 2018 | 5787.75 | 0.00 | 5,787.75 |
| 3111 | * LAGASSE, SHAWN | 2018 | 2,668.57 | 0.00 | 2,668.57 |
| 3163 | LAGASSE, THOMAS J., JR | 2018 | 481.15 | 0.00 | 481.15 |
| 1688 | * LAJOIE, SCOTTY K | 2018 | 1,337.73 | 0.00 | 1,337.73 |
| 1733 | * LAVERTU, BRIAN J | 2018 | 3,670.28 | 0.00 | 3,670.28 |
| 1734 | * LAVERTU, BRIAN J | 2018 | 689.92 | 0.00 | 689.92 |
| 1735 | * LAVERTU, BRIAN J | 2018 | 1,495.48 | 0.00 | 1,495.48 |
| 3110 | * LAVERTU, JAMES L. | 2018 | 420.16 | 0.00 | 420.16 |
| 1744 | * LAVERTU, L JAMES | 2018 | 1,105.83 | 0.00 | 1,105.83 |
| 1761 | * LAVERTU, L JAMES | 2018 | 221.42 | 0.00 | 221.42 |
| 1762 | * LAVERTU, L JAMES | 2018 | 4,365.80 | 0.00 | 4,365.80 |
| 1765 | * LAVERTU, L JAMES | 2018 | 242.46 | 0.00 | 242.46 |
| 1767 | * LAVERTU, L JAMES | 2018 | 427.01 | 0.00 | 427.01 |
| 1775 | * LAVERTU, L JAMES | 2018 | 1478.11 | 0.00 | 1,478.11 |
| 1777 | * LAVERTU, L JAMES | 2018 | 213.01 | 0.00 | 213.01 |
| 3124 | * LAVERTU, L JAMES | 2018 | 235.07 | 0.00 | 235.07 |
| 1811 | * LAVOIE, MACK | 2018 | 119.39 | 0.00 | 119.39 |
| 1864 | * LEVESQUE, HERVIN J | 2018 | 3,144.46 | 0.00 | 3,144.46 |
| 1882 | * LEVESQUE, ROY | 2018 | 270.82 | 0.00 | 270.82 |
| 583 | * LILLY, DARIN | 2018 | 3,506.22 | 0.00 | 3,506.22 |
| 1892 | * LIZOTTE, DANIEL J | 2018 | 1,053.25 | 0.00 | 1,053.25 |
| 3081 | MACINTYRE, WILLIAM J. III | 2018 | 511.14 | 0.00 | 511.14 |
| 3082 | MACINTYRE, WILLIAM J. III | 2018 | 508.49 | 0.00 | 508.49 |
| 3083 | MACINTYRE, WILLIAM J. III | 2018 | 510.60 | 0.00 | 510.60 |
| 2146 | MADAWASKA HOME LLC | 2018 | 26.26 | 26.24 | 0.02 |
| 1966 | * MARSHALL, EDWARD | 2018 | 1,135.27 | 0.00 | 1,135.27 |
| 1668 | * MASON, PATRICIA A. | 2018 | 1,524.38 | 0.00 | 1,524.38 |
| 2018 | * MCCANN, GLORIA E | 2018 | 354.95 | 0.00 | 354.95 |
| 2055 | * MICHAUD, CHAD A. | 2018 | 773.51 | 0.00 | 773.51 |
| 122 | * MIGNEAULT, CHRISTOPHER J. | 2018 | 2,423.03 | 0.00 | 2,423.03 |
| 1552 | * MORIN, DEVIN | 2018 | 1,951.89 | 0.00 | 1,951.89 |
| 29 | MORIN CLINE, CHELSEA | 2018 | 1,126.86 | 0.00 | 1,126.86 |
| 30 | MORIN CLINE, CHELSEA | 2018 | 3,676.59 | 0.00 | 3,676.59 |
| 32 | MORIN CLINE, CHELSEA | 2018 | 256.10 | 0.00 | 256.10 |
| 2269 | MYERS, RONALD J. | 2018 | 1,323.55 | 0.00 | 1,323.55 |
| 2216 | NADEAU, RAYMOND J. AND KATHY M. | 2018 | 1,101.62 | 0.00 | 1,101.62 |
| 1403 | * NADEAU, RICKY | 2018 | 3,708.14 | 0.00 | 3,708.14 |
| 3192 | * NASH, SCOTT E | 2018 | 1,642.71 | 0.00 | 1,642.71 |
| 2301 | * NELSON, RICHARD | 2018 | 1,958.20 | 0.00 | 1,958.20 |
| 2834 | * NELSON, RICHARD G. | 2018 | 1,520.72 | 0.00 | 1,520.72 |
| 2303 | * NICKERSON, FREDERICK | 2018 | 241.38 | 0.00 | 241.38 |
| 1649 | * NORTH BORDER PROPERTIES INC | 2018 | 3,934.75 | 0.00 | 3,934.75 |
| 1652 | * NORTH BORDER PROPERTIES LLC | 2018 | 5943.40 | 0.00 | 5,943.40 |
| 1333 | * ORCHIDS, LLC | 2018 | 533.73 | 0.00 | 533.73 |
| 1752 | * OSGOOD, BARBARA L. | 2018 | 1,649.02 | 0.00 | 1,649.02 |
| 1793 | * OSGOOD, BARBARA L. | 2018 | 183.02 | 0.00 | 183.02 |

| | | | | | |
|------|---------------------------------|------|-------------------|-----------------|-------------------|
| 2379 | PARADIS, DEBORAH JOAN | 2018 | 732.52 | 0.00 | 732.52 |
| 2550 | * PELLETIER, RONALD J | 2018 | 1,299.33 | 0.00 | 1,299.33 |
| 2569 | * PICARD, LEO J | 2018 | 763.53 | 0.00 | 763.53 |
| 93 | * PICARD, ROLAND G. | 2018 | 852.73 | 0.00 | 852.73 |
| 2719 | * RUEST, KENNETH | 2018 | 485.36 | 0.00 | 485.36 |
| 2725 | * SACRE, LAWRENCE R | 2018 | 922.84 | 0.00 | 922.84 |
| 2771 | SIROIS, MICHAEL | 2018 | 578.44 | 0.00 | 578.44 |
| 2416 | * SPINNEY, JAMES | 2018 | 1,211.53 | 221.29 | 990.24 |
| 2899 | * THIBEAULT, NICHOLAS | 2018 | 1,715.78 | 0.00 | 1,715.78 |
| 2922 | * THIBODEAU, GEMMA | 2018 | 906.02 | 0.00 | 906.02 |
| 997 | * TMC OF MAINE | 2018 | 2,315.22 | 0.00 | 2,315.22 |
| 578 | * TMC OF MAINE, LLC | 2018 | 1,108.47 | 0.00 | 1,108.47 |
| 1635 | * TMC OF MAINE, LLC | 2018 | 4,856.54 | 0.00 | 4,856.54 |
| 1860 | * TMC OF MAINE, LLC | 2018 | 1,089.54 | 0.00 | 1,089.54 |
| 2873 | * TMC OF MAINE, LLC | 2018 | 689.92 | 0.00 | 689.92 |
| 1331 | * TWIN RIVERS PAPER COMPANY LLC | 2018 | 352.85 | 0.00 | 352.85 |
| 1346 | * TWIN RIVERS PAPER COMPANY LLC | 2018 | 214.03 | 0.00 | 214.03 |
| 1349 | * TWIN RIVERS PAPER COMPANY LLC | 2018 | 293.96 | 0.00 | 293.96 |
| 1352 | * TWIN RIVERS PAPER COMPANY LLC | 2018 | 363.37 | 0.00 | 363.37 |
| 2739 | WEATHERSPOON, FITZROY P | 2018 | 794.54 | 0.00 | 794.54 |
| 322 | * WINTERS, TIMOTHY S. | 2018 | 2,550.69 | 0.10 | 2,550.59 |
| 1267 | * WITHERSPOON, FITZROY P | 2018 | 2,853.66 | 0.00 | 2,853.66 |
| 1265 | WITHERSPOON, FITZROY P. | 2018 | 2,088.07 | 0.00 | 2,088.07 |
| 494 | * WJV HOLDINGS LLC | 2018 | 813.47 | 0.00 | 813.47 |
| 324 | * YOUNG, DEREK | 2018 | 2,450.37 | 0.00 | 2,450.37 |
| 2469 | ZACOUR, BRANDON | 2018 | 4,485.82 | 0.00 | 4,485.82 |
| 2470 | * ZAKOUR, BRANDON | 2018 | 849.30 | 0.00 | 849.30 |
| 2664 | ZAKOUR, BRANDON | 2018 | 1,303.54 | 0.00 | 1,303.54 |
| | Total: | | <u>178,949.89</u> | <u>9,852.69</u> | <u>169,097.20</u> |

* Paid after books closed on June 30, 2020 and time given to printer.

2017 Outstanding Real Estate Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|---------------|---------------------------|------|------------------|--------------------------|-----------------|
| 134 | * BEAULIEU, COLLIN | 2017 | 315.20 | 314.16 | 1.04 |
| 211 | BELANGER, JACQUELINE L | 2017 | 123.41 | -9.95 | 133.36 |
| 246 | BINETTE, NORMAND | 2017 | 285.65 | 0.00 | 285.65 |
| 336 | BOURGOIN, REGINALD | 2017 | 314.39 | 114.22 | 200.17 |
| 337 | * BOURGOIN, REGINALD | 2017 | 1,246.67 | 409.59 | 837.08 |
| 549 | * COTE, JAMES P | 2017 | 3.94 | 0.00 | 3.94 |
| 827 | DAIGLE, BRYAN M | 2017 | 2,201.55 | -9.95 | 2,211.50 |
| 2718 | DIONNE, ADAM J. | 2017 | 577.23 | -9.95 | 587.18 |
| 109 | * DUGAL, ANDREW J. | 2017 | 228.14 | -9.95 | 238.09 |
| 1630 | * KELLY, KARL | 2017 | 5,645.26 | 5,338.44 | 306.82 |
| 1882 | * LEVESQUE, ROY | 2017 | 258.94 | -9.95 | 268.89 |
| 1892 | * LIZOTTE, DANIEL J | 2017 | 945.60 | 945.57 | 0.03 |
| 3081 | MACINTYRE, WILLIAM J. III | 2017 | 493.58 | 428.83 | 64.75 |
| 3082 | MACINTYRE, WILLIAM J. III | 2017 | 490.99 | 442.37 | 48.62 |
| 3083 | MACINTYRE, WILLIAM J. III | 2017 | 493.04 | 445.53 | 47.51 |
| 29 | MORIN CLINE, CHELSEA | 2017 | 1,094.72 | -9.95 | 1,104.67 |
| 2269 | * MYERS, RONALD J. | 2017 | 1,286.77 | 392.67 | 894.10 |
| 1333 | * ORCHIDS, LLC | 2017 | 515.63 | -9.95 | 525.58 |
| 2719 | * RUEST, KENNETH | 2017 | 468.40 | 0.00 | 468.40 |
| 2725 | * SACRE, LAWRENCE R | 2017 | 916.06 | -9.95 | 926.01 |
| 2771 | SIROIS, MICHAEL | 2017 | 559.20 | 486.69 | 72.51 |
| 3019 | WHITCOMB, SHARON | 2017 | 187.15 | 0.00 | 187.15 |
| Total: | | | 18,651.52 | 9,238.47 | 9,413.05 |

* Paid after books closed on June 30, 2020 and time given to printer.

2016 Outstanding Real Estate Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|------|--------------------|--------|-----------------|--------------------------|---------------|
| 246 | BINETTE, NORMAND | 2016 | 338.88 | -9.85 | 348.73 |
| 109 | * DUGAL, ANDREW J. | 2016 | 218.60 | 217.69 | 0.91 |
| 1882 | * LEVESQUE, ROY | 2016 | 172.49 | 64.94 | 107.55 |
| 2719 | * RUEST, KENNETH | 2016 | 374.00 | 0.00 | 374.00 |
| | | Total: | 1,103.97 | 272.78 | 831.19 |

* Paid after books closed on June 30, 2020 and time given to printer.

2015 Outstanding Real Estate Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|------|------------------|--------|-----------------|--------------------------|---------------|
| 246 | BINETTE, NORMAND | 2015 | 333.08 | -7.67 | 340.75 |
| 2719 | * RUEST, KENNETH | 2015 | 440.66 | 0.00 | 440.66 |
| | | Total: | 773.74 | - 7.67 | 781.41 |

* Paid after books closed on June 30, 2020 and time given to printer.

2019 Personal Property Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|---------------|-----------------------------------|------|------------------|--------------------------|------------------|
| 7 | * AROOSTOOK BEVERAGE CO | 2019 | 23.20 | 23.07 | 0.13 |
| 318 | BAY COMMUNICATIONS II, LLC | 2019 | 133.17 | 0.00 | 133.17 |
| 20 | BRY'S QUICK STOP | 2019 | 122.26 | 0.00 | 122.26 |
| 22 | CANXUS BROADCASTING CORP | 2019 | 686.02 | 0.00 | 686.02 |
| 219 | CATALINA MARKETING CORP. | 2019 | 79.11 | 0.00 | 79.11 |
| 299 | * CIGARET SHOPPER | 2019 | 327.12 | 0.00 | 327.12 |
| 32 | * COTE FARM | 2019 | 1,337.94 | 0.00 | 1,337.94 |
| 61 | * DIRECTV, LLC | 2019 | 59.16 | 0.00 | 59.16 |
| 67 | DUFOUR AUTO BODY INC | 2019 | 73.78 | 0.00 | 73.78 |
| 68 | * DUFOUR FARM | 2019 | 960.71 | 0.00 | 960.71 |
| 160 | GATEWAY HOSPITALITY, LLC | 2019 | 1,273.68 | 0.00 | 1,273.68 |
| 167 | * GRAYHAWK LEASING, LLC | 2019 | 531.05 | 530.91 | 0.14 |
| 265 | * HEAD TO TOE | 2019 | 48.02 | 47.78 | 0.24 |
| 104 | * HENDRICH VENDING INC | 2019 | 23.20 | 0.00 | 23.20 |
| 227 | HIGI SH LLC | 2019 | 73.08 | 0.00 | 73.08 |
| 266 | INTERIOR ACCENTS | 2019 | 63.80 | 0.00 | 63.80 |
| 118 | J & N WATER DISTRIBUTORS | 2019 | 23.43 | 0.00 | 23.43 |
| 110 | * JEFF PIZZA & SUB | 2019 | 1557.18 | 0.00 | 1,557.18 |
| 114 | * KOIFFURE UNIQUE | 2019 | 69.37 | 0.00 | 69.37 |
| 122 | LAVERTU, L JAMES | 2019 | 222.72 | 0.00 | 222.72 |
| 131 | * LONG LAKE CONSTRUCTION | 2019 | 803.18 | 0.00 | 803.18 |
| 298 | * LOU AM LANDWORKS | 2019 | 63.80 | 0.00 | 63.80 |
| 296 | * MAD TOWN CLOTHING | 2019 | 25.75 | 0.00 | 25.75 |
| 255 | MARLENE'S CUTTING EDGE | 2019 | 23.20 | 0.00 | 23.20 |
| 138 | MARTIN'S MOTEL | 2019 | 146.62 | 0.00 | 146.62 |
| 144 | MODERN TOUCH | 2019 | 69.37 | 0.00 | 69.37 |
| 42 | NORTHERN MAINE SURVEYORS | 2019 | 904.80 | 0.00 | 904.80 |
| 325 | OPNAD FUND, INC | 2019 | 274.46 | 274.43 | 0.03 |
| 333 | ORCHIDS | 2019 | 580.00 | 0.00 | 580.00 |
| 268 | PARTY STARTERS & MORE | 2019 | 33.18 | 0.00 | 33.18 |
| 239 | PAWS & CLAWS | 2019 | 63.80 | 0.00 | 63.80 |
| 168 | PETE'S CAR WASH & REDEMPTION | 2019 | 61.94 | 0.00 | 61.94 |
| 169 | PETE'S LAUNDROMAT | 2019 | 106.95 | 0.00 | 106.95 |
| 170 | * PIERRETTE FLORIST | 2019 | 139.90 | 0.00 | 139.90 |
| 282 | ROB'S AUTO REPAIR & SALVAGE | 2019 | 59.86 | 0.00 | 59.86 |
| 335 | TOMRA MAINE | 2019 | 748.43 | 0.00 | 748.43 |
| 228 | * WABASHA LEASING, LLC | 2019 | 127.83 | 127.03 | 0.80 |
| 259 | WESTERN UNION FINANCIAL SVCS, INC | 2019 | 23.20 | 0.00 | 23.20 |
| Total: | | | 11,944.27 | 1,003.22 | 10,941.05 |

* Paid after books closed on June 30, 2020 and time given to printer.

2018 Personal Property Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|------|------------------------------|--------|-----------------|--------------------------|---------------|
| 318 | BAY COMMUNICATIONS II, LLC | 2018 | 115.95 | 0.00 | 115.95 |
| 20 | BRY'S QUICK STOP | 2018 | 106.45 | 0.00 | 106.45 |
| 22 | CANXUS BROADCASTING CORP | 2018 | 597.31 | 0.00 | 597.31 |
| 219 | CATALINA MARKETING CORP. | 2018 | 68.88 | 0.00 | 68.88 |
| 32 | * COTE FARM | 2018 | 1,164.93 | 0.00 | 1,164.93 |
| 67 | DUFOR AUTO BODY INC | 2018 | 64.24 | 0.00 | 64.24 |
| 68 | * DUFOR FARM | 2018 | 836.48 | 0.00 | 836.48 |
| 160 | GATEWAY HOSPITALITY, LLC | 2018 | 1,108.98 | 0.00 | 1,108.98 |
| 227 | HIGI SH LLC | 2018 | 74.13 | 0.00 | 74.13 |
| 266 | INTERIOR ACCENTS | 2018 | 55.55 | 0.00 | 55.55 |
| 118 | J & N WATER DISTRIBUTORS | 2018 | 20.40 | 0.00 | 20.40 |
| 122 | LAVERTU, L JAMES | 2018 | 193.92 | 0.00 | 193.92 |
| 296 | * MAD TOWN CLOTHING | 2018 | 22.42 | 0.00 | 22.42 |
| 138 | MARTIN'S MOTEL | 2018 | 305.63 | 0.00 | 305.63 |
| 42 | NORTHERN MAINE SURVEYORS | 2018 | 787.80 | 0.00 | 787.80 |
| 333 | ORCHIDS | 2018 | 505.00 | 0.00 | 505.00 |
| 268 | PARTY STARTERS & MORE | 2018 | 28.89 | 0.00 | 28.89 |
| 239 | PAWS & CLAWS | 2018 | 55.55 | 0.00 | 55.55 |
| 168 | PETE'S CAR WASH & REDEMPTION | 2018 | 53.93 | 0.00 | 53.93 |
| 169 | PETE'S LAUNDROMAT | 2018 | 93.12 | 0.00 | 93.12 |
| 170 | * PIERRETTE FLORIST | 2018 | 121.81 | 0.00 | 121.81 |
| 282 | ROB'S AUTO REPAIR & SALVAGE | 2018 | 52.12 | 0.00 | 52.12 |
| 189 | ROSSIGNOL INC, L E | 2018 | 131.70 | 0.00 | 131.70 |
| 335 | TOMRA MAINE | 2018 | 733.06 | 0.00 | 733.06 |
| | | Total: | 7,298.25 | 0.00 | 7,298.25 |

* Paid after books closed on June 30, 2020 and time given to printer.

2017 Personal Property Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|--------|------------------------------|------|-----------------|--------------------------|-----------------|
| 318 | BAY COMMUNICATIONS II, LLC | 2017 | 113.08 | 0.00 | 113.08 |
| 11 | BEAULIEU, ALAN | 2017 | 129.63 | 0.00 | 129.63 |
| 22 | CANXUS BROADCASTING CORP | 2017 | 582.53 | 0.00 | 582.53 |
| 219 | CATALINA MARKETING CORP. | 2017 | 67.18 | 0.00 | 67.18 |
| 32 | * COTE FARM | 2017 | 1,136.10 | 0.00 | 1,136.10 |
| 68 | * DUFOUR FARM | 2017 | 815.78 | 0.00 | 815.78 |
| 160 | GATEWAY HOSPITALITY, LLC | 2017 | 1,081.53 | 0.00 | 1,081.53 |
| 227 | HIGI SH LLC | 2017 | 79.19 | 50.80 | 28.39 |
| 266 | INTERIOR ACCENTS | 2017 | 54.18 | 0.00 | 54.18 |
| 118 | J & N WATER DISTRIBUTORS | 2017 | 19.90 | 0.00 | 19.90 |
| 113 | KEY BANK N A | 2017 | 2,010.58 | 2,009.63 | 0.95 |
| 122 | LAVERTU, L JAMES | 2017 | 189.12 | 0.00 | 189.12 |
| 296 | * MAD TOWN CLOTHING | 2017 | 21.87 | 0.00 | 21.87 |
| 138 | MARTIN'S MOTEL | 2017 | 298.06 | 0.00 | 298.06 |
| 297 | MUZAK, LLC | 2017 | 13.59 | 13.50 | 0.09 |
| 42 | NORTHERN MAINE SURVEYORS | 2017 | 768.30 | 0.00 | 768.30 |
| 239 | PAWS & CLAWS | 2017 | 54.18 | 0.00 | 54.18 |
| 168 | PETE'S CAR WASH & REDEMPTION | 2017 | 52.60 | 0.00 | 52.60 |
| 169 | PETE'S LAUNDROMAT | 2017 | 90.82 | 0.00 | 90.82 |
| 170 | * PIERRETTE FLORIST | 2017 | 118.79 | 0.00 | 118.79 |
| 171 | PINE STATE TRADING INC | 2017 | 148.14 | 0.00 | 148.14 |
| 282 | ROB'S AUTO REPAIR & SALVAGE | 2017 | 50.83 | 0.00 | 50.83 |
| 300 | ROGER BEAULIEU | 2017 | 21.67 | 0.00 | 21.67 |
| 194 | SHAW REAL ESTATE | 2017 | 123.32 | 0.00 | 123.32 |
| 200 | SURE WINNER FOODS | 2017 | 78.60 | 0.00 | 78.60 |
| 311 | TIMEPAYMENT CORP | 2017 | 124.11 | 0.00 | 124.11 |
| 210 | WHITCOMB, SHARON | 2017 | 139.28 | 0.00 | 139.28 |
| 292 | WICKED WATER GRAPHICS | 2017 | 433.40 | 0.00 | 433.40 |
| Total: | | | 8,816.36 | 2,073.93 | 6,742.43 |

* Paid after books closed on June 30, 2020 and time given to printer.

2016 Personal Property Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|--------|------------------------------|------|-----------------|--------------------------|-----------------|
| 11 | BEAULIEU, ALAN | 2016 | 123.05 | 0.00 | 123.05 |
| 22 | CANXUS BROADCASTING CORP | 2016 | 552.96 | 0.00 | 552.96 |
| 240 | CWC SERVICES | 2016 | 102.85 | 0.00 | 102.85 |
| 160 | GATEWAY HOSPITALITY, LLC | 2016 | 1,026.63 | 0.00 | 1,026.63 |
| 266 | INTERIOR ACCENTS | 2016 | 51.43 | 0.00 | 51.43 |
| 118 | J & N WATER DISTRIBUTORS | 2016 | 18.89 | 0.00 | 18.89 |
| 122 | LAVERTU, L JAMES | 2016 | 179.52 | 0.00 | 179.52 |
| 296 | * MAD TOWN CLOTHING | 2016 | 20.76 | 0.00 | 20.76 |
| 138 | MARTIN'S MOTEL | 2016 | 282.93 | 0.00 | 282.93 |
| 42 | NORTHERN MAINE SURVEYORS | 2016 | 729.30 | 0.00 | 729.30 |
| 239 | PAWS & CLAWS | 2016 | 51.43 | 0.00 | 51.43 |
| 168 | PETE'S CAR WASH & REDEMPTION | 2016 | 49.93 | 0.00 | 49.93 |
| 169 | PETE'S LAUNDROMAT | 2016 | 86.21 | 0.00 | 86.21 |
| 170 | * PIERRETTE FLORIST | 2016 | 112.76 | 0.00 | 112.76 |
| 282 | ROB'S AUTO REPAIR & SALVAGE | 2016 | 48.25 | 0.00 | 48.25 |
| 300 | ROGER BEAULIEU | 2016 | 20.57 | 0.00 | 20.57 |
| 194 | SHAW REAL ESTATE | 2016 | 117.06 | 0.00 | 117.06 |
| 200 | SURE WINNER FOODS | 2016 | 74.61 | 0.00 | 74.61 |
| 311 | TIMEPAYMENT CORP | 2016 | 546.04 | 0.00 | 546.04 |
| 163 | TRENZ PLUS | 2016 | 108.65 | 0.00 | 108.65 |
| 8 | VISION CARE OF MAINE | 2016 | 752.86 | 0.00 | 752.86 |
| 210 | WHITCOMB, SHARON | 2016 | 132.21 | 0.00 | 132.21 |
| 292 | WICKED WATER GRAPHICS | 2016 | 411.40 | 0.00 | 411.40 |
| Total: | | | 5,600.30 | 0.00 | 5,600.30 |

* Paid after books closed on June 30, 2020 and time given to printer.

2015 Personal Property Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|--------|--------------------------------|------|-----------------|--------------------------|-----------------|
| 11 | BEAULIEU, ALAN | 2015 | 122.39 | 0.00 | 122.39 |
| 22 | CANXUS BROADCASTING CORP | 2015 | 550.00 | 0.00 | 550.00 |
| 240 | CWC SERVICES | 2015 | 102.30 | 0.00 | 102.30 |
| 99 | FROM HAIR TO THERE | 2015 | 86.86 | 0.00 | 86.86 |
| 160 | GATEWAY HOSPITALITY, LLC | 2015 | 1,021.16 | 0.00 | 1,021.16 |
| 69 | GENTLE TOUCH DAY SPA & TANNING | 2015 | 295.18 | 0.00 | 295.18 |
| 266 | INTERIOR ACCENTS | 2015 | 51.15 | 0.00 | 51.15 |
| 118 | J & N WATER DISTRIBUTORS | 2015 | 18.79 | 0.00 | 18.79 |
| 122 | LAVERTU, L JAMES | 2015 | 178.56 | 0.00 | 178.56 |
| 42 | NORTHERN MAINE SURVEYORS | 2015 | 725.40 | 0.00 | 725.40 |
| 239 | PAWS & CLAWS | 2015 | 51.15 | 0.00 | 51.15 |
| 168 | PETE'S CAR WASH & REDEMPTION | 2015 | 49.66 | 0.00 | 49.66 |
| 169 | PETE'S LAUNDROMAT | 2015 | 85.75 | 0.00 | 85.75 |
| 282 | ROB'S AUTO REPAIR & SALVAGE | 2015 | 47.99 | 0.00 | 47.99 |
| 194 | SHAW REAL ESTATE | 2015 | 116.44 | 0.00 | 116.44 |
| 311 | TIMEPAYMENT CORP | 2015 | 437.84 | 0.00 | 437.84 |
| 8 | VISION CARE OF MAINE | 2015 | 748.84 | 0.00 | 748.84 |
| 210 | WHITCOMB, SHARON | 2015 | 131.50 | 0.00 | 131.50 |
| 292 | WICKED WATER GRAPHICS | 2015 | 409.20 | 0.00 | 409.20 |
| Total: | | | 5,230.16 | 0.00 | 5,230.16 |

* Paid after books closed on June 30, 2020 and time given to printer.

2014 Personal Property Taxes

as of: 06/30/2020

| Acct | Name | Year | Original Tax | Payment / Adjustments | Amount Due |
|--------|--------------------------------|------|-----------------|--------------------------|-----------------|
| 11 | BEAULIEU, ALAN | 2014 | 114.49 | 0.00 | 114.49 |
| 14 | BEAUREGARD, JULIEN | 2014 | 840.25 | 0.00 | 840.25 |
| 22 | CANXUS BROADCASTING CORP | 2014 | 514.52 | 0.00 | 514.52 |
| 245 | CHARLES-THOMAS HAIR COLOR | 2014 | 19.14 | 0.00 | 19.14 |
| 240 | CWC SERVICES | 2014 | 95.70 | 0.00 | 95.70 |
| 99 | FROM HAIR TO THERE | 2014 | 81.26 | 0.00 | 81.26 |
| 69 | GENTLE TOUCH DAY SPA & TANNING | 2014 | 276.14 | 0.00 | 276.14 |
| 118 | J & N WATER DISTRIBUTORS | 2014 | 17.57 | 0.00 | 17.57 |
| 258 | JERRY T'S TAVERN | 2014 | 417.60 | 0.00 | 417.60 |
| 122 | LAVERTU, L JAMES | 2014 | 167.04 | 0.00 | 167.04 |
| 296 | * MAD TOWN CLOTHING | 2014 | 19.14 | 0.00 | 19.14 |
| 42 | NORTHERN MAINE SURVEYORS | 2014 | 678.60 | 0.00 | 678.60 |
| 160 | NORTHERN MAINE TRAVEL INC | 2014 | 592.64 | 0.00 | 592.64 |
| 239 | PAWS & CLAWS | 2014 | 47.85 | 0.00 | 47.85 |
| 168 | PETE'S CAR WASH & REDEMPTION | 2014 | 51.16 | 0.00 | 51.16 |
| 169 | PETE'S LAUNDROMAT | 2014 | 80.21 | 0.00 | 80.21 |
| 178 | RADIO SHACK/MUSIC CENTER | 2014 | 105.44 | 0.00 | 105.44 |
| 241 | RAGG'S MUSIC / RENTAL CENTRAL | 2014 | 40.54 | 0.00 | 40.54 |
| 282 | ROB'S AUTO REPAIR & SALVAGE | 2014 | 44.89 | 0.00 | 44.89 |
| 194 | SHAW REAL ESTATE | 2014 | 108.92 | 41.17 | 67.75 |
| 8 | VISION CARE OF MAINE | 2014 | 700.52 | 0.00 | 700.52 |
| 210 | WHITCOMB, SHARON | 2014 | 123.02 | 0.00 | 123.02 |
| 292 | WICKED WATER GRAPHICS | 2014 | 438.31 | 0.00 | 438.31 |
| Total: | | | 5,574.95 | 41.17 | 5,533.78 |

* Paid after books closed on June 30, 2020 and time given to printer.

Audit Report

Pursuant to Title 30-A § 2801(3): 3. Post audit report. The report shall contain the statement that the complete post audit report for the last municipal year is on file at the municipal office and the following excerpts from the report:

- A. Name and address of the auditor;
- B. Auditor's comments and suggestions for improving the financial administration;
- C. Comparative balance sheet;
- D. Statement of departmental operations.



Federal Compliance Audit

Town of Madawaska, Maine

June 30, 2020



Proven Expertise & Integrity



INDEPENDENT AUDITORS' REPORT

Selectboard
Town of Madawaska
Madawaska, Maine

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of Madawaska, Maine as of and for the year ended June 30, 2020 and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of

significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of Madawaska, Maine as of June 30, 2020 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information and pension and OPEB information on pages 4 through 12 and 80 through 91 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Madawaska, Maine's basic financial statements. The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund Revenues, Schedule of Departmental Operations - General Fund, combining and individual nonmajor fund financial statements and capital asset schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 20-A MRSA §6051, Sub-chapter 1(K) of the Maine Revised Statutes as amended and is also not a required part of the basic financial statements.

The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund Revenues, Schedule of Departmental Operations - General Fund, combining and individual nonmajor fund financial statements, capital asset schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and related directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund Revenues, Schedule of Departmental Operations - General Fund, combining and individual nonmajor fund financial statements, capital asset schedules and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 29, 2021 on our consideration of the Town of Madawaska's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in considering the Town of Madawaska, Maine's internal control over financial reporting and compliance.

RHR Smith & Company

Buxton, Maine
March 29, 2021

**REQUIRED SUPPLEMENTARY INFORMATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2020**

(UNAUDITED)

The following management's discussion and analysis of Town of Madawaska, Maine's financial performance provides an overview of the Town's financial activities for the fiscal year ended June 30, 2020. Please read it in conjunction with the Town's financial statements.

Financial Statement Overview

The Town of Madawaska's basic financial statements include the following components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also includes required supplementary information which consists of the general fund budgetary comparison schedule, pension and OPEB related information and other supplementary information which includes combining and other schedules.

Basic Financial Statements

The basic financial statements include financial information in two differing views: the government-wide financial statements and the fund financial statements. These basic financial statements also include the notes to financial statements that explain in more detail certain information in the financial statements and also provide the user with the accounting policies used in the preparation of the financial statements.

Government-Wide Financial Statements

The government-wide financial statements provide a broad view of the Town's operations in a manner that is similar to private businesses. These statements provide both short-term as well as long-term information in regards to the Town's financial position. These financial statements are prepared using the accrual basis of accounting. This measurement focus takes into account all revenues and expenses associated with the fiscal year regardless of when cash is received or paid. The government-wide financial statements include the following two statements:

The Statement of Net Position - this statement presents *all* of the government's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being reported as net position.

The Statement of Activities - this statement presents information that shows how the government's net position changed during the period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows.

Both of the above-mentioned financial statements have separate columns for the two different types of Town activities. The types of activities presented for the Town of Madawaska are:

- *Governmental activities* - The activities in this section are mostly supported by taxes and intergovernmental revenues (federal and state grants). Most of the Town's basic services are reported in governmental activities, which include general government, protection, health, sanitation and public works, library, recreation, education, agencies, unclassified and program expenditures.
- *Business-type activities* - These activities are normally intended to recover all or a significant portion of their costs through user fees and/or charges to external users for goods and/or services. These activities for the Town of Madawaska include the water pollution fund, the school lunch program and the community gym fund.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Madawaska, like other local governments uses fund accounting to ensure and demonstrate compliance with financial related legal requirements. All of the funds of the Town of Madawaska can be divided into three categories: governmental, proprietary and fiduciary funds.

Governmental funds: Most of the basic services provided by the Town are financed through governmental funds. Governmental funds are used to account for essentially the same functions reported in governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources. They also focus on the balance of spendable resources available at the end of the fiscal year. Such information will be useful in evaluating the government's near-term financing requirements. This approach is known as the current financial resources measurement focus and the modified accrual basis of accounting. Under this approach, revenues are recorded when cash is received or when susceptible to accrual. Expenditures are recorded when liabilities are incurred and due. These statements provide a detailed short-term view of the Town's finances to assist in determining whether there will be adequate financial resources available to meet the current needs of the Town.

Because the focus of governmental funds is narrower than that of government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. These reconciliations are presented on the page immediately following each governmental fund financial statement.

The Town of Madawaska presents seven columns in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances. The Town's major governmental funds are the general fund, the education fund, the UDAG fund, the WWTF RD Grant fund, the Capital Reserve fund and the Downtown Revitalization fund. All other funds are shown as nonmajor and are combined in the "Other Governmental Funds" column on these statements.

The general and education funds are the only funds for which the Town legally adopted a budget. The Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund and the Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - Education Fund provides a comparison of the original and final budget and the actual expenditures for the current year.

Proprietary Funds: The Town of Madawaska maintains three proprietary funds; the Water Pollution Control fund, the School Lunch fund and the Community Gym fund. These funds are used to show activities that operate more like those of commercial enterprises. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Like the government-wide financial statements, proprietary fund financial statements use the accrual basis of accounting. No reconciliation is needed between the government-wide financial statements for business-type activities and the proprietary fund financial statements.

Fiduciary Funds: These funds are used to account for resources held for the benefit of parties outside the Town of Madawaska. These funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the Town's own programs. The accounting used for fiduciary funds are much like that of proprietary funds. They use the accrual basis of accounting.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the Government-Wide and the Fund Financial Statements. The Notes to Financial Statements can be found following the Statement of Net Position - Fiduciary Funds.

Required Supplementary Information

The basic financial statements are followed by a section of required supplementary information, which includes a Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund, a Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - Education Fund, a Schedule of Proportionate Share of the Net Pension Liability, a Schedule of Contributions - Pensions, a Schedule of Proportionate Share of the Net OPEB Liability - Group Life, a Schedule of Changes in Net OPEB Liability - MMEHT Health Plan, a Schedule of Changes in Net OPEB Liability - MEABT Health Plan, a Schedule of Changes in Net OPEB Liability and Related Ratios - MMEHT Health Plan, a Schedule of Changes in Net OPEB Liability and Related Ratios - MEABT Health Plan, a Schedule of Contributions - OPEB - Group Life, a Schedule of Contributions - OPEB - Health Plans and Notes to Required Supplementary Information.

Other Supplementary Information

Other supplementary information follows the required supplementary information. These combining and other schedules provide information in regards to nonmajor funds, capital asset activity and other detailed budgetary information for the general fund.

Government-Wide Financial Analysis

Our analysis below focuses on the net position and changes in net position of the Town's governmental activities. The Town's total net position for governmental funds is \$23,685,741 compared to \$24,839,9021 in the prior year, a decrease of \$1,154,161. For the business-type activities total net position is \$1,215,545 as compared to \$1,185,745 in the prior year, an increase of \$29,800.

Unrestricted net position - the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements - is \$3,771,092 at the end of this year for governmental activities, a decrease of \$804,678. The business-type activities unrestricted net position is \$973,734, an increase of \$129,421.

Table 1
Town of Madawaska, Maine
Net Position
June 30,

| | Governmental Activities | | Business-type Activities | |
|--|--------------------------------|----------------------------|---------------------------------|--------------|
| | 2020 | 2019 (Restated) | 2020 | 2019 |
| Assets: | | | | |
| Current Assets | \$ 10,194,167 | \$11,469,405 | \$ 984,300 | \$ 861,498 |
| Noncurrent Assets - Capital Assets | 31,388,783 | 25,459,551 | 241,811 | 341,432 |
| Total Assets | 41,582,950 | 36,928,956 | 1,226,111 | 1,202,930 |
| Deferred Outflows of Resources: | | | | |
| Deferred Outflows Related to OPEB | 270,928 | 150,078 | - | - |
| Deferred Outflows Related to Pensions | 603,146 | 648,395 | - | - |
| Total Deferred Outflows of Resources | 874,074 | 798,473 | - | - |
| Liabilities: | | | | |
| Current Liabilities | 1,378,981 | 1,128,408 | 6,131 | 6,881 |
| Noncurrent Liabilities | 16,966,317 | 11,149,080 | 4,435 | 10,304 |
| Total Liabilities | 18,345,298 | 12,277,488 | 10,566 | 17,185 |
| Deferred Inflows of Resources: | | | | |
| Prepaid Taxes | 8,603 | 7,788 | - | - |
| Deferred Inflows Related to OPEB | 74,668 | 76,811 | - | - |
| Deferred Inflows Related to Pensions | 342,714 | 338,521 | - | - |
| Total Deferred Inflows of Resources | 425,985 | 423,120 | - | - |
| Net Position: | | | | |
| Net Investment in Capital Assets | 17,495,215 | 17,307,760 | 241,811 | 341,432 |
| Restricted | 2,606,353 | 3,143,291 | - | - |
| Unrestricted | 3,584,173 | 4,575,770 | 973,734 | 844,313 |
| Total Net Position | \$ 23,685,741 | \$25,026,821 | \$ 1,215,545 | \$ 1,185,745 |

Revenues and Expenses

Revenues for the Town's governmental activities increased by 3.02%, while total expenses increased by 11.23%. The Town incurred the largest revenue increase in operating grants and contributions. The Town's expenses increased primarily in unclassified.

Revenues for the business-type funds decreased by 8.42%, while expenses increased by 1.39%.

Table 2
Town of Madawaska, Maine
Changes in Net Position
For the Years Ended June 30,

| | <u>Governmental Activities</u> | | <u>Business-type Activities</u> | |
|--|--------------------------------|----------------------|---------------------------------|---------------------|
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Revenues | | | | |
| <i>Program Revenues:</i> | | | | |
| Charges for services | \$ 465,445 | \$ 366,782 | \$ 801,049 | \$ 110,093 |
| Operating grants and contributions | 2,038,914 | 987,976 | 116,315 | 983,113 |
| <i>General Revenues:</i> | | | | |
| Taxes | 8,415,629 | 8,873,943 | - | - |
| Grants and contributions not restricted to specific programs | 5,352,202 | 5,511,993 | - | - |
| Investment income | 80,970 | 78,801 | - | - |
| Miscellaneous | 450,533 | 491,943 | 84,710 | 960 |
| Total Revenues | <u>16,803,693</u> | <u>16,311,438</u> | <u>1,002,074</u> | <u>1,094,166</u> |
| Expenses | | | | |
| <i>Current:</i> | | | | |
| General government | 1,165,841 | 545,547 | - | - |
| Protection | 1,461,088 | 1,497,797 | - | - |
| Health, sanitation and public works | 1,404,770 | 2,504,621 | 647,801 | 701,799 |
| Library | 114,635 | 111,577 | - | - |
| Recreation | 456,277 | 245,322 | 17,843 | 13,030 |
| Education | 7,245,731 | 6,961,538 | 352,606 | 289,415 |
| County tax | 427,312 | 408,287 | - | - |
| TIF | - | - | - | - |
| Agencies | 10,207 | 13,033 | - | - |
| Unclassified | 2,791,283 | 1,072,086 | - | - |
| Capital outlay | - | 20,404 | - | - |
| Program expenditures | 1,620,259 | 2,067,843 | - | - |
| State of Maine - on-behalf payments | 1,059,453 | 584,694 | - | - |
| Interest expense | 155,022 | 70,191 | - | - |
| Total Expenses | <u>17,911,878</u> | <u>16,102,940</u> | <u>1,018,250</u> | <u>1,004,244</u> |
| Transfers | <u>(45,976)</u> | <u>(68,626)</u> | <u>45,976</u> | <u>68,626</u> |
| Change in Net Position | <u>(1,154,161)</u> | <u>139,872</u> | <u>29,800</u> | <u>158,548</u> |
| Net Position - July 1, Restated | <u>25,026,821</u> | <u>24,886,949</u> | <u>1,185,745</u> | <u>1,027,197</u> |
| Net Position - June 30 | <u>\$ 23,872,660</u> | <u>\$ 25,026,821</u> | <u>\$ 1,215,545</u> | <u>\$ 1,185,745</u> |

Financial Analysis of the Town's Fund Statements

Governmental funds: The financial reporting focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information may be useful in assessing the Town's financial requirements. In particular, unassigned fund balance may serve as a useful measure of a government's financial position at the end of the year and the net resources available for spending.

Table 3
Town of Madawaska, Maine
Fund Balances - Governmental Funds
June 30,

| | <u>2020</u> | <u>2019 (Restated)</u> | <u>Increase/ (Decrease)</u> |
|------------------------------------|---------------------|----------------------------|---------------------------------|
| Major Funds: | | | |
| General Fund | | | |
| Assigned | \$ 98,242 | \$ 91,814 | \$ 6,428 |
| Unassigned | 1,837,454 | 1,164,438 | 673,018 |
| Total General Fund | <u>1,935,696</u> | <u>1,256,250</u> | <u>679,446</u> |
| Education Fund: | | | |
| Restricted | 546,338 | 285,386 | 260,952 |
| Committed | 80,000 | - | 80,000 |
| Total General Fund | <u>626,338</u> | <u>285,386</u> | <u>340,952</u> |
| UDAG Fund | | | |
| Committed | 206,735 | 239,101 | (32,366) |
| Total UDAG Fund | <u>206,735</u> | <u>239,101</u> | <u>(32,366)</u> |
| WWTF RD Grant: | | | |
| Committed | 271,642 | - | 271,642 |
| Total WWTF RD Grant | <u>271,642</u> | <u>-</u> | <u>271,642</u> |
| Capital Reserve Fund | | | |
| Committed | 42,347 | 42,347 | - |
| Total Capital Reserve Fund | <u>42,347</u> | <u>42,347</u> | <u>-</u> |
| Downtown Revitalization Fund | | | |
| Restricted | 1,808,564 | 2,251,582 | (443,018) |
| Total Downtown Revitalization Fund | <u>1,808,564</u> | <u>2,251,582</u> | <u>(443,018)</u> |
| Total Major Funds | <u>\$ 4,891,322</u> | <u>\$ 4,074,666</u> | <u>816,656</u> |
| Nonmajor Funds: | | | |
| Special Revenue Funds | | | |
| Restricted | \$ 251,451 | \$ 266,000 | \$ (14,549) |
| Assigned | 57,104 | 68,954 | (11,850) |
| Unassigned | (51,693) | (32,053) | (19,640) |
| Capital Projects Funds | | | |
| Committed | 1,123,961 | 1,381,611 | (257,650) |
| Assigned | 46,004 | 46,004 | - |
| Unassigned | (36,886) | - | (36,886) |
| Total Nonmajor Funds | <u>\$ 1,389,941</u> | <u>\$ 1,730,516</u> | <u>\$ (340,575)</u> |

The changes to total fund balances for the general fund, education fund, UDAG fund, WWTF RD grant, capital reserve fund, downtown revitalization fund and nonmajor funds occurred due to the regular activity of operations.

Proprietary funds: The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The net position of the water pollution control fund increased to \$1,154,702, increasing by \$23,403, while the school lunch fund had a net position of \$8,900, an increase of \$941 from the prior year. Likewise, the net position of the community gym fund increased to \$51,943 from \$46,487, an increase of \$5,456.

Budgetary Highlights

There were significant differences between the original and final budget for the general fund. These differences were budget adjustments made by the town at special town meetings, application of revenues, use of fund balance or adjustments to various departments.

The general fund actual revenues exceeded budget by \$2,053,538. Nearly all revenue categories were within or exceeded budget with the exception of intergovernmental revenues.

The general fund actual expenditures exceeded budget by \$1,374,092. All expenditure categories were within or under budget with the exception of library, unclassified, debt service - interest and transfers to other funds.

The education fund actual revenues exceeded budget by \$193,651. All revenue categories were above budget with the exception of other.

The general fund actual expenditures were below budget by \$174,301. All expenditure categories were within or under budget with the exception of instruction - regular, instruction - special education, instruction - other and administration - department.

Capital Asset and Debt Administration

Capital Assets

As of June 30, 2020, the net book value of capital assets recorded by the Town increased by \$5,829,611. This was a result of current year capital additions of \$7,670,565 less depreciation expense of \$1,840,954.

Table 4
Town of Madawaska, Maine
Capital Assets (Net of Depreciation)
June 30,

| | <u>2020</u> | <u>2019</u> <u>(Restated)</u> |
|-----------------------------------|---------------------|----------------------------------|
| Land and construction in progress | \$ 7,792,333 | \$ 958,295 |
| Buildings and improvements | 6,770,503 | 7,264,523 |
| Equipment, furniture and vehicles | 1,423,534 | 1,433,239 |
| Infrastructure | <u>15,644,224</u> | <u>16,144,926</u> |
| Total | <u>\$31,630,594</u> | <u>\$25,800,983</u> |

Debt

At June 30, 2020, the Town had \$13,893,568 in bonds and notes from direct borrowings outstanding versus \$8,151,791 last year, a net increase of 70.44%. Refer to Note 7 of Notes to Financial Statements for more detailed information.

Currently Known Facts, Decisions or Conditions

The outbreak of COVID-19 has been declared a pandemic and led to a national state of emergency in the United States. Refer to Note 1 of Notes to Financial Statements for more detailed information.

At present it is not possible, with any degree of certainty, to estimate the impact of COVID-19 on the revenues, expenditures, budget or overall financial position of the Town. No assurance can be given regarding future events or impacts because these actions and events are unpredictable or unknowable at this time and are outside the control of the Town.

Economic Factors and Next Year's Budgets and Rates

For the 2021 fiscal year, the Town will be faced with the uncertainty of state funding, along with reductions in certain other revenues and tax base.

In light of future economic uncertainties, the Town adopted a fund balance policy on May 1, 2012 to provide for the sound financial management of the Town's unassigned fund balance. The policy established targeted levels of 30-, 60- and 90-days of unassigned fund balance based on the current year's approved expense budget. Calculation of each tier will be reported to the Selectboard on an annual basis, prior to May 1st. The policy also provides for corrective actions to be taken should the balance fall below targeted minimums. Advance voter authorization is required for any change in use of unassigned fund balance with the exception of emergency funding, which is subject to approval by the Selectboard.

Contacting the Town's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town Finance Department at 328 St. Thomas Street, Suite 101, Madawaska, Maine 04756.

STATEMENT A

TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION
JUNE 30, 2020

| | Governmental Activities | Business-type Activities | Total |
|---|----------------------------|-----------------------------|---------------------|
| ASSETS | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ 6,883,123 | \$ - | \$ 6,883,123 |
| Accounts receivable (net of allowance for uncollectibles): | | | |
| Taxes | 576,448 | - | 576,448 |
| Liens | 174,206 | - | 174,206 |
| Notes | 149,878 | - | 149,878 |
| Other | 599,962 | 96,272 | 696,234 |
| Due from other governments | 142,903 | 48,055 | 190,958 |
| Inventory | - | 8,900 | 8,900 |
| Internal balances | (831,073) | 831,073 | - |
| Investment in joint venture - VRF | 242,048 | - | 242,048 |
| Investment in joint venture - NARAA | 2,256,672 | - | 2,256,672 |
| Total current assets | <u>10,194,167</u> | <u>984,300</u> | <u>11,178,467</u> |
| Noncurrent assets: | | | |
| Capital assets: | | | |
| Land, infrastructure and other assets not being depreciated | 7,787,033 | 5,300 | 7,792,333 |
| Buildings and equipment, net of accumulated depreciation | 23,601,750 | 236,511 | 23,838,261 |
| Total noncurrent assets | <u>31,388,783</u> | <u>241,811</u> | <u>31,630,594</u> |
| TOTAL ASSETS | <u>41,582,950</u> | <u>1,226,111</u> | <u>42,809,061</u> |
| DEFERRED OUTFLOWS OF RESOURCES | | | |
| Deferred outflows related to OPEB | 270,928 | - | 270,928 |
| Deferred outflows related to pensions | 603,146 | - | 603,146 |
| TOTAL DEFERRED OUTFLOWS OF RESOURCES | <u>874,074</u> | <u>-</u> | <u>874,074</u> |
| TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES | <u>\$42,457,024</u> | <u>\$ 1,226,111</u> | <u>\$43,683,135</u> |

STATEMENT A (CONTINUED)

TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION
JUNE 30, 2020

| | Governmental Activities | Business-type Activities | Total |
|--|----------------------------|-----------------------------|---------------------|
| LIABILITIES | | | |
| Current liabilities: | | | |
| Accounts payable | \$ 19,744 | \$ 347 | \$ 20,091 |
| Accrued interest | - | 4,306 | 4,306 |
| Other liabilities | 739,682 | - | 739,682 |
| Current portion of long-term obligations | 619,555 | 1,478 | 621,033 |
| Total current liabilities | <u>1,378,981</u> | <u>6,131</u> | <u>1,385,112</u> |
| Noncurrent liabilities: | | | |
| Noncurrent portion of long-term obligations: | | | |
| Bonds payable | 13,171,936 | - | 13,171,936 |
| Notes from direct borrowings payable | 135,865 | - | 135,865 |
| Accrued compensated absences | 84,529 | 4,435 | 88,964 |
| Net OPEB liability | 2,190,205 | - | 2,190,205 |
| Net pension liability | 1,383,782 | - | 1,383,782 |
| Total noncurrent liabilities | <u>16,966,317</u> | <u>4,435</u> | <u>16,970,752</u> |
| TOTAL LIABILITIES | <u>18,345,298</u> | <u>10,566</u> | <u>18,355,864</u> |
| DEFERRED INFLOWS OF RESOURCES | | | |
| Prepaid taxes | 8,603 | - | 8,603 |
| Deferred inflows related to OPEB | 74,668 | - | 74,668 |
| Deferred inflows related to pensions | 342,714 | - | 342,714 |
| TOTAL DEFERRED INFLOWS OF RESOURCES | <u>425,985</u> | <u>-</u> | <u>425,985</u> |
| NET POSITION | | | |
| Net investment in capital assets | 17,495,215 | 241,811 | 17,737,026 |
| Restricted | 2,606,353 | - | 2,606,353 |
| Unrestricted | 3,584,173 | 973,734 | 4,557,907 |
| TOTAL NET POSITION | <u>23,685,741</u> | <u>1,215,545</u> | <u>24,901,286</u> |
| TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION | <u>\$42,457,024</u> | <u>\$ 1,226,111</u> | <u>\$43,683,135</u> |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT B

TOWN OF MADAWASKA, MAINE

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2020

| Functions/Programs | Program Revenues | | | | Net (Expense, Revenue and Changes in Net Position) | | |
|-------------------------------------|------------------|-------------------------|-----------------------------|--|---|---------------------------------|----------------|
| | Expenses | Charges for Services | Operating | | Governmental Activities | Business- type Activities | Total |
| | | | Grants and Contributions | Capital Grants and Contributions | | | |
| Governmental activities: | | | | | | | |
| General government | \$ 1,165,841 | \$ 37,823 | \$ - | \$ - | \$ (1,128,018) | \$ - | \$ (1,128,018) |
| Protection | 1,461,088 | 419,225 | - | - | (1,041,863) | - | (1,041,863) |
| Health, sanitation and public works | 1,404,770 | 957 | 92,380 | - | (1,311,433) | - | (1,311,433) |
| Library | 114,635 | - | - | - | (114,635) | - | (114,635) |
| Recreation | 456,277 | 7,440 | - | - | (448,837) | - | (448,837) |
| Education | 7,245,731 | - | 880,766 | - | (6,364,965) | - | (6,364,965) |
| County tax | 427,312 | - | - | - | (427,312) | - | (427,312) |
| Agencies | 10,207 | - | - | - | (10,207) | - | (10,207) |
| Unclassified | 2,791,283 | - | - | - | (2,791,283) | - | (2,791,283) |
| Program expenditures | 1,620,259 | - | 6,315 | - | (1,613,944) | - | (1,613,944) |
| State of Maine - on-behalf payments | 1,059,453 | - | 1,059,453 | - | - | - | - |
| Interest expense | 155,022 | - | - | - | (155,022) | - | (155,022) |
| Total governmental activities | 17,911,878 | 465,445 | 2,038,914 | - | (15,407,519) | - | (15,407,519) |
| Business-type activities: | | | | | | | |
| Water pollution control | 647,801 | 725,443 | - | - | - | 77,642 | 77,642 |
| School lunch | 352,606 | 52,307 | 116,315 | - | - | (183,984) | (183,984) |
| Community gym | 17,843 | 23,299 | - | - | - | 5,456 | 5,456 |
| Total business-type activities | 1,018,250 | 801,049 | 116,315 | - | - | (100,886) | (100,886) |
| Total government | \$ 18,930,128 | \$ 1,266,494 | \$ 2,155,229 | \$ - | (15,407,519) | (100,886) | (15,508,405) |

STATEMENT B (CONTINUED)

TOWN OF MADAWASKA, MAINE

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2020

| | <u>Governmental Activities</u> | <u>Business- type Activities</u> | <u>Total</u> |
|---|------------------------------------|--|----------------------|
| Changes in net position: | | | |
| Net (expense) revenue | <u>(15,407,519)</u> | <u>(100,886)</u> | <u>(15,508,405)</u> |
| General revenues: | | | |
| Taxes: | | | |
| Property taxes, levied for general purposes | 7,607,574 | - | 7,607,574 |
| Excise taxes | 808,055 | - | 808,055 |
| Grants and contributions not restricted to specific programs | 5,352,202 | - | 5,352,202 |
| Net investment gain (loss) | 80,970 | - | 80,970 |
| Miscellaneous | 450,533 | 84,710 | 535,243 |
| Transfers | <u>(45,976)</u> | <u>45,976</u> | <u>-</u> |
| Total general revenues and transfers | <u>14,253,358</u> | <u>130,686</u> | <u>14,384,044</u> |
| Change in net position | (1,154,161) | 29,800 | (1,124,361) |
| NET POSITION - JULY 1, RESTATED | <u>24,839,902</u> | <u>1,185,745</u> | <u>26,025,647</u> |
| NET POSITION - JUNE 30 | <u>\$ 23,685,741</u> | <u>\$ 1,215,545</u> | <u>\$ 24,901,286</u> |

See accompanying independent auditors' report and notes to financial statements.

TOWN OF MADAWASKA, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2020

| | General Fund | Education Fund | UDAG Fund | WWTF RD Grant | Capital Reserve | Downtown Revitalization Fund | Other Governmental Funds | Total Governmental Funds |
|--|---------------------|---------------------|-------------------|-------------------|------------------|------------------------------|--------------------------|--------------------------|
| ASSETS | | | | | | | | |
| Cash and cash equivalents | \$ 4,878,972 | \$ - | \$ 101,550 | \$ - | \$ - | \$ 1,902,261 | \$ 340 | \$ 6,883,123 |
| Receivables (net of allowance for uncollectibles): | | | | | | | | |
| Taxes | 576,448 | - | - | - | - | - | - | 576,448 |
| Liens | 174,206 | - | - | - | - | - | - | 174,206 |
| Notes | - | - | 149,878 | - | - | - | - | 149,878 |
| Other | 217,497 | 382,465 | - | - | - | - | - | 599,962 |
| Due from other governments | 3,853 | - | - | - | - | - | 139,050 | 142,903 |
| Due from other funds | 522,056 | 870,211 | - | 271,642 | 42,347 | - | 1,603,788 | 3,310,044 |
| TOTAL ASSETS | \$ 6,373,032 | \$ 1,252,676 | \$ 251,428 | \$ 271,642 | \$ 42,347 | \$ 1,902,261 | \$ 1,743,178 | \$ 11,836,564 |
| LIABILITIES | | | | | | | | |
| Accounts payable | \$ 19,744 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 19,744 |
| Accrued expenses | 95,718 | 626,338 | - | - | - | - | 17,626 | 739,682 |
| Due to other funds | 3,667,116 | - | 44,693 | - | - | 93,697 | 335,611 | 4,141,117 |
| TOTAL LIABILITIES | \$ 3,782,578 | \$ 626,338 | \$ 44,693 | \$ - | \$ - | \$ 93,697 | \$ 353,237 | \$ 4,900,543 |
| DEFERRED INFLOWS OF RESOURCES | | | | | | | | |
| Prepaid taxes | 8,603 | - | - | - | - | - | - | 8,603 |
| Deferred tax revenue | 646,155 | - | - | - | - | - | - | 646,155 |
| TOTAL DEFERRED INFLOWS OF RESOURCES | \$ 654,758 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 654,758 |
| FUND BALANCES | | | | | | | | |
| Nonspendable | - | - | - | - | - | - | - | - |
| Restricted | - | 546,338 | - | - | - | 1,808,564 | 251,451 | 2,606,353 |
| Committed | - | 80,000 | 206,735 | 271,642 | 42,347 | - | 1,123,961 | 1,724,685 |
| Assigned | 98,242 | - | - | - | - | - | 103,108 | 201,350 |
| Unassigned | 1,837,454 | - | - | - | - | - | (88,579) | 1,748,875 |
| TOTAL FUND BALANCES | \$ 1,935,696 | \$ 626,338 | \$ 206,735 | \$ 271,642 | \$ 42,347 | \$ 1,808,564 | \$ 1,389,941 | \$ 6,281,263 |
| TOTAL LIABILITIES DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES | \$ 6,373,032 | \$ 1,252,676 | \$ 251,428 | \$ 271,642 | \$ 42,347 | \$ 1,902,261 | \$ 1,743,178 | \$ 11,836,564 |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT D

TOWN OF MADAWASKA, MAINE

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION
JUNE 30, 2020

| | Total Governmental Funds |
|---|--------------------------------|
| Total Fund Balances | \$ 6,281,263 |
| Amounts reported for governmental activities in the statement are different because: | |
| Investment in joint venture - VRF | 242,048 |
| Investment in joint venture - NARAA | 2,256,672 |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds, net of accumulated depreciation | 31,388,783 |
| Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds shown above: | |
| Taxes and liens receivable | 646,155 |
| Deferred outflows of resources are not financial resources and therefore are not reported in the funds: | |
| OPEB | 270,928 |
| Pension | 603,146 |
| Long-term obligations shown below, are not due and payable in the current period and therefore are not reported in the funds shown above: | |
| Bonds payable | (13,678,167) |
| Notes from direct borrowings payable | (215,401) |
| Accrued compensated absences | (118,317) |
| Net OPEB liability | (2,190,205) |
| Net pension liability | (1,383,782) |
| Deferred inflows of resources are not financial resources and therefore are not reported in the funds: | |
| OPEB | (74,668) |
| Pension | (342,714) |
| Net position of governmental activities | <u>\$ 23,685,741</u> |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT E

TOWN OF MADAWASKA, MAINE

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2020**

| | General Fund | Education Fund | UDAG Fund | WWTF RD Grant | Capital Reserve | Downtown Revitalization Fund | Other Governmental Funds | Total Governmental Funds |
|---|---------------------|--------------------|-------------------|---------------------|--------------------|------------------------------------|--------------------------------|--------------------------------|
| REVENUES | | | | | | | | |
| Taxes: | | | | | | | | |
| Property taxes | \$ 9,247,846 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 9,247,846 |
| Excise taxes | 808,055 | - | - | - | - | - | - | 808,055 |
| Intergovernmental revenues | 4,564,547 | 738,521 | - | 528,985 | - | - | 958,861 | 6,791,714 |
| Charges for services | 485,445 | - | - | - | - | - | - | 485,445 |
| Investment income | 58,585 | - | 1,108 | - | - | 21,277 | - | 80,970 |
| Miscellaneous revenues | 74,294 | 195,758 | 2,856 | - | - | - | 177,625 | 450,533 |
| TOTAL REVENUES | 15,218,772 | 934,279 | 3,964 | 528,985 | - | 21,277 | 1,137,286 | 17,844,563 |
| EXPENDITURES | | | | | | | | |
| Current: | | | | | | | | |
| General government | 908,741 | - | - | - | - | - | - | 908,741 |
| Protection | 1,354,676 | - | - | - | - | - | - | 1,354,676 |
| Health, sanitation and public works | 1,111,263 | - | - | - | - | - | - | 1,111,263 |
| Library | 114,635 | - | - | - | - | - | - | 114,635 |
| Recreation | 407,062 | - | - | - | - | - | - | 407,062 |
| Education | - | 6,605,471 | - | - | - | - | 314,092 | 6,919,563 |
| County tax | 427,312 | - | - | - | - | - | - | 427,312 |
| Agencies | 10,207 | - | - | - | - | - | - | 10,207 |
| Unclassified | 2,791,283 | - | - | - | - | - | - | 2,791,283 |
| Program expenditures | - | - | 36,330 | - | - | 464,295 | 1,119,634 | 1,620,259 |
| State of Maine - on-behalf payments | - | 460,051 | - | - | - | - | - | 460,051 |
| Debt service: | | | | | | | | |
| Principal | 318,516 | - | - | - | - | - | - | 318,516 |
| Interest | 155,022 | - | - | - | - | - | - | 155,022 |
| Capital outlay | - | - | - | 6,362,343 | - | - | 465,573 | 6,827,916 |
| TOTAL EXPENDITURES | 7,589,717 | 7,065,522 | 36,330 | 6,362,343 | - | 464,295 | 1,899,299 | 23,427,506 |
| EXCESS OF REVENUES OVER (UNDER) EXPENDITURES | 7,619,055 | (6,131,243) | (32,366) | (5,833,358) | - | (443,018) | (762,013) | (5,582,943) |
| OTHER FINANCING SOURCES (USES) | | | | | | | | |
| Proceeds from debt | - | - | - | 6,105,000 | - | - | - | 6,105,000 |
| Transfers in | 72,528 | 6,472,195 | - | - | - | - | 425,942 | 6,970,665 |
| Transfers (out) | (7,012,137) | - | - | - | - | - | (4,504) | (7,016,641) |
| TOTAL OTHER FINANCING SOURCES (USES) | (6,939,609) | 6,472,195 | - | 6,105,000 | - | - | 421,438 | 6,059,024 |
| NET CHANGE IN FUND BALANCES | 679,446 | 340,952 | (32,366) | 271,642 | - | (443,018) | (340,575) | 476,081 |
| FUND BALANCES - JULY 1, RESTATED | 1,256,250 | 285,386 | 239,101 | - | 42,347 | 2,251,582 | 1,730,516 | 5,805,182 |
| FUND BALANCES - JUNE 30 | \$ 1,935,696 | \$ 626,338 | \$ 206,735 | \$ 271,642 | \$ 42,347 | \$ 1,808,564 | \$ 1,389,941 | \$ 6,281,263 |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT F

TOWN OF MADAWASKA, MAINE

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2020

| | |
|---|-----------------------|
| Net change in fund balances - total governmental funds (Statement E) | <u>\$ 476,081</u> |
| Amounts reported for governmental activities in the Statement of Activities (Statement B) are different because: | |
| Governmental funds report capital outlays as expenditures while governmental activities report depreciation expense to allocated those expenditures over the life of the assets: | |
| Capital asset acquisitions | 7,621,752 |
| Depreciation expense | <u>(1,692,520)</u> |
| | <u>5,929,232</u> |
| Deferred outflows of resources are a consumption of net position by the government that are applicable to a future reporting period and therefore are not reported in the funds: | |
| OPEB | 120,850 |
| Pension | <u>(45,249)</u> |
| | <u>75,601</u> |
| Debt proceeds provide current financial resources to governmental funds, but long-term obligations in the Statement of Net Position. | <u>(6,258,869)</u> |
| Repayment of long-term debt principal is an expenditure in the governmental funds, but the repayment reduces long-term obligations in the Statement of Net Position | <u>517,092</u> |
| Deferred inflows of resources are an acquisition of net position by the government that are applicable to a future reporting period and therefore are not reported in the funds: | |
| OPEB | 2,143 |
| Pension | <u>(4,193)</u> |
| | <u>(2,050)</u> |
| Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds: | |
| Taxes and liens receivable | <u>(1,640,272)</u> |
| Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds: | |
| Accrued compensated absences | 16,836 |
| Net OPEB liability | <u>(122,986)</u> |
| Net pension liability | <u>(144,826)</u> |
| | <u>(250,976)</u> |
| Change in net position of governmental activities (Statement B) | <u>\$ (1,154,161)</u> |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT G

TOWN OF MADAWASKA, MAINE

STATEMENT OF NET POSITION - PROPRIETARY FUNDS
JUNE 30, 2020

| | Enterprise Funds | | | |
|--|-------------------------------|------------------|------------------|---------------------|
| | Water Pollution Control | School Lunch | Community Gym | Total |
| ASSETS | | | | |
| Current assets: | | | | |
| Accounts receivables (net of allowance for uncollectibles) | \$ 96,272 | \$ - | \$ - | \$ 96,272 |
| Due from other governments | - | 48,055 | - | 48,055 |
| Inventory | - | 8,900 | - | 8,900 |
| Due from other funds | 826,838 | - | 52,290 | 879,128 |
| Total current assets | <u>923,110</u> | <u>56,955</u> | <u>52,290</u> | <u>1,032,355</u> |
| Noncurrent assets: | | | | |
| Land and buildings | 3,535,019 | - | - | 3,535,019 |
| Equipment | 212,806 | - | - | 212,806 |
| Infrastructure | 173,711 | - | - | 173,711 |
| Total capital assets | 3,921,536 | - | - | 3,921,536 |
| Less: accumulated depreciation | (3,679,725) | - | - | (3,679,725) |
| Net capital assets | <u>241,811</u> | <u>-</u> | <u>-</u> | <u>241,811</u> |
| TOTAL ASSETS | <u>\$ 1,164,921</u> | <u>\$ 56,955</u> | <u>\$ 52,290</u> | <u>\$ 1,274,166</u> |
| LIABILITIES | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$ - | \$ - | \$ 347 | \$ 347 |
| Accrued expenses | 4,306 | - | - | 4,306 |
| Due to other funds | - | 48,055 | - | 48,055 |
| Current portion of long-term obligations | 1,478 | - | - | 1,478 |
| Total current liabilities | <u>5,784</u> | <u>48,055</u> | <u>347</u> | <u>54,186</u> |
| Noncurrent liabilities: | | | | |
| Noncurrent portion of long-term obligations: | | | | |
| Accrued compensated absences | 4,435 | - | - | 4,435 |
| Total noncurrent liabilities | <u>4,435</u> | <u>-</u> | <u>-</u> | <u>4,435</u> |
| TOTAL LIABILITIES | <u>10,219</u> | <u>48,055</u> | <u>347</u> | <u>58,621</u> |
| NET POSITION | | | | |
| Net investment in capital assets | 241,811 | - | - | 241,811 |
| Unrestricted | 912,891 | 8,900 | 51,943 | 973,734 |
| TOTAL NET POSITION | <u>1,154,702</u> | <u>8,900</u> | <u>51,943</u> | <u>1,215,545</u> |
| TOTAL LIABILITIES AND NET POSITION | <u>\$ 1,164,921</u> | <u>\$ 56,955</u> | <u>\$ 52,290</u> | <u>\$ 1,274,166</u> |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT H

TOWN OF MADAWASKA, MAINE

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
 PROPRIETARY FUNDS
 FOR THE YEAR ENDED JUNE 30, 2020

| | Enterprise Funds | | | |
|--|-------------------------------|------------------|------------------|---------------------|
| | Water Pollution Control | School Lunch | Community Gym | Total |
| OPERATING REVENUES | | | | |
| Intergovernmental revenue | \$ - | \$ 116,315 | \$ - | \$ 116,315 |
| Charges for services | 725,443 | 52,307 | 23,299 | 801,049 |
| Other revenue | 220 | 70,925 | - | 71,145 |
| TOTAL OPERATING REVENUES | <u>725,663</u> | <u>239,547</u> | <u>23,299</u> | <u>988,509</u> |
| OPERATING EXPENSES | | | | |
| Salaries | 157,572 | 155,545 | 5,100 | 318,217 |
| Employee benefits | 88,122 | - | 371 | 88,493 |
| Supplies | 10,618 | - | 2,871 | 13,489 |
| Property services | 198,618 | - | - | 198,618 |
| Contractual | 6,296 | - | - | 6,296 |
| Equipment | - | - | 4,347 | 4,347 |
| Food | - | 143,869 | - | 143,869 |
| Depreciation | 148,434 | - | - | 148,434 |
| Other expenses | - | 53,192 | 5,154 | 58,346 |
| TOTAL OPERATING EXPENSES | <u>609,660</u> | <u>352,606</u> | <u>17,843</u> | <u>980,109</u> |
| OPERATING INCOME (LOSS) | <u>116,003</u> | <u>(113,059)</u> | <u>5,456</u> | <u>8,400</u> |
| NONOPERATING REVENUES (EXPENSES) | | | | |
| Interest income | 13,565 | - | - | 13,565 |
| Transfers (to) / from General Fund | (68,024) | 114,000 | - | 45,976 |
| Interest expense | (38,141) | - | - | (38,141) |
| TOTAL NONOPERATING REVENUES (EXPENSES) | <u>(92,600)</u> | <u>114,000</u> | <u>-</u> | <u>21,400</u> |
| CHANGE IN NET POSITION | <u>23,403</u> | <u>941</u> | <u>5,456</u> | <u>29,800</u> |
| NET POSITION - JULY 1 | <u>1,131,299</u> | <u>7,959</u> | <u>46,487</u> | <u>1,185,745</u> |
| NET POSITION - JUNE 30 | <u>\$ 1,154,702</u> | <u>\$ 8,900</u> | <u>\$ 51,943</u> | <u>\$ 1,215,545</u> |

See accompanying independent auditors' report and notes to financial statements.

STATEMENT I

TOWN OF MADAWASKA, MAINE

STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2020

| | Enterprise Funds | | | |
|---|-------------------------------|--------------------|------------------|------------------|
| | Water Pollution Control | School Lunch | Community Gym | Total |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | |
| Receipts from customers | \$ 731,083 | \$ 123,232 | \$ 23,646 | \$ 877,941 |
| Intergovernmental receipts | - | 122,503 | - | 122,503 |
| Internal activity - receipts (payments) from / to other funds | (121,556) | (6,188) | (5,705) | (133,449) |
| Payments to employees | (253,520) | (155,545) | (5,471) | (414,536) |
| Payments to suppliers | (214,574) | (198,002) | (12,470) | (425,046) |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES | 141,413 | (114,000) | - | 27,413 |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES: | | | | |
| Operating subsidies and transfers to / from other funds | (68,024) | 114,000 | - | 45,976 |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: | | | | |
| Interest income | 13,565 | - | - | 13,565 |
| Interest paid | (38,141) | - | - | (38,141) |
| (Purchase) sale of capital assets | (48,813) | - | - | (48,813) |
| NET CASH PROVIDED (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES | (73,389) | - | - | (73,389) |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | - | - | - | - |
| CASH AND CASH EQUIVALENTS - JULY 1 | - | - | - | - |
| CASH AND CASH EQUIVALENTS - JUNE 30 | \$ - | \$ - | \$ - | \$ - |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES: | | | | |
| Operating income (loss) | \$ 116,003 | \$(113,059) | \$ 5,456 | \$ 8,400 |
| Adjustments to reconcile operating income to net cash provided (used) by operating activities: | | | | |
| Depreciation expense | 148,434 | - | - | 148,434 |
| Changes in assets and liabilities: | | | | |
| (Increase) decrease in accounts receivable | 5,400 | - | - | 5,400 |
| (Increase) decrease in due from other governments | - | 6,188 | - | 6,188 |
| (Increase) decrease in inventory | - | (941) | - | (941) |
| (Increase) decrease in due from other funds | (121,556) | - | (5,705) | (127,261) |
| Increase (decrease) in due to other funds | - | (6,188) | - | (6,188) |
| Increase (decrease) in accrued expenses | 958 | - | (98) | 860 |
| Increase (decrease) in accrued compensated absences | (7,826) | - | - | (7,826) |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES | \$ 141,413 | \$(114,000) | \$ - | \$ 27,413 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: | | | | |
| Cash paid during the year for: | | | | |
| Interest | \$ 38,141 | \$ - | \$ - | \$ 38,141 |

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE B

TOWN OF MADAWASKA, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2020

| | Original Budget | Budget Adjustments | Final Budget | Actual Expenditures | Variance Positive (Negative) |
|--|--------------------|-----------------------|-----------------|------------------------|---------------------------------|
| General Government - | | | | | |
| Governing body/legislative | \$ 58,265 | \$ - | \$ 58,265 | \$ 43,714 | \$ 14,551 |
| Town administration | 560,020 | - | 560,020 | 508,765 | 51,255 |
| Insurance | 173,836 | - | 173,836 | 156,821 | 17,015 |
| Elections | 10,632 | - | 10,632 | 2,570 | 8,062 |
| Economic development, codes and assessing | 234,727 | - | 234,727 | 197,871 | 36,856 |
| Subtotal General Government | 1,037,480 | - | 1,037,480 | 909,741 | 127,739 |
| Protection - | | | | | |
| Police | 620,552 | - | 620,552 | 574,580 | 45,972 |
| Fire | 138,079 | - | 138,079 | 127,647 | 10,432 |
| Ambulance | 677,550 | - | 677,550 | 652,449 | 25,101 |
| Subtotal Protection | 1,436,181 | - | 1,436,181 | 1,354,676 | 81,505 |
| Health, Sanitation and Public Works - | | | | | |
| General assistance | 23,091 | - | 23,091 | 13,520 | 9,571 |
| Public works | 1,182,321 | - | 1,182,321 | 1,097,743 | 84,578 |
| Subtotal Health, Sanitation and Public Works | 1,205,412 | - | 1,205,412 | 1,111,263 | 94,149 |

SCHEDULE B (CONTINUED)

TOWN OF MADAWASKA, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2020

| | Original Budget | Budget Adjustments | Final Budget | Actual Expenditures | Variance Positive (Negative) |
|-----------------------------------|--------------------|-----------------------|-----------------|------------------------|---------------------------------|
| Library | 113,242 | - | 113,242 | 114,635 | (1,393) |
| Parks, recreation and maintenance | 417,317 | 4,504 | 421,821 | 407,062 | 14,759 |
| County tax | 427,312 | - | 427,312 | 427,312 | - |
| Debt service - | | | | | |
| Principal | 318,516 | - | 318,516 | 318,516 | - |
| Interest | 115,957 | - | 115,957 | 155,022 | (39,065) |
| Subtotal Debt Service | 434,473 | - | 434,473 | 473,538 | (39,065) |
| Agencies | 10,207 | - | 10,207 | 10,207 | - |
| Other - | | | | | |
| Municipal building maintenance | 80,975 | - | 80,975 | 68,867 | 12,108 |
| Safety complex | 47,940 | - | 47,940 | 41,214 | 6,726 |
| Boat landing repairs | - | - | - | - | - |
| Overlay | 109,148 | - | 109,148 | 1,754,452 | (1,645,304) |
| EMA | 8,100 | - | 8,100 | 6,717 | 1,383 |
| Snowmobile/ATV club grants | - | 50,101 | 50,101 | 60,320 | (10,219) |
| Intergovernmental | 937,002 | - | 937,002 | 859,713 | 77,289 |
| Subtotal Other | 1,183,165 | 50,101 | 1,233,266 | 2,791,283 | (1,558,017) |
| Transfers - | | | | | |
| Education fund | 3,764,555 | 2,760,571 | 6,525,126 | 6,472,195 | 52,931 |
| Special revenues | 11,236 | - | 11,236 | 26,436 | (15,200) |
| School lunch | - | - | - | 114,000 | (114,000) |
| Capital projects | 382,006 | - | 382,006 | 399,506 | (17,500) |
| Subtotal Transfers | 4,157,797 | 2,760,571 | 6,918,368 | 7,012,137 | (93,769) |
| Total Departmental Operations | \$ 10,422,586 | \$ 2,815,176 | \$ 13,237,762 | \$ 14,611,854 | \$ (1,374,092) |

See accompanying independent auditors' report and notes to financial statements.

Proposed 2021-2022 Municipal Budget



Town of Madawaska

Proposed FY 2021-2022

Expense Budget Summary

| Department | 2017-2018 Approved Expense Budget | 2018-2019 Approved Expense Budget | 2019-2020 Approved Expense Budget | 2020-2021 Approved Expense Budget | 2021-2022 Proposed Expense Budget | Increase / (Decrease) from Previous Yr Budget | Increase / (Decrease) % |
|-------------------------------|---|---|---|---|---|--|----------------------------|
| Gov Body | 48,525 | 48,525 | 58,265 | 57,625 | 59,225.00 | 1,600 | 2.7% |
| Town Admin | 499,407 | 559,005 | 560,020 | 495,138 | 507,760.64 | 12,623 | 2.5% |
| GA | 23,630 | 23,091 | 23,091 | 23,091 | 23,091.25 | 0 | 0.0% |
| Muni Building | 51,600 | 79,112 | 80,975 | 76,970 | 56,600.00 | (20,370) | -36.0% |
| Safety Bldg | 33,800 | 45,160 | 47,940 | 41,269 | 43,769.20 | 2,500 | 5.7% |
| Elections | 10,505 | 10,422 | 10,632 | 14,262 | 10,386.81 | (3,875) | -37.3% |
| Dev / Code | 209,539 | 229,294 | 234,727 | 229,649 | 197,521.41 | (32,128) | -16.3% |
| Ambulance | 529,743 | 664,522 | 677,550 | 694,914 | 703,672.74 | 8,759 | 1.2% |
| Police Dept | 507,236 | 588,992 | 620,552 | 624,303 | 631,999.38 | 7,696 | 1.2% |
| Fire | 111,545 | 155,429 | 138,079 | 138,367 | 142,802.09 | 4,435 | 3.1% |
| EMA | 5,600 | 8,100 | 8,100 | 8,598 | 8,597.80 | (0) | 0.0% |
| Library | 104,388 | 111,464 | 113,242 | 107,370 | 103,944.92 | (3,425) | -3.3% |
| Public Works | 1,328,627 | 1,385,505 | 1,182,321 | 1,159,530 | 1,184,755.16 | 25,225 | 2.1% |
| Rec/Park/Maint | 386,519 | 404,852 | 417,317 | 432,808 | 445,429.87 | 12,622 | 2.8% |
| Insurance | 150,530 | 165,600 | 173,836 | 154,400 | 153,867.00 | (533) | -0.3% |
| Intergov *Includes County Tax | 1,274,272 | 1,382,982 | 1,364,314 | 1,343,683 | 1,381,759.00 | 38,076 | 2.8% |
| Social Service | 13,085 | 13,033 | 10,207 | 21,465 | 19,465.00 | (2,000) | -10.3% |
| Debt Service | 165,090 | 248,590 | 434,473 | 496,204 | 496,204.26 | 0 | 0.0% |
| Capital & Reserves | 300,000 | 267,500 | 399,506 | 697,550 | 605,000.00 | (92,550) | -15.3% |
| Line 8 MVR | \$ 5,753,640 | \$ 6,391,178 | \$ 6,555,147 | \$ 6,817,196 | \$ 6,775,851.52 | \$ (41,345) | -0.6% |

FY20 - FY21 Added / Deducted Revenue

\$

11,558

Projected FY21 REV & Expense Budget Net Decrease

\$

(52,903)

Pollution Control

821,589

821,291

843,027

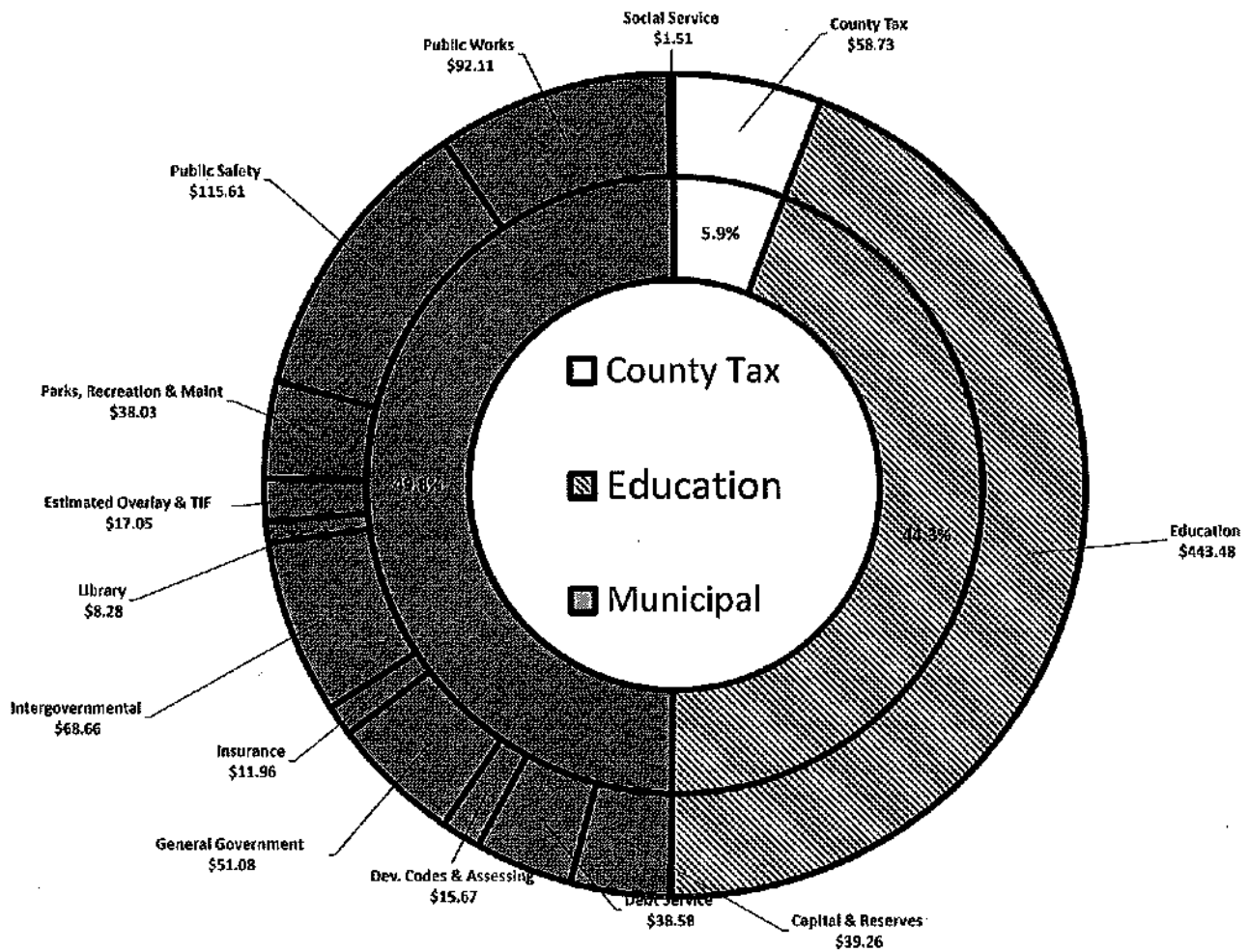
939,487

978,180

38,693

4.0%

Tax Expenditure Illustration: Allocation per Thousand Dollars of Taxes Collected



Town of Madawaska

Revenue

| | Approved FY 2017- 2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | Proposed +/- from FY 2021 Budget |
|---|-------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|-------------------------------------|
| 100 - Governing Body | | | | | | |
| 115 - Veteran Tax Exemption | 5,000 | 4,000 | 4,000 | 6,000 | 6,000 | 0.00 |
| 120 - Penalties/Intrest on Deliquent | 30,000 | 20,000 | 21,500 | 21,500 | 21,500 | 0.00 |
| 125 - Tree Growth | 6,000 | 6,000 | 6,000 | 6,500 | 6,500 | 0.00 |
| 140 - Municipal Revenue Sharing | 235,000 | 237,601 | 370,000 | 582,935 | 627,834 | (44899.00) |
| 155 - La Maison Acadian | 15,000 | 15,000 | 15,000 | 20,000 | 20,000 | 0.00 |
| | 291,000 | 282,601 | 416,500 | 636,935 | 681,834 | (44899.00) |
| 110 - Town Admin. | | | | | | |
| 105 - Motor Vechicle Excise Taxes | 700,000 | 500,000 | 700,000 | 700,000 | 700,000 | 0.00 |
| 110 - Boats Excise Tax | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0.00 |
| 125 - Motor Vechicle Fee | 10,000 | 10,000 | 10,000 | 12,000 | 12,000 | 0.00 |
| 200 - VRF Administration | 18,000 | 18,000 | 18,000 | 20,000 | 21,930 | (1930.00) |
| 210 - Contracted Clerk | 5,000 | 0 | 0 | 0 | 0 | 0.00 |
| 215 - Pollution Control Admin | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 0.00 |
| | 777,500 | 572,500 | 772,500 | 776,500 | 778,430 | (1930.00) |
| 120 - Public Health & General Assist | | | | | | |
| 100 - GA Reimbursement | 10,000 | 10,000 | 5,000 | 5,000 | 5,000 | 0.00 |
| | 10,000 | 10,000 | 5,000 | 5,000 | 5,000 | 0.00 |
| 200 - Development Codes & Assessing | | | | | | |
| 100 - Building Permits | 6,500 | 4,000 | 4,000 | 2,000 | 2,000 | 0.00 |
| 110 - Inspection Fees | 500 | 100 | 100 | 0 | 0 | 0.00 |
| 115 - Plumbing Permits | 2,500 | 2,500 | 2,500 | 1,000 | 1,000 | 0.00 |
| 200 - CEO Contracted Services | 9,000 | 7,500 | 8,800 | 9,000 | | 9000.00 |
| 205 - Community Dev Contracted Serv. | 6,500 | 6,000 | 0 | | | 0.00 |
| | 25,000 | 20,100 | 15,400 | 12,000 | 3,000 | 9000.00 |
| 300 - Ambulance | | | | | | |
| 100 - Billing Revenue | 300,000 | 300,000 | 375,000 | 375,000 | 375,000 | 0.00 |
| 500 - Contracted Services - St. Agatha | 0 | 9,400 | 9,400 | 9,400 | 9,400 | 0.00 |
| 501 - Contracted Services - Frenchville | 0 | 13,000 | 13,000 | 13,000 | 13,000 | 0.00 |
| 502 - Contracted Services - Grand Isle | | | | 8,067 | 8,067 | 0.00 |
| 000 - Transfer In from Ambulance Surplus | 0 | 150,000 | 0 | 250,000 | 250,000 | 0.00 |
| | 300,000 | 472,400 | 397,400 | 655,467 | 655,467 | 0.00 |
| 310 - Police Department | | | | | | |
| 225 - Court Fines | 1,000 | 0 | 0 | 0 | 0 | 0.00 |
| | 1,000 | 0 | 0 | 0 | 0 | 0.00 |
| 320 - Fire Department | | | | | | |
| 300 - Contracted Fire Protection | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00 |
| | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00 |
| 500 - Public Works | | | | | | |
| 200 - Fuel Tax Refund | 10,000 | 10,000 | 10,000 | 5,000 | 5,000 | 0.00 |
| 500 - Local Roads Assistance Prog. (LRAP) | 85,000 | 85,000 | 85,000 | 82,000 | 82,000 | 0.00 |
| | 95,000 | 95,000 | 95,000 | 87,000 | 87,000 | 0.00 |
| 600 - Parks Recreation & Maintenance | | | | | | |
| 300 - Tent Rental | 5,000 | 2,500 | 2,500 | 2,500 | 2,500 | 0.00 |
| 810 - Bldg Rental Multi Purpose | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0.00 |
| | 7,000 | 4,500 | 4,500 | 4,500 | 4,500 | 0.00 |
| 700 - Town Wide Insurance | | | | | | |
| 100 - Insurance Premium Refund | 10,000 | 9,000 | 5,000 | 5,000 | 5,000 | 0.00 |
| | 10,000 | 9,000 | 5,000 | 5,000 | 5,000 | 0.00 |
| Transfers from Reserve Accounts | | | | | | |
| 37330-26 - Health | | | | 5,761 | | 5760.90 |
| 37330-30 - Town Office Feasability Study | | | | 20,000 | | 20000.00 |
| 37-330-34 - Town 150th Reserve | | | | 510 | | 509.73 |
| | | | | 26,271 | 0 | 26270.63 |
| Grand Total | \$ 1,517,500 | \$ 1,467,101 | \$ 1,712,300 | \$ 2,209,673 | \$ 2,221,231 | \$ 11,558 |

Town of Madawaska

Governing Body Expense - Dept 100

| | Previous Year Approved Budgets | | | | Current Year Proposed Budget | | Previous Year Activity | +/- of Previous Budget |
|-------------------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | | |
| 100 - Governing Body | | | | | | | | |
| 05 - Salaries & Wages | 11,750 | 11,750 | 11,750 | 11,750 | 11,750 | 9,233 | 0.00 | |
| 10 - Employee Benefits | | | | | | | | |
| 300 - Employer Social Security | 775 | 775 | 775 | 775 | 775 | 572 | 0.00 | |
| 400 - Employer Medicare | 175 | 175 | 175 | 175 | 175 | 134 | 0.00 | |
| | 950 | 950 | 950 | 950 | 950 | 706 | 0.00 | |
| 25 - Other Insurance | | | | | | | | |
| 300 - Public Officials & Liability | 4,000 | 4,000 | 4,240 | 5,100 | 6,200 | 4,240 | 1,100.00 | |
| 35 - Operating Expenses | | | | | | | | |
| 150 - Audit | 15,500 | 15,500 | 12,500 | 12,500 | 13,000 | 12,300 | 500.00 | |
| 300 - Dues/Subscription/Memberships | 1,325 | 1,325 | 1,325 | 1,325 | 1,325 | 1,030 | 0.00 | |
| 600 - Legal | 7,500 | 7,500 | 20,000 | 20,000 | 20,000 | 15,954 | 0.00 | |
| 750 - Miscellaneous | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 904 | 0.00 | |
| 900 - Travel & Training | 5,000 | 5,000 | 5,000 | 3,500 | 3,500 | 493 | 0.00 | |
| | 30,325 | 30,325 | 39,825 | 38,325 | 38,825 | 30,681 | 500.00 | |
| 40 - Supplies | | | | | | | | |
| 200 - General Supplies | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 199 | 0.00 | |
| 55 - Minor Equipment | | | | | | | | |
| 650 - Upgrade | 500 | 500 | 500 | 500 | 500 | 0 | 0.00 | |
| | \$ 48,525 | \$ 48,525 | \$ 58,265 | \$ 57,625 | \$ 59,225 | \$ 45,059 | 1,600.00 | |

Town of Madawaska

Town Administration Expense - Dept 110

| | Previous Year Approved Budgets | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|-------------------------------------|--------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | |
| 110 - Town Administration | | | | | | | |
| 05 - Salaries & Wages | 274,574 | 295,967 | 302,691 | 293,997 | 295,076 | 296,168 | 1,079 |
| 10 - Employee Benefits | | | | | | | |
| 100 - MSRS | 25,915 | 27,907 | 28,519 | 27,900 | 28,443 | 33,837 | 543 |
| 200 - Health Insurance | 101,795 | 111,164 | 104,329 | 103,400 | 112,318 | 99,702 | 8,918 |
| 300 - Employer Social Security | 17,023 | 18,573 | 18,990 | 18,228 | 18,295 | 20,832 | 67 |
| 400 - Employer Medicare | 4,000 | 4,344 | 4,441 | 4,263 | 4,279 | 4,872 | 16 |
| 600 - Dental | 0 | 1,750 | 1,750 | 1,750 | 1,750 | 1,356 | 0 |
| | 148,733 | 163,738 | 158,029 | 155,541 | 165,084 | 160,599 | 9,543 |
| 30 - Unfunded Liabilities | | | | | | | |
| 200 - Deferred Compensation | 35,000 | 56,600 | 56,600 | 7,000 | 7,000 | 13,234 | 0 |
| 35 - Operating Expenses | | | | | | | |
| 075 - Animal Welfare | 300 | 300 | 300 | 300 | 300 | 50 | 0 |
| 300 - Dues/Subscription/Memberships | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,517 | 0 |
| 750 - Miscellaneous | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 901 | 0 |
| 755 - Bank Fees | 0 | 0 | 0 | 0 | 0 | 90 | 0 |
| 780 - Postage | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 1,632 | 0 |
| 800 - Printing & Advertising | 5,000 | 6,000 | 6,000 | 6,000 | 6,000 | 4,344 | 0 |
| 900 - Travel & Training | 16,100 | 16,100 | 16,100 | 12,000 | 14,000 | 11,849 | 2,000 |
| | 27,900 | 28,900 | 28,900 | 24,800 | 26,800 | 20,383 | 2,000 |
| 40 - Supplies | | | | | | | |
| 100 - Office Supplies | 9,000 | 9,500 | 9,500 | 9,500 | 9,500 | 9,071 | 0 |
| 55 - Minor Equipment | | | | | | | |
| 100 - Software/Computer/Phone | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,318 | 0 |
| 550 - Rental | 2,700 | 2,800 | 2,800 | 2,800 | 2,800 | 2,828 | 0 |
| | 4,200 | 4,300 | 4,300 | 4,300 | 4,300 | 4,146 | 0 |
| | \$ 499,407 | \$ 559,005 | \$ 560,020 | \$ 495,138 | \$ 507,761 | \$ 503,601 | 12,622 |

Town of Madawaska

Public Health & General Assistance - Dept 120

| | Previous Year Approved Budgets | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|-------------------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | | |
| 120 - Public Health & GA | | | | | | | | |
| 05 - Salaries & Wages | 3,000 | 2,500 | 2,500 | 2,500 | 2,500 | 2,339 | 0 | 0 |
| 250 - Health Officer | 3,000 | 2,500 | 2,500 | 2,500 | 2,500 | 2,339 | 0 | 0 |
| 05 - Salaries & Wages | | | | | | | | |
| 10 - Employee Benefits | | | | | | | | |
| 300 - Employer Social Security | 186 | 155 | 155 | 155 | 155 | 145 | (0) | (0) |
| 400 - Employer Medicare | 44 | 36 | 36 | 36 | 36 | 34 | 0 | 0 |
| | 230 | 191 | 191 | 191 | 191 | 179 | (0) | (0) |
| 35 - Operating Expenses | | | | | | | | |
| 400 - Employee Safety/Wellness | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 470 | 0 | 0 |
| 40 - Supplies | | | | | | | | |
| 100 - Office Supplies | 500 | 500 | 500 | 500 | 500 | 40 | 0 | 0 |
| 45 - GA Services | | | | | | | | |
| 100 - Rental Assistance | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 7,993 | 0 | 0 |
| 200 - Electrical Service | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 982 | 0 | 0 |
| 300 - Heating Assistance | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 0 | 0 |
| 400 - Household/Personal Supplies | 750 | 750 | 750 | 750 | 750 | 571 | 0 | 0 |
| 500 - Medical/Prescription | 350 | 350 | 350 | 350 | 350 | 50 | 0 | 0 |
| 600 - All Other Assistance | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 896 | 0 | 0 |
| | 16,600 | 16,600 | 16,600 | 16,600 | 16,600 | 10,492 | 0 | 0 |
| | \$ 23,630 | \$ 23,091 | \$ 23,091 | \$ 23,091 | \$ 23,091 | \$ 13,520 | (0) | (0) |

Town of Madawaska

Municipal Building Expense - Dept 130

| | Previous Year Approved Budgets | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|------------------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | | |
| 130 - Municipal Building | | | | | | | | |
| 35 - Operating Expenses | | | | | | | | |
| 750 - Miscellaneous | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 183 | 0 | |
| 40 - Supplies | | | | | | | | |
| 300 - Janitorial Supplies | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 1,516 | 0 | |
| 50 - Utilities | | | | | | | | |
| 100 - Electricity | 7,000 | 6,000 | 6,000 | 4,500 | 4,900 | 3,430 | 400 | |
| 200 - Telephone | 6,300 | 6,300 | 6,300 | 5,750 | 2,250 | 9,228 | (3,500) | |
| 250 - Trash | 600 | 600 | 600 | 600 | 600 | 600 | 0 | |
| 270 - Sewer | 0 | 312 | 300 | 320 | 320 | 300 | 0 | |
| 300 - Heating Fuel | 10,000 | 10,500 | 11,375 | 7,000 | 8,000 | 8,800 | 1,000 | |
| 350 - Water Fees | 800 | 800 | 800 | 800 | 800 | 738 | 0 | |
| 400 - Internet/Website | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 1,830 | 0 | |
| | 28,200 | 28,012 | 28,875 | 22,470 | 20,370 | 24,926 | (2,100) | |
| 55 - Minor Equipment | | | | | | | | |
| 100 - Software/Computer | 12,000 | 44,600 | 44,600 | 49,000 | 30,730 | 40,695 | (18,270) | |
| 60 - Vehicle & Equipment | | | | | | | | |
| 600 - Purchase | 5,900 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 70 - Bldg Repairs & Maint | | | | | | | | |
| 200 - Municipal Bldg | 2,500 | 2,500 | 4,500 | 2,500 | 2,500 | 1,547 | 0 | |
| 85 - Special Projects/Events | | | | | | | | |
| 751 - Replacement of Lights to LED | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | |
| | \$ 51,600 | \$ 79,112 | \$ 80,975 | \$ 76,970 | \$ 56,600 | \$ 68,867 | (20,370) | |

Town of Madawaska

Safety Complex Building Expense - Dept 135

| | Previous Year Approved Budgets | | | | Current Year Proposed Budget & Current Activity | Previous Year Activity | +/- of Previous Budget |
|------------------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | |
| 135 - Safety Building | | | | | | | |
| 40 - Supplies | | | | | | | |
| 200 - General Supplies | 700 | 700 | 700 | 700 | 700 | 716 | 0 |
| 300 - Janitorial Supplies | 2,000 | 2,000 | 2,500 | 2,500 | 2,500 | 2,170 | 0 |
| | 2,700 | 2,700 | 3,200 | 3,200 | 3,200 | 2,886 | 0 |
| 50 - Utilities | | | | | | | |
| 100 - Electricity | 10,000 | 10,000 | 10,000 | 10,000 | 10,500 | 9,140 | 500 |
| 250 - Trash | 700 | 700 | 700 | 700 | 700 | 660 | 0 |
| 270 - Sewer | - | 1,560 | 1,560 | 1,669 | 1,669 | 1,763 | 0 |
| 300 - Heating Fuel | 13,300 | 18,500 | 19,780 | 12,000 | 15,500 | 16,625 | 3,500 |
| 350 - Water Fees | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 2,022 | 0 |
| | 26,100 | 32,860 | 34,140 | 26,469 | 30,469 | 30,210 | 4,000 |
| 70 - Bldg Repairs & Maint | | | | | | | |
| 300 - Safety Building | 4,000 | 4,000 | 4,000 | 4,500 | 4,500 | 4,231 | 0 |
| 75 - Program Expenses | | | | | | | |
| 600 - Infrastructure Comm. Tower | 1,000 | 1,000 | 1,000 | - | - | 1,000 | 0 |
| 85 - Special Projects/Events | | | | | | | |
| 751 - Replacement of Lights to LED | - | 1,000 | 2,000 | 2,000 | 2,000 | 2,009 | 0 |
| 750 - Small Window Replacement | - | 3,600 | 3,600 | 3,600 | 3,600 | - | 0 |
| 000 - Roof Repair | - | - | - | - | - | - | (1,500) |
| 000 - Police Overhead Door | - | - | - | 1,500 | - | - | (1,500) |
| | - | 4,600 | 5,600 | 7,100 | 5,600 | 2,887 | |
| | \$ 33,800 | \$ 45,160 | \$ 47,940 | \$ 41,269 | \$ 43,769 | \$ 41,214 | 2,500 |

Town of Madawaska

Elections - Dept 140

| | Previous Years Approved Budget | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|-------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|---|---------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | | |
| 140 - Elections | | | | | | | | |
| 05 - Salaries & Wages | 6,500 | 6,430 | 6,625 | 9,575 | 6,625 | 885 | (2,950) | |
| 10 - Employee Benefits | | | | | | | | |
| 300 - Employer Social Security | 410 | 399 | 411 | 594 | 411 | 135 | (183) | |
| 400 - Employer Medicare | 95 | 93 | 96 | 139 | 96 | 32 | (43) | |
| | 505 | 492 | 507 | 732 | 507 | 167 | (226) | |
| 35 - Operating Expenses | | | | | | | | |
| 720 - Meals | 500 | 500 | 500 | 500 | 500 | 190 | 0 | |
| 780 - Postage | 200 | 200 | 200 | 255 | 255 | 165 | 0 | |
| 800 - Printing & Advertising | 2,300 | 2,300 | 2,300 | 2,000 | 2,000 | 1,164 | 0 | |
| | 3,000 | 3,000 | 3,000 | 2,755 | 2,755 | 1,519 | 0 | |
| 40 - Supplies | | | | | | | | |
| 200 - General Supplies | 500 | 500 | 500 | 1,200 | 500 | 0 | (700) | |
| 85 - Special Projects/Events | | | | | | | | |
| 000 - Ballot Booths | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | \$ 10,505 | \$ 10,422 | \$ 10,632 | \$ 14,262 | \$ 10,387 | \$ 2,571 | (3,876) | |

Town of Madawaska

Development, Codes & Assessing - Dept 200

| | Previous Year Approved Budgets | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|---|--------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | |
| 200 - Development, Codes & Assessing | | | | | | | |
| 05 - Salaries & Wages | 52,000 | 58,000 | 62,008 | 63,215 | 38,220 | 63,996 | (24,995) |
| 410 - Economic Development | | | | | (16,000) | | |
| Sec. Services Provided to Public Works (billing offset) | 23,673 | 25,420 | 25,420 | | 38,220 | | |
| 420 - CEO Madawaska | 5,382 | 5,500 | 5,500 | 45,760 | 0 | 35,375 | (7,540) |
| 421 - CEO St. Agatha | 1,794 | 2,750 | 2,750 | | 0 | | |
| 422 - CEO Eagle Lake | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 | 5,329 | 0 |
| 430 - Plumbing Inspector | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 000 - Assessor/Information Access Assistance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 000 - Salary Adjustments | 612 | 750 | 750 | 750 | 750 | 0 | 0 |
| 950 - Overtime | | 1,848 | 1,929 | 0 | 0 | 0 | 0 |
| COLA @ 2% | 88,661 | 99,468 | 103,557 | 114,925 | 66,390 | 104,700 | (32,535) |
| 05 - Salaries & Wages | | | | | | | |
| 10 - Employee Benefits | | | | | | | |
| 100 - MSRS | 8,012 | 9,427 | 9,836 | 11,082 | 6,303 | 3,684 | (4,780) |
| 200 - Health Insurance | 30,015 | 32,189 | 33,777 | 47,000 | 47,000 | 34,133 | 0 |
| 300 - Employer Social Security | 5,600 | 6,167 | 6,421 | 7,125 | 4,116 | 6,448 | (3,009) |
| 400 - Employer Medicare | 1,300 | 1,442 | 1,502 | 1,666 | 963 | 1,508 | (704) |
| | 44,927 | 49,226 | 51,535 | 66,874 | 58,381 | 45,773 | (40,324) |
| 35 - Operating Expenses | | | | | | | |
| 300 - Dues/Subscription/Memberships | 1,700 | 2,000 | 2,000 | 1,500 | 1,500 | 276 | 0 |
| 750 - Miscellaneous | 500 | 400 | 400 | 400 | 400 | 0 | 0 |
| 780 - Postage | 500 | 400 | 400 | 400 | 400 | 357 | 0 |
| 800 - Printing & Advertising | 2,000 | 1,800 | 1,800 | 1,800 | 1,800 | 1,836 | 0 |
| 900 - Travel & Training - Comm Dev Director | 6,500 | 8,500 | 8,500 | 6,000 | 7,000 | 3,999 | 1,000 |
| 901 - Travel & Training - CEO St. Agatha | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 526 | (1,000) |
| 902 - Travel & Training - CEO Eagle Lake | 1,000 | 1,000 | 1,000 | 1,000 | 0 | | (1,000) |
| 903 - NMDC/Professional Services Agreement | 0 | 0 | 0 | 0 | 25,000 | 799 | 25,000 |
| | 13,200 | 15,100 | 15,100 | 12,100 | 36,100 | 7,793 | 0 |
| 40 - Supplies | | | | | | | |
| 100 - Office Supplies | 1,000 | 750 | 750 | 750 | 750 | 453 | 0 |

| | Previous Year Approved Budgets | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|---|--------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | |
| 50 - Utilities | | | | | | | |
| 201 - Digital Sign | 500 | 1,300 | 1,300 | 1,000 | 1,000 | 462 | 0 |
| 80 - Assessing & Development | | | | | | | |
| 100 - Abatements | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 7,080 | 0 |
| 200 - Agent Fee (RE) | 15,750 | 17,250 | 17,250 | 0 | 0 | 10,750 | 0 |
| 300 - Agent Fee (PP) | 3,500 | 3,500 | 4,000 | 0 | 0 | 500 | 0 |
| 400 - Business Development Activity | 6,500 | 6,500 | 6,500 | 4,000 | 4,000 | 3,783 | 0 |
| 500 - Community Development Activity | 3,500 | 3,700 | 3,700 | 3,000 | 3,000 | 2,525 | 0 |
| 501 - Acadian Day/Congres tes forest | 5,000 | 5,500 | 4,035 | 0 | 0 | 0 | 0 |
| 550 - Engineering | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 | 0 |
| 600 - Lien Cost & Filing Fee | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 14,053 | 0 |
| 700 - Property Mapping | 4,000 | 4,000 | 4,000 | 4,000 | 4,900 | 0 | 900 |
| | 61,250 | 63,450 | 62,485 | 34,000 | 34,900 | 38,691 | 0 |
| | \$ 209,539 | \$ 229,294 | \$ 234,727 | \$ 229,649 | \$ 197,521 | \$ 197,872 | (32,128) |

Town of Madawaska

Ambulance Expense - Dept 300

| | Previous Years Approved Budget | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|---|--------------------------------|------------------------------|------------------------------|------------------------------|---|--|------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | | YTD Expensed as of 6/30/2020 | |
| 300 - Ambulance Department | | | | | | | | |
| 05 - Salaries & Wages | 338,733 | 396,767 | 401,399 | 401,400 | 400,488 | | 399,079 | (912) |
| 10 - Employee Benefits | | | | | | | | |
| 100 - MSRS | 15,500 | 17,826 | 23,000 | 23,000 | 24,302 | | 22,023 | 1,302 |
| 200 - Health Insurance | 84,000 | 97,146 | 105,995 | 131,906 | 125,625 | | 108,174 | (6,281) |
| 300 - Employer Social Security | 21,200 | 24,600 | 24,887 | 24,887 | 24,830 | | 24,992 | (57) |
| 400 - Employer Medicare | 5,000 | 5,753 | 5,820 | 5,820 | 5,807 | | 5,845 | (13) |
| | 125,700 | 145,324 | 159,702 | 185,613 | 180,565 | | 161,034 | (5,049) |
| 35 - Operating Expenses | | | | | | | | |
| 030 - Admin & Billing Service | 18,200 | 22,000 | 22,000 | 22,000 | 24,000 | | 23,381 | 2,000 |
| 200 - Clothing & Safety Equipment | 1,000 | 2,880 | 2,000 | 2,000 | 2,000 | | 1,728 | 0 |
| 220 - Contracted Services - ASI | 0 | 9,000 | 9,000 | 9,000 | 20,000 | | 8,250 | 11,000 |
| 225 - Contracted Services - Emerg. Dispatch | 0 | 25,000 | 13,000 | 13,000 | 13,000 | | 11,495 | 0 |
| 300 - Dues/Subscriptions/Memberships | 500 | 500 | 500 | 500 | 500 | | 451 | 0 |
| 700 - License/Permit/Certification | 2,000 | 1,800 | 1,800 | 1,800 | 1,800 | | 455 | 0 |
| 780 - Postage | 50 | 50 | 50 | 50 | 50 | | 0 | 0 |
| 800 - Printing & Advertising | 150 | 150 | 150 | 50 | 50 | | 0 | 0 |
| 900 - Travel & Training | 3,700 | 4,200 | 4,200 | 4,200 | 4,200 | | 1,907 | 0 |
| | 25,600 | 65,580 | 52,700 | 52,600 | 65,600 | | 47,666 | 13,000 |
| 40 - Supplies | | | | | | | | |
| 100 - Office Supplies | 300 | 200 | 300 | 600 | 600 | | 294 | 0 |
| 200 - General Supplies | 300 | 300 | 400 | 400 | 400 | | 360 | 0 |
| 400 - Medical Supplies | 9,000 | 20,000 | 28,000 | 25,000 | 25,000 | | 21,193 | 0 |
| 500 - Oxygen | 2,700 | 3,000 | 2,200 | 2,000 | 2,000 | | 1,772 | 0 |
| | 12,300 | 23,500 | 30,900 | 28,000 | 28,000 | | 23,619 | 0 |
| 50 - Utilities | | | | | | | | |
| 200 - Telephone | 2,500 | 2,500 | 2,000 | 2,500 | 1,700 | | 2,130 | (800) |
| 400 - Internet | 600 | 600 | 600 | 600 | 600 | | 400 | 0 |

Town of Madawaska

Ambulance Expense - Dept 300

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Town of Madawaska

Police Expense - Dept 310

| | Previous Years Approved Budget | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
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| 310 - Police Department | | | | | | | | |
| 05 - Salaries & Wages | | | | | | | | |
| 800 - Police Chief | 60,800 | 63,100 | 65,600 | 66,912 | 67,830 | 61,049 | 918 | |
| 810 - Lieutenant | 51,303 | 53,072 | 56,235 | 56,235 | 57,112 | 53,045 | 877 | |
| 820 - Sergeant | 46,454 | 50,014 | 53,055 | 53,055 | 54,928 | 47,500 | 1,873 | |
| 830 - Officers | 120,730 | 137,510 | 162,257 | 126,940 | 141,830 | 105,943 | 14,890 | |
| 840 - Clerical | 43,088 | 42,000 | 42,000 | 42,840 | 13,878 | 40,269 | (28,962) | |
| 850 - PT Reserves | 3,000 | 2,000 | 2,000 | 6,500 | 6,500 | 4,115 | 0 | |
| 945 - Police Educational Wages | 1,100 | 2,500 | 2,500 | 2,350 | 2,350 | 2,350 | 0 | |
| 950 - Overtime | 15,415 | 10,000 | 13,800 | 35,000 | 35,000 | 32,224 | 0 | |
| COLA @ 2% | | | 2,152 | 0 | 7,589 | | 7,589 | |
| 05 - Salaries & Wages | 341,890 | 360,196 | 399,599 | 389,832 | 387,017 | 346,495 | (2,815) | |
| 10 - Employee Benefits | | | | | | | | |
| 100 - MSRS | 32,821 | 33,275 | 35,431 | 39,373 | 43,108 | 34,494 | 3,735 | |
| 200 - Health Insurance | 62,190 | 80,880 | 99,603 | 107,826 | 112,318 | 61,442 | 4,492 | |
| 300 - Employer Social Security | 21,500 | 22,332 | 24,775 | 24,170 | 23,995 | 21,956 | (175) | |
| 400 - Employer Medicare | 5,000 | 5,223 | 5,794 | 5,653 | 5,612 | 5,135 | (41) | |
| 500 - Police Physical Fitness Benefit | 1,500 | 2,450 | 2,100 | 2,100 | 2,100 | 1,400 | 0 | |
| | 123,011 | 144,161 | 167,703 | 179,121 | 187,133 | 124,427 | 8,011 | |
| 25 - Other Insurance | | | | | | | | |
| 400 - Police Liability Ins | 6,000 | 6,200 | 6,200 | 6,200 | 6,200 | 5,097 | 0 | |
| 35 - Operating Expenses | | | | | | | | |
| 070 - Animal Control | 1,000 | 500 | 500 | 500 | 500 | 0 | 0 | |
| 200 - Clothing & Safety Equipment | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 3,629 | 0 | |
| 225 - Contracted Services | 0 | 25,000 | 13,000 | 13,500 | 13,500 | 12,095 | 0 | |
| 300 - Dues/Subscription/Memberships | 435 | 435 | 350 | 350 | 350 | 190 | 0 | |

Town of Madawaska

Police Expense - Dept 310

| | Previous Years Approved Budget | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | |
|-------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|---|----------------------------------|------------------------------|--|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | +/- of Previous Budget | |
| 420 - Evidence | 200 | 200 | 500 | 500 | 500 | 152 | 0 | |
| 800 - Printing & Advertising | 500 | 500 | 250 | 250 | 250 | 120 | 0 | |
| 820 - Prisoner Meals/Transport | 750 | 350 | 500 | 600 | 600 | 265 | 0 | |
| 900 - Travel & Training | 6,000 | 7,500 | 8,000 | 7,500 | 7,500 | 4,254 | 0 | |
| 775 - Officer Transfer | 0 | 17,500 | 0 | 0 | 0 | 0 | 0 | |
| | 12,885 | 55,985 | 27,100 | 27,200 | 27,200 | 20,706 | 0 | |
| 40 - Supplies | | | | | | | | |
| 100 - Office Supplies | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 864 | 0 | |
| 200 - General Supplies | 150 | 150 | 150 | 150 | 150 | 114 | 0 | |
| | 1,450 | 1,450 | 1,450 | 1,450 | 1,450 | 978 | 0 | |
| 50 - Utilities | | | | | | | | |
| 200 - Telephone | 5,000 | 5,000 | 2,500 | 3,500 | 2,800 | 1,885 | (700) | |
| 400 - Internet | 400 | 400 | 400 | 400 | 400 | 367 | 0 | |
| | 5,400 | 5,400 | 2,900 | 3,900 | 3,200 | 2,252 | (700) | |
| 55 - Minor Equipment | | | | | | | | |
| 100 - Software/Computer | 0 | 0 | 0 | 0 | 4,200 | 0 | 4,200 | |
| 200 - Electronic Equipment | 500 | 500 | 500 | 500 | 500 | 438 | 0 | |
| 600 - Repair | 100 | 100 | 100 | 100 | 100 | 0 | 0 | |
| | 600 | 600 | 600 | 600 | 4,800 | 438 | 2,800 | |
| 60 - Vehicle & Equipment | | | | | | | | |
| 450 - Gas/Diesel/Propane | 12,500 | 11,500 | 11,500 | 11,500 | 11,500 | 10,927 | 0 | |
| 500 - Repair/Maint | 3,500 | 3,500 | 3,500 | 4,500 | 3,500 | 5,086 | (1,000) | |
| | 16,000 | 15,000 | 15,000 | 16,000 | 15,000 | 16,013 | 6,000 | |
| | \$ 507,236 | \$ 588,992 | \$ 620,552 | \$ 624,303 | \$ 631,999 | \$ 516,407 | 7,696 | |

Town of Madawaska

Police Expense - Dept 310

| | Previous Years Approved Budget | | | Current Year Proposed Budget & Current Activity | Previous Year Activity | +/- of Previous Budget |
|--|--------------------------------|------------------------------|------------------------------|---|------------------------------|-------------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | | | |
| | | | | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 |

Town of Madawaska

Fire Dept. Expense - Dept 320

| | Previous Years Approved Budget | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|---|--------------------------------|------------------------------|------------------------------|------------------------------|---|-------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | | |
| 320 - Fire Department | | | | | | | | |
| 05 - Salaries & Wages | 64,600 | 64,600 | 64,600 | 64,600 | 65,770 | 38,662 | 1,170 | |
| 10 - Employee Benefits | | | | | | | | |
| 300 - Employer Social Security | 4,020 | 4,020 | 4,020 | 4,005 | 4,078 | 4,014 | 73 | |
| 400 - Employer Medicare | 940 | 940 | 940 | 937 | 954 | 1,311 | 17 | |
| | 4,960 | 4,960 | 4,960 | 4,942 | 5,031 | 5,325 | 90 | |
| 35 - Operating Expenses | | | | | | | | |
| 200 - Clothing & Safety Equipment | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 1,240 | 0 | |
| 210 - Background Checks | 310 | 310 | 310 | 200 | 200 | 0 | 0 | |
| 225 - Contracted Services - Emerg. Dispatch | 0.00 | 25,000 | 13,000 | 13,000 | 13,000 | 11,445 | 0 | |
| 300 - Dues/Subscription/Memberships | 800 | 800 | 800 | 800 | 800 | 851 | 0 | |
| 350 - Employee Physical | 750 | 750 | 750 | 750 | 750 | 718 | 0 | |
| 500 - Fire Prevention | 750 | 750 | 750 | 750 | 750 | 298 | 0 | |
| 750 - Miscellaneous | 500 | 500 | 500 | 500 | 500 | 0 | 0 | |
| 850 - Professional Fee | 4,500 | 4,000 | 4,000 | 4,000 | 4,000 | 3,924 | 0 | |
| 900 - Travel & Training | 1,000 | 1,000 | 750 | 750 | 750 | 790 | 0 | |
| | 13,110 | 37,610 | 25,360 | 25,250 | 25,250 | 19,265 | 0 | |
| 40 - Supplies | | | | | | | | |
| 100 - Office Supplies | 300 | 300 | 1,000 | 1,000 | 1,000 | 1,025 | 0 | |
| 200 - General Supplies | 2,900 | 1,500 | 1,500 | 1,500 | 1,500 | 1,706 | 0 | |
| | 3,200 | 1,800 | 2,500 | 2,500 | 2,500 | 2,731 | 0 | |
| 50 - Utilities | | | | | | | | |
| 100 - Electricity | 800 | 800 | 800 | 800 | 1,025 | 866 | 225 | |
| 200 - Telephone | 2,500 | 2,500 | 2,500 | 3,200 | 2,300 | 3,050 | (900) | |
| 300 - Heating Fuel | 2,000 | 3,500 | 3,500 | 3,500 | 4,000 | 1,029 | 500 | |
| 400 - Internet | 400 | 400 | 400 | 400 | 400 | 415 | 0 | |
| | 5,700 | 7,200 | 7,200 | 7,900 | 7,725 | 5,360 | (400) | |

Town of Madawaska

Fire Dept. Expense - Dept 320

| | Previous Years Approved Budget | | | | Current Year Proposed Budget & Current Activity | | Previous Year Activity | +/- of Previous Budget |
|--|--------------------------------|------------------------------|------------------------------|------------------------------|---|-------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | | |
| 55 - Minor Equipment | | | | | | | | |
| 100 - Software/Computer | 675 | 675 | 675 | 675 | 4,025 | 675 | 3,350 | 0 |
| 600 - Repair | 5,800 | 5,800 | 5,800 | 5,800 | 5,800 | 6,468 | 0 | 3,350 |
| | 6,475 | 6,475 | 6,475 | 6,475 | 9,825 | 7,143 | | |
| 60 - Vehicle & Equipment | | | | | | | | |
| 450 - Gas/Diesel/Propane | 4,000 | 3,900 | 4,000 | 4,000 | 4,000 | 3,824 | 0 | 0 |
| 500 - Repair/Maint | 8,500 | 8,500 | 9,000 | 9,000 | 9,000 | 5,947 | 0 | 0 |
| | 12,500 | 12,400 | 13,000 | 13,000 | 13,000 | 9,770 | 0 | 0 |
| 70 - Building Repairs & Maintenance | | | | | | | | |
| 300 - Safety Building | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 933 | 0 | 0 |
| 85 - Special Projects/Events | | | | | | | | |
| 100 - Hoses | 0 | 4,300 | 4,300 | 4,300 | 4,300 | 4,381 | 0 | 0 |
| 300 - Ford 550 Engine | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 525 - NFPA Code Book | 0 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| 550 - SCBA Compressor Lease | 0 | 8,684 | 8,684 | 8,400 | 8,400 | 8,315 | 0 | 0 |
| | 0 | 19,384 | 12,984 | 12,700 | 12,700 | 12,696 | 0 | 0 |
| TOTAL | \$ 111,545 | \$ 155,429 | \$ 138,079 | \$ 138,367 | \$ 142,802 | \$ 101,885 | \$ 4,435 | |

EMA - Dept 325

Notes:

Town of Madawaska

Library Expense - Dept 400

| | Previous Years Approved Budget | | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|--------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|--|----------------------------------|---------------------------|------------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | | |
| 400 - Library | | | | | | | | |
| 05 - Salaries & Wages | | | | | | | | |
| 675 - Librarian | 41,524 | 41,530 | 42,361 | 43,208 | 43,208 | 45,210 | 0 | |
| COLA 2% | | 831 | 847 | | 864 | | 864 | |
| 05 - Salaries & Wages | 41,524 | 42,361 | 43,208 | 43,208 | 44,072 | 45,210 | 864 | |
| 10 - Employee Benefits | | | | | | | | |
| 200 - Health Insurance | 14,950 | 16,311 | 16,963 | 18,677 | 18,600 | 17,142 | (77) | |
| 300 - Employer Social Security | 2,574 | 2,626 | 2,679 | 2,679 | 2,732 | 2,729 | 54 | |
| 400 - Employer Medicare | 602 | 614 | 627 | 627 | 639 | 638 | 13 | |
| | 22,113 | 23,788 | 24,590 | 26,346 | 26,511 | 24,912 | 165 | |
| 35 - Operating Expenses | | | | | | | | |
| 630 - Library Operations | 40,751 | 45,315 | 45,444 | 37,816 | 35,862 | 45,444 | (1,954) | |
| | | | | | (2,500) | | | |
| | \$ 104,388 | \$ 111,464 | \$ 113,242 | \$ 107,370 | \$ 103,945 | \$ 115,566 | (3,425) | |

| Library Provided Detail to support Line: 630 - Library Operations | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | Library Provided YTD Expensed as of 06/30/2020 | +/- of Current Budget Spent |
|--|---------------------------------|---------------------------------|------------------------------------|------------------------------------|--|--------------------------------------|
| Library Aide Wages | 16,380 | 17,940 | 17,720 | 14,976 | 17,644 | (2,744) |
| Library Aide FICA | 1,253 | 1,372 | 1,356 | 1,146 | 1,372 | (210) |
| Office Supplies | 700 | 700 | 700 | 700 | 738 | 0 |
| Books & Periodicals | 8,000 | 8,000 | 5,500 | 6,500 | 8,537 | 1,000 |
| Fuel Oil | 4,000 | 4,000 | 3,000 | 3,000 | 4,854 | 0 |
| Accountant | 747 | 747 | 747 | 747 | 747 | 0 |
| Bookkeeper | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 0 |
| Spring Cleaning | 1,000 | 1,000 | - | - | 1,000 | 0 |
| Electricity | 2,000 | 2,000 | 2,000 | 2,000 | 1,734 | 0 |
| Water | 300 | 300 | 300 | 300 | 300 | 0 |
| Telephone | 250 | - | - | - | - | 0 |
| Sanitation | 320 | 320 | 320 | 320 | 320 | 0 |
| Parking Lot Fee | 900 | 500 | - | - | - | 0 |
| Copier Service Contract | 385 | 385 | 385 | 385 | 385 | 0 |
| General Repair & Maint. | 2,000 | 1,000 | 500 | 500 | 984 | 0 |
| Lawn Care/Snow Removal | 700 | 200 | - | - | 500 | 0 |
| Internet | 780 | 1,080 | - | - | 180 | 0 |
| Building/Casualty Insurance | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 0 |
| Training/Travel | 600 | 600 | - | - | - | 0 |
| Sewer | - | 300 | 288 | 288 | 288 | 0 |
| Less Board of Selectmen 9/02/20 Reduction | | | | | | |
| 630 - Library Operations | \$ 45,315 | \$ 45,444 | \$ 37,816 | \$ 35,862 | \$ 44,583 | (1,954) |

Town of Madawaska

Public Works Expense - Dept 500

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|--------------------------------------|------------------------------------|------------------------------------|------------------------------------|--|------------------------------------|---------------------------|------------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | | |
| 500 - Public Works Department | | | | | | | |
| 05 - Salaries & Wages | 389,207 | 413,825 | 416,231 | 416,231 | 432,480 | 389,066 | 16,249 |
| 10 - Employee Benefits | | | | | | | |
| 100 - MSRS | 36,193 | 36,670 | 41,623 | 42,039 | 44,545 | 37,613 | 2,506 |
| 200 - Health Insurance | 121,703 | 130,862 | 149,685 | 127,928 | 132,635 | 121,868 | 4,707 |
| 300 - Employer Social Security | 24,131 | 25,657 | 25,806 | 25,806 | 26,814 | 24,581 | 1,007 |
| 400 - Employer Medicare | 5,644 | 6,000 | 6,035 | 6,035 | 6,271 | 5,749 | 236 |
| | 187,670 | 199,190 | 223,150 | 201,809 | 210,265 | 189,811 | 8,456 |
| 35 - Operating Expenses | | | | | | | |
| 100 - Auction State Surplus | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0 |
| 170 - Books & Periodicals | 400 | 200 | 200 | 200 | 200 | 77 | 0 |
| 200 - Clothing & Safety Equipment | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 2,814 | 0 |
| 220 - Contracted Services | 55,000 | 60,000 | 60,000 | 55,000 | 55,000 | 41,492 | 0 |
| 350 - Employee Physical | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 795 | 0 |
| 550 - Lease Parking Lot | 1,400 | 1,400 | 1,400 | 1,400 | 0 | 1,400 | (1,400) |
| 700 - License/Permit/Certification | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 647 | 0 |
| 780 - Postage | 200 | 100 | 100 | 100 | 100 | 0 | 0 |
| 800 - Printing & Advertising | 500 | 500 | 500 | 500 | 500 | 657 | 0 |
| 900 - Travel & Training | 1,000 | 1,000 | 2,250 | 2,000 | 2,000 | 575 | 0 |
| | 64,700 | 69,400 | 69,650 | 64,400 | 63,000 | 48,455 | (1,400) |
| 40 - Supplies | | | | | | | |
| 100 - Office Supplies | 750 | 750 | 750 | 750 | 750 | 489 | 0 |
| 200 - General Supplies | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 29,997 | 0 |
| 300 - Janitorial Supplies | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 1,770 | 0 |
| 600 - Street Supplies | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 5,782 | 0 |
| | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 38,038 | (1,400) |
| 50 - Utilities | | | | | | | |

Town of Madawaska

Public Works Expense - Dept 500

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|--|--------------------------------|------------------------------|------------------------------|---|------------------------------|-------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | |
| 100 - Electricity | 7,500 | 7,500 | 7,500 | 7,500 | 7,800 | 6,160 | 300 |
| 200 - Telephone / Internet | 2,500 | 2,500 | 3,500 | 3,500 | 2,600 | 3,356 | (900) |
| 270 - Sewer | 0 | 1,040 | 1,040 | 1,340 | 1,340 | 863 | 0 |
| 300 - Heating Fuel | 14,000 | 17,000 | 17,000 | 17,000 | 17,000 | 16,431 | 0 |
| 350 - Water Fees | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,664 | 0 |
| | 25,600 | 29,640 | 30,640 | 30,940 | 30,340 | 28,474 | (2,000) |
| 55 - Minor Equipment | | | | | | | |
| 100 - Software/Computer | 0 | 0 | 0 | 0 | 2,520 | 0 | 2,520 |
| 300 - Minor Equipment | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 0 |
| 600 - Repair | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 564 | 0 |
| | 2,000 | 2,000 | 2,000 | 2,000 | 4,520 | 564 | 2,520 |
| 60 - Vehicle & Equipment | | | | | | | |
| 450 - Gas/Diesel/Propane | 65,000 | 75,000 | 75,000 | 70,000 | 70,000 | 66,904 | 0 |
| 500 - Repair/Maint | 61,500 | 61,500 | 70,000 | 70,000 | 70,000 | 69,579 | 0 |
| | 126,500 | 136,500 | 145,000 | 140,000 | 140,000 | 136,483 | 0 |
| 65 - General Maintenance | | | | | | | |
| 100 - Sand & Gravel | 20,000 | 20,000 | 20,000 | 30,000 | 30,000 | 31,454 | 0 |
| 150 - Chemicals | 87,000 | 90,000 | 100,000 | 100,000 | 100,000 | 106,694 | 0 |
| 200 - Asphalt/Cold Patch | 350,000 | 350,000 | 100,000 | 100,000 | 100,000 | 104,696 | 0 |
| 250 - Signs | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 290 | 0 |
| 300 - Construction Materials | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 3,780 | 0 |
| 350 - Oils & Lubricants | 8,000 | 8,000 | 8,500 | 8,500 | 8,500 | 7,352 | 0 |
| 400 - Tools | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 1,599 | 0 |
| 450 - Guardrails | 500 | 500 | 500 | 500 | 500 | 0 | 0 |
| 500 - Sidewalks | 2,000 | 1,000 | 1,200 | 1,200 | 1,200 | 1,200 | 0 |
| 600 - Road Striping | 7,000 | 7,000 | 7,000 | 5,000 | 5,000 | 1,267 | 0 |
| 625 - Water District Pump House Maint. | 1,500 | 1,500 | 1,500 | 2,000 | 2,000 | 1,733 | 0 |
| | 486,000 | 488,000 | 248,700 | 257,200 | 257,200 | 250,065 | 0 |

Town of Madawaska

Public Works Expense - Dept 500

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|-------------------------------------|------------------------------------|------------------------------------|------------------------------------|--|------------------------------------|----------------------------------|------------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | |
| 70 - Building Repairs & Maintenance | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 6,787 | 0 |
| 100 - PW Garage | | | | | | | |
| | \$ 1,328,627 | \$ 1,385,505 | \$ 1,182,321 | \$ 1,159,530 | \$ 1,184,755 | \$ 1,097,743 | 25,225 |

Town of Madawaska

Parks, Recreation & Maintenance Expense - Dept 600

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|--|--------------------------------|------------------------------|------------------------------|---|------------------------------|-------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | |
| 600 - Parks, Recreation & Maintenance | | | | | | | |
| 05 - Salaries & Wages | 208,573 | 219,452 | 228,972 | 236,026 | 240,747 | 221,758 | 4721 |
| 10 - Employee Benefits | | | | | | | |
| 100 - MSRS | 17,066 | 17,500 | 15,000 | 15,663 | 15,973 | 15,321 | 310 |
| 200 - Health Insurance | 71,500 | 75,000 | 78,500 | 85,563 | 85,563 | 72,641 | 0 |
| 300 - Employer Social Security | 13,924 | 14,000 | 14,400 | 14,634 | 14,926 | 14,001 | 293 |
| 400 - Employer Medicare | 3,256 | 3,300 | 3,395 | 3,422 | 3,491 | 3,274 | 68 |
| | 105,746 | 109,800 | 111,295 | 119,282 | 119,953 | 105,237 | 671 |
| 35 - Operating Expenses | | | | | | | |
| 200 - Clothing & Safety Equip. | 375 | 375 | 375 | 375 | 375 | 0 | 0 |
| 300 - Dues, Subscriptions, Memberships | 300 | 300 | 300 | 300 | 300 | 231 | 0 |
| 800 - Printing & Advertising | 300 | 300 | 300 | 500 | 500 | 143 | 0 |
| 900 - Travel & Training | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 366 | 0 |
| | 2,375 | 2,375 | 2,375 | 2,575 | 2,575 | 740 | 0 |
| 40 - Supplies | | | | | | | |
| 100 - Office Supplies | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 815 | 0 |
| 200 - General Supplies | 500 | 500 | 500 | 1,000 | 1,000 | 722 | 0 |
| 300 - Janitorial Supplies | 2,150 | 2,150 | 2,150 | 2,150 | 2,150 | 2,339 | 0 |
| | 3,950 | 3,950 | 3,950 | 4,450 | 4,450 | 3,876 | 0 |
| 50 - Utilities | | | | | | | |
| 100 - Electricity | 21,350 | 21,450 | 21,450 | 22,950 | 25,000 | 22,858 | 2050 |
| 200 - Telephone | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 1,561 | 0 |
| 250 - Trash | 400 | 400 | 400 | 400 | 400 | 390 | 0 |
| 260 - Septic | 1,000 | 1,200 | 1,200 | 1,200 | 1,200 | 1,125 | 0 |
| 270 - Sewer | | 500 | 500 | 500 | 500 | 469 | 0 |
| 300 - Heating Fuel | 4,000 | 6,800 | 6,800 | 5,000 | 6,500 | 6,959 | 1500 |
| 350 - Water Fees | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 2,040 | 0 |
| 400 - Internet | 2,100 | 2,100 | 3,600 | 3,600 | 3,600 | 3,863 | 0 |
| | 32,750 | 36,350 | 37,850 | 37,550 | 41,100 | 39,266 | 3550 |
| 55 - Minor Equipment | | | | | | | |

Town of Madawaska

Parks, Recreation & Maintenance Expense - Dept 600

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|------------------------------------|--------------------------------|------------------------------|------------------------------|---|------------------------------|-------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | |
| 100 - Software/Computer | | 0 | 0 | 0 | 1,680 | 0 | 1,680 |
| 550 - Rental | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,359 | 0 |
| | 900 | 1,200 | 1,200 | 1,200 | 2,880 | 1,359 | 1,680 |
| 60 - Vehicle & Equipment | | | | | | | |
| 450 - Gas/Diesel/Propane | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 3,929 | 0 |
| 500 - Repair/Maintenance | 4,525 | 4,525 | 4,525 | 4,525 | 4,525 | 5,323 | 0 |
| | 11,525 | 11,525 | 11,525 | 11,525 | 11,525 | 9,252 | 0 |
| 65 - General Maintenance | | | | | | | |
| 800 - Fire Alarm & Sprinkler | 1,650 | 1,650 | 1,650 | 1,650 | 1,650 | 1,245 | 0 |
| 70 - Building Repair & Maintenance | | | | | | | |
| 350 - Parks/Restrooms | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 8,543 | 0 |
| 400 - Multi Purpose Buildings | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 6,539 | 0 |
| | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 15,082 | 0 |
| 75 - Program Expenses | | | | | | | |
| 100 - Athletic Supplies | | | | | | 820 | 0 |
| 200 - Tent Supplies | 1,500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0 |
| 300 - Special Programs | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 1,171 | 0 |
| 400 - American Flags | 750 | 750 | 750 | 750 | 750 | 732 | 0 |
| 500 - Seasonal Decorations | 800 | 800 | 800 | 800 | 2,800 | 1,021 | 2,000 |
| | 6,050 | 5,550 | 5,550 | 5,550 | 7,550 | 4,744 | 2,000 |
| | 386,519 | 404,852 | 417,317 | 432,808 | 445,430 | \$ 402,558 | \$ 12,622 |

Town of Madawaska

Town Wide Insurance Expense - Dept 700

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|--------------------------------|--------------------------------|------------------------------|------------------------------|---|------------------------------|-------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | |
| 700 - Insurance Expense | | | | | | | |
| 15 - Unemployment Compensation | 9,300 | 9,300 | 9,858 | 10,000 | 10,000 | 4,764 | 0 |
| 20 - Workers Compensation | 58,000 | 70,000 | 70,000 | 55,100 | 45,000 | 62,003 | - 10,100 |
| 25 - Other Insurance | | | | | | | |
| 100 Prop & Casualty | 77,510 | 80,000 | 87,300 | 82,800 | 92,367 | 78,698 | 9,567 |
| 200 Bond & Excess | 5,720 | 6,300 | 6,678 | 6,500 | 6,500 | 11,356 | 0 |
| | 83,230 | 86,300 | 93,978 | 89,300 | 98,867 | 90,054 | 9,567 |
| | \$ 150,530 | \$ 165,600 | \$ 173,836 | \$ 154,400 | \$ 153,867 | \$ 156,821 | \$ (533) |

Town of Madawaska

Intergovernmental Expense - Dept 710

| | Previous Years Approved Budget | | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|---------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|---|------------------------------|------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Approved FY 2021-2022 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 6/30/2020 | |
| 710 - Intergovernmental | | | | | | | | |
| 35 - Operating Expenses | | | | | | | | |
| 250 County Tax | 368,772 | 408,287 | 427,312 | 472,703 | 498,643 | | 427,312 | 25,941 |
| 710 - Intergovernmental | | | | | | | | |
| 90 - Intergovernmental | | | | | | | | |
| 100 VRF | 420,000 | 457,938 | 447,000 | 470,000 | 470,000 | 470,000 | 433,990 | 0 |
| 200 Northern AAA Airport | 37,950 | 44,247 | 56,688 | 58,161 | 58,161 | 58,161 | 56,668 | 0 |
| 300 Hydrant Rent | 288,000 | 288,000 | 288,000 | 288,000 | 288,000 | 288,000 | 287,096 | 0 |
| 400 Street Light | 100,000 | 100,000 | 80,000 | 21,000 | 24,000 | 24,000 | 21,678 | 3,000 |
| 500 NMDC | 8,550 | 8,510 | 8,513 | 8,517 | 8,687 | 8,687 | 8,513 | 170 |
| 600 MMA | 7,500 | 7,500 | 4,336 | 4,303 | 4,303 | 4,303 | 4,303 | 0 |
| 700 Chamber | 10,000 | 10,000 | 10,765 | 15,000 | 10,765 | 10,765 | 10,765 | (4,235) |
| 702 Sesquicentennial 2019 | 5,000 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 705 Sidewalk Match | 0 | 0 | 17,500 | 0 | 0 | 0 | 17,500 | 0 |
| 704 Broadband Coalition | 10,000 | 5,000 | 5,000 | 0 | 0 | 0 | 0 | 0 |
| 800 Acadian Fest | 12,500 | 12,500 | 13,200 | 0 | 13,200 | 13,200 | 13,200 | 13,200 |
| 900 Four Seasons | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 0 |
| 950 Farmers Mkt | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| | 905,500 | 974,695 | 937,002 | 870,981 | 883,116 | 883,116 | 859,713 | 12,135 |
| | \$ 1,274,272 | \$ 1,382,982 | \$ 1,364,314 | \$ 1,343,683 | \$ 1,381,759 | \$ 1,381,759 | \$ 1,287,025 | 38,076 |

Town of Madawaska

Social Service Expense - Dept 720

| | Previous Years Approved Budget | | | | Proposed Budget & Current Year Activity | | Previous Year Activity | +/- of Previous Budget |
|---|--------------------------------|------------------------------|------------------------------|------------------------------|---|-------------------------------|------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expended as of 06/30/2020 | | |
| 720 - Social Service | | | | | | | | |
| 93 - Social Service | | | | | | | | |
| 100 - American Legion Decorations | 700 | 700 | 700 | | 700 | 700 | | 0 |
| 150 - Maine Acadian Heritage Trail | - | 200 | 200 | | 200 | 200 | | 0 |
| 200 - St John Valley Assoc. | 3,000 | 3,000 | 3,000 | | 3,000 | 3,000 | | 0 |
| 250 - Aroostook Agency on Aging | 5,100 | 5,076 | 2,300 | | 2,300 | 2,300 | | 0 |
| 300 - American Red Cross | 300 | 300 | 300 | | 300 | 300 | | 0 |
| 350 - Aroostook County Action Prog | 825 | 807 | 807 | | 807 | 807 | | 0 |
| 400 - Homeless Services of Aroostook | 1,050 | 1,050 | 1,050 | | 1,050 | 1,050 | | 0 |
| 450 - Northern Maine Vets Cemetery | 100 | 100 | 100 | | 100 | 100 | | 0 |
| 550 - Arstk Council for Hlthy Family | 200 | 200 | - | | - | - | | 0 |
| 600 - Community Health & Counseling | 160 | 150 | 100 | | 100 | 100 | | 0 |
| 650 - Life Flight | 1,000 | 1,000 | 1,000 | | 1,008 | 1,008 | | 0 |
| 651 - United Way | 100 | 100 | 100 | | 100 | 100 | | 0 |
| 652 - L'association Francaise | 100 | - | - | | - | - | | 0 |
| 653 - MHS Community Garden Project | 100 | - | - | | - | - | | 0 |
| 654 - Paws Animal Welfare | 100 | 100 | 200 | | 200 | 200 | | 0 |
| 655 - Health Equity Alliance | 250 | 250 | 250 | | 500 | 250 | | 0 |
| 656 - Habitat for Humanity | - | - | 100 | | - | 100 | | 0 |
| 000 - Madawaska Historical Society | - | - | - | | 11,000 | 9,000 | | (2,000) |
| 000 - Maine Public Radio/TV | - | - | - | | 100 | 100 | | 0 |
| 000 - Long Lake Water Quality Association | - | - | - | | - | - | | 0 |
| | \$ 13,085 | \$ 13,033 | \$ 10,207 | \$ 21,465 | \$ 19,465 | \$ 10,207 | | (2,000) |

Town of Madawaska

Municipal Debt Expense - Dept 730

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | |
|---|------------------------------------|------------------------------------|------------------------------------|---|------------------------------------|----------------------------------|---------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | +/- previous budget |
| 730 - Municipal Debt | | | | | | | |
| 97 - Debt Service | | | | | | | |
| 300 - PW Truck Lease | 32,770 | 32,770 | 0 | 0 | 0 | 0 | 0 |
| 301 - PW 2020 Single Axel Truck/Box Lease | 0 | 0 | 62,000 | 53,539 | 53,539 | 53,539 | 0 |
| 400 - Paving CSO | 117,200 | 117,200 | 117,200 | 117,176 | 117,176 | 117,176 | 0 |
| 410 - Downtown Loan | 0 | 47,000 | 196,500 | 241,111 | 241,111 | 244,478 | 0 |
| 500 - Skid Steer Lease | 15,120 | 15,120 | 15,100 | 0 | 0 | 15,090 | 0 |
| 501 - Payloader Lease | 0 | 36,500 | 36,500 | 36,082 | 36,082 | 36,082 | 0 |
| 502 - PW Pickup Truck Lease | 0 | 0 | 7,173 | 7,173 | 7,173 | 7,173 | 0 |
| 502 - PW White Dump Body Truck Lease | 0 | 0 | 0 | 10,610 | 10,610 | 0 | 0 |
| 000 - Street Light Project Lease | 0 | 0 | 0 | 30,513 | 30,513 | 0 | 0 |
| | \$ 165,090 | \$ 248,590 | \$ 434,473 | \$ 496,204 | \$ 496,204 | \$ 473,538 | 0 |

Town of Madawaska

Capital Purchases & Reserves

| | Approved FY 2019-2020 | Approved FY 2020-2021 | Proposed FY 2021-2022 | +/- Previous Budget |
|--|--------------------------|--------------------------|--------------------------|------------------------|
| 600 - Parks, Recreation & Maintenance | | | | |
| 000 - John Deer 1575 Terrian Cut Tractor/front mower/broom/snow blower | | | 42,500.00 | |
| 500 - Public Works Department G: 40-37330-01 | | | | |
| 000 - 85 16th Ave Culvert Project | 22,850 | 25,000 | 25,000 | 0 |
| 000 - Golf Course Rd. Culvert Project | 0 | 0 | 0 | 0 |
| 000 - 2019 Single Axel Truck Plow, Box, Sander, Wing Set Up (lease) | 0 | 0 | 0 | 0 |
| 000 - Modine to Heat the School Side of the Garage | 0 | 0 | 0 | 0 |
| 000 - Sander for Sidewalks (attachment to Bobcat) | 0 | 0 | 0 | 0 |
| 000 - Trailer to Haul Tools Around 15' Trailer | 0 | 0 | 0 | 0 |
| 000 - Grader Rebuild via CAT | | 200,000 | 0 | (200,000) |
| Total Public Works Department | 22,850 | 225,000 | 67,500 | (157,500) |
| 320 - Fire Department G: 40-37330-07 | | | | |
| 000 - Fire Truck Reserve | 0 | 25,000 | 25,000 | 0 |
| 000 - Capital Repairs to fire trucks - waiting on information | 54,656 | 40,000 | 40,000 | 0 |
| 000 - SCBA Tanks (8) | 0 | 0 | 0 | 0 |
| 000 - Generator Transfer Switch Reserve Account | 0 | 44,300 | 0 | (44,300) |
| Total Fire Department | 54,656 | 109,300 | 65,000 | (44,300) |
| GRAND TOTAL CAPITAL REQUESTS | \$ 77,506 | \$ 334,300 | \$ 65,000 | (269,300) |
| 40-37330-36 Recreation Facility Reserve - Tennis Courts (Lake) | | | | |
| 17-Deferred Vacation Reserve | 5,000 | 5,000 | 5,000 | 0 |
| 35-Road Project Reserve | 35,000 | 0 | 0 | 0 |
| 33-MDOT 2021 Sidewalk Project Match | 264,500 | 264,500 | 364,500 | 100,000 |
| 37-Safety Complex Roof Replacement Project | 17,500 | 43,750 | 48,000 | 4,250 |
| GRAND TOTAL RESERVE REQUESTS | 0 | 50,000 | 55,000 | 5,000 |
| | 322,000 | 363,250 | 472,500 | 109,250 |
| | \$ 399,506 | \$ 697,550 | \$ 605,000 | (92,550) |

Reserve Account Balances: As of 3-17-2021.

| | |
|------------------------------------|-----------------------|
| Ambulance Equipment Reserve | \$567,939.37 |
| Computer Reserve | \$1,516.65 |
| Fire Dept Reserve | \$54,928.72 |
| Fire Truck Reserve | \$25,000.00 |
| Emergency Generator Reserve | \$44,300.00 |
| Police Car Reserve | \$44,971.13 |
| Public Works Equipment Reserve | \$61,309.78 |
| Tent Supply Reserve | \$11,037.44 |
| Capital Purchases Reserve | \$88,898.19 |
| Sidewalk Match Reserve | \$61,263.13 |
| Road Project Reserve | \$100,476.91 |
| Recreation Dept Reserve | \$10,000.00 |
| Safety Complex Roof Repair Reserve | \$50,000.00 |
| Grader Rebuild Reserve | \$200,000.00 |
| | \$1,321,641.27 |

Town of Madawaska

Pollution Control Expense - Dept 960

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity |
|--------------------------------|------------------------------------|------------------------------------|------------------------------------|---|------------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | |
| 960 - Pollution Control | | | | | | |
| 05 - Salaries & Wages | 147,783 | 160,446 | 171,349 | 168,428 | 171,797 | 165,397 3,369 |
| 10 - Employee Benefits | | | | | | |
| 100 - MSRS | 14,187 | 15,245 | 16,235 | 16,183 | 16,503 | 16,406 320 |
| 200 - Health Insurance | 40,713 | 42,951 | 46,228 | 57,458 | 57,458 | 45,714 0 |
| 300 - Employer Social Security | 9,163 | 9,948 | 10,624 | 10,443 | 10,651 | 10,273 209 |
| 400 - Employer Medicare | 2,143 | 2,326 | 2,485 | 2,442 | 2,491 | 2,403 49 |
| | 66,206 | 70,470 | 75,571 | 86,526 | 87,104 | 75,796 578 |
| 15 - Unemployment Compensation | | | | | | |
| 900 PC | 700 | 750 | 795 | 840 | 840 | 384 0 |
| 20 - Workers Compensation | | | | | | |
| 900 PC | 3,000 | 5,525 | 5,857 | 6,189 | 6,189 | 4,787 0 |
| 25 - Other Insurance | | | | | | |
| 500 Pollution Control Dept | 6,500 | 6,750 | 7,155 | 7,560 | 7,560 | 7,155 0 |
| 35 - Operating Expenses | | | | | | |
| 030 Admin/Bill | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 | 42,500 0 |
| 150 Audit | 500 | 500 | 500 | 500 | 500 | 500 0 |
| 200 Clothing/Saf | 2,000 | 2,000 | 2,100 | 2,200 | 2,200 | 1,062 0 |
| 300 Dues/Subs/Me | 1,400 | 1,650 | 2,200 | 2,400 | 2,400 | 1,415 0 |
| 750 Misc | 500 | 500 | 500 | 500 | 500 | 68 0 |
| 780 Postage | 4,000 | 4,000 | 4,000 | 4,100 | 4,100 | 3,232 0 |
| 800 Printing/Adv | 500 | 750 | 1,500 | 1,650 | 1,650 | 1,260 0 |
| 850 Prof Fee | 10,000 | 10,000 | 10,000 | 11,000 | 11,000 | 9,099 0 |
| 900 Travel/Train | 1,500 | 1,750 | 2,500 | 2,700 | 2,700 | 1,745 0 |
| | 62,900 | 63,650 | 65,800 | 67,550 | 67,550 | 60,382 0 |

Pollution Control Expense - Dept 960

[illegible]

Town of Madawaska

Pollution Control Expense - Dept 960

| | Previous Years Approved Budget | | | Proposed Budget & Current Year Activity | | Previous Year Activity | |
|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|------------------------------------|----------------------------------|------------------------|
| | Approved FY 2017-2018 Budget | Approved FY 2018-2019 Budget | Approved FY 2019-2020 Budget | Approved FY 2020-2021 Budget | Proposed FY 2021-2022 Budget | YTD Expensed as of 06/30/2020 | +/- previous budget |
| 80 - Assessing | | | | | | | |
| 100 - Abateements | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 1,907 | 0 |
| 600 - Lien Cost & Filing Fee | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 | 4,389 | 0 |
| | 8,100 | 8,100 | 8,100 | 8,100 | 8,100 | 6,296 | 0 |
| 97 - Debt Service | | | | | | | |
| 200 - Sewer Debt | 297,800 | 297,800 | 297,800 | 365,994 | 395,241 | 106,165 | 28,247 |
| 99 - Transfer Out To PC Reserve | | | | | | | |
| 100 - Transfer Out | - | - | - | - | - | - | 0 |
| | 821,589 | 821,291 | 843,027 | 939,487 | 978,180 | 624,029 | 38,694 |

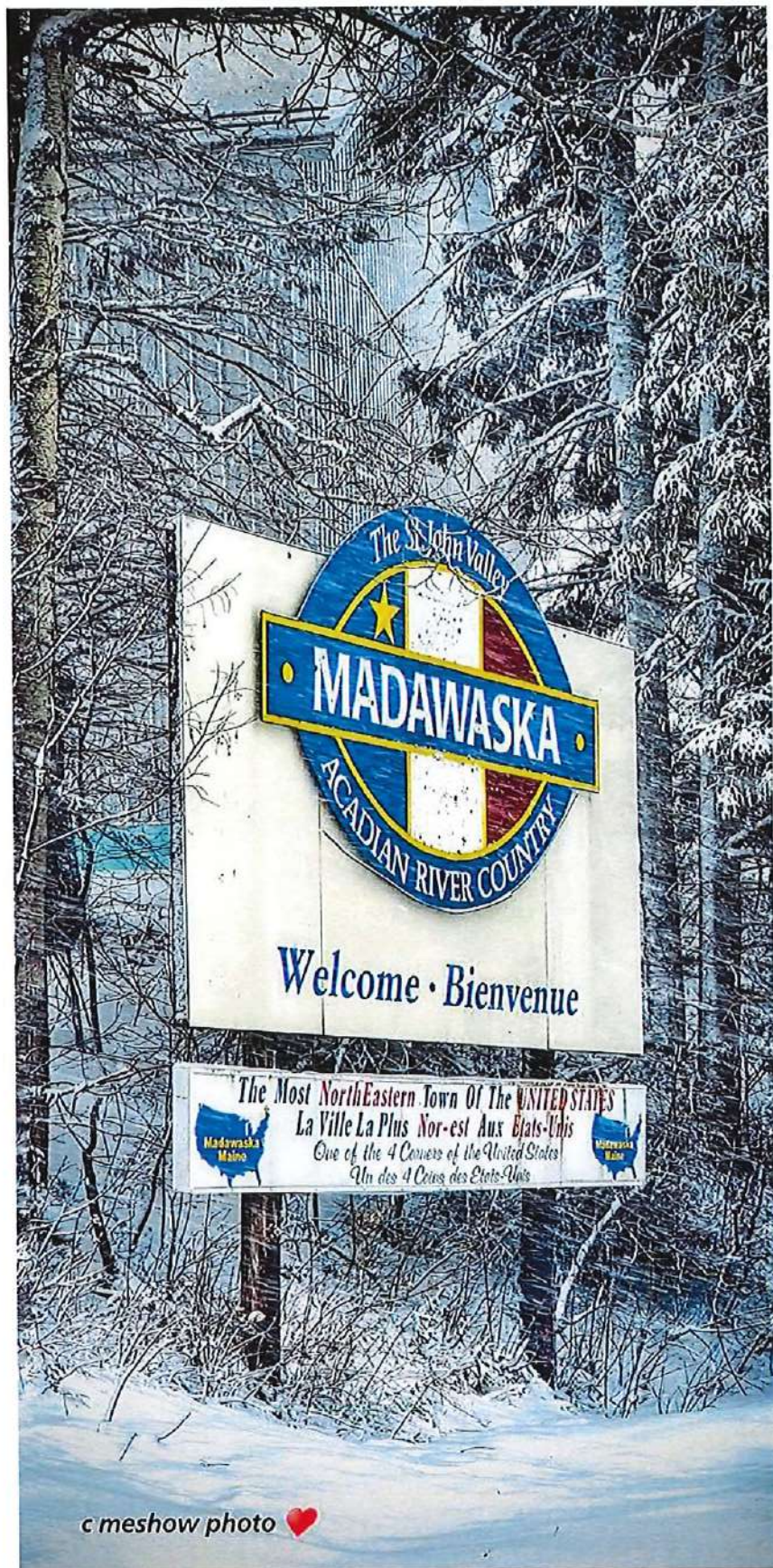
Annual Town Meeting Warrant

June 15, 2021

6:00 PM

Madawaska High School Cafeteria





**TOWN OF MADAWASKA
2021 ANNUAL TOWN MEETING WARRANT
AND NOTICE OF ELECTION**

**AROOSTOOK, SS
STATE OF MAINE**

TO: Ross Dubois, a constable in the Town of Madawaska, County and State aforementioned.

GREETINGS: In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of the Town of Madawaska, in said County, qualified by law to vote in Town affairs to meet at the Multi-Purpose Building in said Town on Tuesday, the 8th day of June A.D., 2021 @ 7:45 am, then and there to act on Articles 1 & 2. The polls for voting on Article 2 will be open at 8:00 am following the completion of Article 1 and will close at 8:00 pm. And to warn said voters to meet at the Madawaska High School Cafeteria in said town on Tuesday, the 15th of June A.D., 2021 @ 6:00 pm, then and there to act on the remaining articles being set out to wit.

Article 1 To choose a moderator to preside at said meeting.

Article 2 To elect all necessary officers as are required to be elected by secret ballot.
(Title 30-A M.R.S.A. § 2528)

Article 3 To elect in open meeting those officials not required to be elected by secret ballot.

Finance Committee- to choose two (2) members of the Finance Committee for a term of three years (Previously held Ken Gendreau and Gary Dufour).

Library Board of Trustees – to choose one (1) member of the Madawaska Library Board of Trustees for a term of three (3) years (previously held by Kim Deschenes).

Article 4 To see if the Town will vote to appropriate \$364,500.00 to a Road Projects Reserve Account.
Current Balance: \$91,241.66

**RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN**

Article 5 To see if the Town will vote to appropriate \$5,000.00 to the Recreation Facilities Reserve Account. Current Balance: \$10,000.00

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 6 To see if the Town will vote to appropriate \$25,000.00 to the Public Works Equipment Reserve Account. Current Balance: \$61,309.73

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 7 To see if the Town will vote to appropriate \$25,000.00 to the Fire Truck Reserve Account. Current Balance: \$25,000.00

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 8 To see if the Town will vote to appropriate \$40,000.00 to the Fire Department Capital Repairs Reserve Account. Current Balance: \$52,706.72

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 9 To see if the Town will vote to appropriate \$48,000.00 to the MDOT 2021 Sidewalk Project Match Reserve Account. Current Balance: \$61,263.13

EXPLANATION: The 2022 Town/MDOT Sidewalk Project is Approved Listed in the MDOT 3-Year Workplan. The Project is an 80% MDOT /20% Town Cost Share, the Town's Share Estimated to be \$135,000.

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 10 To see if the Town will vote to appropriate \$55,000.00 to the Safety Complex Roof Replacement Project Reserve Account. Current Balance: \$50,000.00

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 11 To see if the Town will vote to appropriate \$42,500.00 to the Recreation Department
Tractor Replacement Project Reserve Account. **New Account.**

RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN

Article 12 To see if the Town will vote to appropriate the following general fund estimated
revenue sources to be used toward the FY 2021-2022 budget appropriations thereby
decreasing the amount required to be raised in property taxes.

| | | | |
|---------------------------------------|----|------------|-------------|
| Veteran's Exemption | \$ | 6,000.00 | |
| Interest & Penalties | \$ | 21,500.00 | |
| Tree Growth Exemption | \$ | 6,500.00 | |
| Municipal Revenue Sharing | \$ | 627,834.00 | |
| PILOT La Maison Acadian | \$ | 20,000.00 | |
| Vehicle Excise Taxes | \$ | 700,000.00 | |
| Boats Excise Taxes | \$ | 2,000.00 | |
| Motor Vehicle Fee | \$ | 12,000.00 | |
| VRF Administration | \$ | 21,930.00 | |
| Pollution Control Administration | \$ | 42,500.00 | |
| General Assistance Reimbursement | \$ | 5,000.00 | |
| Building Permits | \$ | 2,000.00 | |
| Plumbing Permits | \$ | 1,000.00 | |
| CEO Contracted Services | \$ | 0.00 | |
| Ambulance Billing Fees | \$ | 375,000.00 | |
| Ambulance Contract – Frenchville | \$ | 13,000.00 | YEAR 2 OF 3 |
| Ambulance Contract – St. Agatha | \$ | 9,400.00 | YEAR 2 OF 3 |
| Ambulance Contract – Grand Isle | \$ | 8,067.00 | YEAR 2 OF 3 |
| Contracted Fire Protection | \$ | 1,000.00 | |
| Fuel Tax Refund | \$ | 5,000.00 | |
| Local Roads Assistance Program (LRAP) | \$ | 82,000.00 | |
| Tent Rentals | \$ | 2,500.00 | |
| Multi-Purpose Building Rental | \$ | 2,000.00 | |
| Insurance premium Refund | \$ | 5,000.00 | |

RECOMMENDED BY FINANCE COMMITTEE **\$1,971,231.00**
RECOMMENDED BY BOARD OF SELECTMEN **\$1,971,231.00**

Article 13 To see if the Town will vote to re-appropriate the following Reserve Accounts to be
used as revenue sources to be used toward the FY 2021-2022 budget appropriations
thereby decreasing the amount required to be raised in property taxes.

Ambulance Equipment Reserve Account: \$ 250,000.00

TOTAL TRANSFER FROM RESERVES \$ 250,000.00

RECOMMENDED BY THE FINANCE COMMITTEE \$ 250,000.00
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 250,000.00

Article 14 To see what sum of money if any the Town will vote to raise and appropriate for the
GENERAL GOVERNMENT DEPARTMENT
(Gov. Body, Town Admin, General Assist, Municipal Bldg., Elections)

RECOMMENDED BY THE FINANCE COMMITTEE \$ 657,064.00
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 657,064.00

Article 15 To see what sum of money if any the Town will vote to raise and appropriate for the
DEVELOPMENT, CODES & ASSESSING DEPARTMENT

RECOMMENDED BY THE FINANCE COMMITTEE \$ 197,521.00
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 197,521.00

Article 16 To see what sum of money if any the Town will vote to raise and appropriate for
PUBLIC SAFETY
(Ambulance Dept, Police Dept, Fire Dept, EMA Dept)

RECOMMENDED BY THE FINANCE COMMITTEE \$ 1,487,072.00
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 1,487,072.00

Article 17 To see what sum of money if any the Town will vote to raise and appropriate for the
MADAWASKA PUBLIC LIBRARY

NOT RECOMMENDED BY THE FINANCE COMMITTEE
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 103,945.00

Article 18 To see what sum of money if any the Town will vote to raise and appropriate for the
PUBLIC WORKS DEPARTMENT

RECOMMENDED BY THE FINANCE COMMITTEE \$ 1,184,755.00
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 1,184,755.00

Article 19 To see what sum of money if any the Town will vote to raise and appropriate for the
PARKS, RECREATION, MAINTENANCE & SAFETY COMPLEX DEPARTMENT

RECOMMENDED BY THE FINANCE COMMITTEE \$ 489,199.00
RECOMMENDED BY THE BOARD OF SELECTMEN \$ 489,199.00

Article 20 To see what sum of money if any the Town will vote to raise and appropriate for
TOWN WIDE INSURANCES

| | | |
|--|-----------|-------------------|
| RECOMMENDED BY THE FINANCE COMMITTEE | \$ | 153,867.00 |
| RECOMMENDED BY THE BOARD OF SELECTMEN | \$ | 153,867.00 |

Article 21 To see what sum of money if any the Town will vote to raise and appropriate for the
INTERGOVERNMENTAL DEPARTMENT

| | | |
|--|-----------|-------------------|
| RECOMMENDED BY THE FINANCE COMMITTEE | \$ | 883,116.00 |
| RECOMMENDED BY THE BOARD OF SELECTMEN | \$ | 883,116.00 |

Article 22 To see what sum of money if any the Town will vote to raise and appropriate for
SOCIAL SERVICES

| | | |
|--|-----------|------------------|
| RECOMMENDED BY THE FINANCE COMMITTEE | \$ | 19,465.00 |
| RECOMMENDED BY THE BOARD OF SELECTMEN | \$ | 19,465.00 |

Article 23 To see what sum of money if any the Town will vote to raise and appropriate for
DEBT SERVICE

| | | |
|--|-----------|-------------------|
| RECOMMENDED BY THE FINANCE COMMITTEE | \$ | 496,204.00 |
| RECOMMENDED BY THE BOARD OF SELECTMEN | \$ | 496,204.00 |

Article 24 To see if the Town will vote to ratify the Pollution Control (Sewer) Operation and Maintenance (O & M) and Debt Service Budget in the amount of **\$978,180.00** and further authorize the Board of Selectmen to determine the due date for sewer bill payments and to set the rate of interest at 6% per annum on the unpaid balance of sewer bills.

| | | |
|--|-----------|-------------------|
| RECOMMENDED BY THE FINANCE COMMITTEE | \$ | 978,180.00 |
| RECOMMENDED BY THE BOARD OF SELECTMEN | \$ | 978,180.00 |

Article 25 To see if the Town will vote to ratify funds collected from memberships, donations and other non-property tax revenue to fund and operate the **Community Gym**.

RECOMMENDED BY BOARD OF SELECTMEN

Article 26 To see if the Town will vote to authorize the Board of Selectmen, at their discretion, to accept gift donations of money or other valuables, including real property or land, from individuals, other governmental bodies, or other organizations, provided the gifts do not obligate the Town in any way, and that such donations do not exceed a maximum gift amount of \$100,000 during any fiscal year.

RECOMMENDED BY BOARD OF SELECTMEN

Article 27

To see if the Town will authorize the Treasurer, under the direction of the Board of Selectmen, to sell and/or dispose of any property acquired through the tax lien mortgage foreclosure process, after first offering the property to the previous owners for payment of all back taxes, fees and interest, on such terms as they deem advisable and in the best interest of the Town and to sign and execute municipal quit claim deeds on such property. Except that if the Board of Selectmen sells property tax-acquired from certain qualifying senior, low income taxpayers they shall use the sale process required by Title 36 M.R.S. § 943-C if they sell such property to anyone other than the former owner(s).

RECOMMENDED BY BOARD OF SELECTMEN

Article 28

To see if the Town will authorize the Treasurer, under the direction of the Board of Selectmen, to sell and/or dispose of any property acquired by SEWER LIEN, after first offering the property to the previous owners for payment of all back fees, and interest, on such terms as they deem advisable and in the best interest of the Town and to sign and execute municipal quit claim deeds on such property.

RECOMMENDED BY BOARD OF SELECTMEN

Article 29

To see if the Town will vote to authorize the Board of Selectmen to set the date that real and personal property taxes for the fiscal year of July 1, 2021 to June 30, 2022 will be due and payable by (March 15, 2022) and to fix the rate of interest at 6% per annum to be charged on the unpaid amounts beginning March 16, 2022.

RECOMMENDED BY THE BOARD OF SELECTMEN

Article 30

To see if the Town will vote to authorize the Board of Selectmen to set the date that sewer-user bills for the fiscal year of July 1, 2021 to June 30, 2022 will be due and payable by (March 15, 2022) and to fix the rate of interest at 6% per annum to be charged on the unpaid amounts beginning March 16, 2022.

RECOMMENDED BY BOARD OF SELECTMEN

Article 31

To see if the Town will vote to authorize the Board of Selectmen to sell, or otherwise dispose of, surplus owned town personal property on such terms and conditions as they deem advisable.

RECOMMENDED BY THE BOARD OF SELECTMEN

Article 32 To see if the Town will vote to authorize the Treasurer, with the advice and consent of the Board of Selectmen, to transfer funds received from the State of Maine for the 2021-2022 snowmobile registration funds to the Madawaska Snowmobile Club for the purpose of maintaining their snowmobile trails.

RECOMMENDED BY BOARD OF SELECTMEN

Article 33 To see if the Town will vote to authorize the Town Manager with the advice and consent of the Board of Selectmen to apply for snowmobile trail grants from the State of Maine on behalf of the Madawaska Snowmobile Club to maintain trails, and to transfer such funds to the Madawaska Snowmobile Club.

RECOMMENDED BY BOARD OF SELECTMEN

Article 34 To see if the Town will vote to authorize the Town Manager, with the advice and consent of the Board of Selectmen to apply for ATV trail grants from the State of Maine on behalf of the Madawaska ATV Club to maintain trails, and transfer such funds to the Madawaska ATV Club.

RECOMMENDED BY BOARD OF SELECTMEN

Article 35 To see if the Town will vote to credit the Police Department receipts to include all fees and fines, parking violations, 25% of campsite rental fees, sex offender fees, dog violation fees, court officer/witness for service fees reimbursed by the State, and all funds received from the Department of Justice and other State and Governmental agencies as restitution, to the Police Car Reserve Fund , and to further authorize the Board of Selectmen to draw from the Police Car Reserve Fund as may be deemed necessary to purchase a police vehicle and/or police equipment.

RECOMMENDED BY BOARD OF SELECTMEN

Article 36 To see if the Town will vote to authorize the Board of Selectmen, on behalf of the town, to apply for Federal, State and private foundation grant funds for various projects to benefit the Town, such as for housing, roads, or general economic and Community development purposes; and to further authorize the Selectmen to accept and expend such grant funds for their intended purpose only, provided that the grants do not oblige the Town to provide matching funds or other contributions that have not been previously approved by the voters.

RECOMMENDED BY BOARD OF SELECTMEN

Article 37 Shall the Town of Madawaska vote to approve 2021-2022 Community Development Block applications for the following:

- Micro-Enterprise Program
- Housing Assistance Program
- Downtown Revitalization Program
- Business Assistance Program
- Economic Development Fund Loan Program
- Public Infrastructure Program
- Maine Department of Conservation Recreational Trails Programs
- Maine DOT Safe Routes to School Program
- Maine DOT Quality Community Program
- STK Foundation Grant
- USDA Rural Development Programs
- Maine COPS Hiring Program
- Federal Emergency Management Grants
- FEMA Assistance to Firefighters Grants
- Grants.Gov-EMS Programs
- Maine Community Foundation
- Economic Development Administration
- Northern Borders Regional Commission
- DECD- Business Friendly

and to submit same to the Department of Economic and Community Development, and/or USDA Rural Development; and/or Maine DOT; and/or Maine DOC; and/or Maine Community Foundation; and/or STK Foundation and if said program is approved, to authorize the municipal officers to accept said grant funds, to make such assurances, assume such responsibilities, and exercise such authority as are necessary and reasonable to implement such programs; and, fund our local matching share through un-appropriated reserves and/or in-kind services.

RECOMMENDED BY BOARD OF SELECTMEN

Article 38 Shall the Town of Madawaska vote to approve a Community Development Block Grant project development application(s) for the following program(s) and dollar amounts:

Program: Downtown Revitalization Amount: \$300,000

and to submit same to the Department of Economic and Community Development and if said program is approved, to authorize the municipal officers to accept said grant funds, to make such assurances, assume such responsibilities, and exercise such authority as are necessary and reasonable to implement such programs. Furthermore, the Town of Madawaska is cognizant of the requirement that should the intended National Objective of the CDBG program not be met all CDBG funds must be repaid to the State of Maine CDBG program.

Article 39 To see if the Town will vote to authorize the Treasurer, under the direction of the Board of Selectmen to sell a piece of property located in Madawaska, Maine found on Tax Map 10, a section of the Undeveloped Cannan Street roughly 50 feet wide commencing at the easterly side abutting 25th Avenue and running in a westerly direction roughly 241 feet to the abutting the Undeveloped Reed Avenue. Terms of the sale shall be for up to \$1,446.00, with closing, survey and legal costs to be paid by the buyer.

Proceeds from the Sale of the property as described in this article will be set aside in the Town of Madawaska's Undesignated Fund.

RECOMMENDED BY BOARD OF SELECTMEN

Article 40 To see if the Town will vote to authorize the transfer of \$300,000 from the Town's Undesignated Fund (June 20, 2020 balance: \$1,838,454.00) into a Credit Reserve Account to provide for reserve funds which may be applied in periods of financial emergency to assist in continuing normal municipal operations without increasing the tax rate. Such account established in accordance of M.R.S.A 30-A § 5018 (3).

EXPLANATION: Title 30-A § 5018 (3) authorizes the establishment of such accounts by the Town's legislative body; limits the annual appropriation to such accounts to 5% of the current tax commitment (2021 Town limit: \$359,373); and requires a determination by the legislative body that a financial emergency exists.

RECOMMENDED BY BOARD OF SELECTMEN

Article 41 (Written ballot required by statute). To see if the Town will vote to increase the property tax levy limit for the Town of Madawaska by State of Maine Law in the event that the municipal budget under the foregoing articles will result in a tax commitment that is greater than the property tax levy limit.

*****Action on this Article necessary only if the tax commitment is**

is greater than the property tax levy limit.***

Article 42 To see if the voters of the Town will grant a Water Pipeline Utility Easement to the Madawaska Water District on an undeveloped town road located at the end of Riverview Street on Tax Map 5, recorded in book 428 and page 218 at the Northern Aroostook Registry of Deeds.

Article 43 To see if the Town will vote to approve the "Town of Madawaska Maine 2nd Amendment Resolution". *Resolution attached to the warrant.*

ORDINANCE AMENDMENTS

COPIES OF THE ORDINANCE / AMENDMENTS ARE AVAILABLE WITH THE

TOWN CLERK AT THE MADAWASKA TOWN OFFICE

Article 43 Shall the Town of Madawaska vote to amend the Shoreland Zoning Ordinance?

Recommended by the Planning Board and Board of Selectmen

Article 44 Shall the Town of Madawaska vote to amend the Land Use Code Section IV Administration (G) *Permits*

Recommended by the Planning Board and Board of Selectmen

Article 45 Shall the Town of Madawaska vote to Amend the Land Use Code Section III Definitions; *Structure?*

Recommended by the Planning Board and Board of Selectmen

TOWN OF Madawaska, Maine RESOLUTION

WHEREAS; The Second Amendment of the United State Constitution reads: "A well regulated Militia, being necessary to the security of a free State, the right of the people to keep and bear Arms, shall not be infringed."; and

WHEREAS; The Constitution of the State of Maine, Arranged by the Chief Justice of the Maine Supreme Judicial Court and approved by the Maine State Legislature, Resolve 2013, chapter 75, pursuant to the Constitution of Maine, Article X, Section 6; and

WHEREAS; The Constitution of the State of Maine, Article I, Section 16 states, "Every citizen has a right to keep and bear arms and this right shall never be questioned."; and

WHEREAS; The Town of Madawaska Maine's Citizens wish to express its deep commitment to the rights of its citizens; and

WHEREAS; The Town of Madawaska Maine's Citizens wish to further express opposition to any law that would unconstitutionally restrict the rights of our citizens to peacefully keep and bear arms; and


WHEREAS; The Town of Madawaska Maine's Citizen Board of Selectmen wishes to express its intent to stand as a sanctuary for the right to keep and bear arms within the limits of the Constitutions of the United States and the State of Maine;

NOW, THEREFORE, We, the Citizens of the Town of Madawaska Maine, do hereby resolve and declare its intent to oppose unconstitutional restrictions on the right to keep and bear arms for its citizens.

Approved by the Citizens of Madawaska at the June 15, 2021 Annual Town Meeting

Dated and signed at Madawaska, Maine this 26th Day of May, 2021

A TRUE AND ATTESTED COPY:


Nathalie Morneault
Nathalie Morneault, Town Clerk
Town of Madawaska

Madawaska Board of Selectmen

Douglas Cyr
Douglas Cyr, Chairman

Laurie Gagnon, Vice Chairman

Manon Raymond
Manon Bilodeau Raymond, Selectmen

Jason Boucher
Jason Boucher, Selectmen

Daniel Daigle, Selectmen

OFFICERS RETURN

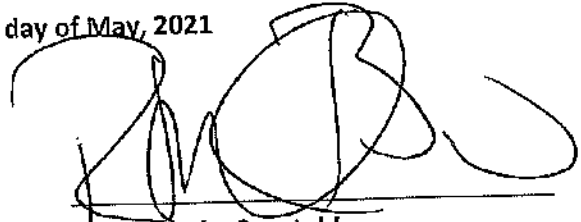
Aroostook, ss

State of Maine

I certify that I have notified the voters of Madawaska of the time and place of the ANNUAL TOWN MEETING by posting a true and attested copy of the within warrant at the Town Clerk's office, Twin Rivers Paper Time Office, the Madawaska Town Office, and the St. David Post Office.

A photocopy of the within warrant will be posted at a variety of other locations throughout the community for the convenience of the public.

Dated at Madawaska this 26th day of May, 2021



Ross Dubois, Constable