### Village of Lake Isabella

1010 Clubhouse Drive Lake Isabella, MI, 48893

### Resolution 2011-18 2011-2012 BUDGET & GENERAL APPROPRIATION ACT 2010-2011 BUDGET FINAL AMENDMENTS

WHEREAS,	a proposed 2011-2012 Village Budget was presented to the Lake Isabella Village Council, at its June 14, 2011 meeting; and,
WHEREAS,	the Finance Committee of the Village Council has reviewed the proposed budget, and has recommended approval of such to the Village Council; and,

WHEREAS, the 2011-2012 Village Budget includes the General Fund Operating Budget, Major Street Fund Operating Budget, Local Street Fund Operating Budget, Debt Service Schedule, Capital Improvement Plan, and Fund Balance History; and,

WHEREAS, a copy of the budget and all supporting documents are attached; and,

whereas, the Village Council held a public hearing at its June 14, 2011 meeting which the property tax millage rate proposed to be levied to support the proposed budget was a subject of the Public Hearing; and,

WHEREAS, The Village Council adopted a budget for the 2010-2011 Fiscal Year on June 15, 2010; and,

**WHEREAS**, The Village needs to make customary yearend adjustments to the adopted budget; and,

WHEREAS, The proposed budget amendments are included herein, and have been reviewed by the Finance Committee of the Village Council; and,

NOW THEREFORE, BE IT RESOLVED, that the Village of Lake Isabella Council, by an affirmative vote of its members, does hereby approve and adopt the fund totals for the 2011 - 2012 fiscal year budget as attached, and the millage rate proposed to support the budget of 1 mill, with the projected Headlee Rollback, and the general appropriations act for compliance with the Uniform Budgeting Act (Public Act 2 of 1968, as amended).

**BE IT FURTHER RESOLVED**, that the line item numbers for the 2010-2011 budget year are also amended to reflect the actual totals from the proposed 2011-2012 budget.

I, Jeffrey P. Grey, the duly qualified and acting Clerk of the Village of Lake Isabella, Isabella County, Michigan (the "Village") do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the Village Council at a meeting held on June 14, 2011, the original of which is on file in the Village Office. Public notice of said meeting was given pursuant to and in compliance with Act No. 267 of the Public Acts of Michigan of 1976, as amended.

6-19-11

Date

Jeffrey P. Grey

Lake Isabella Village Clerk

Timothy R. Wolff

Lake Isabella Village Manager

### PUBLIC HEARING NOTICE LAKE ISABELLA VILLAGE COUNCIL

Notice is hereby given than a Public Hearing has been scheduled for Tuesday June 14, 2011, as part of a regular meeting of the Lake Isabella Village Council starting at 7:00 PM at the Village Hall, 1010 Clubhouse Drive - Lake Isabella, MI, 48893. The purpose of the hearing is to receive public comments and question regarding the adoption of the 2011-2012 budget and property tax levy to support the budget. A copy of the proposed budget is available for the public to inspect at the Village Hall.

THE PROPERTY TAX MILLAGE RATE PROPOSED TO BE LEVIED TO SUPPORT THE PROPOSED BUDGET WILL BE A SUBJECT OF THIS HEARING.

For the 2011-2012 fiscal year, the proposed Millage rate is 1 Mill with the anticipated Headlee roll back.

Public Comments, are welcome at the meeting, and may be submitted via writing in advance of the meeting.

Jeffrey P. Grey Lake Isabella Village Clerk



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### **Fiscal Year 2011-2012**

General Appropriation Act
General Fund Budget
Major Streets Budget
Local Streets Budget
Debt Schedule
Capital Improvement Plan Narrative
Capital Improvement Plan

Dave Torgerson Village President

Dan Pattison President Pro-Tempore

> Charles Kiel Village Treasurer

Jeffrey P. Grey Village Clerk Arnold Griffin Councilmember

Richard Lacca Councilmember

Elizabeth Miller Councilmember

Tim Wolff Village Manager

### Where your tax dollars end up...

Tax	Millage Rate	Annual Tax on \$50,000 Property with Primary Residence Exemption	Annual Tax on \$100,000 Property with Primary Residence Exemption
Chippewa Hills School District Operating*	18.000	\$0.00	\$0.00
Isabella County	6.470	\$323.50	\$647.00
State Education Tax	6.000	$\$300.^{00}$	$\$600.^{00}$
Mecosta/Osceola Special Education	3.340	\$167.00	\$334.00
Chippewa Hills School District Original Debt	1.700	\$85.00	\$170.00
Mecosta/Osceola Vocational	1.497	\$74.85	\$149.70
Chippewa Hills School District Debt Refinance	1.300	\$65.00	\$130.00
Broomfield/Sherman Fire/Rescue Services	1.000	\$50.00	\$100.00
Isabella County Transportation Commission	0.993	\$49.65	\$99.30
Sherman/Broomfield Townships Average Operating**	0.959	\$47. <sup>95</sup>	\$95.90
Isabella County Medical Facility	0.900	\$45.00	\$90.00
Lake Isabella Operating	0.846	\$42. <sup>32</sup>	\$84. <sup>63</sup>
Commission on Aging	0.650	\$32.50	\$65.00
Mecosta/Osceola ISD	0.249	\$12. <sup>47</sup>	\$24.94
TOTAL TAXATION	43.904	\$1,295.24	\$2,590. <sup>47</sup>

- \* 0 Mills are levied if a property has a 100% Primary Residence Exemption
- \*\* Average of Sherman Township (0.9752) and Broomfield Township (0.9426)
- \*\*\* Sherman Township voters approved a 0.7 Mill for Library services in 2010 that is not reflected on this chart.



Lake Isabella's portion of the total 43.904 Millage levy is represented by the shaded area of the dollar bill, which equals 1.9¢.

### Village of Lake Isabella Taxation & Equalization Values (Provided by Isabella County Dept. of Equalization)

Year	Village SEV	Village Increase from Previous	Village Taxable Value	Taxable as % of SEV	Village Millage Rate	Village Tax Capture	Village Increase from Previous
2000	\$40,012,628		\$31,297,669	78%	0.9781	\$30,609.12	
2001	\$49,849,706	24.58%	\$37,058,691	74%	0.9383	\$34,772. <sup>17</sup>	13.60%
2002	\$54,498,869	9.33%	\$41,394,743	76%	0.9226	\$38,190. <sup>79</sup>	9.83%
2003	\$59,578,300	9.32%	\$46,639,317	78%	0.9103	\$42,455. <sup>77</sup>	11.17%
2004	\$67,885,000	13.94%	\$51,817,546	76%	0.8874	\$45,982. <sup>89</sup>	8.31%
2005	\$77,879,800	14.72%	\$59,198,434	76%	0.8556	\$50,650. <sup>18</sup>	10.15%
2006	\$85,853,600	10.24%	\$65,727,122	77%	0.8484	\$55,762. <sup>89</sup>	10.09%
2007	\$89,988,800	4.82%	\$70,273,479	78%	0.8465	\$59,486. <sup>50</sup>	6.68%
2008	\$93,109,800	3.47%	\$73,644,854	79%	0.8463	\$62,325. <sup>64</sup>	4.77%
2009	\$92,342,937	-0.83%	\$76,284,885	83%	0.8454	\$64,537. <sup>11</sup>	3.55%
2010	\$86,206,958	-6.64%	\$73,904,034	86%	0.8454	\$62,522. <sup>81</sup>	-3.12%
2011	\$83,545,629	-3.09%	\$74,557,852	89%	0.8454	\$63,031.21	0.81%

Year	Village SEV in Sherman Twp.	Sherman Twp. SEV	Sherman Twp. % Village	Village SEV in Broomfield Twp.	Broomfield Twp. SEV	Broomfield Twp. % Village
2000	\$26,720,733	\$61,522,411	43.43%	\$13,291,895	\$39,071,796	34.02%
2001	\$32,195,086	\$71,741,584	44.88%	\$17,654,620	\$46,071,797	38.32%
2002	\$34,106,380	\$80,100,459	42.58%	\$20,392,479	\$51,917,683	39.28%
2003	\$36,084,600	\$85,474,550	42.22%	\$23,493,700	\$60,722,400	38.69%
2004	\$42,472,300	\$95,701,586	44.38%	\$25,412,700	\$67,053,400	37.90%
2005	\$48,167,700	\$107,434,700	44.83%	\$29,712,100	\$75,578,400	39.31%
2006	\$48,933,500	\$108,322,400	45.17%	\$36,920,100	\$87,544,500	42.17%
2007	\$50,124,500	\$110,685,400	45.29%	\$39,864,300	\$89,775,300	44.40%
2008	\$52,325,400	\$115,396,670	45.34%	\$40,784,400	\$92,002,100	44.33%
2009	\$53,688,000	\$120,958,300	44.38%	\$38,654,937	\$91,987,599	42.02%
2010	\$49,867,200	\$110,881,900	44.97%	\$36,339,758	\$87,869,475	41.35%
2011	\$48,987,614	\$109,729,700	44.64%	\$34,558,025	\$83,490,529	41.39%

### Village of Lake Isabella SEV & Taxable Values

	1	\$10,000,000	\$20,000,000	\$30,000,000	Taxable	SEV	Year
2000	\$0	000	0,000	0,000	\$31,297,669	\$40,012,628	2000
0 2001					\$31,297,669   \$37,058,691	\$49,849,706	2001
2002					\$41,394,743	\$40,012,628   \$49,849,706   \$54,498,869	2002
2003					\$46,639,317	\$59,578,300	2003
2004 20						\$67	2004
2005 2006						\$77	2005
6 2007							
2008						500	2006
2009						\$89,988,800	2007
2010					73,644,854	93,109,800	2008
2011					\$76,284,885	\$92,342,937	2009
Ų	ŝ	\$10,000,000	\$20,000,000		\$73,644,854 \$76,284,885 \$73,904,034	\$93,109,800 \$92,342,937 \$86,206,958	2010
				Service and the service and th		\$83,545,629	2011

### FY 2011-2012 Budget Narrative

As required by the Village charter in section 9.03 the annual budget requires narrative messages which outlines the budget, and discuses the overall financial condition of the Village.

As a local unit of government, the primary goal of the Village of Lake Isabella is to provide essential services in the most cost effective manner possible. The Village's budget and Capital Improvement Plan reflect this goal by taking a multiple year approach to fiscal planning. Over the past five years, the Village of Lake Isabella has adopted several financial policies which reflect this approach to budgeting. The Village has in place a "Fund Balance Policy" which establishes a minimum balance which must be maintained at the end of each fiscal year in the General Fund, Major Streets Fund, and Local Streets Fund. In addition to this policy, the Village also has policies which cover purchasing, credit cards, investing, and capital assets.

This sound approach to managing the public's funds has allowed the Village of Lake Isabella to remain largely free from the financial problems that other local units of government have faced in recent years. However, that does not insulat the Village from larger impact of factors outside of its control. Mainly the decline in property values, reduction in gas tax revenue, and increasing costs. These factors for the first time place the Village in the position of needing to carefully watch expenditures over the next 3 fiscal years.

Over the next 6 fiscal years the Village is projecting a collective loss of property tax revenue of nearly \$150,000. When this is coupled with a reduction of over \$200,000 in gas tax revenue the pressure only increases on the village's coffers.

In addition to outside economic factors Lake Isabella not only has the lowest levied millage in the region, but also the entire state. This is due to the cap placed in the Village's charter which limits the general operating tax to 1 Mill. This further limits the Village's ability to sustain operations and services over the long-term.

With all of the fiscal constraints placed on the Village of Lake Isabella, the service package provided is limited. Village residents receive the following services done in part or in whole through the Village government:

Fire/Rescue Service
Blight Reduction Program
Brush & Yard Waste Disposal
Bi-weekly curbside recycling
Home Rule Zoning
Code Enforcement
Street Maintenance

Road Shoulder Mowing Snow Plowing Rental Housing Inspections Animal Control 4<sup>th</sup> of July Fireworks Lake Isabella Municipal Airport Village web-site and blog

Additional services and projects can be provided upon the approval of funding from the residents of the community, or if provided for via special assessment. Examples of this which are not included in the budget would be the construction of a decentralized wastewater system in southern Lake Isabella if so requested by the property owners in that area, and recreation paths which the Village has been seeking grant monies to fund.

The numbers used to comprise the revenue forecast for the Village are based on a prolonged economic downturn for the state. Research has shown that Michigan is presently in a major economic transition, and the decade long depression is not simply a reflection of normal market swings.

The state has failed to invest in a highly educated work force and has established a government structure which addresses long-term funding for state and local budgets. In terms of revenue sharing, the 2010 census should have a positive impact on the Village.

The Village is one of about 30 villages in the state which does not receive statutory revenue sharing funds. Receiving only constitutional revenue sharing dollars does free Lake Isabella from having funds cut or limited by the legislature. The funds received by the Village are solely depending on the actual collection of sales tax by the State of Michigan. Due to the increase in population from the 2010 Census, the Village should see an increase of about 27% in our Revenue Sharing payments.

The 2010 Census should also have a positive impact on Act 51 revenue based solely on an increase in population. However, due to the numerous discussions on amending how transportation is funded, the long-term Village budget does not reflect the likely increase from the census or modifications to the current formula.

Based on the current revenue structure of the Village and the State of Michigan, the long-term financial condition of the Village becomes questionable the further the budget is projected. With a 1 Mill tax cap placed in the Village Charter, the Village is crippled in terms of raising funds to ensure long term fiscal stability.

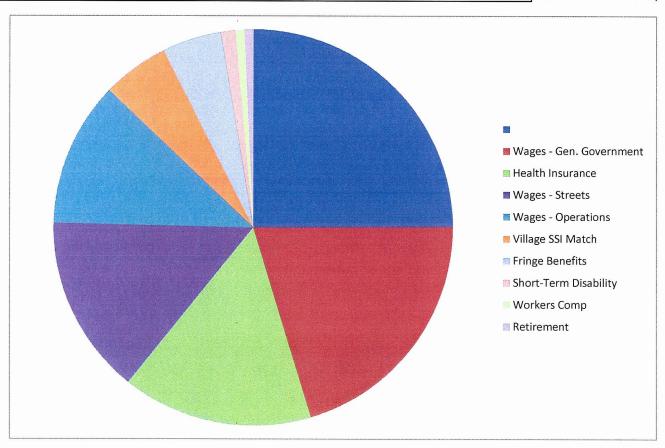
A serious look will need to occur in the next 3 years on amending the tax cap, reducing services, or staff reductions if the Village is to continue to provide a high quality of life. With the Village's high taxable value, a small increase does account for a significant increase in funds. The chart below based on 2010 numbers shows the difference that the same millage rate (without Headlee roll-back) generates for municipalities in Isabella County.

Rate	Lake Isabella	Shepherd	Rosebush	Mt. Pleasant
1 Mill	\$73,529	\$29,857	\$8,222	\$408,137
3 Mills	\$220,587	\$89,571	\$24,666	\$1,224,411
5 Mills	\$367,645	\$149,285	\$41,110	\$2,040,685
7 Mills	\$514,703	\$208,999	\$57,554	\$2,856,959
Actual	0.85	13.00	3.00	17.64
Rate	0.03	13.00	3.00	1/.04
Actual				
Based on	\$62,500	\$388,141	\$24,666	\$7,199,537
Levied				

### Village of Lake Isabella

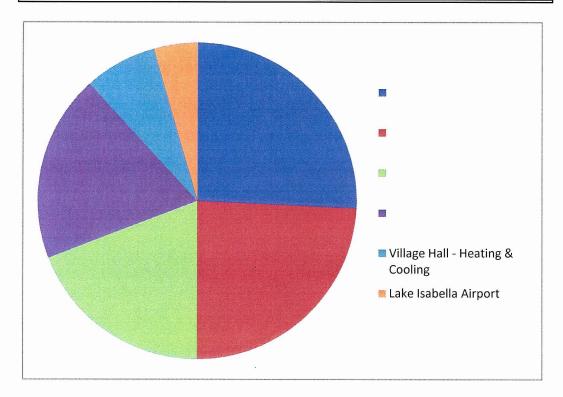
2011-2012 Personnel Cost Breakdown: 2.4 FTE

	Final Projected	Budgeted	
Item	2010-2011	2011-2012	%
Wages - Administration	\$39,000	\$34,000	25.10%
Wages - Gen. Government	\$21,200	\$27,880	20.58%
Health Insurance	\$13,000	\$21,000	15.50%
Wages - Streets	\$14,000	\$20,000	14.76%
Wages - Operations	\$29,000	\$16,100	11.88%
Village SSI Match	\$7,650	\$7,365	5.44%
Fringe Benefits	\$6,540	\$6,540	4.83%
Short-Term Disability	\$1,600	\$1,600	1.18%
Workers Comp	\$900	\$1,000	0.74%
Retirement	\$500	\$1,000	0.74%
TOTAL COSTS:	\$133,390	\$136,485	



Village of Lake Isabella Utility Costs 2011 - 2012 Projections

Expense	Cost	%
Village Hall - Electric	\$1,750	25.74%
Coldwater Road - Electric	\$1,650	24.26%
Coldwater Road - Heating	\$1,300	19.12%
Street Lights	\$1,300	19.12%
Village Hall - Heating & Cooling	\$500	7.35%
Lake Isabella Airport	\$300	4.41%
Total:	\$6,800	100.00%



# Village of Lake Isabella General Fund Financial History

(\$44,540)	\$279,540	23.88%	45.96%	\$235,000	\$56,125	\$108,000	\$176,581	June - 2017
(\$39,055)	\$274,055	23.41%	45.74%	\$235,000	\$55,025	\$107,500	\$215,636	June - 2016
(\$33,680)	\$268,680	22.96%	45.53%	\$235,000	\$53,950	\$107,000	\$249,316	June - 2015
\$1,600	\$263,400	20.98%	40.19%	\$265,000	\$55,600	\$106,500	\$247,716	June - 2014
\$56,337	\$258,243	18.04%	33.70%	\$314,580	\$56,750	\$106,000	\$191,379	June - 2013
(\$32,165)	\$276,945	23.65%	42.90%	\$244,780	\$57,900	\$105,000	\$223,544	June - 2012
(\$39,906)	\$488,473	13.31%	17.80%	\$448,567	\$59,708	\$79,838	\$263,450	June-2011*
(\$8,722)	\$311,835	21.42%	25.37%	\$303,113	\$64,913	\$76,886	\$272,172	June-10
\$34,946	\$225,906	23.60%	32.50%	\$260,852	\$61,543	\$84,771	\$237,225	June-09
(\$7,675)	\$256,922	23.90%	34.10%	\$249,247	\$59,581	\$84,992	\$244,900	June-08
\$35,006	\$163,202	28.37%	42.66%	\$198,208	\$56,226	\$84,560	\$209,894	June-07
\$26,528	\$181,132	24.42%	40.91%	\$207,660	\$50,719	\$84,959	\$183,366	June-06
\$12,598	\$146,922	29.09%	52.73%	\$159,520	\$46,401	\$84,119	\$170,768	June-05
\$29,585	\$119,827	28.62%	55.09%	\$149,412	\$42,764	\$82,306	\$141,183	June-04
\$59,235	\$89,549	25.64%	58.92%	\$148,784	\$38,150	\$87,664	\$81,948	June-03
\$98,326	\$94,207	18.06%	62.56%	\$192,533	\$34,772	\$120,447	(\$16,378)	June-02
\$17,201	\$83,907	30.27%	46.39%	\$101,108	\$30,609	\$46,903	(\$33,579)	June-01
(\$17,211)	\$77,465	0.00%	75.17%	\$60,254	\$0	\$45,293	(\$16,368)	June-00
(\$16,368	\$65,573	0.00%	74.02%	\$49,205	\$0	\$36,422	\$0	June-99
FY Over/Under	Expenses	Taxes as % of Total Rev.	State Rev as % of Total Rev.	Total Rev.	Property Taxes	State Rev. Sharing	Beg. Balance	Fiscal Year Ending

Current Capital Improvement Plan Projected FY 2016-17 Ending Cash Balance: \$132,041

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1 Actual         10-11 Final Amendment           59,708         \$ 59,708           54,636         \$ 79,838           4,533         \$ 4,533           660         \$ 1,200           500         \$ 950           434         \$ 500           537         \$ 5,000           252         \$ 5,000           30,688         \$ 30,688           6,774         \$ 6,774	ctual         10-11 Final Amendment         1:           59,708         \$ 59,708         \$           59,4636         \$ 79,838         \$           4,533         \$ 4,533         \$           4,660         \$ 1,200         \$           500         \$ 500         \$           500         \$ 500         \$           500         \$ 5,000         \$           431         \$ 435         \$           537         \$ 5,000         \$           537         \$ 275         \$           54         \$ 60         \$           50,688         \$ 30,688         \$
10-11 Final Amendm 5 7 8 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	10-11 Actual   10-11 Final Amendment   11-12 Buget   10-11 Final Amendment   11-12 Buget   59,708   5 57,900   5 59,606   5 59,606   5 59,606   5 59,606   5 59,606   5 59,606   5 59,606   5 59,606   5 59,607
10-11 Final Amendm 5 7 7	10-11 Final Amendment 11-12 Buget 59,708 \$ 57,900   79,838 \$ 105,000   4,533 \$ 4,500   1,200 \$ 800   5,000 \$ 5,000 \$ 5,000   5,000 \$ 5
	11-12 Buget 10-1,000 10-5,000 500 5,000 529,000 229,000 229,000

Year	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13
Revenue Sharing	\$ 84,119	\$ 84,959	\$ 84,560	\$ 84,733	\$ 84,771	\$ 76,886	79,838	\$ 105,000	\$ 106,000
Property Taxes	\$ 46,401	\$ 50,719	\$ 56,226	\$ 59,581	\$ 61,543	\$ 64,913 \$	59,708	\$ 57,900	\$ 56,750

	5 - 1 - 20 - 2	1	22.22.	22.22.1		As of 5-1-2011			Proposed	Projected
Village Council	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	Change from 10-11	12-13 Budget
Salaries	\$ 1,130	\$ 1,210	\$1,060	\$1,120	-	\$ 535	\$ 1,200	\$ 1,000	-20%	\$ 1,200
Training	\$ 467	\$ 230	\$1,172	\$0		٠,	\$		-40%	\$ 500
TravelExpenses	\$ 158	\$ 222	\$251	\$0	\$750	\$	\$			\$ 400
Printing&Publishing	\$ 664	\$ 652	\$315	\$1,024		\$ 1,614	\$ 1,614	\$ 1,250	67%	\$ 1,250
OtherExpenses	\$ 68	\$ \$	\$98	\$18		\$ 42	\$ 42	\$ 50		\$ 50
DepartmentTotal	\$ 2,487	\$ 2,403	\$ 2,896	\$ 2,162	_	\$ 2,191	\$ 2,856	\$ 3,400	-14%	\$ 3,400
Village Clerk	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	Change from 10-11	12-13 Budget
Salaries	\$ 10,083	\$ 7,156	\$ 11,392	\$ 11,700	0	\$ 7,365	\$ 10,000	\$ 12,340		\$ 12,725
FundbalanceSoftwareSupport	\$ 313	- \$	\$ -	\$ 938	\$ 1,000	\$	\$ 1,000	\$ 1,000	0%	\$ 1,050
SocialSecurity	\$ 838	\$ 864	\$ 756	\$ 895	-	\$ 442	\$ 750	\$ 930	-11%	\$ 960
Printing&Publishing	\$ 10	\$ -	-	\$ 12	\$ 50	\$ -	\$ -	\$ 50	0%	\$ 50
Membership & Dues	\$ 13	\$ 38	\$ -	<b>.</b>	_	\$ -	\$	\$ -		÷ .
DepartmentTotal	\$ 11,256	\$ 8,058	\$ 12,165	\$ 13,545	\$ 16,100	\$ 7,807	\$ 11,750	\$ 14,320	-11%	\$ 14,785
		07 00	00000					44 42 5	CT 40 44	42 42 5
Village Ireasurer	Previous 3 Year A	07-08 Actual	08-09 Actual	09-10 Ac	10-11 Budget	10-11 Actual	10-11 Final Amendi	11-12 Bt	m 10-11	12-13 Bu
- Caranto	-	0,000	20,000	1.1	14,000	,,000	TO,000			
occidioeculity	\$ 00/	\$ 000	2 00	200	OC0,1	744	\$ 750	\$ 1,100	5%	CT,T
Postage	\$ 780	\$ 250	\$ 1,155	\$ 935	\$ 1,250	\$ 930	\$ 930	\$ 1,000	-20%	\$ 1,000
PontemSoftwareSupport	\$ 999	\$ -	\$ 1,769	\$ 1,229	\$ 1,500	\$ 750	\$ 1,500	\$ 1,500	0%	\$ 1,500
Printing&Publishing	\$ 830	\$ 2,240	\$	\$ 250	\$ 500	\$ 371	\$ 375	\$ 500	0%	\$ 500
DepartmentTotal \$	14,693	\$ 11,876	\$ 17,114	\$ 15,089	\$ 18,300	\$ 9,858	\$ 13,555	\$ 18,640	2%	\$ 19,350
Elections	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	Change from 10-11	12-13 Budget
Supplies	\$ 121	\$ 191	\$	\$ 171	٠.	٠.	\$	\$ 250	0%	٠.
ContractedServices/Salaries	\$ 527	\$ 792	÷ -	\$ 789	\$	\$		\$ 800		- \$
Transportation&Mileage	\$	-	\$	\$	\$	\$	\$	\$ 25		- \$
Printing&Publishing	\$ 222	\$ 443	\$ 61	\$ 162	\$ 75	·	150	\$ 400	433%	\$ 150
Ballots		580		\$ 428	\$	\$				٠.
DepartmentTotal	\$ 1,206	\$ 2,006 \$	61	\$ 1,550	\$ 75	\$ -	\$ 150	\$ 2,075	2667%	\$ 150
Consul Consument Total	\$ 20,600	$\dashv$	\$ 32,236	\$ 32.346	\$ 38.425	\$ 19.856	\$ 28.311	\$ 38.435	0%	\$ 37.685

						As of 5-1-2011		Pro	Proposed	Projected
Administration	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	Change from 10-11	12-13 Budget
Salaries	\$ 33,670	\$ 35,418	\$ 31,154	\$ 34,437	\$ 37,500	\$ 34,542	8	\$ 34,000	-9%	\$ 35,500
Social Security	\$ 2,713	\$ 3,130	\$ 2,376	\$ 2,634	\$ 2,820	\$			-7%	
125 Plan	\$ 235	\$ 720	6	\$ (20)		\$			٠,	٠,
Workers Comp.	\$ 639	\$ 092 \$	\$ 609	\$ 548	\$ 750	\$ 293	\$ 300	\$ 400	-47%	\$ 400
Health Insurance	\$ 8,488	\$ 7,295	\$ 8,272	\$ 9,896	\$ 12,500	<u>و</u> \$	\$ 13,000	\$ 21,000	68%	\$ 23,250
AFLAC	\$ 1,275	\$ 1,059	\$ 1,374	\$ 1,393	\$ 1,500	\$ 1,179	\$ 1,600	\$ 1,600	7%	\$ 1,700
Retirement Fund	\$ 278	\$ 375	\$ 180	\$ 280	- \$	\$		_	÷ \$	\$
Retirement Fund -Match	\$ 278	\$ 375	\$ 180	\$ 280	- \$	- \$	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000
Supplies	\$ 4,492	\$ 5,798	\$ 4,266	\$ 3,411	\$ 3,500	\$ 4,765	000′5 \$	\$ 3,250	-7%	\$ 3,000
Uniforms	\$ 208	\$ 124 \$	\$ 373	\$ 126	\$ 450	\$ 490	\$ 500	\$ 600	33%	\$ 600
Postage	\$ 2,385	\$ 1,930	\$ 3,020	\$ 2,205	\$ 2,000	\$ 877	\$ 1,200	\$ 1,250	-38%	\$ 1,250
Postage - Newsletter	\$ 780	\$ 833	\$ 756	\$ 750	\$ 1,500	\$ 1,106	\$ 1,600	\$ 2,250	50%	\$ 2,250
Contracted Services & Copier Contract	\$ 570	\$ 856 \$	\$ 588	\$ 267	\$ 000	\$ 158	\$ 200	\$ 300	0%	\$ 300
Fireworks	\$ 5,224	\$ (120) \$	5	_	\$ 6,000	\$ 248	\$ 6,500	\$ 6,500	8%	\$ 7,000
Membership & Dues	\$ 2,136	\$ 2,063 \$	\$ 3,191	\$ 1,155	\$ 1,500	\$ 1,836	\$ 1,840	\$ 1,900	27%	\$ 1,900
L&P Insurance	\$ 2,410	\$ 1,976 \$	2,608	\$ 2,646	\$ 000,8	_	\$ 3,120	\$ 3,250	8%	\$ 3,300
Legal	\$ 8,284	\$ 6,774 \$		\$ 7,913	\$ 14,000	\$ 22,700		\$ 15,000	7%	\$ 7,000
Audit	\$ 5,757	\$ 5,304 \$	5,006	\$ 6,960	\$ 6,000	\$ 6,100	\$ 6,100	\$ 6,400	7%	\$ 6,600
Telephone	\$ 2,677	\$ 2,894 \$	2,699	\$ 2,438	\$ 2,500	\$ 1,925	\$ 2,500	\$ 2,500	0%	\$ 2,500
Transportation & Mileage	\$ 5,500	\$ 5,686 \$	3 4,515	\$ 6,298	\$ 7,500	\$ 5,553	\$ 7,500	\$ 7,500	0%	\$ 7,500
Travel Expenses	\$ 635	\$ 327 \$		\$ 470	\$ 000,1		\$ 485	\$ 1,800	80%	\$ 1,300
Training	\$ 1,224	\$ 2,105 \$	3 1,127	\$ 440	\$ 1,250	\$ 635	\$ 635	\$ 1,800	44%	\$ 1,300
Printing & Publishing	\$ 981	\$ 531 \$	3 1,393	\$ 1,018	\$ 1,500	\$ 1,429	\$ 1,800	\$ 2,000	33%	\$ 2,000
Newsletter & Website	\$ 525	\$ 1,296 \$	224	\$ 55	\$ 2,000	\$ 1,019	\$ 2,000	\$ 2,500	25%	\$ 2,500
Capital Outlay	\$ 2,401	\$ 7,169 \$	34	\$	- \$	\$ 2,073	\$ 2,100	٠,		\$ 1,000
Office Furniture	_	\$ - \$		\$ 426	\$ 250		-	\$ 250	0%	\$ 250
Miscellaneous & Other	\$ 9,141	\$ 27,026 \$	- \$	\$ 396	\$ 500	\$ 540	\$ 600	\$ 750	50%	\$ 500
Department Total	\$ 103,093	\$ 121,704 \$	91,314	\$ 96,261	\$ 109,820	\$ 102,800	\$ 126,005	\$ 120,425	10%	\$ 116,600

				5 317.637	114.316	165.685	90.731 5	242,652   5	166,356	Coprations lotall S
35,750			39,658	\$ 31,660 \$		29,507	32,164	30,370	30,680	Collective lotal \$
1,300				\$ 968 \$	1,000 \$	815 \$	840 \$	\$ 1,009 \$	0000	-
	\$ 7,500		7,500	1				,		eplacement Fund
5,500	\$ 5,500		- \$		- \$	- \$	- \$	- 10		
	-3%	\$ 29,000	30,558	\$ 30,558 \$	30,000	28,245 \$	30,666 \$	\$ 28,688	29,200	PublicSafety -FireContract \$
- 1			\$ 300 \$	34			\$ 658 \$	\$ 673   \$	593	ZBA -Printing&Publishing \$
12-13 Budget	Change from 10-11	11-12 Buget	10-11 Final Amendment	10-11 Actual	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual	Previous 3 Year Ave.	Single Expense Departments
2,400.00	-11%  \$	\$ 2,400.00	\$ 2,365.00   \$	\$ 2,103.00   \$	2,700.00   \$	1,340.00   \$	1,608.00   \$	\$ 1,143.00 \$	1,363.6/	pepartment lotal \$
	-33% \$		800		1,500	393.00	1,039.00	731.00	721.00	
			250		500	405.00	110.00		171.67	
400	0% \$		\$ 615 \$		400 \$		430.00	\$ 340.00 \$	370.00	s Subscription
	0,	\$ 500		\$ 660	-	202.00 \$	\$ 29.00 \$	\$ 72.00 \$	101.00	
12-13 Budget	Change from 10-11	11-12 Buget	1 Final Amendm	10-11 Actual	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual	Previous 3 Year Ave.	Planning Commission
3,325	-35% \$		\$ 8,099 \$		9,025 \$	\$ 2,435 \$	2,344   \$	\$ 2,809.00   \$	2,529.33	Department Total   \$
	20% \$			\$ 216	250		279	_	239.00	-
2		\$ 2,250	\$ 2,148	\$ 2,148 \$	2,250	2,216	1,890	+	1,998.67	rance
		\$ 25	25	\$ 25	25	\$ 25 \$	\$ 25 \$	\$ 25.00	25.00	Membership & Dues \$
500	-50% \$	\$ 3,000		\$ 4,000	6,000	- \$		\$ 150.00 \$	-	Contracted Services/Salaries \$
	-50% \$	\$ 250		\$ 1,626	\$500 \$		- \$	\$ 500.00		Supplies \$
12-13 Budget	Change from 10-11	11-12 Buget	10-11 Final Amendment	10-11 Actual	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual	Previous 3 Year Ave.	Lake Isabella Municipal Airport
	-34% \$		\$ 36,925 \$	\$ 30,008   \$	35,010 \$	30,140 \$	\$ 30,599   \$	\$ 28,250   \$	29,663	Department Total   \$
	0% \$			\$ 40	100			\$ 3,325 \$	1,378	Miscellaneous \$
	0% \$			\$ 1,030	1,500		1	\$ 796 \$	941	Transportation & Mileage \$
2,000				\$ 1,371	2,000	1,976	734	\$ 100 \$	937	Legal \$
	7% \$			\$ 60	1,500	\$ 1,378 \$	1,813	\$ - \$	1,064	Comcate -Software Support \$
	150% \$	\$ 250			100			-		
	100% \$	\$ 500	\$ 1,000		250	36	192	$\rightarrow$		
	-41% \$	\$ 1,210			2,060		1,927	_		curity
	-41% \$	\$ 16.100	\$ 29,000	\$ 24.766	8			\$ 21.909 \$		Salaries
12-13 Budget	Change from 10-11	11-12 Buget	10-11 Final Amendment	10-11 Actual	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual	Previous 3 Year Ave.	Zoning Admin & Code Enforcement
38,483	19% \$	\$ 42,800	\$ 246,860	\$ 245,851	35,981	\$ 102,263 \$	\$ 24,016 \$	\$ 180,080 \$	102,120	Department Total \$
31,983	31250% \$	\$ 31,350	,	\$	-	- \$	\$ 125 \$	\$ 470	198	Miscellaneous \$
	-100% \$	\$	\$ 29,305	\$ 29,305	23,181	\$ 14,685 \$	\$ 13,022 \$	\$ 13,353	13,687	Bond Payments(Office&SaltBarn) \$
	-100% \$	\$ -	_	\$ 204,162	2,500	76	\$ - \$	-	7	Capital Outlay \$
	\$ 200 \$	\$ 200	_	\$ -			\$ - \$	\$ 6,821	2,3	Office Furniture \$
1	567% \$	\$ 1,000	\$ 1,250	\$ 1,126	150		\$ 187 \$	\$	83	Equipment Repairs
	-23% \$	\$ 500	_	\$ 354	650	\$ 581 \$	\$ 671 \$	\$ 93	448	GeothermalHeating/Cooling
1,650	\$ 1,650 \$	\$ 1,650	\$ 1,650	\$ 1,448	-	\$ - \$	\$ - \$	\$ -	-	Utilities Electric - Wilcox Building
1,300	\$ 1,300 \$	\$ 1,300		\$ 1,105		\$ - \$	\$ - \$	\$	1	Utilities Gas - Wilcox Building
1,750	35% \$	\$ 1,750	\$ 1,750	\$ 1,285		\$ 1,195 \$	\$ 1,397 \$	\$ 2,059	1,550	Utilities - Village Hall
	-90% \$	\$ 500		\$ 5,788		\$ 5,146 \$	\$ 5,393 \$	\$ 3,094	4,544	Taxes & Fees
1,000	243% \$	\$ 6,000	\$ 1,600	\$ 1,438			\$ 2,982 \$	-		Contracted Services \$
1,500	20% \$	\$ 1,500	\$ 2,500	\$ 2,393	\$ 1,250	\$ 1,716 \$	\$ 239 \$	\$ 2,454		Supplies \$
12-13 Budget	Change from 10-11	11-12 Buget	10-11 Final Amendment	10-11 Actual	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual	Previous 3 Year Ave.	Building & Grounds
Projected	Proposed	Pı		As of 5-1-2011						

# Village of Lake Isabella Major Streets Financial History

Fiscal Year Ending	Major Street Beg.	Act 51 Revenue	Total Revenue	Act 51 as % of Total	Winter Expenses	Total Expenses	MSSA - MDOT Bonds	FY Over/Under
June-99	\$0	\$15,828	\$17,472	90.60%	\$3,997		\$0	\$2,070
June-00	\$2,070	\$75,098	\$75,098	100.00%	\$3,113	\$64,433	\$0	\$10,665
June-01	\$12,735	\$85,448	\$86,926	98.30%	\$12,304	\$58,848	\$0	\$28,078
June-02	\$40,813	\$98,882	\$100,918	%00.86	\$11,515	\$96,750	\$0	\$4,168
June-03	\$44,981	\$105,095	\$105,508	99.60%	\$16,706	\$44,538	\$0	\$60,970
June-04	\$105,951	\$110,882	\$118,520	93.60%	\$12,147	\$102,989	\$0	\$15,531
June-05	\$121,482	\$109,280	\$109,446	99.80%	\$9,295	\$119,003	\$2,980	-\$9,557
June-06	\$111,925	\$105,500	\$118,047	89.40%	\$18,738	\$99,219	\$26,880	\$18,828
June-07	\$130,753	\$105,323	\$119,644	88.00%	\$19,859	\$134,157	\$26,330	-\$14,513
June-08	\$116,240	\$112,095	\$123,714	90.60%	\$38,353	\$136,153	\$25,170	-\$12,439
June-09	\$120,129	\$99,255	\$192,704	51.50%	\$37,586	\$121,974	\$24,560	\$70,730
June-10	\$190,859	\$98,196	\$113,952	86.17%	\$23,830	\$83,219	\$26,725	\$30,733
June - 2011	\$221,592	\$90,000	\$97,925	91.91%	\$27,840	\$94,827	\$27,625	\$3,098
June - 2012	\$224,690	\$89,000	\$97,000	91.75%	\$35,050	\$115,936	\$27,900	(\$18,936)
June - 2013	\$205,754	\$88,000	\$96,000	91.67%	\$35,050	\$115,461	\$25,900	(\$19,461)
June - 2014	\$186,293	\$87,000	\$95,000	91.58%	\$35,050	\$102,500	\$0	(\$7,500)
June - 2015	\$178,793	\$86,000	\$94,000	91.49%	\$35,050	\$103,000	\$0	(\$9,000)
June - 2016	\$169,793	\$85,000	\$93,000	91.40%	\$35,050	\$113,500	\$0	(\$20,500)
June - 2017	\$149,293	\$85,000	\$93,000	91.40%	\$35,050	\$114,000	\$0	(\$21,000)

Current Capital Improvement Plan Projected FY 2016-17 Ending Cash Balance: \$128,293

Major Street Fund Revenue	enue				'				
						As of 5-1-2011		Proposed	_
Item	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	07-08 Actual   08-09 Actual   09-10 Actual   10-11 Budget	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	12-
Metro Act PA48	\$ 7,604	\$ 7,507	\$ 7,549 \$	\$ 7,755	\$ 7,000	\$ -	\$ 7,500	\$ 7,500	\$
Act 51	\$ 100,235	\$ 103,255	\$	\$ 98,196	\$ 96,000	\$ 66,814	\$ 90,000	\$ 89,000	\$
Interest - Checking	\$ 730	\$ 1,889	\$ 210	\$ 90	\$ 250	\$ 101	\$ 125	\$ 250	\$
Investment - Interest	\$ 1,172	\$ 2,223	\$ 1,132	\$ 162	\$ 500	\$ 261	\$ 300	\$ 250	\$
Transfer In	\$ 30,761	\$ -	\$ 84,558	\$ 7,724	\$ -	\$ -	\$	\$ -	\$
TOTAL	\$ 140,502 \$	\$ 114,874 \$	\$ 192,704 \$	\$ 113,927 \$	\$ 103,750 \$	\$ 67,176	\$ 97,925	\$ 97,000	\$

Projected

12-13 Budget

\$ 7,500

\$ 88,000

\$ 250

\$ 250

96,000

Local Street Fund Revenue	iue								
						As of 5-1-2011		Proposed	Projected
Item	Previous 3 Year Ave.	07-08 Actual	07-08 Actual   08-09 Actual   09-10 Actual   10-11 Budget	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	12-13 Budget
Act 51	\$ 53,864	\$ 55,622	\$ 53,564	\$ 52,407	\$ 51,000	\$ 35,683	\$ 48,000	\$ 46,500 \$	\$ 46,000
Interest - Checking	\$ 470	\$ 1,124	\$ 234	\$ 53	\$ 100	\$ 40	\$ 50	\$ 75	\$ 75
Investment - Interest	\$ 504	\$ 973	\$ 487	\$ 52	\$ 100	\$ 48	50	\$ 75	\$ 75
Transfer In	\$ 8,856	\$ -	\$ 8,545	\$ 18,023	\$ 17,500	ж.	\$ -		
TOTAL	\$ 63,695	\$ 57,719	\$ 62,830	\$ 70,535	\$ 68,700	\$ 35,771	\$ 48,100	\$ 46,650 \$	\$ 46,150

\$ 115,461	-23% \$	115,936	4,827   \$	\$ 94,827	74,974	\$	\$ 150,705	75,583	\$ 121,971   \$	108,726 \$	s	\$ 102,093	TOTAL EXPENSES   \$
\$ 42,900	-16% \$	43,775	34,525 \$	\$	29,516	375 \$	\$ 52,375	28,056	31,084 \$	26,950 \$	s	\$ 28,697 \$	Department Total
\$ 25,900	-3% \$	26,775	27,625 \$	\$	27,625	525 \$	\$ 27,625	26,725	\$ 29,250 \$	24,870 \$	\$	\$ 26,948	MDOT Bond Payment
\$ 10,000	-43% \$	10,000	- \$	₹5	ì	\$ 00	\$ 17,500		- \$	- \$	s	★	its
\$ 5,000	\$	5,000	5,000 \$	<		5,000 \$	\$ 5,0						Admin Fee
\$ 1,000	0% \$		1,000 \$	<>	1,000	1,000 \$	\$ 1,0		\$ 1,250 \$	1,000 \$	\$	\$ 958	Audit/Legal
\$ 1,000	-20% \$	1,000	900 \$	₩.	891	1,250 \$	\$ 1,2	706	584 \$	1,080 \$	\$	\$ 790	L&PInsurance
12-13 Budget	Change from 10-11	11-12 Buget	nent	10-11 Final Amendment	10-11 Actual	et	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual C	07-0	Previous 3 Year Ave.	Administration
\$ 35,050	-5% \$	34,900	27,840 \$	\$	24,076	750 \$	\$ 36,750	23,655	\$ 40,638 \$	38.353 \$	s	\$ 34,215	Department Total   \$
\$ 3,750	0% \$	3,750	3,750 \$	\$		3,750 \$	\$ 3,7	3,750	-   \$	- \$	\$	\$ 1,250	Salt Barn Rental Fee
\$ 27,500	-8%	27,500	19,205 \$	\$	19,202	\$ 000	\$ 30,000	14,098	36,873 \$	34,163 \$	\$	\$ 28,378	ContractedServices
\$ 450	60%		435 \$	₩.	432	250 \$	\$	\$ 221	\$ 391 \$	342 \$	\$	\$ 318	Sand
\$ 3,100	20% \$	3,000	2,950 \$	\$	2,950	2,500 \$	\$ 2,5	5,528	\$ 3,052 \$	3,848 \$	\$	\$ 4,143	Salt
\$ 250	0% \$	250	1,500 \$	\$	1,492	250 \$	\$	58	\$ 322 \$	- \$	\$	\$ 127	Supplies
12-13 Budget	Change from 10-11	11-12 Buget	ment	10-11 Final Amendment	10-11 Actual	et	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual C	07-0	Previous 3 Year Ave.	WinterMaintenance
\$ 7,000	-1% \$	7,000	7,000 \$	\$	1,995	7,100   \$	\$ 7,1	2,476	\$ 4,292 \$	17,956   \$	\$	\$ 8,241	Department Total
\$ 250	150% \$	250	- \$	\$		100 \$	\$ 1	i	\$ 15 \$	-  \$	\$	\$ 5	Miscellaneous
\$ 2,000	\$2,000 \$		- \$	\$		- \$	₩.	1	- \$	\$ 008	\$	\$ 267	Mowing & Tree Trimming
\$ 2,500	\$ %0	2,500	2,500 \$	\$	554	2,500 \$	\$ 2,5	\$ 522	\$ 570 \$	14,884 \$	\$	\$ 5,325	Contracted Services
\$ 1,250	-64% \$	1,250	3,500 \$	\$	655	3,500 \$	\$ 3,5	1,680	\$ 2,160 \$	2,052 \$	s	\$ 1,964	Signs
\$ 1,000	\$ %0	1,000	1,000 \$	\$	786	1,000 \$	\$ 1,0	\$ 274	\$ 1,547	220 \$	45	\$ 680	Supplies
12-13 Budget	Change from 10-11	11-12 Buget	ment	10-11 Final Amendment	10-11 Actual	et	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual (	07-0	Previous 3 Year Ave.	TrafficServices
						<b>医腹腔</b>							
\$ 30,511	-44% \$	30,261	25,462 \$	\$	19,387	480 \$	\$ 54,480	21,396	\$ 45,957 \$	25,467 \$	\$	\$ 30,940	Department Total
\$ 9,187	144% \$	9,187	9,187 \$	\$	9,187	3,771 \$	\$ 3,7	\$ 10,054	\$ 9,013 \$	- \$	\$	\$ 6,356	Capital Outlay & Payments
\$ 250	25% \$		- \$	\$	•	200 \$	\$			5,218 \$	\$	\$ 3,625	Miscellaneous
\$ 3,024	0% \$	3,024	- \$	*		3,024 \$	\$ 3,0	\$ 3,024	\$ 2,352 \$	6,165 \$	\$	\$ 3,847	MS Storage Fee
\$ 1,500	0% \$	1,250	1,000 \$	\$	625	1,250 \$	\$ 1,2	\$ 443	\$ 63 \$	87 \$	\$	\$ 198	Transportation & Mileage
\$ 5,000	-86% \$	5,000	5,000 \$	4	2,204	\$	\$ 35,000	\$ 1,188	\$ 20,602 \$	5,644 \$	÷	\$ 9,145	Contracted Services
	\$ %0	50	50 \$	\$	31	50 \$	\$	\$ 10	\$ 26 \$	- \$	\$	\$ 12	Cold Patch
\$ 100	100% \$	100	50 \$	\$	50	50 \$	\$		\$ 498 \$	428 \$	\$	\$ 309	Gravel
\$ 500	0% \$	500	2,500 \$	\$	1,693	500 \$	\$	\$ 293	\$ 1,587 \$	1,881 \$	\$	\$ 1,254	Supplies
\$ 150	0% 5	150	150 \$	\$	135	150 \$	\$	\$ 77	\$ 72 \$	306 \$	\$	\$ 152	Workers Compensation
\$ 750	2%	750	525 \$	S	385	735 \$	\$	\$ 483	\$ 506 \$	506 \$	÷	\$ 498	Social Security
\$ 10,000	3% 9	10,000	7,000 \$	\$	5,077	9,750 \$	\$ 9,7	\$ 5,824	\$ 5,582	5,232 \$	÷	\$ 5,546	Salaries
12-13 Budget	Change from 10-11	11-12 Buget	ment	10-11 Final Amendment	10-11 Actual	et	10-11 Budget	09-10 Actual	08-09 Actual	07-08 Actual (	07-0	Previous 3 Year Ave.	PreservationofStreets
			-		72 01 0 1 1011								

## Village of Lake Isabella Local Streets Financial History

Fiscal Year Ending	Local Street Beg.	Major Street Transfer In	Act 51 Revenue	Total Revenue	Winter Expenses	Total Expenses	FY Over/Under
June-99	\$0	\$0	\$42,557	\$42,659	\$7,038	\$33,436	\$9,223
June-00	\$9,223	\$0	\$49,043	\$49,043	\$3,080	\$40,341	\$8,702
June-01	\$17,925	\$0	\$48,436	\$50,253	\$11,076	\$48,075	\$2,178
June-02	\$20,103	\$0	\$54,204	\$55,928	\$10,170	\$50,917	\$5,011
June-03	\$25,114	\$0	\$55,919	\$56,116	\$6,378	\$27,937	\$28,179
June-04	\$53,293	\$0	\$60,697	\$60,822	\$11,556	\$54,368	\$6,454
June-05	\$59,747	\$0	\$59,550	\$59,630	\$14,332	\$56,350	\$3,280
June-06	\$63,027	\$0	\$57,273	\$60,040	\$23,675	\$59,649	\$391
June-07	\$63,418	\$0	\$56,644	\$60,583	\$14,329	\$60,086	\$497
June-08	\$63,915	\$0	\$55,622	\$97,744	\$38,363	\$85,054	\$12,690
June-09	\$76,605	\$0	\$53,564	\$62,830	\$35,418	\$69,416	(\$6,586)
June-10	\$70,019	\$0	\$52,407	\$70,542	\$22,635	\$73,606	(\$3,064)
June - 2011	\$66,955	\$0	\$48,000	\$48,100	\$27,795	\$61,047	(\$12,947)
June - 2012	\$54,008	\$10,000	\$47,000	\$56,650	\$34,900	\$74,192	(\$17,542)
June - 2013	\$36,466	\$10,000	\$46,500	\$56,750	\$35,050	\$74,367	(\$17,617)
June - 2014	\$18,849	\$10,000	\$46,000	\$56,250	000,08\$	\$65,000	(\$8,750)
June - 2015	\$10,099	\$10,000	\$45,500	\$55,750	000,08\$	\$65,000	(\$9,250)
June - 2016	\$849	\$20,000	\$45,000	\$65,250	\$30,000	\$65,000	\$250
June - 2017	\$1,099	\$20,000	\$45,000	\$65,250	000,08\$	\$65,000	\$250

Current Capital Improvement Plan Projected FY 2016-17 Ending Cash Balance: \$ 1,349

PreservationofStreets Salaries Salaries	Previous 3 Year Ave.	07-08 Act	08-09 Actu	09-10 Actual	10-11 Budget \$ 9.750	As of 5-1-2011  10-11 Actual  5,077	10-11 Final Amendment	11-12 Buget	Change from 10-11
Salaries	\$ 5,682	\$ 5,639	\$ 5,582	\$ 5,824	\$ 9,750	\$ 5,077	8	\$ 10,000	3%
Social Security	\$ 498	Ş		\$	\$ 735	385	525		2%
Workers Compensation		\$		\$	\$ 150	135	135		0%
Supplies	\$ 900	\$ 1	\$ 779	\$	\$ 500	1,480	1,750		0%
Gravel	and the second s	\$	\$ 80	S	\$ 100	\$ 50	250		150%
Cold Patch		\$ 88	\$	\$ 18	100		50		-50%
Contracted Services	6,1	\$ 7,5	\$ 3,725	7,1	4,800	703	1,000	\$ 4,000	-17%
Brining					1,800		1		-17%
Transportation & Mileage		\$	\$ 58		1,500	625	1,100		-33%
LS Storage Fee	5	\$ 3,3	\$ 6,048	\$ 7,053	7,056		7,056		0%
Miscellaneous		\$ 5,218	\$ -	\$ 113		\$		\$ 250	0%
Capital Outlay & Payments	\$ 9,633	Ş	\$ 8,545	\$ 20,353		\$ 4,321	\$ 7,536	\$ 7,536	%0
Department Total	\$	\$ 24,183	\$ 25,863	\$ 43,047			\$ 26,402	\$ 33,042	-4%
i rafficservices	Previous 3 Year Ave.	0/-U8 ACTUAL	08-09 Actual	09-10 Actual	10-11 Budget	TO-TT ACTUAL	10-11 Final Amendme	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Change from 10-11
Ciano		n 1	277,1	5 1 131	1,000	227	1 750	1,000	7007
Contracted Services	\$ 1.589	\$ 3,660	\$ 1,270	2 2			Y 1,100	\$ 750	\$
Mowing & Tree Trimming				· .		-		1	S
Miscellaneous		\$ 400	\$ -	\$ -		\$	_		\$
Department Total \$	\$ 3,849	\$ 6,353	\$ 3,599	\$ 1,596	\$ 3,250	\$ 221	\$ 3,000	\$ 4,500	38%
WinterMaintenance	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	Change from 10-11
Supplies	\$ 157	S	\$ 322	\$ 58	_	_	\$ 1,495	\$ 250	0%
Salt	\$ 4,116	\$ 3,768	\$ 3,052	\$ 5,528	\$ 2,500 \$	2,950	\$ 2,950	\$ 3,000	20%
Sand	\$ 318	\$ 342	\$ 391	\$ 221	\$ 250	-	\$ 395	\$ 400	60%
ContractedServices	\$ 26,298	\$ 34,163	\$ 31,653	\$ 13,078	\$ 30,000	\$ 19,202	\$ 19,205	\$ 27,500	-8%
Salt Barn Rental Fee	\$ 1,250	\$	\$ -	\$ 3,750	_	\$ -	_	\$ 3,750	0%
Department Total	\$ 3	\$ 38,363	\$ 35,418	\$ 22,635		\$ 24,039		\$ 34,900	-5%
Administration	Previous 3 Year Ave.	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Budget	10-11 Actual	10-11 Final Amendment	11-12 Buget	Change from 10-11
L&PInsurance	\$ 501	\$ 420	\$ 584	\$ 500	\$ 750	\$ 446	50	\$ 750	0%
Audit&Legal	\$ 1,025	-	\$ 1,000	\$ 1,075	\$ 1,000		_	\$ 1,000	0%
Department Total \$	\$ 1,526		\$ 1,584	\$ 1,575	\$ 1,750	_	_	\$ 1,750	%0
TOTAL EXPENSES \$	\$ 68,545	\$ 70,319	\$ 66,464	\$ 68,853	\$ 76,027	\$ 38,413	-	\$ 74.192	-2%

### Village of Lake |sabella 2011-2012 Fiscal Year Debt Service Schedule

### GENERAL OBLIGATION - NON SPECIAL ASSESSMENT DEBT

<b>建设设置的设施的设施</b> 。	Village Hall: 2007 – 2036	
Beginning Debt Fund Balance	\$0.00	
Payment October 1, 2011	\$11,510. <sup>75</sup>	
Payment April 1, 2012	\$6,414.50	
Ending Debt Fund Balance	\$0.00	
Remaining Principal:	\$270,000.00	
Remaining Interest:	\$207,316. <sup>50</sup>	
<b>Total Remaining Debt:</b>	\$477,316. <sup>50</sup>	

201 S. Co	oldwater (Wilcox Property): 2010	<u> </u>
Beginning Debt Fund Balance	\$0.00	
Payment October 1, 2011	\$8,250.00	
Payment April 1, 2012	\$5,175. <sup>00</sup>	
Ending Debt Fund Balance	\$0.00	
Remaining Principal:	\$207,000.00	
Remaining Interest:	\$177,125. <sup>00</sup>	
Total Remaining Debt:	\$384,125. <sup>00</sup>	

Major Street Spec	ial Assessment Fund MDOT Bor	nds: 2003 – 2013
Beginning Debt Fund Balance	\$0.00	
	\$26,775. <sup>00</sup>	Major Street Fund Transfer
Payment December 1, 2011	\$887. <sup>50</sup>	
Payment June 1, 2012	\$25,887. <sup>50</sup>	
Ending Debt Fund Balance	\$0.00	
Remaining Principal:	\$25,000. <sup>00</sup>	
Remaining Interest:	\$900.00	
<b>Total Remaining Debt:</b>	\$25,900. <sup>00</sup>	

Ford F-250 Act 99 Installment Purchase 2010 - 2014				
Beginning Debt Fund Balance	\$20,951. <sup>62</sup>			
Payment January 22, 2012	\$7,257. <sup>44</sup>			
Remaining Principal:	\$12,873. <sup>50</sup>			
Remaining Interest:	\$820. <sup>68</sup>			
<b>Ending Debt Fund Balance</b>	\$13,693.56			

### Village of Lake |sabella 2011-2012 Fiscal Year Debt Service Schedule

### GENERAL OBLIGATION - SPECIAL ASSESSMENT DEBT

Local Stree	et Special Assessment Fund: 200	9 – 2016
Beginning Fund Balance	\$356,420.00	
Projected FY Revenue	\$157,775. <sup>00</sup>	
Payment October 1, 2011	\$191,858. <sup>75</sup>	
Payment April 1, 2012	\$18,161. <sup>25</sup>	
Ending Fund Balance	\$304,175. <sup>00</sup>	

Major Str	eet Special Assessment Fund: 2003 – 2012
Beginning Fund Balance	\$95,257.00
Projected FY Revenue	\$46,561.00
Payment October 1, 2011	\$56,897. <sup>50</sup>
Payment April 1, 2012	\$962.50
Project Maintenance	\$5,000.00
Ending Fund Balance	\$83,958.00

Fairway Drive Spe	cial Assessment Fund: 2004 – 2012
Beginning Fund Balance	\$12,954. <sup>00</sup>
Projected FY Revenue	\$12,836. <sup>00</sup>
Payment October 1, 2011	\$15,551. <sup>25</sup>
Payment April 1, 2012	\$315.00
Ending Fund Balance	\$9,923.75

Queens Way Special Assessment Fund: 2004 – 2013			
Beginning Fund Balance	\$46,002.00		
Projected FY Revenue	\$7,750. <sup>00</sup>		
Payment October 1, 2011	\$15,720. <sup>00</sup>		
Payment April 1, 2012	\$450. <sup>00</sup>		
Ending Fund Balance	\$37,582.00		

	Castle Drive/Sevilla/	Putter Drive Special Assessment	Fund: 2	2005 –	2014		
Beg	ginning Fund Balance	\$38,284.00				<b>****</b>	<b>****</b>
	Projected FY Revenue	\$12,360. <sup>00</sup>	******				<b>****</b>
	Payment October 1, 2011	\$21,785. <sup>00</sup>				₩	<b>****</b>
	Payment April 1, 2012	\$1,350. <sup>00</sup>				<b>****</b>	
End	ling Fund Balance	\$27,509. <sup>00</sup>				<b>****</b>	

### Village of Lake Isabella

### CAPITAL IMPROVEMENT PLAN 2011-2012 THRU 2015-2016

### **Background**

Article IX, of the Village of Lake Isabella Charter establishes the requirements that a Capital Budget be prepared annually. On or before the first regular meeting of May of each year, the Village Manager submits the proposed Capital Budget for the five (5) years to the Village Council for their review and adoption on or before the fifteenth day of June.

Capital budgeting has two (2) elements. The first is a Capital Improvements Plan and the second is an annual Capital Budget. The Capital Improvement Plan is a five (5) year schedule of all proposed major capital improvement projects including project priorities, costs estimates, methods of financing, and annual estimated operating and maintenance costs for the proposed projects. Each year the Capital Improvement Plan is revised for another fiscal year.

The annual Capital Budget update is primarily for the purpose of adjusting the multi-year program of improvements to changing circumstances. At the end of each fiscal year, the projects completed during that year are removed from the program and an additional year's projects are added. A new year's project list is added so that the Capital Improvement Plan will be an effective and continuous process for project planning and implementation.

The annual Capital Budget is the detailed list of those capital expenditures expected to be incurred in the next fiscal year. It covers all capital expenditures for the first year of the five (5) year Capital Improvement Plan. The annual Capital Budget, used to implement the five (5) year capital plan, shows project priorities, cost estimates, financing methods, and estimated annual operating and maintenance costs. The information presented in the Capital Budget is incorporated to the extent possible based on projected revenues and expenditures priorities into the annual Operating Budget.

### **Benefits**

An effective and ongoing Capital Improvement Plan is beneficial to elected officials, staff, and the general public. Among the benefits that can be received from an adopted and well-maintained Capital Improvement Plan and annual Capital Budget are:

- 1. Coordination of the community's physical planning with its fiscal planning capabilities;
- 2. Ensuring that public improvements are undertaken in the most desirable order of priority;
- 3. Assisting in stabilization of tax rate over a period of years;
- 4. Producing savings in total project costs by promoting a "pay as you go" policy of capital financing thereby reducing additional interest and other extra charges;
- 5. Providing adequate time for planning and engineering of proposed projects;

- 6. Ensuring the minimum benefit of the monies expended for public improvements; and
- 7. Permitting municipal construction activities to be coordinated with those of other public agencies within the community.

These benefits are important to the Village of Lake Isabella community. Capital improvement planning and capital budgeting allow officials and citizens to set priorities for capital expenditures and accrue maximum physical benefit for a minimum capital expenditure through an orderly process of project development, scheduling and implementation.

To further enhance the capital budgeting process, in May, 2009 the Village of Lake Isabella formally adopted an "Asset Management Plan" for the streets of the community. This plan spells out goals for maintaining the street network to the highest possible degree, and focuses on keeping "good" roads in satisfactory shape. This allows the Village to focus its limited funds in the best possible manner by doing preventative maintenance which extends the life of the asset. By embracing this management practice, it is the goal of the Village to avoid a "worst first" approach to street maintenance. It is a long-term view of asset management, which should prove to be a benefit to the residents of community for years to come.

### Proposed Project Review Criteria

A wide range and variety of capital improvements could be included in the Capital Improvement Plan. Listed below are several criteria to aid in the review of potential projects:

- 1. Required to fill any federal or state judicial administrative requirements.
- 2. Relationship to source and availability of funds.
- 3. Impact on annual operating and maintenance costs.
- 4. Relationship to overall fiscal policy and capabilities.
- 5. Project's readiness for implementation.
- 6. Relationship to overall community needs.
- 7. Relationship to other projects.
- 8. Distribution of projects throughout the Village.
- 9. Relationship to other community plans.

Most importantly the proposed list of capital projects has to reflect the overall goals and vision of the Village's Master Plan. At the time of adoption for the 2005-2006 Budget the Planning Commission is still in the process of updating the Village's Master Plan. The proposed capital project list is a reflection of the initial discussion over the Master Plan and the results from the completed Master Plan survey.

After the priority is determined, it is necessary for the Department and Division Heads and others preparing and reviewing the priorities among the individual projects to remember that not all proposed projects are competing for the same moneys. Different types of projects may be funded from different revenue sources.

MS – Major Street Fund

Source of Funding

The following codes are used throughout the document to indicate the source of funding

AF – Airport User Fee	PD – Private Developer
AG – Airport Grant Balance	RB – Revenue Bond
DO – Donations	SA – Special Assessment
FG – Federal Grant	SG – State Grant
GF – General Fund	SF – Sewer Fund
GO – General Obligation Bonds	SL – State Loan
LG – Local Grant (2%, People Fund)	SM – Special Millage
LS – Local Street Fund	TIF – Tax Increment Finance

UTB – Unlimited Tax Bonds

### 5 YEAR CAPITAL IMPROVEMENT PLAN – EXECUTIVE SUMMARY

	2011-2012 Fiscal Year	
Project	Cost	Funding Source
Village Hall Staining	\$6,000	GF
Baseline Road Paving	\$60,000	PD – MS
Street Sign Replacements	\$4,000	MS & LS
Blight Reduction Program	\$3,000	GF
Tree Planting Program	\$2,500	GF – MS - LS
White Truck Replacement Fund	7,500	GF

2012-2013 Fiscal Year				
Project	Cost	Funding Source		
Street Sign Replacements	\$4,000	MS & LS		
Southern Lake Isabella Sewer	\$4,000,000	SA – SF - FG		
Road Painting	\$6,000	MS		
Blight Reduction Program	\$3,000	GF		
Tree Planting Program	\$2,500	GF – MS - LS		

	2013-2014 Fiscal Year	
Project	Cost	Funding Source
Crack Sealing	\$20,000	MS & LS
Street Sign Replacements	\$4,000	MS & LS
Blight Reduction Program	\$3,000	GF
Tree Planting Program	\$2,500	GF – MS - LS
Essex Drive Reconstruction	\$110,000	SA
Bonanza Overlay	40,000	LSSAPP & MS
Channel & Northview Paving	90,000	SA
Bishop & Seabury Paving	\$125,000	SA
El Camino Grande, Clubhouse Drive, Birdie Drive - Reconstruction	\$400,000	SA

	2014-2015 Fiscal Year	数字数据 图式 数据 数据 第二次 数据 图
Project	Cost	Funding Source
Street Sign Replacements	\$4,000	MS & LS
Blight Reduction Program	\$3,000	GF
Tree Planting Program	\$2,500	GF – MS - LS

	2015-2016 Fiscal Year	
Project	Cost	Funding Source
Street Sign Replacements	\$4,000	MS & LS
Blight Reduction Program	\$3,000	GF
Tree Planting Program	\$2,500	GF – MS - LS
Road Painting	\$6,000	MS
Crack Sealing	\$20,000	MS & LS